



INDIVIDUAL ANNUAL PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

MSUNDUZI MUNICIPALITY

As the _____ (Full Name)

In his/her capacity as: _____ Manager _____ (Supervisor)

AND

As the _____ (Full Name)

As the _____ Jobholder)

PERIOD OF AGREEMENT: _____ to _____

Following completion of this form, it must be forwarded to the Section:
Human Resource Management.

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018



WHEREBY IT IS AGREED AS FOLLOWS:

1. PURPOSE

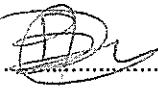
- 1.1 The purpose of entering into this agreement is to communicate to the Employee the performance expectations of the Municipality.
- 1.2 The performance plan defines the Council's expectations of the employee's performance agreement to which this document is attached and Non-Section 57 (1) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) as reviewed annually.
- 1.3 Should any non-agreement arise between the Employer and the Employee in respect of matters regulated by this plan, the process outlined in the Municipality's PMDS should be followed. If this process fails, the Employee may apply the formal grievance rules.

2. VALIDITY OF THE AGREEMENT

- 2.1 The agreement will be valid for the period 01 July 2018 to 30 June 2019
- 2.2 The content of the plan may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon, especially where changes are significant.
- 2.3 If at any time during the validity of this plan the work environment of the Municipality changes (whether as a result of Council or Management decisions or otherwise), to the extent that the contents of this agreement are no longer appropriate, the contents shall immediately be revised.

3. JOB DETAILS

Employee Number	:	0106810
Management level	:	Level 2
Component	:	Community Services
Unit	:	Community Services
Location	:	Head Office – AS Chetty
Occupational classification	:	Senior Management – Section 56
Designation	:	General Manager: Community Services

Signatures: Employee:  Date 10 / 10 / 2018 Supervisor:  Date 10 / 10 / 2018

4. JOB PURPOSE

The purpose of the ~~Job Purpose~~ job should be in line with the Municipality's priorities as identified in the 2018– 2019 Service Delivery Budget and Implementation Plan. The purpose of the ~~Job Purpose~~ is to assist the ~~Manager~~ in implementing the Municipality's Strategic Objectives by ensuring efficient provisioning and management of ~~the municipality~~, through the implementation of policies, strategies, projects and processes that advance the realisation of goals and objectives of the Msunduzi Municipality.

Overall accountability of the jobholder:

The jobholder is the ~~Manager~~ and has the responsibility for ~~the delivery of services~~ and has the responsibility for ~~the delivery of services~~. The incumbent will provide continuous Management and other relevant information to the ~~Manager~~ on the Municipality's delivery of services.

5. JOB FUNCTIONS

The key functions of the jobholder are to:

- ⇒ Health and Social Services: Environmental Health and HIV/AIDS
- ⇒ Risk Management: Traffic and Security, Fire Fighting Services
- ⇒ Development Services: ~~Theatre~~, Libraries, Parks and Recreation, ~~Waste Management~~
- ⇒ Area Based Management

6. REPORTING REQUIREMENTS/LINES & ASSESSMENT LINES

The Jobholder shall report to the Supervisor on all parts of this plan. He/She shall:

- = Timously alert the supervisor of any emerging factors that could preclude the achievement of any performance plan undertakings, including the contingency measures that she/he proposes to take to ensure the impact of such deviation from the original plan is minimised.
- = Establish and maintain appropriate internal controls and reporting systems in order to meet performance expectations.
- = Discuss and thereafter document for the record and future use any revision of targets as necessary as well as progress made towards the achievement of performance plan measures.

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

In turn the supervisor shall:

- ⇒ Meet to provide feedback on performance and to identify areas for development at least four times a year.
- ⇒ Create an enabling environment to facilitate effective performance by the Jobholder.
- ⇒ Facilitate access to skills development and capacity building opportunities.
- ⇒ Work collaboratively to solve problems and generate solutions to common problems within the municipality that may be impacting on the performance of the Jobholder.

7. PERFORMANCE ASSESSMENT/APPRaisal FRAMEWORK

Performance will be assessed according to the information contained in the Workplan.

- 7.1 The Key Performance Areas (KPAs) and Core Managerial Competencies (CMCs) together with their weighting, during the period of this agreement shall be as set out in the table below.
- 7.2 The Employee undertakes to focus and to actively work towards the promotion and implementation of the KPAs within the framework of the laws and regulations governing the Municipality. The specific duties/outputs required under each of the KPAs are outlined in the attached work plan. KPAs should include all special projects the Employee is involved in. The WORKPLAN should outline the Employee's specific responsibilities in such projects.

NB: KPAs should preferably not exceed five (5).

Key Performance Areas (KPAs)	Weight
1. WORKPLAN 1: ABM	20%
2. WORKPLAN 2: PUBLIC SAFETY & DISASTER MANAGEMENT	20%
3. WORKPLAN 3: COMMUNITY DEVELOPMENT & HEALTH & SOCIAL SERVICES	20%
4. WORKPLAN 4: REGULATED PERFORMANCE INDICATORS & BACK TO BASICS	20%
5. WORKPLAN 5: FINANCIAL RECOVERY	20%
TOTAL	100%

NOTE: WEIGHTING OF KPAs MUST TOTAL 100%

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

- 7.3 The Employee's assessment will be based on her/his performance in relation to the duties/outputs outlined in the attached WORKPLAN as well as the CMCs marked hereunder. At least five (5) CMCs, inclusive of any that may become prescribed from time to time, should be selected from the lists that are deemed to be critical for the Employee's specific job.

7.4

Core Managerial Competencies		Weight
1	Strategic Direction and Leadership	10%
2	People Management	10%
3	Programme and Project Management	10%
4	Financial Management	10%
5	Change Leadership	10%
6	Governance Leadership	10%
7	Moral Competence	10%
8	Planning & Organising	10%
9	Analysis & Innovation	5%
10	Knowledge & Information Management	5%
11	Communication	5%
12	Results & Quality Focus	5%
	Total	100%

* Compulsory

NOTE: WEIGHTING OF CMCs MUST TOTAL 100%

KPA shall contribute 80% and CMCs 20% of the final assessment score.

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

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8. PERFORMANCE ASSESSMENT

The assessment of an Employee shall be based on his performance in relation to the KPAs and CMCs and performance indicators, as set out in this PERFORMANCE PLAN and attached WORKPLAN. The performance of the employee in respect of all individual KPAs and all individual

KPAs and CMCs will be assessed using a 5-point rating scale, i.e.:

- ⇒ 5 = OUTSTANDING PERFORMANCE
- ⇒ 4 = PERFORMANCE SIGNIFICANTLY ABOVE EXPECTATIONS
- ⇒ 3 = FULLY EFFECTIVE
- ⇒ 2 = PERFORMANCE NOT FULLY EFFECTIVE
- ⇒ 1 = UNACCEPTABLE PERFORMANCE

The total KPAs and the total CMCs scores are combined to produce an overall performance percentage score with percentage ranges that coincide with the above 5-point assessment scale:

Employees: KPAs shall contribute 80% and CMCs 20% of the final assessment

9. FEEDBACK

Performance feedback shall be in writing on the Second Quarter Review Form and Annual Review Form, based on the Employer's assessment of the Employee's performance in relation to the KPAs and GAFs and standards outlined in this performance plan and taking into account the Employee's self-assessment.

10. DEVELOPMENTAL REQUIREMENTS

10.1 The Supervisor and the Jobholder agree that the Jobholder's key development needs are in relation to his/her current job and envisaged career path in the Municipality. Data on areas for development are identified in the Personal Development Plan (attached)

11. TIMETABLE AND RECORDS OF REVIEW DISCUSSIONS AND ANNUAL ASSESSMENT

ANNUAL PERFORMANCE ASSESSMENT 2017/2018	AUGUST/SEPTEMBER 2017
QUARTER 1 – 2017/2018 FINANCIAL YEAR (ORAL)	NOVEMBER/DECEMBER 2017
QUARTER 2 – 2017/2018 FINANCIAL YEAR	FEBRUARY 2018
QUARTER 3 – 2017/2018 FINANCIAL YEAR (ORAL)	APRIL/MAY 2018

Assessment results (*Mid-Year review & annual evaluation*) shall be recorded in writing. Incumbents will be assessed by the Municipal Assessment Committee in their Mid-year and Annual Reviews. Incumbents will be orally assessed by their Supervisor for their 1st and 3rd Quarter Assessments. Assessments will entail a review of progress made in respect of the fulfilling of the aforesaid responsibilities and may lead to modifications in either responsibilities or methods of assessment.

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

12. DISPUTE RESOLUTIONS

- ⇒ Any dispute about the interpretation and application of this agreement shall be mediated by:
- ⇒ If this mediation fails, the internal grievance rules will apply.

13. AMENDMENT OF AGREEMENT

Amendments to the agreement shall be in writing and can only be effected after discussion and agreement by both parties.

14. The following are annexures of this individual annual performance agreement for the 2018/19 financial year:

ANNEXURE A: CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS

ANNEXURE B: FINANCIAL DECLARATION FORM

ANNEXURE C: PERSONAL DEVELOPMENT PLAN

ANNEXURE D: INDIVIDUAL WORKPLAN

15. SIGNATURES OF PARTIES TO THE AGREEMENT

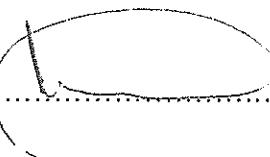
The contents of this document have been discussed and agreed with the Jobholder concerned.

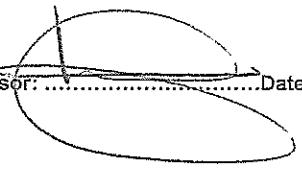
Name of Jobholder: BONIWE Zulu

Signature:  Date: 07 / 07 / 2018

AND

Name of Supervisor: N. Ngcobo (ACM)

Signature:  Date: 07 / 07 / 2018

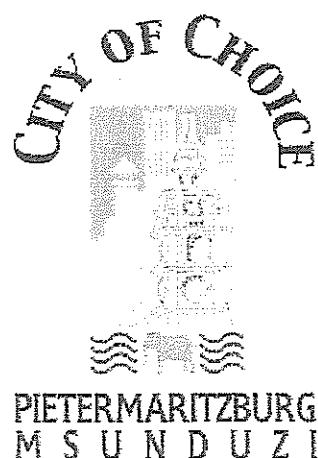
Signatures: Employee:  Date 10 / 10 / 2018 Supervisor:  Date 10 / 10 / 2018

ANNEXURE A

MSUNDUZI MUNICIPALITY

CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS

SCHEDULE 2



Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

**SCHEDULE 2****CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS****1. Definitions**

In this Schedule “partner” means a person who permanently lives with another person in a manner as if married.

2. General conduct

A staff member of a municipality must at all times—

- (a) loyally execute the lawful policies of the municipal council;
- (b) perform the functions of office in good faith, diligently, honestly and in a transparent manner; (c) act in such a way that the spirit, purport and objects of section 50 are promoted;
- (d) act in the best interest of the municipality and in such a way that the credibility and integrity of the municipality are not compromised; and
- (e) act impartially and treat all people, including other staff members, equally without favour or prejudice.

3. Commitment to serving the public interest

A staff member of a municipality is a public servant in a developmental local system, and must accordingly—

- (a) implement the provisions of section 50 (2);
- (b) foster a culture of commitment to serving the public and a collective sense of responsibility for performance in terms of standards and targets;
- (c) promote and seek to implement the basic values and principles of public administration described in section 195 (1) of the Constitution;
- (d) obtain copies of or information about the municipality’s integrated development plan, and as far as possible within the ambit of the staff member’s job description, seek to implement the objectives set out in the integrated development plan, and achieve the performance targets set for each performance indicator;
- (e) participate in the overall performance management system for the municipality, as well as the staff member’s individual performance appraisal and reward system, if such exists, in order to maximise the ability of the municipality as a whole to achieve its objectives and improve the quality of life of its residents.

4. Personal gain

(1) A staff member of a municipality may not—

- (a) use the position or privileges of a staff member, or confidential information obtained as a staff member, for private gain or to improperly benefit another person; or

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018



(b) take a decision on behalf of the municipality concerning a matter in which that staff member, or that staff member's spouse, partner or business associate, has a direct or indirect personal or private business interest.

(2) Except with the prior consent of the council of a municipality a staff member of the municipality may not—

(a) be a party to a contract for—

- (i) the provision of goods or services to the municipality; or
- (ii) the performance of any work for the municipality otherwise than as a staff member; (b) obtain a financial interest in any business of the municipality; or
- (c) be engaged in any business, trade or profession other than the work of the municipality.

5. Disclosure of benefits

(1) A staff member of a municipality who, or whose spouse, partner, business associate or close family member, acquired or stands to acquire any direct benefit from a contract concluded with the municipality, must disclose in writing full particulars of the benefit to the council.

(2) This item does not apply to a benefit which a staff member, or a spouse, partner, business associate or close family member, has or acquires in common with all other residents of the municipality.

6. Unauthorised disclosure of information

(1) A staff member of a municipality may not without permission disclose any privileged or confidential information obtained as a staff member of the municipality to an unauthorised person.

(2) For the purpose of this item "privileged or confidential information" includes any information—

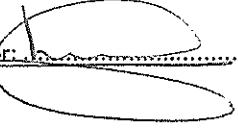
- (a) determined by the municipal council or any structure or functionary of the municipality to be privileged or confidential;
- (b) discussed in closed session by the council or a committee of the council; (c) disclosure of which would violate a person's right to privacy; or
- (d) declared to be privileged, confidential or secret in terms of any law.

(3) This item does not derogate from a person's right of access to information in terms of national legislation.

7. Undue influence

A staff member of a municipality may not—

- (a) unduly influence or attempt to influence the council of the municipality, or a structure or

Signatures: Employee:  Date 10 / 10 / 2018 Supervisor:  Date 10 / 10 / 2018



functionary of the council, or a councillor, with a view to obtaining any appointment, promotion, privilege, advantage or benefit, or for a family member, friend or associate;

- (b) mislead or attempt to mislead the council, or a structure or functionary of the council, in its consideration of any matter; or
- (c) be involved in a business venture with a councillor without the prior written consent of the council of the municipality.

8. Rewards, gifts and favours

- (1) A staff member of a municipality may not request, solicit or accept any reward, gift or favour for— (a) persuading the council of the municipality, or any structure or functionary of the council, with regard to the exercise of any power or the performance of any duty;
 - (b) making a representation to the council, or any structure or functionary of the council; (c) disclosing any privileged or confidential information; or
 - (d) doing or not doing anything within that staff member's powers or duties.
- (2) A staff member must without delay report to a superior official or to the speaker of the council any offer which, if accepted by the staff member, would constitute a breach of subitem (1).

9. Council property

A staff member of a municipality may not use, take, acquire, or benefit from any property or asset owned, controlled or managed by the municipality to which that staff member has no right.

10. Payment of arrears

A staff member of a municipality may not be in arrears to the municipality for rates and service charges for a period longer than 3 months, and a municipality may deduct any outstanding amounts from a staff member's salary after this period.

11. Participation in elections

A staff member of a municipality may not participate in an election of the council of the municipality, other than in an official capacity or pursuant to any constitutional right.

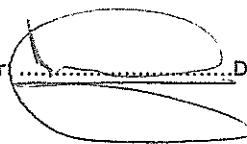
12. Sexual harassment

A staff member of a municipality may not embark on any action amounting to sexual harassment.

13. Reporting duty of staff members

Whenever a staff member of a municipality has reasonable grounds for believing that there has been a breach of this Code, the staff member must without delay report the matter to a superior officer or to the speaker of the council.

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018





14. Breaches of Code

Breaches of this Code must be dealt with in terms of the disciplinary procedures of the municipality envisaged in section 67(1)(h) of this Act.

14A. Disciplinary steps

- (1) A breach of this Code is a ground for dismissal or other disciplinary steps against a staff member who has been found guilty of such a breach.
- (2) Such other disciplinary steps may include—
 - (a) suspension without pay for no longer than three months; (b) demotion;
 - (c) transfer to another post;
 - (d) reduction in salary, allowances or other benefits; or
 - (e) an appropriate fine.

Signatures: Employee Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018



ANNEXURE B

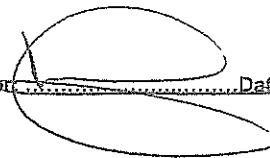
MSUNDUZI MUNICIPALITY

FINANCIAL DISCLOSURE FORM



PIETERMARITZBURG
M S U N D U Z I

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018





FINANCIAL DISCLOSURE FORM

I, the undersigned (surname and initials) BONIWE Tulu of

20c MURRAY STREET
TAKE MO 4700 (Postal address) and

(Residential address)

employed as GENERAL MANAGER at the Msunduzi

Municipality hereby certify that the following information is complete and correct to the best of my knowledge:

1. Shares and other financial interests (Not bank accounts with financial institutions)

See information sheet: Note (1)

Number of shares / extent of financial interest	Nature	Nominal value	Name of Company or entity

2. Directorships and Partnerships

See information sheet: Note (2)

Name of Corporate entity, partnership or firm	Type of business	Amount of Remuneration or Income

3. Remunerated work outside the Municipality (As sanctioned by Council)

See information sheet: Note (3)

Name of Employer	Type of work	Amount of Remuneration or Income

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018



Council sanction confirmed:

Signature of Mayor: _____

Date: _____

4. Consultancies and retainerships

See information sheet: Note (4)

Name of client	Nature	Type of business activity	Value of benefits received

5. Sponsorships

See information sheet: Note (5)

Source of sponsorship	Description of sponsorship	Value of sponsorship

6. Gifts and hospitality from a source other than a family member

See information sheet: Note (6)

Description	Value	Source

7. Land and property

See information sheet: Note (7)

Description	Extent	Area	Value

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

SIGNATURE OF EMPLOYEE: BG

DATE: 07 / 07 / 2018

PLACE: PIETERMARITZBURG

OATH/AFFIRMATION

1. I certify that before administering the oath/affirmation I asked the deponent the following questions and wrote down her/his answers in his/her presence:

- (i) Do you know and understand the contents of the declaration?

Answer Yes

- (ii) Do you have any objection to taking the prescribed oath or affirmation?

Answer No

- (iii) Do you consider the prescribed oath or affirmation to be binding on your conscience?

Answer Yes

2. I certify that the deponent has acknowledged that she/he knows and understands the contents of this declaration. The deponent utters the following words: "I swear that the contents of this declaration are true, so help me God." / "I truly affirm that the contents of the declaration are true". The signature/mark of the deponent is affixed to the declaration in my presence.

Commissioner of Oath / Justice of the Peace

Full first names and surname: _____ (Block letters)

Designation (rank): _____ EX OFFICIO COMMISSIONER OF OATHS

HUMAN RESOURCES DIRECTOR OFFICER REPUBLIC OF SOUTH AFRICA

Street address of institution: _____ SIFISO PETROS MZOBE

333 CHURCH STREET, PIETERMARITZBURG 3201

Date: _____ DATE: 12/10/2018

Place: _____

CONTENTS NOTED: MAYOR _____

DATE: _____

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018



INFORMATION SHEET FOR THE GENERIC FINANCIAL DISCLOSURE FORM

The following notes is a guide to assist with completing the Financial Disclosure form (Annexure A):

NOTE 1: Shares and other financial interests

Designated employees are required to disclose the following details with regard to shares and other financial interests held in any private or public company or any other corporate entity recognised by law:

- The number, nature and nominal value of shares of any type;
- The nature and value of any other financial interests held in any private or public company or any other corporate entity; and
- The name of that entity.

NOTE 2: Directorships and partnerships

Designated employees are required to disclose the following details with regard to directorships and partnerships:

- The name and type of business activity of the corporate entity or partnership/s; and
- The amount of any remuneration received for such directorship or partnership/s.

Directorship includes any occupied position of director or alternative director, or by whatever name the position is designated.

Partnership is a legal relationship arising out of a contract between two or more persons with the object of making and sharing profits.

NOTE 3: Remunerated work outside the Municipality (As sanctioned by Council)

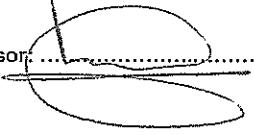
Designated employees are required to disclose the following details with regard to remunerated work outside the public service:

- The type of work;
- The name and type of business activity of the employer; and
- The amount of the remuneration received for such work.

Remuneration means the receipt of benefits in cash or kind, and work means rendering a service for which the person receives remuneration.

NOTE 4: Consultancies and retainerships

Designated employees are required to disclose the following details with regard to

Signatures: Employee:  Date 10 / 10 / 2018 Supervisor:  Date 10 / 10 / 2018



consultancies and retainerships:

- The nature of the consultancy or retainership of any kind;
- The name and type of business activity, of the client concerned; and
- The value of any benefits received for such consultancy or retainerships.

NOTE 5: Sponsorships

Designated employees are required to disclose the following details with regard to sponsorships:

- The source of the sponsorship;
- The description of the sponsorship; and
- The value of the sponsorship.

NOTE 6: Gifts and hospitality from a source other than a family member

Designated employees are required to disclose the following details with regard to gifts and hospitality:

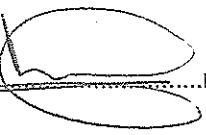
- A description and the value and source of a gift with a value in excess of R350.00;
- A description and the value of gifts from a single source which cumulatively exceed the value of R350.00 in the relevant 12-month period; and
- Hospitality intended as a gift in kind.

Designated employees must disclose any material advantages that they received from any source e.g. any discount prices or rates that are not available to the general public. All personal gifts within the family and hospitality of a traditional or cultural nature need not be disclosed.

NOTE 7: Land and Property

Designated employees are required to disclose the following details with regard to their ownership and other interests in land and property (residential or otherwise both inside and outside the Republic):

- A description of the land or property;
- The extent of the land or property;
- The area in which it is situated; and
- The value of the interest.

Signatures: Employee:  Date 10 / 10 / 2018 Supervisor:  Date 10 / 10 / 2018



ANNEXURE C

PERSONAL DEVELOPMENT PLAN

ENTERED INTO BY AND BETWEEN:

MSUNDUZI MUNICIPALITY

[Signature] (Full Name)

In his/her capacity as: *[Signature]* (Supervisor)

AND

[Signature] (Full Name)

As the *[Signature]* (Jobholder)

PERIOD OF AGREEMENT: 1 July 2018 to 30 June 2019

Following completion of this form, it must be forwarded to the Section:
Human Resource Development.

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018



MUNICIPALITY:	MSUNDUZI MUNICIPALITY
NAME:	Ms BONIWE ZULU
JOB TITLE:	GENERAL MANAGER
SUPERVISOR	CITY MANAGER
UNIT	COMMUNITY SERVICES
COMPONENT:	COMMUNITY SERVICES

PURPOSE: To enable the Supervisor and the employee to identify skills development requirements and as a result agree on the steps taken to address those developmental gaps

1. What are the competencies required for this job (refer to competency profile of job description)?

BACHELORS DEGREE OR EQUIVALENT

2. What competencies from the above list, does the job holder already possess?

ALL

3. What then are the competency gaps? (If the job holder possesses all the necessary competencies, complete No's 5 and 6.)

NONE

4. Actions/Training interventions to address the gaps/needs

REFRESHER COURSE ON POLICY AND LOCAL GOVERNMENT MANAGEMENT

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018



5. Indicate the competencies required for future career progression/development

6. Actions/Training interventions to address future progression

7. Comments/Remarks of the Incumbent

None

8. Comments/Remarks of the supervisor

IMPACT ASSESSMENT

Impact of Development on work (After 3 – 6 Months)	
Employee	Supervisor/Manager

Signatures: Employee:  Date 10 / 10 / 2018 Supervisor:  Date 10 / 10 / 2018

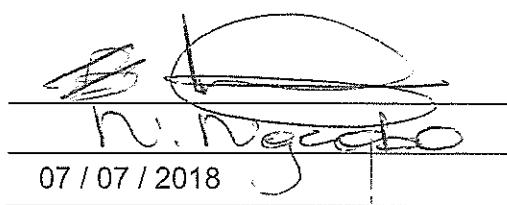


AGREED UPON:

Signature:

Supervisor:

Date:



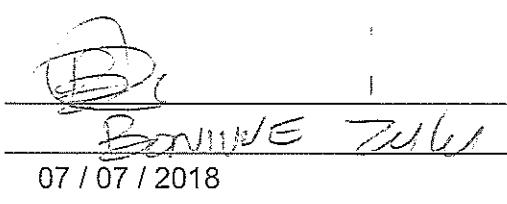
h. Negoco

07 / 07 / 2018

Signature:

Incumbent:

Date:



Bonnie Zulu

07 / 07 / 2018

Date of next review: _____

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

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**MSUNDUZI MUNICIPALITY
PERFORMANCE WORKPLAN**

ANNEXURE D

CITY OF CHOICE



PIETERMARITZBURG
M S U N D U Z I

EMPLOYEE NUMBER: 0106820
SURNAME & INITIALS: Ms. BONIWE ZULU
DESIGNATION: GENERAL MANAGER
COMPONENT: COMMUNITY SERVICES
UNIT: COMMUNITY SERVICES
MANAGEMENT LEVEL: LEVEL 2
OCCUPATIONAL CLASSIFICATION
LOCATION: SENIOR MANAGEMENT – SECTION 56
AS CHETTY BUILDING

This performance workplan has been agreed between the parties hereunder and shall be revised and assessed during the 1st Quarter (Orally), 2nd Quarter (Written), 3rd Quarter (Orally) and Annual Quarter (Written)

Signatures (WE AGREE WITH THE CONTENTS OF THIS PERFORMANCE WORKPLAN)

EMPLOYEE:

DATE:

07 / 07 / 2018

SUPERVISOR:

DATE:

07 / 07 / 2018

Signatures: Employee: Date 10 / 10 / 2018 Supervisor: Date 10 / 10 / 2018

Strategic Plan 2018-2020									
Strategic Plan 2018-2020									
Strategic Plan 2018-2020									
MISSION STATEMENT									
Strategic Pillar	Strategic Objective	Strategic Initiatives	Strategic Objectives	Strategic Initiatives	Strategic Objectives	Strategic Initiatives	Strategic Objectives	Strategic Initiatives	Strategic Objectives
GOVERNANCE & PUBLIC PARTICIPATION	E1	2. BACK TO BASICS	E1	Community Complaints forwarded to customer services and departments within 2 days of receipt of the complaints by AADM by the 30th of June 2019	Turnaround time Community complaints received referred to customer services and departments within 2 days of receipt of the complaints by AADM by the 30th of September 2019	Community complaints received referred to customer services and departments within 2 days of receipt of the complaints by AADM by the 30th of September 2019	Community complaints received referred to customer services and departments within 2 days of receipt of the complaints by AADM by the 30th of September 2019	Community complaints received referred to customer services and departments within 2 days of receipt of the complaints by AADM by the 30th of September 2019	Community complaints received referred to customer services and departments within 2 days of receipt of the complaints by AADM by the 30th of September 2019
GOVERNANCE & PUBLIC PARTICIPATION	E2	2. BACK TO BASICS	E2	Community based planning will be reviewed.	Ward plan for 20 Identified wards will be reviewed, and submitted to SMC by the 28th of February 2019	Number of Ward plans reviewed and submitted to SMC	Identified Wards of Council by the 30th of September 2018	Identified Wards of Council by the 30th of September 2018	Identified Wards of Council by the 30th of September 2018
GOVERNANCE & PUBLIC PARTICIPATION	E3	2. BACK TO BASICS	E3	Public Participation	Public Participation Budget needs surveys	Number of 5 zones survey conducted in 2018/19	Number of 5 zones survey conducted in each of the 5 Zones of Council by the 31st of December 2018	Number of 5 zones survey conducted in each of the 5 Zones of Council by the 31st of December 2018	Number of 5 zones survey conducted in each of the 5 Zones of Council by the 31st of December 2018
GOVERNANCE & PUBLIC PARTICIPATION	E4	2. BACK TO BASICS	E4	Effective mechanisms, processes and procedures for community participation	No strong structural formal linkage with Local Faths Council	12 x OSS functionality reports produced and submitted to LAC by the 30th of December 2018	3 x OSS functionality reports produced and submitted to LAC by the 30th of September 2017	9 x OSS functionality reports produced and submitted to LAC by the 30th of June 2018	12 x OSS functionality reports produced and submitted to LAC by the 30th of June 2018
GOVERNANCE & PUBLIC PARTICIPATION	E5	2. BACK TO BASICS	E5	Public participation policy	Public participation policy presented to all new 37 ward committees in 2018	Number of OSS functionality reports submitted to Local Faths Council (LAC)	Number of OSS functionality reports submitted to Local Faths Council (LAC)	Number of OSS functionality reports submitted to Local Faths Council (LAC)	Number of OSS functionality reports submitted to Local Faths Council (LAC)
GOVERNANCE & PUBLIC PARTICIPATION	E6	2. BACK TO BASICS	E6	Public participation	Existing Ward Audits	4 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of June 2019	2 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of March 2019	4 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of March 2019	4 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of March 2019
GOVERNANCE & PUBLIC PARTICIPATION	E7	2. BACK TO BASICS	E7	Public participation	Existing Ward Audits	4 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of June 2019	2 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of March 2019	4 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of March 2019	4 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and recommendations to be produced and submitted to OMC on the functioning of OSS & established war rooms by the 30th of March 2019
GOVERNANCE & PUBLIC PARTICIPATION	E8	2. BACK TO BASICS	E8	War Rooms	Established War Rooms	3 x Established War Rooms	3 x Established War Rooms	3 x Established War Rooms	3 x Established War Rooms
GOVERNANCE & PUBLIC PARTICIPATION	E9	2. BACK TO BASICS	E9	War Rooms	Support Established War Rooms	Support Established War Rooms	Support Established War Rooms	Support Established War Rooms	Support Established War Rooms
GOVERNANCE & PUBLIC PARTICIPATION	E10	2. BACK TO BASICS	E10	HIV/AIDS & Social Services	Ward visits to HIV/AIDS & Social Services	Ward visits to HIV/AIDS & Social Services	Ward visits to HIV/AIDS & Social Services	Ward visits to HIV/AIDS & Social Services	Ward visits to HIV/AIDS & Social Services
GOVERNANCE & PUBLIC PARTICIPATION	E11	2. BACK TO BASICS	E11	HIV/AIDS & Social Services	Ward visits to HIV/AIDS & Social Services	Number of Ward visits to support HIV/AIDS Groups by the 30th of June 2019	Number of Ward visits to support HIV/AIDS Groups by the 30th of June 2019	Number of Ward visits to support HIV/AIDS Groups by the 30th of June 2019	Number of Ward visits to support HIV/AIDS Groups by the 30th of June 2019
GOVERNANCE & PUBLIC PARTICIPATION	E12	2. BACK TO BASICS	E12	HIV/AIDS & Social Services	HIV/AIDS and Social Support Programmes	HIV/AIDS and Social Support Programmes	HIV/AIDS and Social Support Programmes	HIV/AIDS and Social Support Programmes	HIV/AIDS and Social Support Programmes
GOVERNANCE & PUBLIC PARTICIPATION	E13	2. BACK TO BASICS	E13	HIV/AIDS & Social Services	HIV/AIDS and Social Support Programmes to be coordinated by the 30th of June 2019	HIV/AIDS and Social Support Programmes to be coordinated by the 30th of September 2017	HIV/AIDS and Social Support Programmes to be coordinated by the 30th of September 2017	HIV/AIDS and Social Support Programmes to be coordinated by the 30th of September 2017	HIV/AIDS and Social Support Programmes to be coordinated by the 30th of September 2017

GOALS/STRATEGIC AND OPERATIONAL AREAS		STRATEGIC OBJECTIVES/STRATEGY HIGHLIGHTS		KEY PERFORMANCE INDICATORS		PERFORMANCE INDICATORS		QUANTITATIVE		QUALITATIVE	
PERIOD	PERIOD	PERIOD	PERIOD	PERIOD	PERIOD	PERIOD	PERIOD	PERIOD	PERIOD	PERIOD	PERIOD
E1	2019/03/01 - 2019/04/30	7-CREATING A LEARNING CITY AND CITY OF LEARNING	PS, ES & E 01	TRAFFIC MANAGEMENT	TRAFFIC SAFETY, ALCOHOL, DRUG AND SUBSTANCE ABUSE campaign.	TRAFFIC SAFETY awareness sessions conducted by the 30th of June 2019	60 x Number of road safety awareness sessions conducted by the 30th of June 2019	60 x Number of road safety awareness sessions conducted by the 30th of September 2019	160 x Number of road safety awareness sessions conducted by the 30th of June 2019	160 x Number of road safety awareness sessions conducted by the 30th of March 2019	160 x Number of road safety awareness sessions conducted by the 30th of June 2019
A	A2	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 02	NRVA & CROSS CUTTING	SECURITY AUDIT	Fire Arm Audit	4 x Fire arm audits conducted in Compliance with Fire Arms Controls Act by the 30th of June 2019	4 x Fire arm audits conducted in Compliance with Fire Arms Controls Act by the 30th of September 2019	8 x Fire arm audits conducted in Compliance with Fire Arms Controls Act by the 30th of December 2019	120 x Number of road safety awareness sessions conducted by the 31st of March 2019	120 x Number of road safety awareness sessions conducted by the 31st of March 2019
A	A2	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 03	NRVA & CROSS CUTTING	SECURITY TRAINING	Fire Arm Training for all municipal firearms holders	2 x Fire arm Training/Fire arm Refresher Course for all municipal firearms holders conducted the 30th of June 2019,	1 x Fire arm Training/Fire arm Refresher Course for all municipal firearms holders conducted the 30th of September 2019	2 x Fire arm audits conducted in Compliance with Fire Arms Controls Act by the 30th of December 2019	2 x Fire arm audits conducted in Compliance with Fire Arms Controls Act by the 30th of June 2019	2 x Fire arm audits conducted in Compliance with Fire Arms Controls Act by the 30th of March 2019
A	A2	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 04	NRVA & CROSS CUTTING	DISASTER MANAGEMENT	Implementation of the Approved Disaster management plan/strategy	4 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2019	1 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of December 2019	2 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of December 2018	2 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of March 2019	2 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2019
E	E3	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 05	NRVA & CROSS CUTTING	DISASTER MANAGEMENT	Implementation of the Approved Disaster management plan/strategy	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of June 2019	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of December 2018	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of March 2019	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of March 2019	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of June 2019
A	A2	1-BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 06	NRVA & CROSS CUTTING	DISASTER MANAGEMENT	Disaster management plan prepared and submitted to SMC for approval by the 31st of December 2018	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by the 30th of September 2019	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by the 30th of September 2019	N/A	N/A	N/A
E	E3	7-CREATING A LEARNING CITY AND CITY OF LEARNING	PS, ES & E 07	NRVA & CROSS CUTTING	DISASTER MANAGEMENT	Origins of state obligated to develop a disaster management plan for implementation plan to the National Disaster Management Act, 2002	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by the 30th of June 2019	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by the 30th of September 2019	2 x Disaster awareness campaigns (1 campaign per high risk areas) conducted by the 30th of December 2018	3 x Disaster awareness campaigns (1 campaign per high risk areas) conducted by the 30th of December 2018	3 x Disaster awareness campaigns (1 campaign per high risk areas) conducted by the 30th of March 2019
E	E3	7-CREATING A LEARNING CITY AND CITY OF LEARNING	PS, ES & E 08	NRVA & CROSS CUTTING	FIRE & RESCUE	Major Hazards Premises Visits conducted by PSDA	10 Major hazard Visits conducted by the 30th of June 2018	10 Major hazard Visits conducted by the 30th of September 2018	22 Major hazard Visits conducted by the second quarter 1H19	34 Major hazard Visits conducted by the third quarter 1H19	34 Major hazard Visits conducted by the third quarter 1H19
E	E3	7-CREATING A LEARNING CITY AND CITY OF LEARNING	PS, ES & E 09	NRVA & CROSS CUTTING	FIRE & RESCUE	Fire Rescue fire prevention Inspections	100 Fire prevention Inspections conducted by the 30th of June 2018	100 Fire prevention Inspections conducted by the 30th of September 2018	210 Fire prevention Inspections conducted by the 30th of June 2019	350 Fire prevention Inspections conducted by the the third quarter 1H19	350 Fire prevention Inspections conducted by the the third quarter 1H19

WORKING DURING THE WEEKEND & PUBLIC SAFETY & SECURITY REQUIREMENT		PERIODIC CHECKLISTS FOR COMMUNICATED PLANS		EXECUTIVE SUMMARY	
		PERIODIC PLANS		PERIODIC PLANS	
X	12	22-03-2019-2020	1. BUILDING A CATHOLIC & ENVIRONMENTAL MUNICIPALITY	1. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING	1. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING
X	13	22-03-2019-2020	2. BUILDING A CATHOLIC & ENVIRONMENTAL MUNICIPALITY	2. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING	2. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING
X	14	22-03-2019-2020	3. BUILDING A CATHOLIC & ENVIRONMENTAL MUNICIPALITY	3. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING	3. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING
X	15	22-03-2019-2020	4. BUILDING A CATHOLIC & ENVIRONMENTAL MUNICIPALITY	4. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING	4. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING
X	16	22-03-2019-2020	5. BUILDING A CATHOLIC & ENVIRONMENTAL MUNICIPALITY	5. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING	5. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING
X	17	22-03-2019-2020	6. BUILDING A CATHOLIC & ENVIRONMENTAL MUNICIPALITY	6. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING	6. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING
X	18	22-03-2019-2020	7. BUILDING A LEARNING CITY AND CITY OF LEARNING	7. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING	7. ESTABLISHMENT OF NEW FIRE ENGINE CUTTING

OPERATIONAL INSTRUCTIONS	QUANTITY 1	QUANTITY 2	QUANTITY 3	QUANTITY 4
1 x fire engine refurbished in accordance to SA/NIS 1009/2003 standard by 30th of May 2019	N/A	N/A	N/A	N/A
Number of the tender for manufacturing of fire engine by the 31st of December 2018	N/A	N/A	N/A	N/A
66 Fire & Rescue Public Awareness presentations conducted by the end of second quarter 4/2019	66	66	66	66
36 Fire & Rescue Public Awareness presentations conducted by the end of September 2016	36	36	36	36
42 Fire & Rescue public awareness presentations conducted by the end of third quarter 4/2019	42	42	42	42

IMPLEMENTATION STATUS OF COMMUNITY STREETS

PROJECT NUMBER	PROJECT DESCRIPTION	IMPLEMENTATION STATUS	IMPLEMENTATION DATE	IMPLEMENTATION STATUS	IMPLEMENTATION DATE	IMPLEMENTATION STATUS	IMPLEMENTATION DATE	IMPLEMENTATION STATUS	IMPLEMENTATION DATE
B1	2 - BACK TO BASICS	R & F 01	KMPA 2 - BASIC SERVICE DELIVERY	Grass Cutting - Municipal Wards	Grass cutting on verges, open spaces and parks	Grass cut once per month in 29 wards per grass cutting season	Grass cut in 29 Wards no per grass cutting schedule by the 31st of December 2018	Grass cut in 29 Wards no per grass cutting schedule by the 31st of March 2019	Grass cut in 29 Wards no per grass cutting schedule by the 31st of May 2019
6	61	2 - BACK TO BASICS	R & F 02	KMPA 2 - BASIC SERVICE DELIVERY	Grass Cutting - Islands and Centres	Grass cutting and maintenance into CBD entrances into CBD maintained monthly as per maintenance schedule by the 30 June 2019	10 Islands and 10 main entrances into CBD maintained monthly by the 30th of September 2018	10 Islands and 10 main entrances into CBD maintained monthly by the 31st of December 2018	10 Islands and 10 main entrances into CBD maintained monthly by the 31st of March 2019
3	64	7 - CREATING A LEARNING CITY AND CITY OF LEARNING	R & F 03	KMPA 2 - BASIC SERVICE DELIVERY	Grass Cutting at Islands Libraries	Grass cut at 11 Libraries every month as per the grass cutting schedule	Grass cut at 11 Libraries every month as per the grass cutting schedule by the 31st of June 2019	Grass cut at 11 Libraries every month as per the grass cutting schedule by the 31st of September 2018	Grass cut at 11 Libraries every month as per the grass cutting schedule by the 31st of March 2019
6	62	7 - CREATING A LEARNING CITY AND CITY OF LEARNING	R & F 04	KMPA 2 - BASIC SERVICE DELIVERY	Grass Cutting - Libraries	Purchase of Library Books	Number of Library Books purchased and received	Number of Library Books purchased and received by the 31st of December 2018	Number of Library Books purchased and received by the 31st of March 2019
5	61	7 - CREATING A LEARNING CITY AND CITY OF LEARNING	R & F 05	KMPA 2 - BASIC SERVICE DELIVERY	Parks & Recreation	Purchase of modified containers/land homes (changeover/alter facilities)	Number of Containers	Awarding of the tender by the 31st of December 2018	Awarding of the tender by the 31st of March 2019
6	61	2 - BACK TO BASICS	R & F 06	KMPA 2 - BASIC SERVICE DELIVERY	Farms & Recreation	Purchase new Machinery and Equipment	N/A	Handing of the tender by the 31st of December 2018	N/A
3	61	2 - BACK TO BASICS	R & F 07	KMPA 2 - BASIC SERVICE DELIVERY	Parks & Recreation	Development of Cemetery	N/A	Handing of the tender by the 31st of December 2018	N/A
3	61	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & F 08	KMPA 2 - BASIC SERVICE DELIVERY	Unreeling Swimming Pools	Unreeling Olympic, Barr St, Eastwood and Pritch Swimming Pools with Electronic Turnstiles	N/A	Awarding of the tender by the 31st of December 2018	Awarding of the tender by the 31st of March 2019
3	61	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & F 09	KMPA 2 - BASIC SERVICE DELIVERY	Swimming Pools	Install Electronic Turnstiles in Aerobic, Barr St, Eastwood and Pritch Swimming Pools with Electronic Turnstiles	N/A	Install new Electronic Turnstiles in Aerobic, Olympic, Pritch, Barr St, Eastwood Swimming Pools by the 31st of March 2019	Install new Electronic Turnstiles in Aerobic, Olympic, Pritch, Barr St, Eastwood Swimming Pools by the 31st of March 2019

PROJECT NUMBER		DESCRIPTION OF PROJECT		BUDGETED COSTS		ACTUAL EXPENDITURE		PROJECT STATUS		COMPLETION STATUS	
ITEM	DESCRIPTION	ITEM	DESCRIPTION	AMOUNT	AMOUNT	AMOUNT	AMOUNT	PERCENTAGE COMPLETED	PERCENTAGE COMPLETED	DATE OF COMPLETION	DATE OF COMPLETION
1	B1 3 - IMPROVED INFRASTRUCTURE EFFICIENCY	1.1.2 F 00	HIPA 2 - BASIC SERVICE DELIVERY	Upgrading Swimming Pools	nil	Upgrading Breitmann Swimming Pool completed by the 30th of June 2019.	nil	Upgrading of Breitmann Swimming Pool completed by the 30th of June 2019.	100%	Upgrading of Breitmann Swimming Pool completed by the 30th of June 2019.	Upgrading of Breitmann Swimming Pool completed by the 30th of June 2019.
2	B1 3 - IMPROVED INFRASTRUCTURE EFFICIENCY	1.1.10	HIPA 2 - BASIC SERVICE DELIVERY	Parks & Recreation	nil	Fencing Disney Valley Nature Reserve completed by the 30th of June 2019.	nil	Fencing Disney Valley Nature Reserve completed by the 30th of June 2019.	100%	Fencing Disney Valley Nature Reserve completed by the 30th of June 2019.	Fencing Disney Valley Nature Reserve completed by the 30th of June 2019.

SECRET LEVEL
STANDARD SECURITY POLICY

10/10/2018

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Financial Control Management Initiatives								Implementation Status		
Initiative Description				Implementation Progress				Current Status		Next Step
Initiative ID	Description	Owner	Lead	Start Date	End Date	Progress (%)	Comments	Current Status	Quantitative	Qualitative
D2-1	4.1 - FINANCIAL SUSTAINABILITY	Mr 1	Mr 1	NICPA 4 - FINANCIAL VIABILITY & MANAGEMENT	100% Capital Expenditure on Cognex	100% expenditure on Cognex by the 30th of June 2019	Percent age expenditure on Cognex	50 % Cognex spending by the 31st of December 2018	75 % Cognex spending by the 31st of March 2019	100% Cognex spending by the 30th of June 2019
D2-2	4.2 - FINANCIAL SUSTAINABILITY	Mr 2	Mr 2	NICPA 4 - FINANCIAL VIABILITY & MANAGEMENT	4 x Quarterly investigation reports on irregular expenditure by the 30th of June 2019	4 x Quarterly investigation reports on irregular expenditure by the 30th of September 2019	Number of Quarterly Investigation reports on irregular expenditure.	1 x Quarterly investigation reports on irregular expenditure by the 30th of September 2018	2 x Quarterly investigation reports on irregular expenditure by the 31st of December 2019	3 x Quarterly investigation reports on irregular expenditure by the 31st of March 2019
D2-3	4.3 - FINANCIAL SUSTAINABILITY	Mr 3	Mr 3	NICPA 4 - FINANCIAL VIABILITY & MANAGEMENT	Financial Recovery	Maintainance Plans	Develop and implement a Maintenance plan to indicate exactly where funding will be spent, e.g. community halls; ward 6,7,19, 23 and 25	Develop and implement a Maintenance plan to indicate exactly where funding will be spent, e.g. community halls; ward 6,7,19, 23 and 25 halls will be refurbished at the per hall. Same for road maintenance, etc by the 31st of December 2019	Develop and implement a Maintenance plan to indicate exactly where funding will be spent, e.g. community halls; ward 6,7,19, 23 and 25 halls will be refurbished at the per hall. Same for road maintenance, etc by the 31st of December 2019	Develop and implement a Maintenance plan to indicate exactly where funding will be spent, e.g. community halls; ward 6,7,19, 23 and 25 halls will be refurbished at the per hall. Same for road maintenance, etc by the 31st of December 2019
D2-4	4.4 - FINANCIAL SUSTAINABILITY	Mr 4	Mr 4	NICPA 4 - FINANCIAL VIABILITY & MANAGEMENT	Internal Audit Recommendations	Internal Audit Internal audit	50% Implementation of Internal audit recommendations by the 30th of September 2019	25% Implementation of Internal audit recommendations by the 30th of September 2019	50% Implementation of Internal audit recommendations by the 31st of December 2019	100% Implementation of Internal audit recommendations by the 30th of June 2019

