



INDIVIDUAL ANNUAL PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

**MSUNDUZI MUNICIPALITY**

Herein represented by:

*Mr Madoda Khathide (Full Name)*

In his/her capacity as : *City Manager (Supervisor)*

AND

*Ms Lynette Ida Mosa Molapo (Full Name)*

As the *General Manager : Corporate Services (Jobholder)*

**PERIOD OF AGREEMENT: 01 July 2020 to 30 June 2021**

*ENTERED INTO WITHOUT PREJUDICE RE: KPA - WITH SERVICES*

Following completion of this form, it must be forwarded to the Section :  
Human Resource Management

Signatures: Employee: ..... *[Signature]* ..... Date: 30/07/2020 Supervisor: ..... *[Signature]* ..... Date: 06/08/2020



**WHEREBY IT IS AGREED AS FOLLOWS:**

**1. PURPOSE**

- 1.1 The purpose of entering into this agreement is to communicate to the Employee the performance expectations of the Municipality.
- 1.2 The performance plan defines the Council's expectations of the employee's performance agreement to which this document is attached and Non-Section 57 (1) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) as reviewed annually.
- 1.3 Should any non-agreement arise between the Employer and the Employee in respect of matters regulated by this plan, the process outlined in the Municipality's PMDS should be followed. If this process fails, the Employee may apply the formal grievance rules.

**2. VALIDITY OF THE AGREEMENT**

- 2.1 The agreement will be valid for the period **01 July 2020 to 30 June 2021**.
- 2.2 The content of the plan may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon, especially where changes are significant.
- 2.3 If at any time during the validity of this plan the work environment of the Municipality changes (whether as a result of Council or Management decisions or otherwise), to the extent that the contents of this agreement are no longer appropriate, the contents shall immediately be revised.

**3. JOB DETAILS**

Employee Number	:	0106810
Management level	:	Level 2
Component	:	Corporate Services
Unit	:	Corporate Services
Location	:	Head Office – Professor Nyembezi Building
Occupational classification	:	Senior Management – Section 56
Designation	:	General Manager : Corporate Services



#### **4. JOB PURPOSE**

The purpose of the GM : Corporate Services' job should be in line with the Municipality's priorities as identified in the 2020– 2021 Service Delivery Budget and Implementation Plan. The purpose of the GM : Corporate Services is to assist the City Manager in implementing the Municipality's Strategic Objectives by ensuring efficient provisioning and management of Corporate Services, through the implementation of policies, strategies, projects and processes that advance the realisation of goals and objectives of the Msunduzi Municipality.

##### **Overall accountability of the jobholder:**

The jobholder is the GM : Corporate Services and has the responsibility for Corporate Services. The incumbent will provide continuous Management and other relevant information to the City Manager in the Municipality's delivery of services.

#### **5. JOB FUNCTIONS**

The key functions of the jobholder are to:

- ⇒ Manage, lead and direct activities of the Corporate Services department
- ⇒ Plan and contribute to the development and implementation of municipal strategies
- ⇒ Financial Management of the department
- ⇒ Safeguarding of assets
- ⇒ Provide strategic oversight of the Corporate Services function
- ⇒ Management and development
- ⇒ Promote corporative governance and intergovernmental relations

#### **6. REPORTING REQUIREMENTS/LINES & ASSESSMENT LINES**

The Jobholder shall report to the Supervisor on all parts of this plan. He/She shall:

- ⇒ Timeously alert the supervisor of any emerging factors that could preclude the achievement of any performance plan undertakings, including the contingency measures that she/he proposes to take to ensure the impact of such deviation from the original plan is minimised.
- ⇒ Establish and maintain appropriate internal controls and reporting systems in order to meet performance expectations.
- ⇒ Discuss and thereafter document for the record and future use any revision of targets as necessary as well as progress made towards the achievement of performance plan measures.



In turn the supervisor shall:

- ⇒ Meet to provide feedback on performance and to identify areas for development at least four times a year.
- ⇒ Create an enabling environment to facilitate effective performance by the Jobholder.
- ⇒ Facilitate access to skills development and capacity building opportunities.
- ⇒ Work collaboratively to solve problems and generate solutions to common problems within the municipality that may be impacting on the performance of the Jobholder.

## 7. PERFORMANCE ASSESSMENT/APPRaisal FRAMEWORK

Performance will be assessed according to the information contained in the Workplan.

- 7.1 The Key Performance Areas (KPAs) and Core Managerial Competencies (CMCs) together with their weighting, during the period of this agreement shall be as set out in the table below.
- 7.2 The Employee undertakes to focus and to actively work towards the promotion and implementation of the KPAs within the framework of the laws and regulations governing the Municipality. The specific duties/outputs required under each of the KPAs are outlined in the attached work plan. KPAs should include all special projects the Employee is involved in. The WORKPLAN should outline the Employee's specific responsibilities in such projects.

**NB: KPAs should preferably not exceed five (5).**

Key Performance Areas (KPAs)	Weight
1. WORKPLAN 1: LEGAL SERVICES	20%
2. WORKPLAN 2: SECRETARIAT & AUXILLIARY SERVICES	20%
3. WORKPLAN 3: HR & RPIs	20%
4. WORKPLAN 4: ICT	20%
5. WORKPLAN 5: PERFORMANCE MANAGEMENT	20%
<b>TOTAL</b>	<b>100%</b>

NOTE: WEIGHTING OF KPAs MUST TOTAL 100%

A handwritten signature in black ink, appearing to read "Msunduzi".

- 7.3 The Employee's assessment will be based on her/his performance in relation to the duties/outputs outlined in the attached WORKPLAN as well as the CMCs marked hereunder. At least **five (5)** CMCs, inclusive of any that may become prescribed from time to time, should be selected from the lists that are deemed to be critical for the Employee's specific job.

7.4

<b>Core Managerial Competencies</b>		<b>Weight</b>
1	Strategic Direction and Leadership	10%
2	People Management	10%
3	Programme and Project Management	10%
4	Financial Management	10%
5	Change Leadership	10%
6	Governance Leadership	10%
7	Moral Competence	10%
8	Planning & Organising	10%
9	Analysis & Innovation	5%
10	Knowledge & Information Management	5%
11	Communication	5%
12	Results & Quality Focus	5%
	<b>Total</b>	<b>100%</b>

\* Compulsory

NOTE: WEIGHTING OF CMCs MUST TOTAL 100%

KPAs shall contribute 80% and CMCs 20% of the final assessment score.





## 8. PERFORMANCE ASSESSMENT

The assessment of an Employee shall be based on his performance in relation to the KPAs and CMCs and performance indicators, as set out in this PERFORMANCE PLAN and attached WORKPLAN. The performance of the employee in respect of all individual KPAs and all individual

KPAs and CMCs will be assessed using a 5-point rating scale, i.e.:

- ⇒ 5 = OUTSTANDING PERFORMANCE
- ⇒ 4 = PERFORMANCE SIGNIFICANTLY ABOVE EXPECTATIONS
- ⇒ 3 = FULLY EFFECTIVE
- ⇒ 2 = PERFORMANCE NOT FULLY EFFECTIVE
- ⇒ 1 = UNACCEPTABLE PERFORMANCE

The total KPAs and the total CMCs scores are combined to produce an overall performance percentage score with percentage ranges that coincide with the above 5-point assessment scale.

**Employees: KPAs shall contribute 80% and CMCs 20% of the final assessment**

## 9. FEEDBACK

Performance feedback shall be in writing on the Second Quarter Review Form and Annual Review Form, based on the Employer's assessment of the Employee's performance in relation to the KPAs and GAFs and standards outlined in this performance plan and taking into account the Employee's self-assessment.

## 10. DEVELOPMENTAL REQUIREMENTS

10.1 The Supervisor and the Jobholder agree that the Jobholder's key development needs are in relation to his/her current job and envisaged career path in the Municipality. Data on areas for development are identified in the Personal Development Plan (attached)

## 11. TIMETABLE AND RECORDS OF REVIEW DISCUSSIONS AND ANNUAL ASSESSMENT

ANNUAL PERFORMANCE ASSESSMENT 2019/2020	AUGUST/SEPTEMBER 2020
QUARTER 1 – 2020/2021 FINANCIAL YEAR (ORAL)	NOVEMBER/DECEMBER 2020
QUARTER 2 – 2020/2021 FINANCIAL YEAR	FEBRUARY 2021
QUARTER 3 – 2020/2021 FINANCIAL YEAR (ORAL)	APRIL/MAY 2021

Assessment results (*Mid-Year review & annual evaluation*) shall be recorded in writing. Incumbents will be assessed by the Municipal Assessment Committee in their Mid-year and Annual Reviews. Incumbents will be orally assessed by their Supervisor for their 1<sup>st</sup> and 3<sup>rd</sup> Quarter Assessments. Assessments will entail a review of progress made in respect of the fulfilling of the aforesaid responsibilities and may lead to modifications in either responsibilities or methods of assessment.





## 12. DISPUTE RESOLUTIONS

- ⇒ Any dispute about the interpretation and application of this agreement shall be mediated by: *The Mayor : Msunduzi Municipality*
- ⇒ If this mediation fails, the internal grievance rules will apply.

## 13. AMENDMENT OF AGREEMENT

Amendments to the agreement shall be in writing and can only be effected after discussion and agreement by both parties.

## 14. The following are annexures of this individual annual performance agreement for the 2020/21 financial year:

**ANNEXURE A: CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS**

**ANNEXURE B: FINANCIAL DECLARATION FORM**

**ANNEXURE C: PERSONAL DEVELOPMENT PLAN**

**ANNEXURE D: INDIVIDUAL WORKPLAN**

## 15. SIGNATURES OF PARTIES TO THE AGREEMENT

The contents of this document have been discussed and agreed with the Jobholder concerned.

Name of Jobholder: Hlengile Tia Mosa Mapho

Signature: ..... Date: 30.07.2020

AND

Name of Supervisor: Leanne

Signature: ..... Date:



ANNEXURE A

## MSUNDUZI MUNICIPALITY

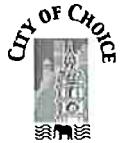
### CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS

#### SCHEDULE 2



PIETERMARITZBURG  
M S U N D U Z I

Signatures: Employee: ..... Date: 30/07/2020 Supervisor: ..... Date: 05/08/2020



## SCHEDULE 2

### CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS

#### 1. Definitions

In this Schedule “partner” means a person who permanently lives with another person in a manner as if married.

#### 2. General conduct

A staff member of a municipality must at all times—

- (a) loyally execute the lawful policies of the municipal council;
- (b) perform the functions of office in good faith, diligently, honestly and in a transparent manner; (c) act in such a way that the spirit, purport and objects of section 50 are promoted;
- (d) act in the best interest of the municipality and in such a way that the credibility and integrity of the municipality are not compromised; and
- (e) act impartially and treat all people, including other staff members, equally without favour or prejudice.

#### 3. Commitment to serving the public interest

A staff member of a municipality is a public servant in a developmental local system, and must accordingly—

- (a) implement the provisions of section 50 (2);
- (b) foster a culture of commitment to serving the public and a collective sense of responsibility for performance in terms of standards and targets;
- (c) promote and seek to implement the basic values and principles of public administration described in section 195 (1) of the Constitution;
- (d) obtain copies of or information about the municipality's integrated development plan, and as far as possible within the ambit of the staff member's job description, seek to implement the objectives set out in the integrated development plan, and achieve the performance targets set for each performance indicator;
- (e) participate in the overall performance management system for the municipality, as well as the staff member's individual performance appraisal and reward system, if such exists, in order to maximise the ability of the municipality as a whole to achieve its objectives and improve the quality of life of its residents.

#### 4. Personal gain

##### (1) A staff member of a municipality may not—

- (a) use the position or privileges of a staff member, or confidential information obtained as a staff member, for private gain or to improperly benefit another person; or
- (b) take a decision on behalf of the municipality concerning a matter in which that staff member, or that staff member's spouse, partner or business associate, has a direct or indirect personal or private business interest.





- (2) Except with the prior consent of the council of a municipality a staff member of the municipality may not—
- (a) be a party to a contract for—
    - (i) the provision of goods or services to the municipality; or
    - (ii) the performance of any work for the municipality otherwise than as a staff member;
  - (b) obtain a financial interest in any business of the municipality; or
  - (c) be engaged in any business, trade or profession other than the work of the municipality.

#### **5. Disclosure of benefits**

- (1) A staff member of a municipality who, or whose spouse, partner, business associate or close family member, acquired or stands to acquire any direct benefit from a contract concluded with the municipality, must disclose in writing full particulars of the benefit to the council.
- (2) This item does not apply to a benefit which a staff member, or a spouse, partner, business associate or close family member, has or acquires in common with all other residents of the municipality.

#### **6. Unauthorised disclosure of information**

- (1) A staff member of a municipality may not without permission disclose any privileged or confidential information obtained as a staff member of the municipality to an unauthorised person.
- (2) For the purpose of this item "privileged or confidential information" includes any information—
- (a) determined by the municipal council or any structure or functionary of the municipality to be privileged or confidential;
  - (b) discussed in closed session by the council or a committee of the council; (c) disclosure of which would violate a person's right to privacy; or
  - (d) declared to be privileged, confidential or secret in terms of any law.
- (3) This item does not derogate from a person's right of access to information in terms of national legislation.

#### **7. Undue influence**

A staff member of a municipality may not—

- (a) unduly influence or attempt to influence the council of the municipality, or a structure or functionary of the council, or a councillor, with a view to obtaining any appointment, promotion, privilege, advantage or benefit, or for a family member, friend or associate;
- (b) mislead or attempt to mislead the council, or a structure or functionary of the council, in its consideration of any matter; or



(c) be involved in a business venture with a councillor without the prior written consent of the council of the municipality.

#### **8. Rewards, gifts and favours**

- (1) A staff member of a municipality may not request, solicit or accept any reward, gift or favour for— (a) persuading the council of the municipality, or any structure or functionary of the council, with regard to the exercise of any power or the performance of any duty; (b) making a representation to the council, or any structure or functionary of the council; (c) disclosing any privileged or confidential information; or (d) doing or not doing anything within that staff member's powers or duties.
- (2) A staff member must without delay report to a superior official or to the speaker of the council any offer which, if accepted by the staff member, would constitute a breach of subitem (1).

#### **9. Council property**

A staff member of a municipality may not use, take, acquire, or benefit from any property or asset owned, controlled or managed by the municipality to which that staff member has no right.

#### **10. Payment of arrears**

A staff member of a municipality may not be in arrears to the municipality for rates and service charges for a period longer than 3 months, and a municipality may deduct any outstanding amounts from a staff member's salary after this period.

#### **11. Participation in elections**

A staff member of a municipality may not participate in an election of the council of the municipality, other than in an official capacity or pursuant to any constitutional right.

#### **12. Sexual harassment**

A staff member of a municipality may not embark on any action amounting to sexual harassment.

#### **13. Reporting duty of staff members**

Whenever a staff member of a municipality has reasonable grounds for believing that there has been a breach of this Code, the staff member must without delay report the matter to a superior officer or to the speaker of the council.

#### **14. Breaches of Code**

Breaches of this Code must be dealt with in terms of the disciplinary procedures of the municipality envisaged in section 67(1)(h) of this Act.



#### **14A. Disciplinary steps**

- (1) A breach of this Code is a ground for dismissal or other disciplinary steps against a staff member who has been found guilty of such a breach.
  
- (2) Such other disciplinary steps may include—
  - (a) suspension without pay for no longer than three months; (b) demotion;
  - (c) transfer to another post;
  - (d) reduction in salary, allowances or other benefits; or
  - (e) an appropriate fine.





ANNEXURE B

## MSUNDUZI MUNICIPALITY

FINANCIAL DISCLOSURE FORM



Signatures: Employee: ..... Date: 30/07/2020 Supervisor: ..... Date: 05/08/2020



## FINANCIAL DISCLOSURE FORM

I, the undersigned (surname and initials) **Molapo LIM** of **20 Howick Road, Wembley Pietermaritzburg, 3201** (Postal address) **20 Howick Road, Wembley Pietermaritzburg, 3201** (Residential address) employed as **General Manager : Corporate Services** at **Msunduzi Municipality** hereby certify that the following information is complete and correct to the best of my knowledge:

### **1. Shares and other financial interests (Not bank accounts with financial institutions)**

*See information sheet: Note (1)*

Number of shares / extent of financial interest	Nature	Nominal value	Name of Company or entity
100	BEE	Not Trading	Yebo Yethu Vodacom
56	BEE	R400/Share	Sasol Inzalo
2000	BEE	Not Trading	Phuthuma Nathi MTN
300	Endowment	R54/Share	Sanlam
14	BEE	R200/Share	Asonge MTN

### **2. Directorships and Partnerships**

*See information sheet: Note (2)*

Name of Corporate entity, partnership or firm	Type of business	Amount of Remuneration or Income
Brainwave Project 1297 CC T/A The Grace Guest House	Accommodation <del>LEASED</del>	± R5000.00 R9500
African Sky Blue Minerals Investments <del>(Pty) Ltd</del>	MINERALS	NOT YET OPERATIONAL, AWAITING LICENCE (51% SHAREHOLDER)

### **3. Remunerated work outside the Municipality (As sanctioned by Council)**

*See information sheet: Note (3)*

Name of Employer	Type of work	Amount of Remuneration or Income
SA Council for Planners	Member	Nil
Umshwathi Audit Committee	Member	Nil

*NULL & VOID - ABOVE MEMBERSHIPS HAVE EXPIRED*

Council sanction confirmed:

Signature of Mayor: *W. M. LIM*

Date: *15/06/2020*



#### 4. Consultancies and retainerships

*See information sheet: Note (4)*

Name of client	Nature	Type of business activity	Value of benefits received

#### 5. Sponsorships

*See information sheet: Note (5)*

Source of sponsorship	Description of sponsorship	Value of sponsorship

#### 6. Gifts and hospitality from a source other than a family member

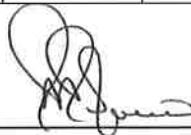
*See information sheet: Note (6)*

Description	Value	Source

#### 7. Land and property

*See information sheet: Note (7)*

Description	Extent	Area	Value
22 Howick Road, Wembley	1 500m <sup>2</sup>	Pietermaritzburg	R2M
20 Howick Road, Wembley	1 300m <sup>2</sup>	Pietermaritzburg	R1.5M

SIGNATURE OF EMPLOYEE: 

DATE: 30.07.2020

PLACE : Pietermaritzburg

J

**OATH/AFFIRMATION**

1. I certify that before administering the oath/affirmation I asked the deponent the following questions and wrote down her/his answers in his/her presence:
  - (i) Do you know and understand the contents of the declaration?  
Answer YES
  - (ii) Do you have any objection to taking the prescribed oath or affirmation?  
Answer NO
  - (iii) Do you consider the prescribed oath or affirmation to be binding on your conscience?  
Answer YES
  
2. I certify that the deponent has acknowledged that she/he knows and understands the contents of this declaration. The deponent utters the following words: "I swear that the contents of this declaration are true, so help me God." / "I truly affirm that the contents of the declaration are true". The signature/mark of the deponent is affixed to the declaration in my presence.

**Commissioner of Oath /Justice of the Peace**

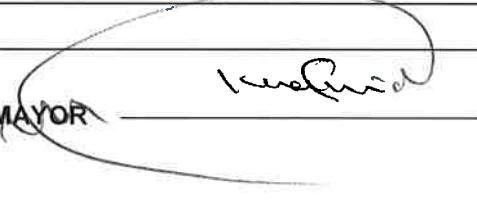
Full first names and surname: \_\_\_\_\_ (Block letters)

Designation (rank): \_\_\_\_\_ Ex Officio Republic of South Africa

Street address of institution: \_\_\_\_\_

Date: \_\_\_\_\_

Place: \_\_\_\_\_

CONTENTS NOTED: MAYOR 

DATE: \_\_\_\_\_

I certify that the deponent has acknowledged that he/she knows and understands the contents of this affidavit, that he/she does not have any objection to taking the oath, and that he/she considers it to be binding on his/her conscience, and which was sworn to and signed before me.	
At <u>Pretoria</u> , on this the <u>16</u> day of <u>Aug</u> <u>2020</u> and that the administered oath complied with the Regulations contained in Government Gazette No. R1258 of 21 July 1972, as amended.	
<small>COMMISSIONER OF OATHS EX OFFICIO JOHANNES JACOBUS VAN DER MERWE ADVOCATE OF THE HIGH COURT MSUNDUZI MUNICIPALITY - 341 CHURCH STREET MEYERBURG</small>	



## INFORMATION SHEET FOR THE GENERIC FINANCIAL DISCLOSURE FORM

The following notes is a guide to assist with completing the Financial

Disclosure form (Annexure A):

### NOTE 1: Shares and other financial interests

Designated employees are required to disclose the following details with regard to shares and other financial interests held in any private or public company or any other corporate entity recognised by law:

- The number, nature and nominal value of shares of any type;
- The nature and value of any other financial interests held in any private or public company or any other corporate entity; and
- The name of that entity.

### NOTE 2: Directorships and partnerships

Designated employees are required to disclose the following details with regard to directorships and partnerships:

- The name and type of business activity of the corporate entity or partnership/s; and
- The amount of any remuneration received for such directorship or partnership/s.

Directorship includes any occupied position of director or alternative director, or by whatever name the position is designated.

Partnership is a legal relationship arising out of a contract between two or more persons with the object of making and sharing profits.

### NOTE 3: Remunerated work outside the Municipality (As sanctioned by Council)

Designated employees are required to disclose the following details with regard to remunerated work outside the public service:

- The type of work;
- The name and type of business activity of the employer; and
- The amount of the remuneration received for such work.

Remuneration means the receipt of benefits in cash or kind, and work means rendering a service for which the person receives remuneration.

### NOTE 4: Consultancies and retainerships

Designated employees are required to disclose the following details with regard to consultancies and retainerships:



- The nature of the consultancy or retainership of any kind;
- The name and type of business activity, of the client concerned; and
- The value of any benefits received for such consultancy or retainerships.

**NOTE 5:** Sponsorships

Designated employees are required to disclose the following details with regard to sponsorships:

- The source of the sponsorship;
- The description of the sponsorship; and
- The value of the sponsorship.

**NOTE 6:** Gifts and hospitality from a source other than a family member

Designated employees are required to disclose the following details with regard to gifts and hospitality:

- A description and the value and source of a gift with a value in excess of R350.00;
- A description and the value of gifts from a single source which cumulatively exceed the value of R350.00 in the relevant 12-month period; and
- Hospitality intended as a gift in kind.

Designated employees must disclose any material advantages that they received from any source e.g. any discount prices or rates that are not available to the general public. All personal gifts within the family and hospitality of a traditional or cultural nature need not be disclosed.

**NOTE 7:** Land and Property

Designated employees are required to disclose the following details with regard to their ownership and other interests in land and property (residential or otherwise both inside and outside the Republic):

- A description of the land or property;
- The extent of the land or property;
- The area in which it is situated; and
- The value of the interest.



**ANNEXURE C**

**PERSONAL DEVELOPMENT PLAN**

**ENTERED INTO BY AND BETWEEN:**

**MSUNDUZI MUNICIPALITY**

**Herein represented by:**

**Mr Madoda Khathide (Full Name)**

In his/her capacity as : *City Manager (Supervisor)*

**AND**

**Ms Lynette Ida Mosa Molapo (Full Name)**

As the GM : *Corporate Services (Jobholder)*

**PERIOD OF AGREEMENT: 01 July 2020 to 30 June 2021**

Following completion of this form, it must be forwarded to the Section:  
Human Resource Development.

Signatures: Employee: ..... Date: 30.07.2020 Supervisor: ..... Date: .....



<b>MUNICIPALITY:</b>	<b>MSUNDUZI MUNICIPALITY</b>
<b>NAME:</b>	<b>Ms LYNETTE IDA MOSA MOLAPO</b>
<b>JOB TITLE:</b>	<b>GM : CORPORATE SERVICES</b>
<b>SUPERVISOR</b>	<b>CITY MANAGER</b>
<b>UNIT</b>	<b>CORPORATE SERVICES</b>
<b>COMPONENT:</b>	<b>CORPORATE SERVICES</b>

**PURPOSE:** To enable the Supervisor and the employee to identify skills development requirements and as a result agree on the steps taken to address those developmental gaps

1. What are the competencies required for this job (refer to competency profile of job description)?

NETWORKING, WORKSHOPS, IN SERVICE TRAINING TO BE UP-TO-DATE WITH CURRENT TRENDS, POLICIES & LEGISLATION

2. What competencies from the above list, does the job holder already possess?

All

3. What then are the competency gaps? (If the job holder possesses all the necessary competencies, complete No's 5 and 6.)

N/A

4. Actions/Training interventions to address the gaps/needs

N/A



5. Indicate the competencies required for future career progression/development

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6. Actions/Training interventions to address future progression

Official is currently registered for a PHD in Planning with the University of KZN (UKZN)

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7. Comments/Remarks of the Incumbent

Time to pursue the PHD will be appreciated in line with the Municipality's applicable Policies including any other support.

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8. Comments/Remarks of the supervisor

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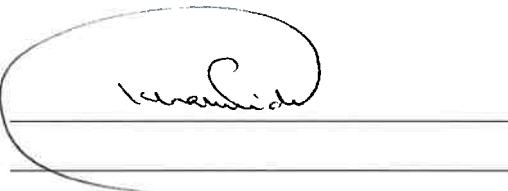
**IMPACT ASSESSMENT**

Impact of Development on work (After 3 – 6 Months)	
Employee	Supervisor/Manager

INDIVIDUAL ANNUAL PERFORMANCE AGREEMENT FOR THE 2020/2021 FINANCIAL YEAR

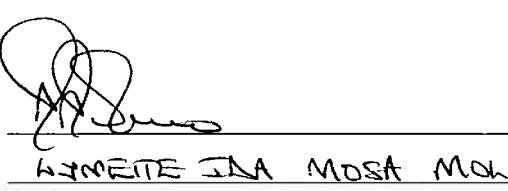


**AGREED UPON:**

Signature: 

Supervisor: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: 

Incumbent: WEMETE INA MOST MOKAPO

Date: 30.07.2020

Date of next review: \_\_\_\_\_



ANNEXURE D

**MSUNDUZI MUNICIPALITY  
PERFORMANCE WORKPLAN**



**PIETERMARITZBURG  
M S U N D U Z I**

**EMPLOYEE NUMBER:** 0106810  
**SURNAME & INITIALS:** MS LYNETTE IDA MOSA MOLAPO  
**DESIGNATION:** GENERAL MANAGER  
**COMPONENT:** CORPORATE SERVICES  
**UNIT:** CORPORATE SERVICES  
**MANAGEMENT LEVEL:** LEVEL 2  
**OCCUPATIONAL CLASSIFICATION:** SENIOR MANAGEMENT – SECTION 56  
**LOCATION:** PROFESSOR NYEMBEZI BUILDING

This performance workplan has been agreed between the parties hereunder and shall be revised and assessed during the 1st Quarter (Orally), 2nd Quarter (Written), 3rd Quarter (Orally) and Annual Quarter (Written)

**Signatures (WE AGREE WITH THE CONTENTS OF THIS PERFORMANCE WORKPLAN)**

**EMPLOYEE:**

**DATE:**

30.07.2020

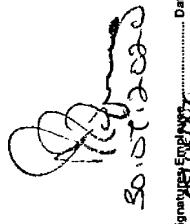
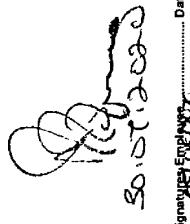
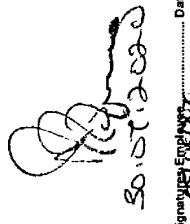
**SUPERVISOR:**

**DATE:**

NB: WITHOUT PREJUDICE RE: JCPA LEGAL SERVICES

Signatures: Employee: ..... Date: 30.07.2020 Supervisor: ..... Date: 05/08/2020

INDEX	IP REFERENCE	NP REFERENCE	PROGRAMME	PROJECT	REPORTING CYCLE	BASELINE / TARGETS	ANNUAL TARGETS / OUTCOME	PERFORMANCE MEASURE	QUARTER 1	QUARTER 2	QUARTER 3	ANNUAL
A A1	LGL 01	NKPA 1 - MUNICIPAL ORGANIZATIONAL DEVELOPMENT	Governance	By-Laws	Implementation	n/A	1 Rules of Order By-Laws 2 SPLUMA ByLaws	Date BYLAW (Waste Management ByLaw) submitted to SMC for onwards transmission to Full Council for approval by the 30th of June 2021	N/A	N/A	N/A	1 X BYLAW (Waste Management ByLaw) submitted to SMC for onwards transmission to Full Council for approval by the 30th of June 2021
A A2	LGL 02	NKPA 6-CROSS CUTTING	Legal Representation	Civil Litigation	Implementation	n/A	100% Legal representation provided in all civil matters as and when required by the 30th of June 2021	% Legal representation provided in all civil matters as and when required	100% Legal representation provided in all civil matters as and when required by the 30th of September 2020	100% Legal representation provided in all civil matters as and when required by the 30th of December 2020	100% Legal representation provided in all civil matters as and when required by the 30th of March 2021	100% Legal representation provided in all civil matters as and when required by the 30th of June 2021
A A2	LGL 03	NKPA 6-CROSS CUTTING	Legal Representation	Legal Advice	Implementation	n/A	80% legal briefs attended to within 10 working days in accordance with the approved legal briefing procedure by the 30th of June 2020	% of legal briefs attended to within 10 working days in accordance with the approved legal briefing procedure	100% of legal briefs attended to within 10 working days in accordance with the approved legal briefing procedure by the 30th of September 2020	100% of legal briefs attended to within 10 working days in accordance with the approved legal briefing procedure by the 31st of December 2020	100% of legal briefs attended to within 10 working days in accordance with the approved legal briefing procedure by the 31st of March 2021	100% of legal briefs attended to within 10 working days in accordance with the approved legal briefing procedure by the 30th of June 2021
A A2	LGL 04	NKPA 6-CROSS CUTTING	Legal Representation	Contracts	Implementation	n/A	80% Contracts attended within 15 working days	% of all Contracts requiring Legal drafting and/or inputs attended to within 15 working days	100% of all Contracts requiring Legal drafting and/or inputs attended to within 15 working days after the acknowledgement of brief and all applicable information required submitted to Legal Services by the 30th of September 2020	100% of all Contracts requiring Legal drafting and/or inputs attended to within 15 working days after the acknowledgement of brief and all applicable information required submitted to Legal Services by the 31st of December 2020	100% of all Contracts requiring Legal drafting and/or inputs attended to within 15 working days after the acknowledgement of brief and all applicable information required submitted to Legal Services by the 31st of March 2021	100% of all Contracts requiring Legal drafting and/or inputs attended to within 15 working days after the acknowledgement of brief and all applicable information required submitted to Legal Services by the 30th of June 2021
A A2	LGL 05	NKPA 6-CROSS CUTTING	Legal Representation	Criminal Litigation	Implementation	n/A	100% Legal representation in Criminal Prosecutions relating to law enforcement by the 30th of June 2021	% Legal representation provided in Criminal Prosecutions relating to law enforcement	100% Legal representation provided in Criminal Prosecutions relating to law enforcement by the 30th of September 2020	100% Legal representation provided in Criminal Prosecutions relating to law enforcement by the 31st of December 2020	100% Legal representation provided in Criminal Prosecutions relating to law enforcement by the 31st of March 2021	100% Legal representation provided in Criminal Prosecutions relating to law enforcement by the 30th of June 2021

Signature:  Date: 20/05/2021  
Signature:  Date: 20/05/2021  
Signature:  Date: 20/05/2021

## NAME: MS MOSA MOLAPO

WORKPLAN 2: SECRETARIAT &amp; AUXILIARY SERVICES

## DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES

WEIGHT (%): 20%

INDEX	IDP REFERENCE	PROGRAMME AREA	PROJECT	REPORTING CYCLE	STATUS QTR	PERFORMANCE MEASURE	QUARTER 1	QUARTER 2	QUARTER 3	ANNUAL
E E1 01	SAS 01	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate services risk and Compliance and Risk Reduction	Minute Taking in Meetings	Implementation	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 30th of June 2021	Turnaround time of All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 30th of September 2020	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 30th of December 2020	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 31st of December 2021	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 30th of March 2021
E E1 02	SAS 02	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Services Compliance and Risk Reduction	Weekly	44 x weekly schedules of Portfolio Committee and other committee meetings prepared and published in Corporate Communication every Friday by the 30th of June 2021	40 x weekly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication every Friday by the 30th of June 2021	12 x weekly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication every Friday by the 30th of September 2020	24 x weekly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication every Friday by the 31st of December 2020	36 x weekly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication every Friday by the 31st of March 2021	40 x weekly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication every Friday by the 30th of June 2021
E E1 03	SAS 03	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Services Compliance and Risk Reduction	Monthly	12 x monthly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication	12 x monthly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication	3 x monthly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication	6 x monthly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication	9 x monthly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication	12x monthly schedules of Portfolio Committee and other committee meetings prepared and published on Corporate Communication
E E1 04	SAS 04	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Services Compliance and Risk Reduction	Printing of documents	Implementation	All document requests printed within 2 days of receipt of the request by the 30th of June 2021	100% of all document requests printed within 2 days of receipt of the request by the 30th of June 2021	100% of all document requests printed within 2 days of receipt of the request by the 30th of September 2020	100% of all document requests printed within 2 days of receipt of the request by the 31st of December 2020	100% of all document requests printed within 2 days of receipt of the request by the 31st of March 2021
E E1 05	SAS 05	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Services Compliance and Risk Reduction	Resolution Tracking	Monitoring	Quarterly Reporting	N/A	4 x quarterly reports on the implementation of EXCO & Full Council Resolutions prepared & submitted to SMC for onward transmission to Full council by the 30th of June 2021	1 x quarterly reports on the implementation of EXCO & Full Council Resolutions prepared & submitted to SMC for onward transmission to Full council by the 30th of September 2020	4 x quarterly reports on the implementation of EXCO & Full Council Resolutions prepared & submitted to SMC for onward transmission to Full council by the 30th of March 2021

INDEX	DP REFERENCE	NATIONAL KEY AREA	PERFORMANCE AREA	PROGRAMME	PROJECT PHASE	REPORTING CYCLE	ASSESSMENT OUTLINE / STRATEGIC OUTCOME	ANNUAL TARGET	MEASURE	PROGRESSIVE MEASURE	QUARTER 1	QUARTER 2	QUARTER 3	ANNUAL	
A A2 RPI 01	NKPA 1 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	Workplace skills development	Budget spent on Work Skills Plan	Monitoring	N/A	R T 942 421.48	12 x Reports prepared & submitted to SMC on the budget spent on the implementation of the Workplace Skills Plan in the 2021/21 FY by the 30th of June 2021	Number of Reports prepared & submitted to SMC on the budget spent on the implementation of the Workplace Skills Plan in the 2021/21 FY by the 31st of March 2021	6 x Reports prepared & submitted to SMC on the budget spent on the implementation of the Workplace Skills Plan in the 2021/21 FY by the 31st of December 2020	9 x Reports prepared & submitted to SMC on the budget spent on the implementation of the Workplace Skills Plan in the 2021/21 FY by the 31st of March 2021	12 x Reports prepared & submitted to SMC on the budget spent on the implementation of the Workplace Skills Plan in the 2021/21 FY by the 31st of June 2020, July 2020, August, September, October, December, January 2021, February 2021, March 2021, April 2021 & May 2021 reports	June 2020, July 2020, August, September, October 2020, November 2020, December 2020, January 2021 & February 2021 reports	June 2020, July 2020, August, September, October 2020, November 2020, December 2020 & August 2020 reports	June 2020, July 2020, August, September, October 2020, November 2020 & November 2020 reports	N/A
A A2 RPI 02	NKPA 1 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	Employment equity	Number of people from employment target groups employed in the three highest levels of management	Implementation	N/A	NIL	1 x post of Senior Manager Revenue Management filled as per the employment Equity plan for Msunduzi Municipality in the 2021/21 FY	Date post of Senior Manager Revenue Management filled as per the employment Equity plan for Msunduzi Municipality in the 2021/21 FY by the 30th of June 2021	Date post of Senior Manager Revenue Management filled as per the employment Equity plan for Msunduzi Municipality in the 2021/21 FY by the 30th of June 2021	Date Report on the Workplace Skills Plan 2021/2022 FY prepared and submitted to LGSETA by the 30th of April 2021	Date Report on the Workplace Skills Plan 2021/2022 FY prepared and submitted to LGSETA by the 30th of April 2021	Date Report on the Workplace Skills Plan 2021/2022 FY prepared and submitted to LGSETA by the 30th of April 2021	N/A		
A A2 HR 01	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Workplace Skills plan	Coordination of Drafting & Approval of Organizational Workplace Skills Plan 21/22	Planning	N/A	Approval of 1 Workplace Skills Plan 19/20 by 30 April 2019	1 x Report on the Workplace Skills Plan 2021/2022 FY prepared and submitted to LGSETA by the 30th of April 2021	1 x Report on the Workplace Skills Plan 2021/2022 FY prepared and submitted to LGSETA by the 30th of April 2021	1 x Report on the Workplace Skills Plan 2021/2022 FY prepared and submitted to LGSETA by the 30th of April 2021	Training of employees by accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit	Training of employees by accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit	Training of employees by accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit	N/A		
A A2 HR 02	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Workplace Skills plan	Implementation of Workplace Skills Plan 19/20 – Employees per BU	Implementation	N/A	338 employees trained in 19/20	Training of 410 employees by accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit by the 30th of June 2021	Number of Trained employees by accredited training providers facilitated by the Human Resources unit	Training of 410 employees by accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit by the 30th of June 2021	Training of employees by Accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit	Training of employees by Accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit	Training of employees by Accredited training providers according to PDPs received from Business Units and in accordance with the approved 2021 Workplace Skills Plan facilitated by the Human Resources Unit	N/A		
A A2 HR 03	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Employee Study Assistance Programme	Awarding of Study Assistance Programmes to employees	Implementation	N/A	41 Bursaries awarded in 2018/19	35 x Council Employees Awarded Bursaries by 30th of June 2021 (All Levels of Employees Applicable)	Number of Council Employees Awarded Bursaries (All Levels of Employees Applicable)	35 x Council Employees Awarded Bursaries by 30th of June 2021 (All Levels of Employees Applicable)	35 x Council Employees Awarded Bursaries by 30th of June 2021 (All Levels of Employees Applicable)	35 x Council Employees Awarded Bursaries by 30th of June 2021 (All Levels of Employees Applicable)	35 x Council Employees Awarded Bursaries by 30th of June 2021 (All Levels of Employees Applicable)	35 x Council Employees Awarded Bursaries by 30th of June 2021 (All Levels of Employees Applicable)		
E E3 HR 04	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	External Bursaries Programme	Awarding of external bursaries	Implementation	N/A	11 x external bursaries awarded 2015/2016	11 x external bursaries awarded by the 30th of June 2021	Number of External bursaries awarded (All Levels of Employees Applicable)	11 x external bursaries awarded by the 30th of June 2021	11 x external bursaries awarded by the 30th of December 2020	11 x external bursaries awarded by the 30th of December 2020	11 x external bursaries awarded by the 30th of December 2020	11 x external bursaries awarded by the 30th of December 2020	11 x external bursaries awarded by the 30th of December 2020	

NAME: MS MOSA MOLAPO  
WORKPLAN 5 HUMAN RESOURCES & REGULATED PERFORMANCE INDICATORS

MSUNDUZI MUNICIPALITY									
DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES									
WEIGHT (%) : 20%									
INDEX	IDP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	PERFORMING CYCLE	BASELINE / STATUS quo	ANNUAL TARGET / OUTCOME	MEASURE	PERFORMANCE
E E3 05	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Internship Programme	Appointment & Placement of Interns Organizationally and per BU	Implementation N/A	108 x Interns appointed in 2019/2020 FY	80 x Interns appointed Organizationally per Business Unit by the 31st of January 2021	Number of interns appointed Organizationally per Business Unit	1 x report requesting approval to advertise for the appointment of interns submitted to SMC by the 30th of September 2020	Conduct Interviews & compile implementation Report requesting SMC approval by the 31st of December 2020
E E3 06	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Learnership Programme	Implementation of Learnerships	Implementation N/A	2 Learnerships implemented in 2018/2019	2 x Learnerships Implemented as per LGSETA Sector Plan by the 30th of June 2021	Number of Learnerships Implemented as per LGSETA Sector Plan	Evaluation of the submitted tenders and Compile Evaluation Report to Bid Evaluation Committee by the 30th of September 2020	Appointment of Suitable Service Provider by the 31st of December 2020

Signature Employee..... Date..... Supervisor.....  
Signature..... Date..... Maunduzi Municipality 2020/2021  
Date.....

NAME: MS MOSA MOIARO  
WORKPLAN 4: ICT  
DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES  
WEIGHT [%]: 20%

INDEX	IDP REFERENCE	NATIONAL KEE AREA	PROGRAMME	PROJECT PHASE	REPORTING CYCLE	ANNUAL TARGET / OUTCOME	PERFORMANCE	QUARTER 1	QUARTER 2	QUARTER 3	ANNUAL
A A1	ICT01	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	FIBRE CONNECTIVITY - TRURO LIBRARY	Implementation	N/A	3 X SITES TRURO TRAFFIC & PUBLICITY HOUSE CONNECTED WITH FIBRE DATA LINES BY THE 30TH OF NOVEMBER 2020	NUMBER OF SITES (TRURO TRAFFIC & PUBLICITY HOUSE) CONNECTED WITH FIBRE DATA LINES BY THE 30TH OF SEPTEMBER 2020	3 X SITES (TRURO TRAFFIC & PUBLICITY HOUSE) CONNECTED WITH FIBRE DATA LINES BY THE 30TH OF NOVEMBER 2020	N/A	3 X SITES (TRURO TRAFFIC & PUBLICITY HOUSE) CONNECTED WITH FIBRE DATA LINES BY THE 30TH OF NOVEMBER 2020	N/A
A A2	ICT02	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	ICT GOVERNANCE COMMITTEE FORMATION	Implementation	N/A	NON-FUNCTIONING ICT STEERING COMMITTEE FACILITATED BY THE 30TH OF JUNE 2021	NUMBER OF ICT STEERING COMMITTEE MEETINGS FACILITATED	1 X ICT STEERING COMMITTEE MEETINGS FACILITATED BY THE 30TH OF SEPTEMBER 2020	2 X ICT STEERING COMMITTEE MEETINGS FACILITATED BY THE 30TH OF DECEMBER 2020	3 X ICT STEERING COMMITTEE MEETINGS FACILITATED BY THE 31ST OF DECEMBER 2020	4 X ICT STEERING COMMITTEE MEETINGS FACILITATED BY THE 30TH OF JUNE 2021
A A2	ICT03	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	ICT GOVERNANCE POLICIES SUBMISSION	Planning	N/A	APPROVED ICT POLICIES as at 2015 FY	% REVIEWED ICT POLICIES PREPARED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	100% REVIEWED ICT POLICIES PREPARED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	100% REVIEWED ICT POLICIES PREPARED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	100% REVIEWED ICT POLICIES PREPARED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	100% REVIEWED ICT POLICIES PREPARED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL
A A2	ICT04	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	ICT DISASTER RECOVERY PLAN & TESTING	Planning	N/A	DRAFT DISASTER RECOVERY PLAN DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DATE DISASTER RECOVERY PLAN DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DISASTER RECOVERY PLAN DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DISASTER RECOVERY PLAN DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DISASTER RECOVERY PLAN DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DISASTER RECOVERY PLAN DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL
A A2	ICT05	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	ICT STRATEGY & GOVERNANCE FRAMEWORK	Planning	N/A	ICT STRATEGY & GOVERNANCE FRAMEWORK DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DATE ICT STRATEGY & GOVERNANCE FRAMEWORK DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DATE ICT STRATEGY & GOVERNANCE FRAMEWORK DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DATE ICT STRATEGY & GOVERNANCE FRAMEWORK DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DATE ICT STRATEGY & GOVERNANCE FRAMEWORK DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL	DATE ICT STRATEGY & GOVERNANCE FRAMEWORK DEVELOPED AND SUBMITTED TO SMC BY THE 30TH OF NOVEMBER 2020 FOR ONWARDS TRANSMISSION TO FULL COUNCIL FOR APPROVAL
A A2	ICT06	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	ICT OPERATIONS	Implementation	N/A	SHAREPOINT VERSION as at 2012/13 FY	100% UPGRADE OF MICROSOFT SHAREPOINT COMPLETED AND FULLY OPERATIONAL BY THE 31ST OF DECEMBER 2020	% UPGRADE OF MICROSOFT SHAREPOINT COMPLETED AND FULLY OPERATIONAL	100% UPGRADE OF MICROSOFT SHAREPOINT COMPLETED AND FULLY OPERATIONAL BY THE 31ST OF DECEMBER 2020	100% UPGRADE OF MICROSOFT SHAREPOINT COMPLETED AND FULLY OPERATIONAL BY THE 31ST OF DECEMBER 2020	100% UPGRADE OF MICROSOFT SHAREPOINT COMPLETED AND FULLY OPERATIONAL BY THE 31ST OF DECEMBER 2020
A A2	ICT07	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	AUTOMATE FORMS TO E-FORMS (HR & ICT)	Implementation	N/A	MANUAL FORMS AND PROCESSES AS AT 19/20FY	100% E-FORMS (HR & ICT) DEVELOPED & FULLY FUNCTIONAL BY THE 31ST OF JANUARY 2020	% E-FORMS (HR & ICT) DEVELOPED & FULLY FUNCTIONAL	100% E-FORMS (HR & ICT) DEVELOPED & FULLY FUNCTIONAL BY THE 31ST OF JANUARY 2020	100% E-FORMS (HR & ICT) DEVELOPED & FULLY FUNCTIONAL BY THE 31ST OF JANUARY 2020	100% E-FORMS (HR & ICT) DEVELOPED & FULLY FUNCTIONAL BY THE 31ST OF JANUARY 2020

Signatures Employee ..... Date ..... Msunduzi Municipality 2020/2021  
Date ..... Supervisor.....

**NAME: MS MOSA MOLAPO**  
**WORKPLAN 5: PERFORMANCE MANAGEMENT**

**DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES**

WEIGHT (%) : 20%

INDEX	DPS REFERENCE	CDS REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	BASELINE / STATUS QUO	ANNUAL TARGET / OUTPUT	MEASURE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
A A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Planning and Submission	IDP	N/A	Submission towards Development of the Municipal IDP 21/22 FY as per stipulated timeframes by the IDP unit completed by the 30th of June 2021	Date Submission towards Development of the Municipal IDP 21/22 FY as per stipulated timeframes by the IDP unit completed by the 30th of June 2021	N/A	N/A	Submission towards Development of the Draft Municipal DP 21/22 FY as per stipulated timeframes by the IDP unit completed by the 31st of March 2021	Submission towards Development of the Municipal DP 21/22 FY as per stipulated timeframes by the IDP unit completed by the 30th of June 2021	
A A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Planning and Submission	SDBIP & OP	N/A	Submission towards the Development of the Municipal SDBIP 21/22 FY as per stipulated timeframes by the OC, P & KM unit completed by the 15th of June 2021	Date Submission towards the Development of the Municipal SDBIP 21/22 FY as per stipulated timeframes by the OC, P & KM unit completed	N/A	N/A	Submission towards the Development of the Municipal Budget 21/22 FY as per stipulated timeframes by the OC, P & KM unit completed by the 15th of June 2021	Submission towards the Development of the Municipal Budget 21/22 FY as per stipulated timeframes by the OC, P & KM unit completed by the 15th of June 2021	
A A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Planning and Submission	Budget	N/A	Submission towards Development of the Municipal Budget 21/22 FY as per stipulated timeframes by the Budget & Treasury unit completed by the 30th of June 2021	Date Submission towards Development of the Municipal Budget 21/22 FY as per stipulated timeframes by the Budget & Treasury unit completed	N/A	N/A	Submission towards Development of the Municipal Budget 21/22 FY as per stipulated timeframes by the Budget & Treasury unit completed by the 31st of March 2021	Submission towards Development of the Municipal Budget 21/22 FY as per stipulated timeframes by the Budget & Treasury unit completed by the 30th of June 2021	
A A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Planning and Submission	Annual Performance Report 19/20 FY	N/A	Submission towards Development of the Annual Performance Report 19/20 FY as per stipulated timeframes by the OC, P & KM as per stipulated timeframes by the OC, P & KM unit completed by the 31st of July 2020	Date Submission towards Development of the Annual Performance Report 19/20 FY as per stipulated timeframes by the OC, P & KM unit completed by the 31st of July 2020	N/A	N/A	Submission towards Development of the Annual Performance Report 19/20 FY as per stipulated timeframes by the OC, P & KM unit completed by the 31st of July 2020	Submission towards Development of the Annual Performance Report 19/20 FY as per stipulated timeframes by the OC, P & KM unit completed by the 31st of July 2020	
A A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Planning and Submission	Annual Report 19/20	N/A	Submission towards Development of the Annual Report 19/20 as per stipulated timeframes by the OC, P & KM unit completed by the 15th of January 2021	Date Submission towards Development of the Annual Report 19/20 as per stipulated timeframes by the OC, P & KM unit completed by the 15th of January 2021	N/A	N/A	Submission towards Development of the Annual Report 19/20 as per stipulated timeframes by the OC, P & KM unit completed by the 15th of January 2021	Submission towards Development of the Annual Report 19/20 as per stipulated timeframes by the OC, P & KM unit completed by the 15th of January 2021	
A A2	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Planning and Agreements	Signed Performance Agreement 19/20 in place	Signed Mid-year Revised Performance Agreement 20/21	Submission of a signed performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 10th of August 2020	Date Submission of a signed performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 10th of August 2020	N/A	N/A	Submission of a signed mid-year revised performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 10th of August 2020	Submission of a signed mid-year revised performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 10th of August 2020	
A A2	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Planning and Agreements	Signed Mid-year Revised Performance Agreement 20/21 FY	Signed Mid-year Revised Performance Agreement 20/21 FY	Submission of a signed mid-year revised performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 28th of February 2021	Date Submission of a signed mid-year revised performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 28th of February 2021	N/A	N/A	Submission of a signed mid-year revised performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 28th of February 2021	Submission of a signed mid-year revised performance agreement for the 20/21 FY as per stipulated timeframes by the OC, P & KM unit completed by the 28th of February 2021	

**NAME: MS MOSA MOLAPO**  
**WORKPLAN 5: PERFORMANCE MANAGEMENT**

**DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES**  
**WEIGHT (%) : 20%**

E	E1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Monitoring and Reporting	Monthly Sectional Meetings (Branch, Staff & Manco) as per City Managers Minute dated 24th of June 2020	N/A	12 x Monthly Sectional Meetings (Branch, Staff & Manco) conducted by the 30th of June 2021	Number of Monthly Sectional Meetings (Branch, Staff & Manco) conducted by the 30th of September 2020	6 x Monthly Sectional Meetings (Branch, Staff & Manco) conducted by the 31st of December 2020	9 x Monthly Sectional Meetings (Branch, Staff & Manco) conducted by the 31st of March 2021	12 x Monthly Sectional Meetings (Branch, Staff & Manco) conducted by the 30th of June 2021
A	A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Monitoring and Reporting	PoE submission for Monthly Sectional Meetings (Branch, Staff & Manco) as per City Managers Minute dated 24th of June 2020	N/A	12 x Monthly Sectional Meetings (Branch, Staff & Manco) Portfolio's of Evidence (minutes & registers) submitted to the Strategic Planning & OC, P & KM units for monitoring purposes by the 30th of June 2021	Number of Monthly Sectional Meetings (Branch, Staff & Manco) Portfolio's of Evidence (minutes & registers) submitted to the Strategic Planning & OC, P & KM units for monitoring purposes by the 30th of September 2020	3 x Monthly Sectional Meetings (Branch, Staff & Manco) Portfolio's of Evidence (minutes & registers) submitted to the Strategic Planning & OC, P & KM units for monitoring purposes by the 31st of December 2020	6 x Monthly Sectional Meetings (Branch, Staff & Manco) Portfolio's of Evidence (minutes & registers) submitted to the Strategic Planning & OC, P & KM units for monitoring purposes by the 31st of March 2021	9 x Monthly Sectional Meetings (Branch, Staff & Manco) Portfolio's of Evidence (minutes & registers) submitted to the Strategic Planning & OC, P & KM units for monitoring purposes by the 30th of June 2021
F	F1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 6 - CROSS CUTTING	Monitoring and Reporting	SDBIP / Operational Plan 20/21 FY	Monthly & Quarterly	8 x SDBIP / Operational Plan 20/21 FY monthly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 30th of June 2021	Number of SDBIP / Operational Plan 20/21 FY monthly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 30th of September 2020	2 x SDBIP / Operational Plan 20/21 FY monthly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 31st of December 2020	4 x SDBIP / Operational Plan 20/21 FY monthly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 31st of March 2021	6 x SDBIP / Operational Plan 20/21 FY monthly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 30th of June 2021
F	F1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 6 - CROSS CUTTING	SDBIP / Operational Plan 20/21 FY	Monthly & Quarterly	4 x SDBIP / Operational Plan 20/21 FY quarterly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 30th of June 2021	Number of SDBIP / Operational Plan 20/21 FY quarterly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 30th of September 2020	1 x SDBIP / Operational Plan 20/21 FY quarterly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 31st of December 2020	2 x SDBIP / Operational Plan 20/21 FY quarterly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 31st of March 2021	3 x SDBIP / Operational Plan 20/21 FY quarterly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 30th of June 2021	4 x SDBIP / Operational Plan 20/21 FY quarterly reports prepared and submitted to the OC, P & KM unit as per stipulated timeframes for onwards transmission to Council Committees by the 30th of December 2021
B	B1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 2 - BASIC SERVICE DELIVERY	Monitoring and Reporting	Back to Basics (BBB) monthly submissions - National COGTA	N/A	12 x Monthly B2B submissions prepared and submitted as per stipulated timeframes to the OC, P & KM unit for onwards transmission to National COGTA by the 30th of June 2021	Number of Monthly B2B submissions prepared and submitted as per stipulated timeframes to the OC, P & KM unit for onwards transmission to National COGTA by the 30th of September 2020	3 x Monthly B2B submissions prepared and submitted as per stipulated timeframes to the OC, P & KM unit for onwards transmission to National COGTA by the 31st of December 2020	9 x Monthly B2B submissions prepared and submitted as per stipulated timeframes to the OC, P & KM unit for onwards transmission to National COGTA by the 31st of March 2021	12 x Monthly B2B submissions prepared and submitted as per stipulated timeframes to the OC, P & KM unit for onwards transmission to National COGTA by the 30th of June 2021

Signatures Employee ..... Date ..... Supervisor .....  
S081 30.07.2020 Msunduzi Municipality 2020/2021

## MSUNDUZI MUNICIPALITY

NAME: MS MOSA MOLAPO		DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES		WORKPLAN 5: PERFORMANCE MANAGEMENT		WEIGHT (%): 20%	
B	B1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 2 - BASIC SERVICE DELIVERY	Monitoring and Reporting	Back to Basics (B2B) quarterly submissions KZN COGTA	N/A	4 x Quarterly B2B submissions prepared and submitted as per stipulated timeframes to the OC, P & KM unit for onwards transmission to KZN COGTA by the 30th of June 2021
D	D3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 4 - MUNICIPAL FINANCIAL VIABILITY	Monitoring and Reporting	Legislative Compliance Checklist (MFMA Schedule of deadlines) monthly reports	Monthly	12 x Monthly progress reports on the Legislative Compliance Checklist (MFMA Schedule of deadlines) submitted to the Budget & Treasury Unit as per stipulated deadlines for onwards transmission to SMC/OMC by the 30th of June 2021
A	A3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Assessments	Performance Assessments	NIL	Quarterly Performance Assessments conducted as per the approved IPMS policy 20/21 FY and Assessment Schedule 20/21 FY by the 30th of June 2020
A	A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	AG findings	Response to AG Queries	N/A	100% Submission of Responses to the Auditor General Queries within specified timeframes as per the AG Queries Tracking tool by the 30th of June 2021
A	A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	AG findings - POE submissions	Response to AG Queries	N/A	100% Submission of Portfolios of Evidence in Responses to the Auditor General Queries within specified timeframes as per the AG Queries Tracking tool by the 30th of June 2021

Signature Employee ..... Date ..... Msunduzi Municipality 20/2021  
 Signature D.L. ..... Date ..... Supervisor ..... 30-07-2021

WORKPLAN 5: PERFORMANCE MANAGEMENT		DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES		WEIGHT (%): 20%	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Response to AG queries resolved	N/A
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Internal Audit findings	Response to I/A queries
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Internal Audit findings - POE submissions	Response to I/A queries
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Internal Audit findings - Queries resolved	Response to I/A queries
D	D2	4 - FINANCIAL SUSTAINABILITY	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Sectional Budgets	Expenditure of business units/sub units sectional budget
D	D2	4 - FINANCIAL SUSTAINABILITY	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Grant Funding	Expenditure of grant funding
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Organizational Development	Implementation of the Customer Services Charter

NAME: MS MOSA "MOLAPO				DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES				WORKPLAN 5: PERFORMANCE MANAGEMENT				WORKPLAN 6: 2020/21 FY			
												WEIGHT (%) : 20%			
A	A3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021	Organizational Development	N/A	Monitoring of Fraud & Corruption	100% monitoring of fraud and corruption within sub-units and relevant action taken against offenders by the 30th of June 2021	% Implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021	100% implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021	100% implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021	100% implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021	100% implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021	100% implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021	100% implementation of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of June 2021
D	D1	7-CREATING A LEARNING CITY AND CITY OF LEARNING	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Increasing institutional capacity	Risk Management	N/A	100% implementation of all actions contained in the Approved Risk Management Action Plans as per stipulated timeframes by the 30th of June 2021	100% monitoring of fraud and corruption within sub-units and relevant action taken against offenders by the 30th of September 2020	100% monitoring of the Batho Pele Principles belief sets (We Belong, We care, We serve) as per Batho Pele Monitoring tool by the 30th of September 2020	100% implementation of all actions contained in the Approved Risk Management Action Plans as per stipulated timeframes by the 30th of September 2020	100% monitoring of fraud and corruption within sub-units and relevant action taken against offenders by the 30th of December 2020	100% implementation of all actions contained in the Approved Risk Management Action Plans as per stipulated timeframes by the 31st of March 2021	100% implementation of all actions contained in the Approved Risk Management Action Plans as per stipulated timeframes by the 31st of December 2020	100% implementation of all actions contained in the Approved Risk Management Action Plans as per stipulated timeframes by the 31st of December 2020	100% implementation of all actions contained in the Approved Risk Management Action Plans as per stipulated timeframes by the 31st of December 2020
E	E1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Increasing institutional capacity	Interns	Monthly	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 30th of June 2021	% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of September 2020	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 30th of September 2020	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 31st of December 2020	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 31st of December 2020	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 31st of December 2020	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 31st of December 2020	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 31st of December 2020	100% Monitoring and Mentoring of Interns as per approved Internship Policy by the 31st of December 2020
A	A1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Increasing institutional capacity	Monitoring and Reporting	Monthly	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of June 2021	% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of September 2020	100% % implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of September 2020	100% % implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of December 2020	100% % implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of September 2021	100% % implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020	100% % implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020	100% % implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020	100% % implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020
D	D1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 4 - MUNICIPAL FINANCIAL VIABILITY	Implementation of the financial Recovery Plan	Monitoring and Reporting	Monthly	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of June 2021	% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of September 2020	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 30th of December 2020	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of September 2021	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020	100% implementation of the financial recovery plan as per Council Approved Financial Recovery plan for the respective units within your control by the 31st of December 2020
A	A3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Monitoring and Reporting	Workplace Skills plan	Monthly	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 30th of June 2021	% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items)	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 30th of September 2020	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 31st of December 2020	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 31st of March 2021	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 31st of December 2020	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 31st of March 2021	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 31st of December 2020	100% implementation of the 2020/2021 FY Workplace Skills Plan (Business unit specific items) by the 31st of March 2021
E	E1	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Increasing institutional capacity	Consequence management - abuse of council vehicles	Monthly	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 30th of June 2021	% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 30th of June 2021	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 30th of September 2020	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 31st of December 2020	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 31st of March 2021	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 31st of December 2020	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 31st of March 2021	100% implementation of Consequence management for all staff breaching Councils Approved Fleet Management policy as per notifications received via EW COP by the 31st of December 2020
A	A3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Monitoring and Reporting	Submission of Portfolios of Evidence to Internal Audit	Ad hoc	100% Submission of the Portfolio of Evidence for the Business units specific information reported on in the Annual Performance Report 19/20 FY to Internal Audit for Audit purposes by the 10th of August 2020	% Submission of the Portfolio of Evidence for the Business units specific information reported on in the Annual Performance Report 19/20 FY to Internal Audit for Audit purposes by the 10th of August 2020	100% Submission of the Portfolio of Evidence for the Business units specific information reported on in the Annual Performance Report 19/20 FY to Internal Audit for Audit purposes by the 10th of August 2020	N/A	N/A	N/A	N/A	N/A	N/A

NAME: MS IMOSA MOLAPO				DESIGNATION: GENERAL MANAGER: CORPORATE SERVICES			
WORKPLAN 5: PERFORMANCE MANAGEMENT				WEIGHT (%): 20%			
A	A3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Monitoring and Reporting	Submission of Portfolios of Evidence to the AG	Ad hoc	% Submission of the Portfolio of Evidence for the Business units specific information reported on in the Annual Performance Report 19/20 FY to the Auditor General for Audit purposes as per stipulated timeframes and requests
A	A3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Service Providers	Assessment of service providers	Bi- Annually	100% Submission of all requested information (Template & POE) to the OC, P & KM unit within stipulated time frames required for the Performance Assessment of Service Providers by the 10th of January 2021
A	A3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Monitoring and Reporting	Ad hoc performance reports	Ad hoc	100% submission of completed ad hoc performance reports and portfolios of evidence as requested by Sector Departments / Stakeholders by the 30th of June 2021
C	C2	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	NKPA 3 - LOCAL ECONOMIC DEVELOPMENT	Increasing institutional capacity	LED Initiatives	N/A	100% implementation of all Business Unit specific LED initiatives (EPWP, CWP) by the 30th of June 2021

Signatures Employee ..... Date ..... Supervisor .....  
 Date Q5, 2020 Msunduzi Municipality 20/2020/21