

CITY OF CHOICE



**PIETERMARITZBURG
M S U N D U Z I**

**SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
(SDBIP) 2014/2015 FINANCIAL YEAR**

CONTENTS

1. Executive Summary	3
1.1. Introduction	3
1.2. Legislation	3
1.3. Methodology And Content	4
2. Overview of Alignment to IDP	5
2.1. Vision	5
2.2. Mission	5
2.3. Core Focus areas	5
2.4. Goals Objectives & Strategies	6
3 Financial Reporting	7
3.1. Revenue by Source	7
3.1.1. Revenue By Source July 2014 To December 2014	7
3.1.2. Revenue by Source January 2015 to June 2015	8
3.2. Monthly Projections of Expenditure by Vote (Department)	8
3.2.1. Quarter 1 Monthly Projections	9
3.2.2. Quarter 2 Monthly Projections	33
3.2.3. Quarter 3 Monthly Projections	35
4. Organisational Scorecard (Tier 1.)	49
4.1. NKPA 1: Municipal Transformation and Organisation Development	49
4.2. NKPA 2: Basic Service Delivery	50
4.3. NKPA 3: Local Economic Development	51
4.4. NKPA 4: Financial Viability & Management	51
4.5. NKPA 5: Good Governance & Public Participation	53
4.6. NKPA 6: Cross Cutting Interventions	54
5. Departmental Scorecards (Tier2)	55
5.1 Corporate Services	55
5.1.1. Corporate Services Objectives and Strategies	55
5.1.2. Corporate Services SDBIP Scorecard	56
5.1.3. Corporate Service Key Focus Projects	62
5.2. Infrastructure Services	64
5.2.1. Infrastructure Services Objectives & Strategies	64
5.2.2. Infrastructure Services SDBIP Scorecard	65
5.2.3. Infrastructure Services Key Focus Projects	71
5.3. Community Services	72
5.3.1. Community Services Objectives & Strategies	72
5.3.2. Community Services SDBIP Scorecard	73
5.3.3. Community Services Focus Projects	79
3.4. Economic Development	81
5.4.1. Economic Development Strategies & Objectives	81
5.4.2. Economic Development SDBIP Scorecard	83
5.4.3. Economic Development Key Focus Projects	89
3.5. Finance	90
5.5.1. Finance Objectives and Strategies	90

5.5.2. Finance SDBIP Scorecard	91
5.4.3. Finance Key Focus Projects	97
5.6. Office of the Municipal manager	98
5.6.1. Office of the MM Objectives and Strategies	98
3.6.2. Office of the MM SDBIP Scorecard	99
5.6.3. Office of the MM Key Focus Projects	104
6. Three (3) Year capital Projects by Ward	105
7. Conclusion	81

1. EXECUTIVE SUMMARY

1.1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the Mayor, council (executive) and the administration, and

facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and the Community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the Municipal Manager and Senior Managers.

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

1.2. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'service delivery and budget implementation plan' means a detailed plan approved by the Mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- *Projections for each month of-*
 - *Revenue to be collected, by source; and*
 - *Operational and capital expenditure, by vote;*
- *Service delivery targets and performance indicators for each quarter*

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Msunduzi Local Municipality :

- *Monthly projections of revenue to be collected by source*
- *Monthly projections of expenditure (operating and capital) and revenue for each vote **
- *Quarterly projections of service delivery targets and performance indicators for each vote*

Section 1 of the MFMA defines a "vote" as:

- *One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and*
- *Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

FREQUENCY AND NATURE OF REPORT	MANDATE	RECIPIENTS
Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month	Section 71 of the MFMA	National Treasury
Quarterly progress report	Section 41 (1) (e) of the Systems Act, Section 166 (2) (a) (v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and Performance Management Regulations.	1. Municipal Manager 2. Mayor 3. EXCO 4. Audit Committee 5. National Treasury
Mid-year performance assessment	Section 72 of the MFMA. Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001.	1. Municipal Manager 2. Mayor 3. EXCO 4. Council 5. Audit Committee 6. National Treasury 7. Provincial Government
Annual report (to be tabled before Council by 31 January (draft and approved / published by 31 March each year)	Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act.	1. Mayor 2. EXCO 3. MPAC 4. Council 5. Audit Committee 6. Auditor-General 7. National Treasury 8. Provincial Government 9. Local Community

1.3. METHODOLOGY AND CONTENT

National Treasury directives are clear on the contents and methodology to derive at the SDBIP. As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and milestones to enable the SDBIP to serve as monitoring tool for service delivery. What gets measured gets done, therefore it should be noted, that in order to improve on certain processes and co-operation within the municipality, process indicators have been developed for measurement purposes during 2014/15 financial year.

The Msunduzi Local Municipality has incorporated the following relevant components into their SDBIP, but has used the initiative to devise it as follows:

- *Monthly projections of Revenue by Source.*
- *Monthly projections Expenditure by (Department) Vote.*
- *Overview of alignment IDP.*
- *Quarterly projections of service delivery targets and performance indicators for each (Department) Vote.*
- *Capital Works Plan over three years.*

In the development of Msunduzi Local Municipality's SDBIP cognisance was taken of the IDP Priorities, Objectives and Strategies ensuring progress towards the achievement thereof. The SDBIP of the Msunduzi Local Municipality is aligned to the Key Performance Areas (KPA's) as prescribed by Regulations 805 of 2006 and the IDP Guidelines by COGTA for purposes of alignment to the Performance Agreements of the

Municipal Manager and Managers directly accountable to the Municipal Manager.

The Institutional Indicators will form part of the Performance Agreements and Plans of the Municipal Manager and Managers directly accountable to the Municipal Manager. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager and Senior Managers in delivering services to the community. The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan.

Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. In the Lower level SDBIP, Divisional Heads will be held accountable for the implementation of the projects for that department, although all Top Managers are on average held accountable for implementing their departments' projects within time and budget.

From the consolidated information, Senior Management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers and will be contained in the Lower SDBIP, which is not required to be approved by Council neither to be published. For 2014/15 financial year, the lower SDBIP will contain the responsibilities of the Divisional Managers. This lower SDBIP is a management tool for Top Management and need not be made public and is a separate document for each

2. OVERVIEW OF ALIGNMENT TO IDP

2.1. VISION

2.1.1. MUNICIPAL VISION

The Vision of the City of Choice, Second to None is to develop a city where its entire citizenry can:

	Own a financially viable and well-governed city
	Live in peace
	Move about freely, and in a cost-effective manner
	Work to earn a living, thereby reducing unemployment, poverty, and inequality
	Play to lead a healthy lifestyle, thus increasing life expectancy

2.2. MISSION

The Msunduzi Municipality shall deliver on six strategic city-wide outcomes to achieve this vision as follows:

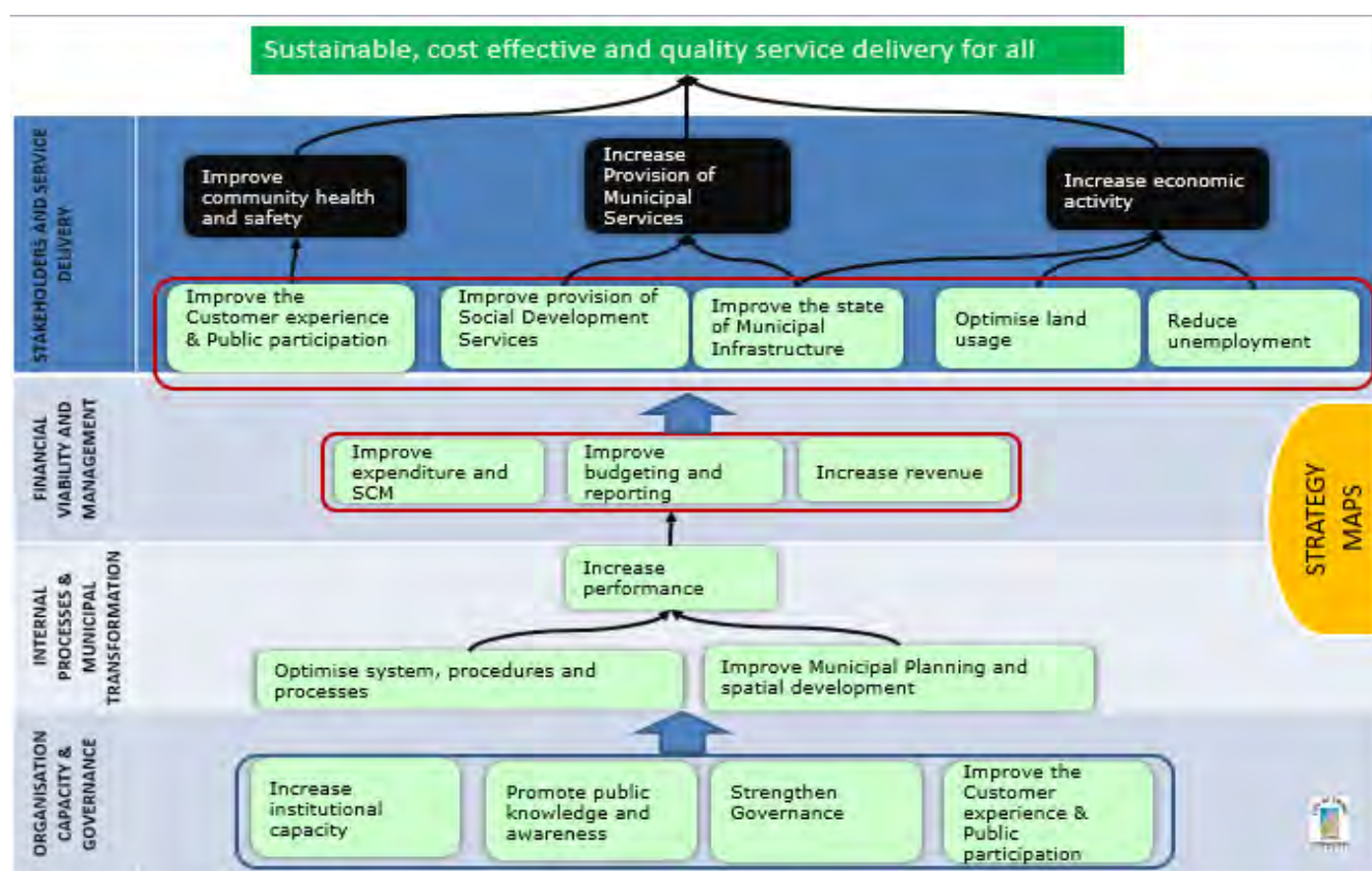
- A well-serviced city;
- An accessible, connected city;
- A clean, green city;
- A friendly, safe city; and
- An economically prosperous city.
- A financially viable and well-governed city.

In order to realise the Vision, the Municipality has prioritised thirteen objectives, clustered under each of these six broadly defined outcomes.

2.3. CORE FOCUS AREAS

STRATEGIC FOCUS	Well serviced; accessible, safe and connected City.	Friendly, clean, green and economically prosperous City.	Financially viable and well governed City
DESIRED OUTCOME	Quality and adequate service delivery provision.	Welcoming and profitable City for its people, investors and visitors.	Good governance and value for money for Customers

2.4. GOALS OBJECTIVES & STRATEGIES



STRATEGIC OBJECTIVES					
INDEX	NATIONAL KEY PERFORMANCE AREAS	DESIRED OUTCOME	IDP REF	STRATEGIC OBJECTIVE	OUTCOME 9 OUTPUT
A	MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	Financially viable and well governed City	A1	Optimise system, procedures and processes	Implement a differential approach to Municipal Financing, planning and support
			A2	Increase institutional capacity	
			A3	Increase performance	
			A4		
			A5		
B	BASIC SERVICE DELIVERY	Well serviced; accessible, safe and connected City.	B1	Increase Provision of Municipal Services	Improved access to basic services
			B2	Improve the state of Municipal Infrastructure	
			B3	Improve provision of Social Development Services	
C	LOCAL ECONOMIC DEVELOPMENT	Friendly, clean, green and economically prosperous City.	C1	Reduce unemployment	Implementation of Community works Programme and supported Cooperatives
			C2	Increase economic activity	
			C3	Optimise land usage	
D	FINANCIAL VIABILITY AND FINANCIAL MANAGEMENT	Financially viable and well governed City	D1	Increase revenue	Improve Municipal Financial and Administrative Capability
			D2	Improve expenditure and SCM	
			D3	Improve budgeting and reporting	
			D4		
E	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Well governed City	E1	Strengthen Governance	Deepen Democracy through a refined Ward Committee System
			E2	Improve the Customer experience & Public participation	
			E3	Promote public knowledge and awareness	
F	CROSS CUTTING ISSUES	Friendly, clean, green and safe City	F1	Improve Municipal Planning and spatial development	One window of co-ordination
			F2	Improve community and environmental health and safety	
			F3	Increase access to housing units	

3 FINANCIAL REPORTING

3.1. REVENUE BY SOURCE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The SDBIP information on revenue will be monitored and reported monthly by the municipal manager in terms of section 71(1)(a) and (e). For example, if there is lower than anticipated revenue and an overall cash shortage in a particular month the municipality may have to revise it's spending downwards to ensure that it does not borrow more than anticipated. More importantly, such information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if the municipality wants to maintain its levels of service delivery and expenditure.

3.1.1. REVENUE BY SOURCE JULY 2014 TO DECEMBER 2014

Source	Jul	Aug	Sep	Oct	Nov	Dec	Total
Consumer Debtors							
Property Rates	53443	53443	53443	53443	53443	53443	320658
Penalties Imposed & Collection Charges on Rates	1962	3315	3315	3315	3923	2746	18577
Electricity	135712	135712	135712	135712	135712	135712	814272
Water	32447	32447	32447	32447	32447	32447	194782
Sanitation	11048	11048	11048	11048	11048	11048	66288
Refuse Removal	6487	6487	6487	6487	6487	6487	38920
MIG Funding	0						
Donor Funding	0						
Conditional Grants	0						
Interest & Investment Income	2338	2338	2338	2338	2338	2338	14025
Rent of facilities & equipment	2919	2919	2919	2919	2919	2919	17512
Interest Earned on Outstanding Debtors	89	92	106	106	106	110	609
Fines	1222	1222	1222	1222	1222	1222	7332
Licenses & Permits	7	7	7	7	7	7	42
Disposals of Property, Plant & Equipment							
Other	11353	11353	11353	11353	11352	11352	68113
Agency Services	268	268	268	268	268	268	1610
Transfers Recognised - Operational	19904	43788	43788	43788	39807	19904	210977
Total Revenue by Source	279197	304438	304452	304452	301078	280002	1773619

3.1.2. REVENUE BY SOURCE JANUARY 2015 TO JUNE 2015

Source	Jan	Feb	Mar	Apr	May	Jun	Total
Consumer Debtors							
Property Rates	53443	53443	53443	53443	53443	71179	338394
Penalties Imposed & Collection Charges on Rates	3923	3727	3531	2746	2746	3981	20654
Electricity	125712	125712	125712	140712	145712	150712	814271
Water	32447	32447	32447	32447	32447	34372	196606
Sanitation	11048	11048	11048	11048	11048	5055	60294
Refuse Removal	6487	6487	6487	6487	6487	16359	48792
MIG Funding							
Donor Funding							
Conditional Grants							
Interest & Investment Income	2338	2338	2338	2338	2338	6535	18222
Rent of facilities & equipment	2919	2919	2919	2919	2919	2919	17512
Interest Earned on Outstanding Debtors	110	110	110	111	114	161	716
Fines	1222	1222	1222	1222	1222	1222	7332
Licenses & Permits	7	7	7	7	7	6	41
Disposals of Property, Plant & Equipment							
Other	11352	11352	11352	11352	11352	11352	68113
Agency Services	268	268	268	268	268	268	1610
Transfers Recognised - Operational	39807	37817	35826	27865	23865	39291	204395
Total Revenue by Source	291082	288896	286709	292964	293891	343412	1796593

3.2. MONTHLY PROJECTIONS OF EXPENDITURE BY VOTE (DEPARTMENT)

These projections relate to cash paid and should reconcile to the cash flow statement adopted with the budget documentation.

Each key GFS function is a "vote" and must have associated with it as appropriate: operating expenditure; revenue; capital expenditure; and measurable performance objectives.

Measurable performance objectives include service delivery targets and other financial and

non-financial indicators. See MFMA circular No. 12 on the definition of the "vote".

The SDBIP should show monthly projections of revenue by vote in addition to revenue by

source. When reviewing budget projections against actual, it would be useful to consider

revenue and expenditure by vote in order to gain a more complete picture than provided by

reviewing expenditure only. The section 71(1) (c), (d) and (f) MFMA monthly report requires

reporting against such monthly projections in the SDBIP

3.2.1. QUARTER 1 MONTHLY PROJECTIONS

SBU	Department	Budget 2014-	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CITY FINANCE																		
	Asset Mgt - Asset Control Unit	1 964 240,93	163 686,74	163 686,74	163 686,74	491 060,23	163 686,74	163 687,00	163 687,00	982 120,00	163 686,74	163 686,74	163 686,74	1 473 181,00	163 686,74	163 686,74	163 686,74	1 964 241,00
	C.E. Public Works Div. - Fuel and Lubricants	27 577 065,86	2 298 088,82	2 298 088,82	2 298 088,82	6 894 266,47	2 298 088,82	2 298 089,00	2 298 089,00	13 788 533,00	2 298 088,82	2 298 088,82	2 298 088,82	20 682 799,00	2 298 088,82	2 298 088,82	2 298 088,82	27 577 066,00
	City Finance - Administration	1 042 131,83	86 844,32	86 844,32	86 844,32	260 532,96	86 844,32	86 844,00	86 844,00	521 066,00	86 844,32	86 844,32	86 844,32	781 599,00	86 844,32	86 844,32	86 844,32	1 042 132,00
	City Finance - Budget Office	7 557 339,76	629 778,31	629 778,31	629 778,31	1 889 334,94	629 778,31	629 778,00	629 778,00	3 778 670,00	629 778,31	629 778,31	629 778,31	5 668 005,00	629 778,31	629 778,31	629 778,31	7 557 340,00
	City Finance - Cashiers	5 002 886,32	416 907,19	416 907,19	416 907,19	1 250 721,58	416 907,19	416 907,00	416 907,00	2 501 443,00	416 907,19	416 907,19	416 907,19	3 752 165,00	416 907,19	416 907,19	416 907,19	5 002 886,00
	City Finance - Consolidated Billing	41 436 774,89	3 453 064,57	3 453 064,57	3 453 064,57	10 359 193,72	3 453 064,57	3 453 065,00	3 453 065,00	20 718 387,00	3 453 064,57	3 453 064,57	3 453 064,57	31 077 581,00	3 453 064,57	3 453 064,57	3 453 064,57	41 436 775,00
	City Finance - Creditors	4 156 627,48	346 385,62	346 385,62	346 385,62	1 039 156,87	346 385,62	346 386,00	346 386,00	2 078 314,00	346 385,62	346 385,62	346 385,62	3 117 471,00	346 385,62	346 385,62	346 385,62	4 156 627,00
	City Finance - Financial Services	7 388 203,20	615 683,60	615 683,60	615 683,60	1 847 050,80	615 683,60	615 684,00	615 684,00	3 694 102,00	615 683,60	615 683,60	615 683,60	5 541 152,00	615 683,60	615 683,60	615 683,60	7 388 203,00
	City Finance - General	-856 299 440,00	-71 358 286,67	-71 358 286,67	-71 358 286,67	-214 074 860,00	-71 358 286,67	-71 358 287,00	-71 358 287,00	-428 149 720,00	-71 358 286,67	-71 358 286,67	-71 358 286,67	-642 224 580,00	-71 358 286,67	-71 358 286,67	-71 358 286,67	-856 299 440,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Finance - Housing	1 008 734,44	84 061,20	84 061,20	84 061,20	252 183,61	84 061,20	84 061,00	84 061,00	504 367,00	84 061,20	84 061,20	84 061,20	756 551,00	84 061,20	84 061,20	84 061,20	1 008 734,00
	City Finance - Insurance	278 800,07	23 233,34	23 233,34	23 233,34	69 700,02	23 233,34	23 233,00	23 233,00	139 400,00	23 233,34	23 233,34	23 233,34	209 100,00	23 233,34	23 233,34	23 233,34	278 800,00
	City Finance - Investments / Projects	1 175 274,86	97 939,57	97 939,57	97 939,57	293 818,71	97 939,57	97 940,00	97 940,00	587 637,00	97 939,57	97 939,57	97 939,57	881 456,00	97 939,57	97 939,57	97 939,57	1 175 275,00
	City Finance - Management	21 827 798,71	1 818 983,23	1 818 983,23	1 818 983,23	5 456 949,68	1 818 983,23	1 818 983,00	1 818 983,00	10 913 899,00	1 818 983,23	1 818 983,23	1 818 983,23	16 370 849,00	1 818 983,23	1 818 983,23	1 818 983,23	21 827 799,00
	City Finance - Pay Office	4 512 897,45	376 074,79	376 074,79	376 074,79	1 128 224,36	376 074,79	376 075,00	376 075,00	2 256 449,00	376 074,79	376 074,79	376 074,79	3 384 673,00	376 074,79	376 074,79	376 074,79	4 512 897,00
	City Finance - Promis	2 427 951,60	202 329,30	202 329,30	202 329,30	606 987,90	202 329,30	202 329,00	202 329,00	1 213 976,00	202 329,30	202 329,30	202 329,30	1 820 964,00	202 329,30	202 329,30	202 329,30	2 427 952,00
	City Finance - ProMIS - Income	3 126 721,44	260 560,12	260 560,12	260 560,12	781 680,36	260 560,12	260 560,00	260 560,00	1 563 361,00	260 560,12	260 560,12	260 560,12	2 345 041,00	260 560,12	260 560,12	260 560,12	3 126 721,00
	City Finance - Special Projects	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Finance - Sundry Debtors	-335 187,93	-27 932,33	-27 932,33	-27 932,33	-83 796,98	-27 932,33	-27 932,00	-27 932,00	-167 594,00	-27 932,33	-27 932,33	-27 932,33	-251 391,00	-27 932,33	-27 932,33	-27 932,33	-335 188,00
	City Finance- Assisted Installation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Finance -Rates	1 804 444,09	150 370,34	150 370,34	150 370,34	451 111,02	150 370,34	150 370,00	150 370,00	902 222,00	150 370,34	150 370,34	150 370,34	1 353 333,00	150 370,34	150 370,34	150 370,34	1 804 444,00
	City Transport Fac. - Residual Costs	1 365 925,40	113 827,12	113 827,12	113 827,12	341 481,35	113 827,12	113 827,00	113 827,00	682 963,00	113 827,12	113 827,12	113 827,12	1 024 444,00	113 827,12	113 827,12	113 827,12	1 365 925,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	Corporate Strategic Planning - Management	3 717 351,76	309 779,31	309 779,31	309 779,31	929 337,94	309 779,31	309 779,00	309 779,00	1 858 676,00	309 779,31	309 779,31	309 779,31	2 788 014,00	309 779,31	309 779,31	309 779,31	3 717 352,00
	General - Forestry Serv-Residual	44 798,08	3 733,17	3 733,17	3 733,17	11 199,52	3 733,17	3 733,00	3 733,00	22 399,00	3 733,17	3 733,17	3 733,17	33 599,00	3 733,17	3 733,17	3 733,17	44 798,00
	General - Residual Costs Quarry	262 552,96	21 879,41	21 879,41	21 879,41	65 638,24	21 879,41	21 879,00	21 879,00	131 276,00	21 879,41	21 879,41	21 879,41	196 915,00	21 879,41	21 879,41	21 879,41	262 553,00
	General Stores	7 228 074,10	602 339,51	602 339,51	602 339,51	1 807 018,52	602 339,51	602 340,00	602 340,00	3 614 037,00	602 339,51	602 339,51	602 339,51	5 421 056,00	602 339,51	602 339,51	602 339,51	7 228 074,00
	Grants In Aid - Abnormal Public Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Grants In Aid - Charitable, Social & Welfare	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Grants In Aid - Other	238 900,00	19 908,33	19 908,33	19 908,33	59 725,00	19 908,33	19 908,00	19 908,00	119 450,00	19 908,33	19 908,33	19 908,33	179 175,00	19 908,33	19 908,33	19 908,33	238 900,00
	Grants In Aid - Recreational & Sport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Procurement	8 603 656,90	716 971,41	716 971,41	716 971,41	2 150 914,22	716 971,41	716 971,00	716 971,00	4 301 828,00	716 971,41	716 971,41	716 971,41	6 452 743,00	716 971,41	716 971,41	716 971,41	8 603 657,00
Community Services & Social Equity																		
	Area Based Management	13 154 888,95	1 096 240,75	1 096 240,75	1 096 240,75	3 288 722,24	1 096 240,75	1 096 241,00	1 096 241,00	6 577 444,00	1 096 240,75	1 096 240,75	1 096 240,75	9 866 167,00	1 096 240,75	1 096 240,75	1 096 240,75	13 154 889,00
	C.E. Waste Man Div. - Garden Centres	899 573,36	74 964,45	74 964,45	74 964,45	224 893,34	74 964,45	74 964,00	74 964,00	449 787,00	74 964,45	74 964,45	74 964,45	674 680,00	74 964,45	74 964,45	74 964,45	899 573,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	C.E. Waste Man Div. - General	2 949 973,06	245 831,09	245 831,09	245 831,09	737 493,27	245 831,09	245 831,00	245 831,00	1 474 987,00	245 831,09	245 831,09	245 831,09	2 212 480,00	245 831,09	245 831,09	245 831,09	2 949 973,00
	C.E. Waste Man Div. - Illegal Dumping	2 127 098,98	177 258,25	177 258,25	177 258,25	531 774,74	177 258,25	177 258,00	177 258,00	1 063 549,00	177 258,25	177 258,25	177 258,25	1 595 324,00	177 258,25	177 258,25	177 258,25	2 127 099,00
	C.E. Waste Man Div. - Industrial Container	-8 998 964,34	-749 913,70	-749 913,70	-749 913,70	-2 249 741,09	-749 913,70	-749 914,00	-749 914,00	-4 499 482,00	-749 913,70	-749 913,70	-749 913,70	-6 749 223,00	-749 913,70	-749 913,70	-749 913,70	-8 998 964,00
	C.E. Waste Man Div. - Management	3 968,00	330,67	330,67	330,67	992,00	330,67	331,00	331,00	1 984,00	330,67	330,67	330,67	2 976,00	330,67	330,67	330,67	3 968,00
	C.E. Waste Man Div. - Public Conveniences	12 597 606,32	1 049 800,53	1 049 800,53	1 049 800,53	3 149 401,58	1 049 800,53	1 049 801,00	1 049 801,00	6 298 803,00	1 049 800,53	1 049 800,53	1 049 800,53	9 448 205,00	1 049 800,53	1 049 800,53	1 049 800,53	12 597 606,00
	C.E. Waste Man Div. - Refuse Removal	-32 334 441,24	-2 694 536,77	-2 694 536,77	-2 694 536,77	-8 083 610,31	-2 694 536,77	-2 694 537,00	-2 694 537,00	-16 167 221,00	-2 694 536,77	-2 694 536,77	-2 694 536,77	-24 250 831,00	-2 694 536,77	-2 694 536,77	-2 694 536,77	-32 334 441,00
	C.E. Waste Man Div. - Street Cleaning	17 893 099,12	1 491 091,59	1 491 091,59	1 491 091,59	4 473 274,78	1 491 091,59	1 491 092,00	1 491 092,00	8 946 550,00	1 491 091,59	1 491 091,59	1 491 091,59	13 419 824,00	1 491 091,59	1 491 091,59	1 491 091,59	17 893 099,00
	C.E. Waste Man Div.- Supervision	7 750 758,04	645 896,50	645 896,50	645 896,50	1 937 689,51	645 896,50	645 897,00	645 897,00	3 875 379,00	645 896,50	645 896,50	645 896,50	5 813 069,00	645 896,50	645 896,50	645 896,50	7 750 758,00
	City Admin. - Admin - Libraries	2 577 788,10	214 815,68	214 815,68	214 815,68	644 447,03	214 815,68	214 816,00	214 816,00	1 288 894,00	214 815,68	214 815,68	214 815,68	1 933 341,00	214 815,68	214 815,68	214 815,68	2 577 788,00
	City Admin. - Admin - Msunduzi Library	26 795 036,02	2 232 919,67	2 232 919,67	2 232 919,67	6 698 759,00	2 232 919,67	2 232 920,00	2 232 920,00	13 397 518,00	2 232 919,67	2 232 919,67	2 232 919,67	20 096 277,00	2 232 919,67	2 232 919,67	2 232 919,67	26 795 036,00
	City Estates Manager - Community Halls	6 045 276,30	503 773,03	503 773,03	503 773,03	1 511 319,08	503 773,03	503 773,00	503 773,00	3 022 638,00	503 773,03	503 773,03	503 773,03	4 533 957,00	503 773,03	503 773,03	503 773,03	6 045 276,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Estates Manager - Council House	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Planner - Civil Defence	9 036 884,01	753 073,67	753 073,67	753 073,67	2 259 221,00	753 073,67	753 074,00	753 074,00	4 518 442,00	753 073,67	753 073,67	753 073,67	6 777 663,00	753 073,67	753 073,67	753 073,67	9 036 884,00
	City Planner - Urbanisation Unit	2 583,10	215,26	215,26	215,26	645,78	215,26	215,00	215,00	1 292,00	215,26	215,26	215,26	1 937,00	215,26	215,26	215,26	2 583,00
	City Serv. - Health - Administration	2 760 003,00	230 000,25	230 000,25	230 000,25	690 000,75	230 000,25	230 000,00	230 000,00	1 380 001,00	230 000,25	230 000,25	230 000,25	2 070 002,00	230 000,25	230 000,25	230 000,25	2 760 003,00
	City Serv. - Health - AIDS Train'g and Infection Centre	3 303 075,45	275 256,29	275 256,29	275 256,29	825 768,86	275 256,29	275 256,00	275 256,00	1 651 538,00	275 256,29	275 256,29	275 256,29	2 477 307,00	275 256,29	275 256,29	275 256,29	3 303 075,00
	City Serv. - Health - Environmental Health	8 226 433,67	685 536,14	685 536,14	685 536,14	2 056 608,42	685 536,14	685 536,00	685 536,00	4 113 217,00	685 536,14	685 536,14	685 536,14	6 169 825,00	685 536,14	685 536,14	685 536,14	8 226 434,00
	City Serv. - Health - Family Planning	283,40	23,62	23,62	23,62	70,85	23,62	24,00	24,00	142,00	23,62	23,62	23,62	213,00	23,62	23,62	23,62	283,00
	City Serv. - Health - Infectious Disease General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Serv. - Health - O/Patient Services - General	379 497,85	31 624,82	31 624,82	31 624,82	94 874,46	31 624,82	31 625,00	31 625,00	189 749,00	31 624,82	31 624,82	31 624,82	284 623,00	31 624,82	31 624,82	31 624,82	379 498,00
	City Serv. - Health - O/Patient Services - Geriatric	159,90	13,33	13,33	13,33	39,98	13,33	13,00	13,00	80,00	13,33	13,33	13,33	120,00	13,33	13,33	13,33	160,00
	City Serv. - Health - O/Patient Services - Sobantu	27 802,18	2 316,85	2 316,85	2 316,85	6 950,55	2 316,85	2 317,00	2 317,00	13 901,00	2 316,85	2 316,85	2 316,85	20 852,00	2 316,85	2 316,85	2 316,85	27 802,00
	City Serv. - Health - O/Patient Services - STD	162,50	13,54	13,54	13,54	40,63	13,54	14,00	14,00	81,00	13,54	13,54	13,54	122,00	13,54	13,54	13,54	163,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Serv. - Health - O/Patient Services-Tuberculosis	159,90	13,33	13,33	13,33	39,98	13,33	13,00	13,00	80,00	13,33	13,33	13,33	120,00	13,33	13,33	13,33	160,00
	City Serv. - Health - Sobantu Old Age Home	188 340,29	15 695,02	15 695,02	15 695,02	47 085,07	15 695,02	15 695,00	15 695,00	94 170,00	15 695,02	15 695,02	15 695,02	141 255,00	15 695,02	15 695,02	15 695,02	188 340,00
	City Serv. - Health - Training & Health Ed	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Serv. - Health - X-Ray General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Serv.-Parks & R - Administration	22,10	1,84	1,84	1,84	5,53	1,84	2,00	2,00	11,00	1,84	1,84	1,84	17,00	1,84	1,84	1,84	22,00
	City Serv.-Parks & R - Ashburton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Serv.-Parks & R - Cemeteries	4 729 193,66	394 099,47	394 099,47	394 099,47	1 182 298,41	394 099,47	394 099,00	394 099,00	2 364 597,00	394 099,47	394 099,47	394 099,47	3 546 895,00	394 099,47	394 099,47	394 099,47	4 729 194,00
	City Serv.-Parks & R - Crematoria	989 517,99	82 459,83	82 459,83	82 459,83	247 379,50	82 459,83	82 460,00	82 460,00	494 759,00	82 459,83	82 459,83	82 459,83	742 138,00	82 459,83	82 459,83	82 459,83	989 518,00
	City Serv.-Parks & R - District Central	7 171 521,75	597 626,81	597 626,81	597 626,81	1 792 880,44	597 626,81	597 627,00	597 627,00	3 585 761,00	597 626,81	597 626,81	597 626,81	5 378 641,00	597 626,81	597 626,81	597 626,81	7 171 522,00
	City Serv.-Parks & R - District North	10 743 408,14	895 284,01	895 284,01	895 284,01	2 685 852,03	895 284,01	895 284,00	895 284,00	5 371 704,00	895 284,01	895 284,01	895 284,01	8 057 556,00	895 284,01	895 284,01	895 284,01	10 743 408,00
	City Serv.-Parks & R - District South	1 035 018,49	86 251,54	86 251,54	86 251,54	258 754,62	86 251,54	86 252,00	86 252,00	517 509,00	86 251,54	86 251,54	86 251,54	776 264,00	86 251,54	86 251,54	86 251,54	1 035 018,00
	City Serv.-Parks & R - District West	8 239 670,79	686 639,23	686 639,23	686 639,23	2 059 917,70	686 639,23	686 639,00	686 639,00	4 119 835,00	686 639,23	686 639,23	686 639,23	6 179 753,00	686 639,23	686 639,23	686 639,23	8 239 671,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Serv.-Parks & R - Management & Admin	10 961 365,99	913 447,17	913 447,17	913 447,17	2 740 341,50	913 447,17	913 447,00	913 447,00	5 480 683,00	913 447,17	913 447,17	913 447,17	8 221 024,00	913 447,17	913 447,17	913 447,17	10 961 366,00
	City Serv.-Parks & R - Nursery	3 761 381,38	313 448,45	313 448,45	313 448,45	940 345,35	313 448,45	313 448,00	313 448,00	1 880 691,00	313 448,45	313 448,45	313 448,45	2 821 036,00	313 448,45	313 448,45	313 448,45	3 761 381,00
	City Serv.-Parks & R - Townlands & Conserva	5 888 480,54	490 706,71	490 706,71	490 706,71	1 472 120,13	490 706,71	490 707,00	490 707,00	2 944 240,00	490 706,71	490 706,71	490 706,71	4 416 360,00	490 706,71	490 706,71	490 706,71	5 888 481,00
	City Serv.-Parks & R - Workshop/Maintenance	53 958,77	4 496,56	4 496,56	4 496,56	13 489,69	4 496,56	4 497,00	4 497,00	26 979,00	4 496,56	4 496,56	4 496,56	40 469,00	4 496,56	4 496,56	4 496,56	53 959,00
	City Serv.-Sport Fac - AB Jackson Sports Facilities	80 172,91	6 681,08	6 681,08	6 681,08	20 043,23	6 681,08	6 681,00	6 681,00	40 086,00	6 681,08	6 681,08	6 681,08	60 130,00	6 681,08	6 681,08	6 681,08	80 173,00
	City Serv.-Sport Fac - Alex:Forsyth Sports Facilities	248 664,82	20 722,07	20 722,07	20 722,07	62 166,20	20 722,07	20 722,00	20 722,00	124 332,00	20 722,07	20 722,07	20 722,07	186 499,00	20 722,07	20 722,07	20 722,07	248 665,00
	City Serv.-Sport Fac - Alex:Maurer Sports Facilities	200 135,89	16 677,99	16 677,99	16 677,99	50 033,97	16 677,99	16 678,00	16 678,00	100 068,00	16 677,99	16 677,99	16 677,99	150 102,00	16 677,99	16 677,99	16 677,99	200 136,00
	City Serv.-Sport Fac - Alexandra Swimming Bath	2 483 422,07	206 951,84	206 951,84	206 951,84	620 855,52	206 951,84	206 952,00	206 952,00	1 241 711,00	206 951,84	206 951,84	206 951,84	1 862 567,00	206 951,84	206 951,84	206 951,84	2 483 422,00
	City Serv.-Sport Fac - Ashdown Sports Facilities	311 123,97	25 927,00	25 927,00	25 927,00	77 780,99	25 927,00	25 927,00	25 927,00	155 562,00	25 927,00	25 927,00	25 927,00	233 343,00	25 927,00	25 927,00	25 927,00	311 124,00
	City Serv.-Sport Fac - Azalea Sports Facilities	924 272,09	77 022,67	77 022,67	77 022,67	231 068,02	77 022,67	77 023,00	77 023,00	462 136,00	77 022,67	77 022,67	77 022,67	693 204,00	77 022,67	77 022,67	77 022,67	924 272,00
	City Serv.-Sport Fac - Berg Street Swimming Bath	531 487,41	44 290,62	44 290,62	44 290,62	132 871,85	44 290,62	44 291,00	44 291,00	265 744,00	44 290,62	44 290,62	44 290,62	398 616,00	44 290,62	44 290,62	44 290,62	531 487,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Serv.-Sport Fac - Buchanan St Swimming Bath	381 569,09	73 464,09	73 464,09	73 464,09	220 392,27	73 464,09	73 464,00	73 464,00	440 785,00	73 464,09	73 464,09	73 464,09	661 177,00	73 464,09	73 464,09	73 464,09	881 569,00
	City Serv.-Sport Fac - Caluza Sports Facilities	173 589,62	14 465,80	14 465,80	14 465,80	43 397,41	14 465,80	14 466,00	14 466,00	86 795,00	14 465,80	14 465,80	14 465,80	130 192,00	14 465,80	14 465,80	14 465,80	173 590,00
	City Serv.-Sport Fac - Caravan Camp	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Serv.-Sport Fac - Chatterton Sports Facilities	820 040,99	68 336,75	68 336,75	68 336,75	205 010,25	68 336,75	68 337,00	68 337,00	410 020,00	68 336,75	68 336,75	68 336,75	615 031,00	68 336,75	68 336,75	68 336,75	820 041,00
	City Serv.-Sport Fac - Copesville Sports Facilities	518 800,99	43 233,42	43 233,42	43 233,42	129 700,25	43 233,42	43 233,00	43 233,00	259 400,00	43 233,42	43 233,42	43 233,42	389 101,00	43 233,42	43 233,42	43 233,42	518 801,00
	City Serv.-Sport Fac - Dales Park Sports Facilities	406 877,49	33 906,46	33 906,46	33 906,46	101 719,37	33 906,46	33 906,00	33 906,00	203 439,00	33 906,46	33 906,46	33 906,46	305 158,00	33 906,46	33 906,46	33 906,46	406 877,00
	City Serv.-Sport Fac - Dambuza Sports Facilities	200 535,44	16 711,29	16 711,29	16 711,29	50 133,86	16 711,29	16 711,00	16 711,00	100 268,00	16 711,29	16 711,29	16 711,29	150 402,00	16 711,29	16 711,29	16 711,29	200 535,00
	City Serv.-Sport Fac - Eastwood Sports Facilities	442 222,86	36 851,90	36 851,90	36 851,90	110 555,71	36 851,90	36 852,00	36 852,00	221 111,00	36 851,90	36 851,90	36 851,90	331 667,00	36 851,90	36 851,90	36 851,90	442 223,00
	City Serv.-Sport Fac - Eastwood Swimming Bath	1 142 511,96	95 209,33	95 209,33	95 209,33	285 627,99	95 209,33	95 209,00	95 209,00	571 256,00	95 209,33	95 209,33	95 209,33	856 884,00	95 209,33	95 209,33	95 209,33	1 142 512,00
	City Serv.-Sport Fac - Emantshaeni Sports Facilities	3 716,32	309,69	309,69	309,69	929,08	309,69	310,00	310,00	1 858,00	309,69	309,69	309,69	2 787,00	309,69	309,69	309,69	3 716,00
	City Serv.-Sport Fac - Esigodini Sports Facilities	82 619,73	6 884,98	6 884,98	6 884,98	20 654,93	6 884,98	6 885,00	6 885,00	41 310,00	6 884,98	6 884,98	6 884,98	61 965,00	6 884,98	6 884,98	6 884,98	82 620,00
	City Serv.-Sport Fac - Glenwood Sports Facilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Serv.-Sport Fac - Handymen	331 170,43	27 597,54	27 597,54	27 597,54	82 792,61	27 597,54	27 598,00	27 598,00	165 585,00	27 597,54	27 597,54	27 597,54	248 378,00	27 597,54	27 597,54	27 597,54	331 170,00
	City Serv.-Sport Fac - Harry Gwala Sports Facilities	6 614 740,99	551 228,42	551 228,42	551 228,42	1 653 685,25	551 228,42	551 228,00	551 228,00	3 307 370,00	551 228,42	551 228,42	551 228,42	4 961 056,00	551 228,42	551 228,42	551 228,42	6 614 741,00
	City Serv.-Sport Fac - Imbali Stadium Sport Facilities	641 810,32	53 484,19	53 484,19	53 484,19	160 452,58	53 484,19	53 484,00	53 484,00	320 905,00	53 484,19	53 484,19	53 484,19	481 358,00	53 484,19	53 484,19	53 484,19	641 810,00
	City Serv.-Sport Fac - Jolliffe Swimming Bath	400 046,18	33 337,18	33 337,18	33 337,18	100 011,54	33 337,18	33 337,00	33 337,00	200 023,00	33 337,18	33 337,18	33 337,18	300 035,00	33 337,18	33 337,18	33 337,18	400 046,00
	City Serv.-Sport Fac - Manor Sports Facilities	250 688,28	20 890,69	20 890,69	20 890,69	62 672,07	20 890,69	20 891,00	20 891,00	125 344,00	20 890,69	20 890,69	20 890,69	188 016,00	20 890,69	20 890,69	20 890,69	250 688,00
	City Serv.-Sport Fac - Northdale Sports Facilities	1 845 309,23	153 775,77	153 775,77	153 775,77	461 327,31	153 775,77	153 776,00	153 776,00	922 655,00	153 775,77	153 775,77	153 775,77	1 383 982,00	153 775,77	153 775,77	153 775,77	1 845 309,00
	City Serv.-Sport Fac - Northdale Swimming Bath	496 261,17	41 355,10	41 355,10	41 355,10	124 065,29	41 355,10	41 355,00	41 355,00	248 131,00	41 355,10	41 355,10	41 355,10	372 196,00	41 355,10	41 355,10	41 355,10	496 261,00
	City Serv.-Sport Fac - Orthmann Sports Facilities	639 593,89	53 299,49	53 299,49	53 299,49	159 898,47	53 299,49	53 299,00	53 299,00	319 797,00	53 299,49	53 299,49	53 299,49	479 695,00	53 299,49	53 299,49	53 299,49	639 594,00
	City Serv.-Sport Fac - Oval Sports Facilities	78 702,46	6 558,54	6 558,54	6 558,54	19 675,62	6 558,54	6 559,00	6 559,00	39 351,00	6 558,54	6 558,54	6 558,54	59 027,00	6 558,54	6 558,54	6 558,54	78 702,00
	City Serv.-Sport Fac - Pilditch Swimming Bath	1 160 365,69	96 697,14	96 697,14	96 697,14	290 091,42	96 697,14	96 697,00	96 697,00	580 183,00	96 697,14	96 697,14	96 697,14	870 274,00	96 697,14	96 697,14	96 697,14	1 160 366,00
	City Serv.-Sport Fac - Protea Sports Comple	18 525,87	1 543,82	1 543,82	1 543,82	4 631,47	1 543,82	1 544,00	1 544,00	9 263,00	1 543,82	1 543,82	1 543,82	13 894,00	1 543,82	1 543,82	1 543,82	18 526,00
	City Serv.-Sport Fac - Protea Sports Facilities	1 335 145,83	111 262,15	111 262,15	111 262,15	333 786,46	111 262,15	111 262,00	111 262,00	667 573,00	111 262,15	111 262,15	111 262,15	1 001 359,00	111 262,15	111 262,15	111 262,15	1 335 146,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Serv.-Sport Fac - Qoqololo Sports Facilities	236 692,40	19 724,37	19 724,37	19 724,37	59 173,10	19 724,37	19 724,00	19 724,00	118 346,00	19 724,37	19 724,37	19 724,37	177 519,00	19 724,37	19 724,37	19 724,37	236 692,00
	City Serv.-Sport Fac - Sinathing Sports Facilities	129 698,36	10 808,20	10 808,20	10 808,20	32 424,59	10 808,20	10 808,00	10 808,00	64 849,00	10 808,20	10 808,20	10 808,20	97 274,00	10 808,20	10 808,20	10 808,20	129 698,00
	City Serv.-Sport Fac - Slangspruit Sports Facilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	City Serv.-Sport Fac - SOBANTU - Swimming B	748 610,19	62 384,18	62 384,18	62 384,18	187 152,55	62 384,18	62 384,00	62 384,00	374 305,00	62 384,18	62 384,18	62 384,18	561 458,00	62 384,18	62 384,18	62 384,18	748 610,00
	City Serv.-Sport Fac - Sobantu Sports Facilities	872 099,73	72 674,98	72 674,98	72 674,98	218 024,93	72 674,98	72 675,00	72 675,00	436 050,00	72 674,98	72 674,98	72 674,98	654 075,00	72 674,98	72 674,98	72 674,98	872 100,00
	City Serv.-Sport Fac - Sobantu Youth Centre	75 162,15	6 263,51	6 263,51	6 263,51	18 790,54	6 263,51	6 264,00	6 264,00	37 581,00	6 263,51	6 263,51	6 263,51	56 372,00	6 263,51	6 263,51	6 263,51	75 162,00
	City Serv.-Sport Fac - Sports Grounds	3 158 113,59	263 176,13	263 176,13	263 176,13	789 528,40	263 176,13	263 176,00	263 176,00	1 579 057,00	263 176,13	263 176,13	263 176,13	2 368 585,00	263 176,13	263 176,13	263 176,13	3 158 114,00
	City Serv.-Sport Fac - Supertube	141 263,21	11 771,93	11 771,93	11 771,93	35 315,80	11 771,93	11 772,00	11 772,00	70 632,00	11 771,93	11 771,93	11 771,93	105 947,00	11 771,93	11 771,93	11 771,93	141 263,00
	City Serv.-Sport Fac - Tatham Sports Facilities	17 391,86	1 449,32	1 449,32	1 449,32	4 347,96	1 449,32	1 449,00	1 449,00	8 696,00	1 449,32	1 449,32	1 449,32	13 044,00	1 449,32	1 449,32	1 449,32	17 392,00
	City Serv.-Sport Fac - Tehius Sports Facilities	81 176,87	6 764,74	6 764,74	6 764,74	20 294,22	6 764,74	6 765,00	6 765,00	40 588,00	6 764,74	6 764,74	6 764,74	60 883,00	6 764,74	6 764,74	6 764,74	81 177,00
	City Serv.-Sport Fac - Unit N Sports Facilities	184 949,45	15 412,45	15 412,45	15 412,45	46 237,36	15 412,45	15 412,00	15 412,00	92 475,00	15 412,45	15 412,45	15 412,45	138 712,00	15 412,45	15 412,45	15 412,45	184 949,00
	City Serv.-Sport Fac - Wadley Sports Facilities	1 136 222,06	94 685,17	94 685,17	94 685,17	284 055,52	94 685,17	94 685,00	94 685,00	568 111,00	94 685,17	94 685,17	94 685,17	852 167,00	94 685,17	94 685,17	94 685,17	1 136 222,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Serv.-Sport Fac - Willowfountain (ward 29)	33 212,68	2 767,72	2 767,72	2 767,72	8 303,17	2 767,72	2 768,00	2 768,00	16 606,00	2 767,72	2 767,72	2 767,72	24 910,00	2 767,72	2 767,72	2 767,72	33 213,00
	City Serv.-Sport Fac - Willowfountain Sport Facilities	43 496,30	3 624,69	3 624,69	3 624,69	10 874,07	3 624,69	3 625,00	3 625,00	21 748,00	3 624,69	3 624,69	3 624,69	32 622,00	3 624,69	3 624,69	3 624,69	43 496,00
	City Serv.-Sport Fac - Woodlands Sports Facilities	977 766,68	81 480,56	81 480,56	81 480,56	244 441,67	81 480,56	81 481,00	81 481,00	488 883,00	81 480,56	81 480,56	81 480,56	733 325,00	81 480,56	81 480,56	81 480,56	977 767,00
	City Serv.-Sport Fac - Zinkwazi Sports Facilities	363 147,27	30 262,27	30 262,27	30 262,27	90 786,82	30 262,27	30 262,00	30 262,00	181 574,00	30 262,27	30 262,27	30 262,27	272 360,00	30 262,27	30 262,27	30 262,27	363 147,00
	City Serv.-Traffic & - Administration	5 183 544,01	431 962,00	431 962,00	431 962,00	1 295 886,00	431 962,00	431 962,00	431 962,00	2 591 772,00	431 962,00	431 962,00	431 962,00	3 887 658,00	431 962,00	431 962,00	431 962,00	5 183 544,00
	City Serv.-Traffic & - Parking Meters	-803 619,00	-66 968,25	-66 968,25	-66 968,25	-200 904,75	-66 968,25	-66 968,00	-66 968,00	-401 810,00	-66 968,25	-66 968,25	-66 968,25	-602 714,00	-66 968,25	-66 968,25	-66 968,25	-803 619,00
	City Serv.-Traffic & - Security & Town Rang	77 688 370,02	6 474 030,84	6 474 030,84	6 474 030,84	19 422 092,51	6 474 030,84	6 474 031,00	6 474 031,00	38 844 185,00	6 474 030,84	6 474 030,84	6 474 030,84	58 266 278,00	6 474 030,84	6 474 030,84	6 474 030,84	77 688 370,00
	City Serv.-Traffic & - Traffic Control/Law Enforcement	21 669 064,59	1 805 755,38	1 805 755,38	1 805 755,38	5 417 266,15	1 805 755,38	1 805 755,00	1 805 755,00	10 834 532,00	1 805 755,38	1 805 755,38	1 805 755,38	16 251 798,00	1 805 755,38	1 805 755,38	1 805 755,38	21 669 065,00
	City Services - Fire - Administration Block	-451,78	-37,65	-37,65	-37,65	-112,95	-37,65	-38,00	-38,00	-226,00	-37,65	-37,65	-37,65	-339,00	-37,65	-37,65	-37,65	-452,00
	City Services - Fire - Canteen	313 644,49	26 137,04	26 137,04	26 137,04	78 411,12	26 137,04	26 137,00	26 137,00	156 822,00	26 137,04	26 137,04	26 137,04	235 233,00	26 137,04	26 137,04	26 137,04	313 644,00
	City Services - Fire - Communication Centre	4 953 351,63	412 779,30	412 779,30	412 779,30	1 238 337,91	412 779,30	412 779,00	412 779,00	2 476 676,00	412 779,30	412 779,30	412 779,30	3 715 014,00	412 779,30	412 779,30	412 779,30	4 953 352,00
	City Services - Fire - Fire Prevention	3 844 845,41	320 403,78	320 403,78	320 403,78	961 211,35	320 403,78	320 404,00	320 404,00	1 922 423,00	320 403,78	320 403,78	320 403,78	2 883 634,00	320 403,78	320 403,78	320 403,78	3 844 845,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Services - Fire - JSB - Out of Borough	11 607,26	967,27	967,27	967,27	2 901,82	967,27	967,00	967,00	5 804,00	967,27	967,27	967,27	8 705,00	967,27	967,27	967,27	11 607,00
	City Services - Fire - Management and Administration	6 212 513,52	517 709,46	517 709,46	517 709,46	1 553 128,38	517 709,46	517 709,00	517 709,00	3 106 257,00	517 709,46	517 709,46	517 709,46	4 659 385,00	517 709,46	517 709,46	517 709,46	6 212 514,00
	City Services - Fire - Operations	45 508 685,25	3 792 390,44	3 792 390,44	3 792 390,44	11 377 171,31	3 792 390,44	3 792 390,00	3 792 390,00	22 754 343,00	3 792 390,44	3 792 390,44	3 792 390,44	34 131 514,00	3 792 390,44	3 792 390,44	3 792 390,44	45 508 685,00
	City Services - Fire - Physical Education	1 153,20	96,10	96,10	96,10	288,30	96,10	96,00	96,00	577,00	96,10	96,10	96,10	865,00	96,10	96,10	96,10	1 153,00
	City Services - Fire - Plant and Vehicles	406 867,57	33 905,63	33 905,63	33 905,63	101 716,89	33 905,63	33 906,00	33 906,00	203 434,00	33 905,63	33 905,63	33 905,63	305 151,00	33 905,63	33 905,63	33 905,63	406 868,00
	City Services - Fire - Training	1 689 048,86	140 754,07	140 754,07	140 754,07	422 262,22	140 754,07	140 754,00	140 754,00	844 524,00	140 754,07	140 754,07	140 754,07	1 266 787,00	140 754,07	140 754,07	140 754,07	1 689 049,00
	City Services - Fire - Workshop	2 267 786,97	188 982,25	188 982,25	188 982,25	566 946,74	188 982,25	188 982,00	188 982,00	1 133 893,00	188 982,25	188 982,25	188 982,25	1 700 840,00	188 982,25	188 982,25	188 982,25	2 267 787,00
	City Services Dept - Management - City Services	4 641 700,76	386 808,40	386 808,40	386 808,40	1 160 425,19	386 808,40	386 808,00	386 808,00	2 320 850,00	386 808,40	386 808,40	386 808,40	3 481 276,00	386 808,40	386 808,40	386 808,40	4 641 701,00
	Housing Admin. - Community Awareness	293,80	24,48	24,48	24,48	73,45	24,48	24,00	24,00	147,00	24,48	24,48	24,48	220,00	24,48	24,48	24,48	294,00
	Municipal Enterprises - Forestry	-410 897,01	-34 241,42	-34 241,42	-34 241,42	-102 724,25	-34 241,42	-34 241,00	-34 241,00	-205 449,00	-34 241,42	-34 241,42	-34 241,42	-308 173,00	-34 241,42	-34 241,42	-34 241,42	-410 897,00
	Natal Society Libraries																	

Corporate Business Unit									
Development Services									
Speaker	Municipal Manager	Mayor	City Executive - Internal Audit	City Executive - IDP Office	City Admin. - Admin - Council Support	City Admin. - Admin - Community Liaison	City Admin. - Admin - City Hall	City Admin. - Admin - Administration	
832 688 825,27	13 928 274,97	6 997 675,50	13 352 107,15	8 005 375,36	11 627 240,88	972 868,55	5 006 528,11	5 631 404,16	3 261 979,68
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
33 172 206,32	3 482 068,74	1 749 418,88	3 338 026,79	2 001 343,84	2 906 810,22	243 217,14	1 251 632,03	1 407 851,04	815 494,92
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
27 724 069,00	1 160 690,00	583 140,00	1 112 676,00	667 115,00	968 937,00	81 072,00	417 211,00	469 284,00	271 832,00
27 724 069,00	1 160 690,00	583 140,00	1 112 676,00	667 115,00	968 937,00	81 072,00	417 211,00	469 284,00	271 832,00
666 344 413,00	6 964 137,00	3 498 838,00	6 676 054,00	4 002 688,00	5 813 620,00	486 434,00	2 503 264,00	2 815 702,00	1 630 990,00
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
49 516 619,00	10 446 206,00	5 248 257,00	10 014 080,00	6 004 032,00	8 720 431,00	729 651,00	3 754 896,00	4 223 553,00	2 446 485,00
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
27 724 068,77	1 160 689,58	583 139,63	1 112 675,60	667 114,61	968 936,74	81 072,38	417 210,68	469 283,68	271 831,64
832 688 825,00	13 928 275,00	6 997 676,00	13 352 107,00	8 005 375,00	11 627 241,00	972 869,00	5 006 528,00	5 631 404,00	3 261 980,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	Asset Mgt - Town Planning	8 091 544,87	674 295,41	674 295,41	674 295,41	2 022 886,22	674 295,41	674 295,00	674 295,00	4 045 772,00	674 295,41	674 295,41	674 295,41	6 068 659,00	674 295,41	674 295,41	674 295,41	8 091 545,00
	C.E. Head Office - Land Survey & Drawing	6 137 621,73	511 468,48	511 468,48	511 468,48	1 534 405,43	511 468,48	511 468,00	511 468,00	3 068 811,00	511 468,48	511 468,48	511 468,48	4 603 216,00	511 468,48	511 468,48	511 468,48	6 137 622,00
	City Admin. - Admin - Licensing	3 458 225,25	288 185,44	288 185,44	288 185,44	864 556,31	288 185,44	288 185,00	288 185,00	1 729 113,00	288 185,44	288 185,44	288 185,44	2 593 669,00	288 185,44	288 185,44	288 185,44	3 458 225,00
	City Estates Manager - Estates Administration	-3 928 713,20	-327 392,77	-327 392,77	-327 392,77	-982 178,30	-327 392,77	-327 393,00	-327 393,00	-1 964 357,00	-327 392,77	-327 392,77	-327 392,77	-2 946 535,00	-327 392,77	-327 392,77	-327 392,77	-3 928 713,00
	City Estates Manager - Management & Administration	2 946 995,15	245 582,93	245 582,93	245 582,93	736 748,79	245 582,93	245 583,00	245 583,00	1 473 498,00	245 582,93	245 582,93	245 582,93	2 210 246,00	245 582,93	245 582,93	245 582,93	2 946 995,00
	City Estates Manager - Valuations	6 102 385,93	508 532,16	508 532,16	508 532,16	1 525 596,48	508 532,16	508 532,00	508 532,00	3 051 193,00	508 532,16	508 532,16	508 532,16	4 576 789,00	508 532,16	508 532,16	508 532,16	6 102 386,00
	City Planner - Building Survey	6 696 657,39	558 054,78	558 054,78	558 054,78	1 674 164,35	558 054,78	558 055,00	558 055,00	3 348 329,00	558 054,78	558 054,78	558 054,78	5 022 493,00	558 054,78	558 054,78	558 054,78	6 696 657,00
	City Planner - Executive	318 195,28	26 516,27	26 516,27	26 516,27	79 548,82	26 516,27	26 516,00	26 516,00	159 098,00	26 516,27	26 516,27	26 516,27	238 646,00	26 516,27	26 516,27	26 516,27	318 195,00
	City Planner - Town Planning (F.P.S)	2 571 423,73	214 285,31	214 285,31	214 285,31	642 855,93	214 285,31	214 285,00	214 285,00	1 285 712,00	214 285,31	214 285,31	214 285,31	1 928 568,00	214 285,31	214 285,31	214 285,31	2 571 424,00
	City Planner - Urban Services	442 005,82	36 833,82	36 833,82	36 833,82	110 501,45	36 833,82	36 834,00	36 834,00	221 003,00	36 833,82	36 833,82	36 833,82	331 504,00	36 833,82	36 833,82	36 833,82	442 006,00
	ED&G . - Admin	5 907 339,18	492 278,26	492 278,26	492 278,26	1 476 834,79	492 278,26	492 278,00	492 278,00	2 953 670,00	492 278,26	492 278,26	492 278,26	4 430 504,00	492 278,26	492 278,26	492 278,26	5 907 339,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	ED&G:BEE Enterprises and	1 754 406,50	146 200,54	146 200,54	146 200,54	438 601,63	146 200,54	146 201,00	146 201,00	877 203,00	146 200,54	146 200,54	146 200,54	1 315 805,00	146 200,54	146 200,54	146 200,54	1 754 407,00
	ED&G:Inv Attraction/Retention	1 852 000,00	154 333,33	154 333,33	154 333,33	463 000,00	154 333,33	154 333,00	154 333,00	926 000,00	154 333,33	154 333,33	154 333,33	1 389 000,00	154 333,33	154 333,33	154 333,33	1 852 000,00
	GEDI	4 908 233,94	409 019,50	409 019,50	409 019,50	1 227 058,49	409 019,50	409 019,00	409 019,00	2 454 117,00	409 019,50	409 019,50	409 019,50	3 681 175,00	409 019,50	409 019,50	409 019,50	4 908 234,00
	Housing Admin. - Administration	5 797 985,43	483 165,45	483 165,45	483 165,45	1 449 496,36	483 165,45	483 165,00	483 165,00	2 898 993,00	483 165,45	483 165,45	483 165,45	4 348 489,00	483 165,45	483 165,45	483 165,45	5 797 985,00
	Housing Projects	6 498 949,47	541 579,12	541 579,12	541 579,12	1 624 737,37	541 579,12	541 579,00	541 579,00	3 249 475,00	541 579,12	541 579,12	541 579,12	4 874 212,00	541 579,12	541 579,12	541 579,12	6 498 949,00
	Housing Schemes - Eastwood No.1 (Economic)	-4 721,40	-393,45	-393,45	-393,45	-1 180,35	-393,45	-393,00	-393,00	-2 361,00	-393,45	-393,45	-393,45	-3 541,00	-393,45	-393,45	-393,45	-4 721,00
	Housing Schemes - Eastwood No.1 (Sub-Economic)	-5 812,70	-484,39	-484,39	-484,39	-1 453,18	-484,39	-484,00	-484,00	-2 906,00	-484,39	-484,39	-484,39	-4 360,00	-484,39	-484,39	-484,39	-5 813,00
	Housing Schemes - Fitzsimmons Road 1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Gardens	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Glenwood	-114 501,57	-9 541,80	-9 541,80	-9 541,80	-28 625,39	-9 541,80	-9 542,00	-9 542,00	-57 251,00	-9 541,80	-9 541,80	-9 541,80	-85 876,00	-9 541,80	-9 541,80	-9 541,80	-114 502,00
	Housing Schemes - Northdale 1 (Economic)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Northdale 12	-3 686,00	-307,17	-307,17	-307,17	-921,50	-307,17	-307,00	-307,00	-1 843,00	-307,17	-307,17	-307,17	-2 765,00	-307,17	-307,17	-307,17	-3 686,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	Housing Schemes - Northdale 7 (Economic)	-3 837,30	-319,78	-319,78	-319,78	-959,33	-319,78	-320,00	-320,00	-1 919,00	-319,78	-319,78	-319,78	-2 878,00	-319,78	-319,78	-319,78	-3 837,00
	Housing Schemes - Northdale 9 (Economic)	-7 617,50	-634,79	-634,79	-634,79	-1 904,38	-634,79	-635,00	-635,00	-3 809,00	-634,79	-634,79	-634,79	-5 713,00	-634,79	-634,79	-634,79	-7 618,00
	Housing Schemes - Northdale No.10(Sub-Economic)	-5 570,30	-464,19	-464,19	-464,19	-1 392,58	-464,19	-464,00	-464,00	-2 785,00	-464,19	-464,19	-464,19	-4 178,00	-464,19	-464,19	-464,19	-5 570,00
	Housing Schemes - Northdale No.4(Sub-Economic)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Northdale No.6(Sub-Economic)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Northdale No.8(Sub-Economic)	4 274,60	356,22	356,22	356,22	1 068,65	356,22	356,00	356,00	2 137,00	356,22	356,22	356,22	3 206,00	356,22	356,22	356,22	4 275,00
	Housing Schemes - Riverbend No 1	-171 186,10	-14 265,51	-14 265,51	-14 265,51	-42 796,53	-14 265,51	-14 266,00	-14 266,00	-85 593,00	-14 265,51	-14 265,51	-14 265,51	-128 390,00	-14 265,51	-14 265,51	-14 265,51	-171 186,00
	Housing Schemes - Rudling Road Flats	-784 517,80	-65 376,48	-65 376,48	-65 376,48	-196 129,45	-65 376,48	-65 376,00	-65 376,00	-392 259,00	-65 376,48	-65 376,48	-65 376,48	-588 388,00	-65 376,48	-65 376,48	-65 376,48	-784 518,00
	Housing Schemes - Sanctuary Road No.3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Sobantu - Housing	-1 262,05	-105,17	-105,17	-105,17	-315,51	-105,17	-105,00	-105,00	-631,00	-105,17	-105,17	-105,17	-947,00	-105,17	-105,17	-105,17	-1 262,00
	Housing Schemes - The Grange No.1	-12 558,00	-1 046,50	-1 046,50	-1 046,50	-3 139,50	-1 046,50	-1 047,00	-1 047,00	-6 279,00	-1 046,50	-1 046,50	-1 046,50	-9 419,00	-1 046,50	-1 046,50	-1 046,50	-12 558,00
	Housing Schemes - Walthew Square	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	Housing Schemes - Westgate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Willow Gardens Flats	-2 135 251,35	-177 937,61	-177 937,61	-177 937,61	-533 812,84	-177 937,61	-177 938,00	-177 938,00	-1 067 626,00	-177 937,61	-177 937,61	-177 937,61	-1 601 439,00	-177 937,61	-177 937,61	-177 937,61	-2 135 251,00
	Housing Schemes - Woodlands No.2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing Schemes - Woodlands No.3	375,70	31,31	31,31	31,31	93,93	31,31	31,00	31,00	188,00	31,31	31,31	31,31	282,00	31,31	31,31	31,31	376,00
	Housing Schemes - Woodlands No.4	-2 438,10	-203,18	-203,18	-203,18	-609,53	-203,18	-203,00	-203,00	-1 219,00	-203,18	-203,18	-203,18	-1 829,00	-203,18	-203,18	-203,18	-2 438,00
	Housing Schemes - Woodlands No.8	-2 857,20	-238,10	-238,10	-238,10	-714,30	-238,10	-238,00	-238,00	-1 429,00	-238,10	-238,10	-238,10	-2 143,00	-238,10	-238,10	-238,10	-2 857,00
	Housing Schemes - Woodlands No.9	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Municipal Enterprises - Market	-7 302 743,31	-608 561,94	-608 561,94	-608 561,94	-1 825 685,83	-608 561,94	-608 562,00	-608 562,00	-3 651 372,00	-608 561,94	-608 561,94	-608 561,94	-5 477 057,00	-608 561,94	-608 561,94	-608 561,94	-7 302 743,00
	Municipal Enterprises- Airport	10 464 896,09	872 074,67	872 074,67	872 074,67	2 616 224,02	872 074,67	872 075,00	872 075,00	5 232 448,00	872 074,67	872 074,67	872 074,67	7 848 672,00	872 074,67	872 074,67	872 074,67	10 464 896,00
	Municipal Enterprises- Debi Market	-188 942,10	-15 745,18	-15 745,18	-15 745,18	-47 235,53	-15 745,18	-15 745,00	-15 745,00	-94 471,00	-15 745,18	-15 745,18	-15 745,18	-141 707,00	-15 745,18	-15 745,18	-15 745,18	-188 942,00
Infrastructure Services & Facilities																		
	C.E. Head Office - Administration	3 902 598,99	325 216,58	325 216,58	325 216,58	975 649,75	325 216,58	325 217,00	325 217,00	1 951 299,00	325 216,58	325 216,58	325 216,58	2 926 949,00	325 216,58	325 216,58	325 216,58	3 902 599,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	C.E. Head Office - Apprentices	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	C.E. Head Office - Customer Care	165 138,61	13 761,55	13 761,55	13 761,55	41 284,65	13 761,55	13 762,00	13 762,00	82 569,00	13 761,55	13 761,55	13 761,55	123 854,00	13 761,55	13 761,55	13 761,55	165 139,00
	C.E. Head Office - Executive	5 583 380,74	465 281,73	465 281,73	465 281,73	1 395 845,18	465 281,73	465 282,00	465 282,00	2 791 690,00	465 281,73	465 281,73	465 281,73	4 187 536,00	465 281,73	465 281,73	465 281,73	5 583 381,00
	C.E. Head Office - Finance	2 679 473,06	223 289,42	223 289,42	223 289,42	669 868,26	223 289,42	223 289,00	223 289,00	1 339 737,00	223 289,42	223 289,42	223 289,42	2 009 605,00	223 289,42	223 289,42	223 289,42	2 679 473,00
	C.E. Head Office - Learners & Bursary Students	237,90	19,83	19,83	19,83	59,48	19,83	20,00	20,00	119,00	19,83	19,83	19,83	178,00	19,83	19,83	19,83	238,00
	C.E. Head Office - Municipal Offices	3 455 143,64	287 928,64	287 928,64	287 928,64	863 785,91	287 928,64	287 929,00	287 929,00	1 727 572,00	287 928,64	287 928,64	287 928,64	2 591 358,00	287 928,64	287 928,64	287 928,64	3 455 144,00
	C.E. Head Office - Rotation Graduates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	C.E. Head Office - Rotation Technicians	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	C.E. Head Office - University Students	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	C.E. Public Works Div. - Building Maintenance	75 074,17	6 256,18	6 256,18	6 256,18	18 768,54	6 256,18	6 256,00	6 256,00	37 537,00	6 256,18	6 256,18	6 256,18	56 306,00	6 256,18	6 256,18	6 256,18	75 074,00
	C.E. Public Works Div. - Concrete Casting Yard	760 444,80	63 370,40	63 370,40	63 370,40	190 111,20	63 370,40	63 370,00	63 370,00	380 222,00	63 370,40	63 370,40	63 370,40	570 334,00	63 370,40	63 370,40	63 370,40	760 445,00
	C.E. Public Works Div. - Depot, Leave, Tools	1 028 239,26	85 686,60	85 686,60	85 686,60	257 059,81	85 686,60	85 687,00	85 687,00	514 120,00	85 686,60	85 686,60	85 686,60	771 179,00	85 686,60	85 686,60	85 686,60	1 028 239,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	C.E. Public Works Div. - Drainage Staff Div.stribution	167 957,05	13 996,42	13 996,42	13 996,42	41 989,26	13 996,42	13 996,00	13 996,00	83 979,00	13 996,42	13 996,42	13 996,42	125 968,00	13 996,42	13 996,42	13 996,42	167 957,00
	C.E. Public Works Div. - Head Office Vehicle	242 079,70	20 173,31	20 173,31	20 173,31	60 519,93	20 173,31	20 173,00	20 173,00	121 040,00	20 173,31	20 173,31	20 173,31	181 560,00	20 173,31	20 173,31	20 173,31	242 080,00
	C.E. Public Works Div. - Mechanical Workshops	14 187 001,07	1 182 250,09	1 182 250,09	1 182 250,09	3 546 750,27	1 182 250,09	1 182 250,00	1 182 250,00	7 093 501,00	1 182 250,09	1 182 250,09	1 182 250,09	10 640 251,00	1 182 250,09	1 182 250,09	1 182 250,09	14 187 001,00
	C.E. Public Works Div. - Premix	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	C.E. Public Works Div. - Public Works	75 749,98	6 312,50	6 312,50	6 312,50	18 937,50	6 312,50	6 312,00	6 312,00	37 875,00	6 312,50	6 312,50	6 312,50	56 812,00	6 312,50	6 312,50	6 312,50	75 750,00
	C.E. Public Works Div. - Sewerage	-121 133,33	-10 094,44	-10 094,44	-10 094,44	-30 283,33	-10 094,44	-10 094,00	-10 094,00	-60 567,00	-10 094,44	-10 094,44	-10 094,44	-90 850,00	-10 094,44	-10 094,44	-10 094,44	-121 133,00
	C.E. Public Works Div. - Transport and Plant	8 453 750,79	704 479,23	704 479,23	704 479,23	2 113 437,70	704 479,23	704 479,00	704 479,00	4 226 875,00	704 479,23	704 479,23	704 479,23	6 340 313,00	704 479,23	704 479,23	704 479,23	8 453 751,00
	C.E. Public Works Div. - Water	402 130,84	33 510,90	33 510,90	33 510,90	100 532,71	33 510,90	33 511,00	33 511,00	201 065,00	33 510,90	33 510,90	33 510,90	301 598,00	33 510,90	33 510,90	33 510,90	402 131,00
	C.E. Public Works Div. - Water Capital	-711 607,51	-59 300,63	-59 300,63	-59 300,63	-177 901,88	-59 300,63	-59 301,00	-59 301,00	-355 804,00	-59 300,63	-59 300,63	-59 300,63	-533 706,00	-59 300,63	-59 300,63	-59 300,63	-711 608,00
	C.E. Roads Division - Bridges & Culverts	999 368,74	83 280,73	83 280,73	83 280,73	249 842,19	83 280,73	83 281,00	83 281,00	499 684,00	83 280,73	83 280,73	83 280,73	749 527,00	83 280,73	83 280,73	83 280,73	999 369,00
	C.E. Roads Division - Bus Shelters	6 460,74	538,40	538,40	538,40	1 615,19	538,40	538,00	538,00	3 230,00	538,40	538,40	538,40	4 846,00	538,40	538,40	538,40	6 461,00
	C.E. Roads Division - Drainage General	5 060 206,55	421 683,88	421 683,88	421 683,88	1 265 051,64	421 683,88	421 684,00	421 684,00	2 530 103,00	421 683,88	421 683,88	421 683,88	3 795 155,00	421 683,88	421 683,88	421 683,88	5 060 207,00

SBU		Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	C.E. Roads Division - Guard Rail Safety Barriers	455 305,00	18 164,50	37 942,08	37 942,08	37 942,08	113 826,25	37 942,08	37 942,00	37 942,00	227 653,00	37 942,08	37 942,08	37 942,08	341 479,00	37 942,08	37 942,08	37 942,08	455 305,00
	C.E. Roads Division - New Works	18 164,50	1 513,71	1 513,71	1 513,71	1 513,71	4 541,13	1 513,71	1 514,00	1 514,00	9 082,00	1 513,71	1 513,71	1 513,71	13 623,00	1 513,71	1 513,71	1 513,71	18 165,00
	C.E. Roads Division - Pedestrian Areas	458 324,20	38 193,68	38 193,68	38 193,68	38 193,68	114 581,05	38 193,68	38 194,00	38 194,00	229 162,00	38 193,68	38 193,68	38 193,68	343 743,00	38 193,68	38 193,68	38 193,68	458 324,00
	C.E. Roads Division - Railway Feeder Lines	2 159 911,94	179 992,66	179 992,66	179 992,66	179 992,66	539 977,99	179 992,66	179 993,00	179 993,00	1 079 956,00	179 992,66	179 992,66	179 992,66	1 619 934,00	179 992,66	179 992,66	179 992,66	2 159 912,00
	C.E. Roads Division - Roads General	12 999 542,03	1 083 295,17	1 083 295,17	1 083 295,17	1 083 295,17	3 249 885,51	1 083 295,17	1 083 295,00	1 083 295,00	6 499 771,00	1 083 295,17	1 083 295,17	1 083 295,17	9 749 657,00	1 083 295,17	1 083 295,17	1 083 295,17	12 999 542,00
	C.E. Roads Division - Roads, Surface Repair,etc	48 915 188,96	4 076 265,75	4 076 265,75	4 076 265,75	4 076 265,75	12 228 797,24	4 076 265,75	4 076 266,00	4 076 266,00	24 457 594,00	4 076 265,75	4 076 265,75	4 076 265,75	36 686 392,00	4 076 265,75	4 076 265,75	4 076 265,75	48 915 189,00
	C.E. Roads Division - Street Name Plates	495 268,79	41 272,40	41 272,40	41 272,40	41 272,40	123 817,20	41 272,40	41 272,00	41 272,00	247 634,00	41 272,40	41 272,40	41 272,40	371 452,00	41 272,40	41 272,40	41 272,40	495 269,00
	C.E. Roads Division - SWD Canalised River	26 772 657,20	2 231 054,77	2 231 054,77	2 231 054,77	2 231 054,77	6 693 164,30	2 231 054,77	2 231 055,00	2 231 055,00	13 386 329,00	2 231 054,77	2 231 054,77	2 231 054,77	20 079 493,00	2 231 054,77	2 231 054,77	2 231 054,77	26 772 657,00
	C.E. Roads Division - Traffic Signs & Road	8 475 677,25	706 306,44	706 306,44	706 306,44	706 306,44	2 118 919,31	706 306,44	706 306,00	706 306,00	4 237 839,00	706 306,44	706 306,44	706 306,44	6 356 758,00	706 306,44	706 306,44	706 306,44	8 475 677,00
	C.E. Roads Division - Transportation	5 094 526,86	424 543,91	424 543,91	424 543,91	424 543,91	1 273 631,72	424 543,91	424 544,00	424 544,00	2 547 263,00	424 543,91	424 543,91	424 543,91	3 820 895,00	424 543,91	424 543,91	424 543,91	5 094 527,00
	C.E. Roads Division - Verges & Sundry Work	17 287 280,54	1 440 606,71	1 440 606,71	1 440 606,71	1 440 606,71	4 321 820,14	1 440 606,71	1 440 607,00	1 440 607,00	8 643 640,00	1 440 606,71	1 440 606,71	1 440 606,71	12 965 460,00	1 440 606,71	1 440 606,71	1 440 606,71	17 287 281,00

SBU	Department											
	C.E. Sewerage Branch - Darvill Purification	63 412 800,70	-3 942 010,73	-100 948 741,28	150 863,20	11 486 924,41	3 209 159,26	-371 551 210,30	-20 108 729,55	1 380 985,54	3 339 385,72	286 511 046,37
	C.E. Sewerage Branch - General	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
	C.E. Sewerage Branch - Sewers	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
	C.E. Sewerage Branch - Telemetry Service	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
	C.E. Waste Man Div. - Landfill Site	15 853 200,18	-985 502,68	-25 237 185,32	37 715,80	2 871 731,10	802 289,81	-92 887 802,58	-5 027 182,39	345 246,38	834 846,43	71 627 761,59
	C.E. Water - Electronics	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
	C.E. Water Branch - Distribution	5 284 400,00	-328 501,00	-8 412 395,00	12 572,00	957 244,00	267 430,00	-30 962 601,00	-1 675 727,00	115 082,00	278 282,00	23 875 921,00
	C.E. Water Branch - General	5 284 400,00	-328 501,00	-8 412 395,00	12 572,00	957 244,00	267 430,00	-30 962 601,00	-1 675 727,00	115 082,00	278 282,00	23 875 921,00
	C.E. Water Branch - Leak Detection	31 706 400,00	-1 971 005,00	-50 474 371,00	75 432,00	5 743 462,00	1 604 580,00	-185 775 605,00	-10 054 365,00	690 493,00	1 669 693,00	143 255 523,00
	C.E. Water Branch - Meters	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
	C.E. Water Branch - Purchase of Water	47 559 601,00	-2 956 508,00	-75 711 556,00	113 147,00	8 615 193,00	2 406 869,00	-278 663 408,00	-15 081 547,00	1 035 739,00	2 504 539,00	214 883 285,00
	Quarter 2	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
January	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53	
February	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53	
March	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	115 082,13	278 282,14	23 875 920,53	
Quarter 3	47 559 601,00	-2 956 508,00	-75 711 556,00	113 147,00	8 615 193,00	2 406 869,00	-278 663 408,00	-15 081 547,00	-15 081 547,00	1 035 739,00	2 504 539,00	214 883 285,00
April	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
May	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
June	5 284 400,06	-328 500,89	-8 412 395,11	12 571,93	957 243,70	267 429,94	-30 962 600,86	-1 675 727,46	-1 675 727,46	115 082,13	278 282,14	23 875 920,53
Quarter 4	63 412 801,00	-3 942 011,00	-100 948 741,00	150 863,00	11 486 924,00	3 209 159,00	-371 551 210,00	-20 108 730,00	-20 108 730,00	1 380 986,00	3 339 386,00	286 511 046,00

SBU	Department																		
	City Transport Fac. - Retief Street Bus Station	-253 718,00	-21 143,17	-21 143,17	-21 143,17	-63 429,50	-21 143,17	-21 143,00	-21 143,00	-126 859,00	-21 143,17	-21 143,17	-21 143,17	-190 289,00	-21 143,17	-21 143,17	-21 143,17	-253 718,00	
	City Transport Fac. - Slatter Street	10 000,00	833,33	833,33	833,33	2 500,00	833,33	833,00	833,00	5 000,00	833,33	833,33	833,33	7 500,00	833,33	833,33	833,33	10 000,00	
	City Transport Fac. - Taxi Facilities	145 303,00	12 108,58	12 108,58	12 108,58	36 325,75	12 108,58	12 109,00	12 109,00	72 652,00	12 108,58	12 108,58	12 108,58	108 977,00	12 108,58	12 108,58	12 108,58	145 303,00	
	City Transport Fac. - West Street Bus Station	16 085,53	1 340,46	1 340,46	1 340,46	4 021,38	1 340,46	1 340,00	1 340,00	8 043,00	1 340,46	1 340,46	1 340,46	12 064,00	1 340,46	1 340,46	1 340,46	16 086,00	
	Corp. Services - Management Services	-105 556,47	-8 796,37	-8 796,37	-8 796,37	-26 389,12	-8 796,37	-8 796,00	-8 796,00	-52 778,00	-8 796,37	-8 796,37	-8 796,37	-79 167,00	-8 796,37	-8 796,37	-8 796,37	-105 556,00	
	Electricity - General	9 331 931,93	777 660,99	777 660,99	777 660,99	2 332 982,98	777 660,99	777 661,00	777 661,00	4 665 966,00	777 660,99	777 660,99	777 660,99	6 998 949,00	777 660,99	777 660,99	777 660,99	9 331 932,00	
	Electricity - Load Shedding Equip	1 132 025,05	94 335,42	94 335,42	94 335,42	283 006,26	94 335,42	94 335,00	94 335,00	566 013,00	94 335,42	94 335,42	94 335,42	849 019,00	94 335,42	94 335,42	94 335,42	1 132 025,00	
	Electricity Management	15 844 206,74	1 320 350,56	1 320 350,56	1 320 350,56	3 961 051,68	1 320 350,56	1 320 351,00	1 320 351,00	7 922 103,00	1 320 350,56	1 320 350,56	1 320 350,56	11 883 155,00	1 320 350,56	1 320 350,56	1 320 350,56	15 844 207,00	
	Electricity - Metering and Protect	2 326 866,00	193 905,50	193 905,50	193 905,50	581 716,50	193 905,50	193 906,00	193 906,00	1 163 433,00	193 905,50	193 905,50	193 905,50	1 745 150,00	193 905,50	193 905,50	193 905,50	2 326 866,00	
	Electricity Miscellaneous (Distribution)	586 822,70	48 901,89	48 901,89	48 901,89	146 705,68	48 901,89	48 902,00	48 902,00	293 411,00	48 901,89	48 901,89	48 901,89	440 117,00	48 901,89	48 901,89	48 901,89	586 823,00	
	Electricity - Overhead Mains	17 343 969,00	1 445 330,75	1 445 330,75	1 445 330,75	4 335 992,25	1 445 330,75	1 445 331,00	1 445 331,00	8 671 985,00	1 445 330,75	1 445 330,75	1 445 330,75	13 007 977,00	1 445 330,75	1 445 330,75	1 445 330,75	17 343 969,00	
		Budget 2014		July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4

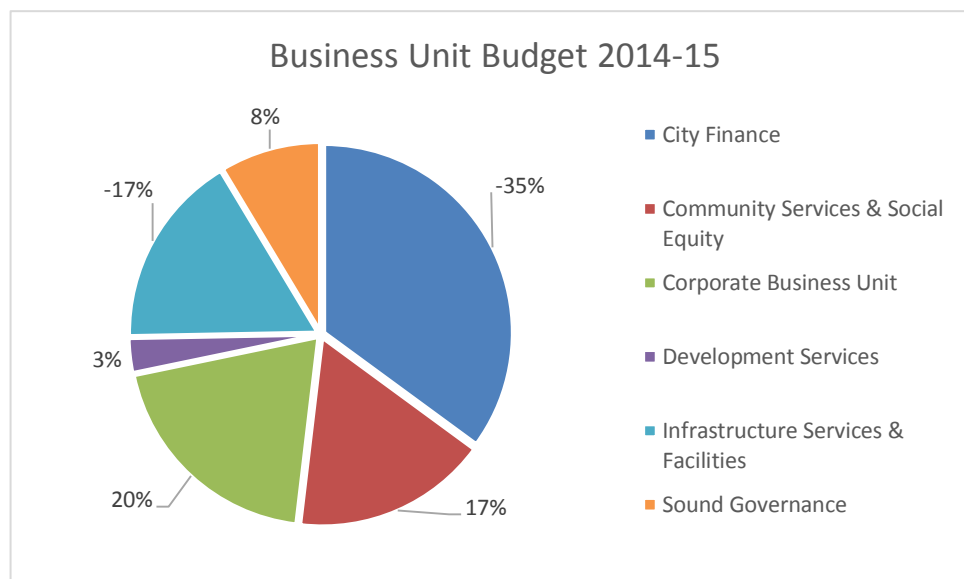
SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	Symons Centre - Bus Station	908 905,71	75 742,14	75 742,14	75 742,14	227 226,43	75 742,14	75 742,00	75 742,00	454 453,00	75 742,14	75 742,14	75 742,14	681 679,00	75 742,14	75 742,14	75 742,14	908 906,00
	Symons Centre - Line Shops	-3 700 195,70	-308 349,64	-308 349,64	-308 349,64	-925 048,93	-308 349,64	-308 350,00	-308 350,00	-1 850 098,00	-308 349,64	-308 349,64	-308 349,64	-2 775 147,00	-308 349,64	-308 349,64	-308 349,64	-3 700 196,00
	Symons Centre - Offices	-12 613 671,39	-1 051 139,28	-1 051 139,28	-1 051 139,28	-3 153 417,85	-1 051 139,28	-1 051 139,00	-1 051 139,00	-6 306 836,00	-1 051 139,28	-1 051 139,28	-1 051 139,28	-9 460 254,00	-1 051 139,28	-1 051 139,28	-1 051 139,28	-12 613 671,00
	Symons Centre – Parking	436 638,10	36 386,51	36 386,51	36 386,51	109 159,53	36 386,51	36 387,00	36 387,00	218 319,00	36 386,51	36 386,51	36 386,51	327 479,00	36 386,51	36 386,51	36 386,51	436 638,00
	Symons Centre - Supermarket	-2 430 226,13	-202 518,84	-202 518,84	-202 518,84	-607 556,53	-202 518,84	-202 519,00	-202 519,00	-1 215 113,00	-202 518,84	-202 518,84	-202 518,84	-1 822 670,00	-202 518,84	-202 518,84	-202 518,84	-2 430 226,00

Sound Governance

City Admin- Voters Roll	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City Admin. - Admin - Information Centre	2 372 554,85	197 712,90	197 712,90	197 712,90	593 138,71	197 712,90	197 713,00	197 713,00	1 186 277,00	197 712,90	197 712,90	197 712,90	197 712,90	1 779 416,00	197 712,90	197 712,90	197 712,90	2 372 555,00
City Admin. - Admin - Legal	8 342 190,98	695 182,58	695 182,58	695 182,58	2 085 547,75	695 182,58	695 183,00	695 183,00	4 171 095,00	695 182,58	695 182,58	695 182,58	695 182,58	6 256 643,00	695 182,58	695 182,58	695 182,58	8 342 191,00
City Admin. - Admin - Management	83 032 778,28	6 919 398,19	6 919 398,19	6 919 398,19	20 758 194,57	6 919 398,19	6 919 398,00	6 919 398,00	41 516 389,00	6 919 398,19	6 919 398,19	6 919 398,19	6 919 398,19	62 274 584,00	6 919 398,19	6 919 398,19	6 919 398,19	83 032 778,00
City Admin. - Admin - Printing Office	3 397 165,01	283 097,08	283 097,08	283 097,08	849 291,25	283 097,08	283 097,00	283 097,00	1 698 583,00	283 097,08	283 097,08	283 097,08	283 097,08	2 547 874,00	283 097,08	283 097,08	283 097,08	3 397 165,00
City Admin. - Admin - Secretariat	8 828 787,82	735 732,32	735 732,32	735 732,32	2 207 196,96	735 732,32	735 732,00	735 732,00	4 414 394,00	735 732,32	735 732,32	735 732,32	735 732,32	6 621 591,00	735 732,32	735 732,32	735 732,32	8 828 788,00

SBU	Department	Budget 2014	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
	City Serv. - Health - Occupational Health	4 796 641,27	399 720,11	399 720,11	399 720,11	1 199 160,32	399 720,11	399 720,00	399 720,00	2 398 321,00	399 720,11	399 720,11	399 720,11	3 597 481,00	399 720,11	399 720,11	399 720,11	4 796 641,00
	Corp. Services - Central Telephone Exchange	5 767 386,98	480 615,58	480 615,58	480 615,58	1 441 846,75	480 615,58	480 616,00	480 616,00	2 883 693,00	480 615,58	480 615,58	480 615,58	4 325 540,00	480 615,58	480 615,58	480 615,58	5 767 387,00
	Corp. Services - H.R.Training Section	22 029 113,45	1 835 759,45	1 835 759,45	1 835 759,45	5 507 278,36	1 835 759,45	1 835 759,00	1 835 759,00	11 014 557,00	1 835 759,45	1 835 759,45	1 835 759,45	16 521 835,00	1 835 759,45	1 835 759,45	1 835 759,45	22 029 113,00
	Corp. Services - Human Resources	11 820 413,70	985 034,47	985 034,47	985 034,47	2 955 103,42	985 034,47	985 034,00	985 034,00	5 910 207,00	985 034,47	985 034,47	985 034,47	8 865 310,00	985 034,47	985 034,47	985 034,47	11 820 414,00
	Corp. Services - Information Services	22 199 886,32	1 849 990,53	1 849 990,53	1 849 990,53	5 549 971,58	1 849 990,53	1 849 991,00	1 849 991,00	11 099 943,00	1 849 990,53	1 849 990,53	1 849 990,53	16 649 915,00	1 849 990,53	1 849 990,53	1 849 990,53	22 199 886,00
	Corp. Services - Msunduzi Training Centre	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

3.2.2. QUARTER 2 MONTHLY PROJECTIONS



TOTAL	Sound Governance	Infrastructure Services & Facilities	Development Services	Corporate Business Unit	Community Services & Social Equity	City Finance	Business Unit
-70 320 435,41	172 586 918,67	-334 372 679,86	59 277 300,09	56 662 012 866	55 102 898 988	18 547 588 202,-	Budget 2014-15
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Jul
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Aug
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Sep
-17 580 108,85	43 146 729,67	-83 593 169,96	14 819 325,02	99 552 574,99	84 215 800,39	-175 721 368,95	Quarter 1
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Oct
-5 860 037,00	14 382 243,00	-27 864 390,00	4 939 775,00	33 184 192,00	28 071 933,00	-58 573 790,00	Nov
-5 860 037,00	14 382 243,00	-27 864 390,00	4 939 775,00	33 184 192,00	28 071 933,00	-58 573 790,00	Dec
-35 160 218,00	86 293 459,00	-167 186 340,00	29 638 650,00	199 105 150,00	168 431 601,00	-351 442 738,00	Quarter 2
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Jan
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Feb
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Mar
-52 740 327,00	129 440 189,00	-250 779 510,00	44 457 975,00	298 657 725,00	252 647 401,00	-527 164 107,00	Quarter 3
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Apr
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	May
-5 860 036,28	14 382 243,22	-27 864 389,99	4 939 775,01	33 184 191,66	28 071 933,46	-58 573 789,65	Jun
-70 320 435,00	172 586 919,00	-334 372 680,00	59 277 300,00	398 210 300,00	336 863 202,00	-702 885 476,00	Quarter 4

3.2.3. QUARTER 3 MONTHLY PROJECTIONS

Project Description	SBU	Fund	2014/ 15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL - Debtor Management Soft Ware	Financial Services	TND	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL - Calls Centre Management System	Financial Services	TND	200 000	16666,67	16666,67	16666,67	50000	16666,67	16666,67	16666,67	100000	16666,67	16666,67	16666,67	150000	16666,67	16666,67	16666,67	200000
CNL - Installation Cameras in all Cashiers Offices	Financial Services	TND	150 000	12500	12500	12500	37500	12500	12500	12500	75000	12500	12500	12500	112500	12500	12500	12500	150000
CNL - REPLACEMENT OF LIFTS PROFESSOR A S CHETTY BUILDING	Infrastruct ure	TND	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL- A S CHETTY BUILDING - WATERPROOFING ROOF SLAB	Infrastruct ure	TND	250 000	20833,33	20833,33	20833,33	62500	20833,33	20833,33	20833,33	125000	20833,33	20833,33	20833,33	187500	20833,33	20833,33	20833,33	250000
CNL - AIRCONDITIONING UPGRADE 4TH, 2ND, 1ST FLOORS AS CHETTY BUILDING	Infrastruct ure	TND	2 000 000	166666,7	166666,7	166666,7	500000	166666,7	166666,7	166666,7	1000000	166666,7	166666,7	166666,7	1500000	166666,7	166666,7	166666,7	2000000
CNL - BURGER ST EXTENSION	Infrastruct ure	TND	10 000 000	833333,3	833333,3	833333,3	2500000	833333,3	833333,3	833333,3	5000000	833333,3	833333,3	833333,3	7500000	833333,3	833333,3	833333,3	10000000
MIG - UPGRADE DESIGN OF GRAVEL ROADS - VULINDLELA - D 1128 (Phase 1, 2 and 3)	Infrastruct ure	DM	3 000 000	250000	250000	250000	750000	250000	250000	250000	1500000	250000	250000	250000	2250000	250000	250000	250000	3000000
MIG - UPGRADE OF GRAVEL ROADS - WILLOWFOUNTAIN ROADS	Infrastruct ure	DM	5 000 000	416666,7	416666,7	416666,7	1250000	416666,7	416666,7	416666,7	2500000	416666,7	416666,7	416666,7	3750000	416666,7	416666,7	416666,7	5000000
MIG - HORSE SHOE ACCESS RD AND PASSAGES IN IMBALI STAGE 1 & 2	Infrastruct ure	DM	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
MIG - UPGRADING OF GRAVEL RDS - EDN - WARD 12 - MOSCOW AREA RDS	Infrastruct ure	DM	4 500 000	375000	375000	375000	1125000	375000	375000	375000	2250000	375000	375000	375000	3375000	375000	375000	375000	4500000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
MIG - UPGRADING OF ROADS IN EDENDALE - KWANYAMAZANE ROADS	Infrastructure	GIW	2 700 000	225000	225000	225000	675000	225000	225000	225000	1350000	225000	225000	225000	2025000	225000	225000	225000	2700000
MIG - UPGRADING OF ROADS IN EDENDALE - Route 7B	Infrastructure	GIW	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - WARD 16	Infrastructure	GIW	1 500 000	125000	125000	125000	375000	125000	125000	125000	750000	125000	125000	125000	1125000	125000	125000	125000	1500000
MIG - UPGRADE OF INTERNAL ROADS - HANVILLE	Infrastructure	GIW	1 500 000	125000	125000	125000	375000	125000	125000	125000	750000	125000	125000	125000	1125000	125000	125000	125000	1500000
MIG - UPGRADE GRAVEL ROADS IN EDENDALE IN ESIGODINI	Infrastructure	GIW	5 000 000	416666,7	416666,7	416666,7	1250000	416666,7	416666,7	416666,7	2500000	416666,7	416666,7	416666,7	3750000	416666,7	416666,7	416666,7	5000000
MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - STATION RD	Infrastructure	GIW	9 500 000	791666,7	791666,7	791666,7	2375000	791666,7	791666,7	791666,7	4750000	791666,7	791666,7	791666,7	7125000	791666,7	791666,7	791666,7	9500000
MIG - REHABILITATION OF ROADS IN ASHDOWN	Infrastructure	GIW	2 500 000	208333,3	208333,3	208333,3	625000	208333,3	208333,3	208333,3	1250000	208333,3	208333,3	208333,3	1875000	208333,3	208333,3	208333,3	2500000
MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - Roads in Unit 14/Unit P - Design	Infrastructure	GIW	450 000	37500	37500	37500	112500	37500	37500	37500	225000	37500	37500	37500	337500	37500	37500	37500	450000
MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - MACHIBISA / DAMBUZA RDS	Infrastructure	GIW	400 000	33333,33	33333,33	33333,33	100000	33333,33	33333,33	33333,33	200000	33333,33	33333,33	33333,33	300000	33333,33	33333,33	33333,33	400000
CNL - UPGRADING OF ROADS IN ASHBURTON - Design	Infrastructure	TND	800 000	66666,67	66666,67	66666,67	200000	66666,67	66666,67	66666,67	400000	66666,67	66666,67	66666,67	600000	66666,67	66666,67	66666,67	800000
MIG - UPGRADING OF ROADS IN PEACE VALLEY - (Plan & Design in 2014/15) - 10km	Infrastructure	GIW	250 000	20833,33	20833,33	20833,33	62500	20833,33	20833,33	20833,33	125000	20833,33	20833,33	20833,33	187500	20833,33	20833,33	20833,33	250000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - WARD 17 Roads (Phase 3, Unit 13)	Infrastructure	GIW	1 500 000	125000	125000	125000	375000	125000	125000	125000	750000	125000	125000	125000	1125000	125000	125000	125000	1500000
MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - DAMBUZA MAIN ROAD Major SWD Upgrade	Infrastructure	GIW	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - GEORGETOWN & SURROUNDING AREA	Infrastructure	GIW	800 000	66666,67	66666,67	66666,67	200000	66666,67	66666,67	66666,67	400000	66666,67	66666,67	66666,67	600000	66666,67	66666,67	66666,67	800000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - D2069 (MTHALANE RD) -Phase2	Infrastructure	GIW	5 000 000	416666,7	416666,7	416666,7	1250000	416666,7	416666,7	416666,7	2500000	416666,7	416666,7	416666,7	3750000	416666,7	416666,7	416666,7	5000000
MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - CALUZA ROADS	Infrastructure	GIW	1 500 000	125000	125000	125000	375000	125000	125000	125000	750000	125000	125000	125000	1125000	125000	125000	125000	1500000
MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - Ward 10 Roads - Stormwater upgrade	Infrastructure	GIW	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - Snathing Rds - 5.0km - (Mvubu Rd - 0.3km, Gudlintaba Rd - 0.4km, Gudlintaba 2 Rd - 0.4km, Mpompini Rd - 0.6km, Khoza Rd - 0.8km, Magaba Rd - 0.8km and Hlathini Ext Rd - 2.0km)	Infrastructure	GIW	800 000	66666,67	66666,67	66666,67	200000	66666,67	66666,67	66666,67	400000	66666,67	66666,67	66666,67	600000	66666,67	66666,67	66666,67	800000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 3 ROADS	Infrastruct ure	GIW	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - HAREWOOD AREA	Infrastruct ure	GIW	400 000	33333,33	33333,33	33333,33	100000	33333,33	33333,33	33333,33	200000	33333,33	33333,33	33333,33	300000	33333,33	33333,33	33333,33	400000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 1 ROADS	Infrastruct ure	GIW	2 000 000	166666,7	166666,7	166666,7	500000	166666,7	166666,7	166666,7	1000000	166666,7	166666,7	166666,7	1500000	166666,7	166666,7	166666,7	2000000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 4 ROADS	Infrastruct ure	GIW	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 5 ROADS - incl. Henley Dam Area	Infrastruct ure	GIW	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 6 ROADS	Infrastruct ure	GIW	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 7 ROADS	Infrastruct ure	GIW	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 8 ROADS - Masoyi Rd, etc	Infrastruct ure	GIW	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 9 ROADS	Infrastruct ure	GIW	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
CNL - ROAD REHABILITATION - PMS	Infrastruct ure	CND	12 047 168	1003931	1003931	1003931	3011792	1003931	1003931	1003931	6023584	1003931	1003931	1003931	9035376	1003931	1003931	1003931	1 2047168

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL - CONNOR - OTTO'S BLUFF ROADS - LINK	Infrastructure	CNL	2 000 000	166666,7	166666,7	166666,7	500000	166666,7	166666,7	166666,7	1000000	166666,7	166666,7	166666,7	1500000	166666,7	166666,7	166666,7	2000000
CNL - LESTER BROWN LINK ROAD	Infrastructure	CNL	5 000 000	416666,7	416666,7	416666,7	1250000	416666,7	416666,7	416666,7	2500000	416666,7	416666,7	416666,7	3750000	416666,7	416666,7	416666,7	5000000
MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - WARD 22 - 8,4km roads - Storm-water drainage provision	Infrastructure	MIG	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - NEW FOOTPATHS, PASSAGES, KERBING & CHANNELING - SOBANTU	Infrastructure	MIG	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - ASHDOWN BANK PROTECTION AGAINST COLLAPSING OF ADJACENT HOUSES - P15	Infrastructure	MIG	800 000	66666,67	66666,67	66666,67	200000	66666,67	66666,67	66666,67	400000	66666,67	66666,67	66666,67	600000	66666,67	66666,67	66666,67	800000
CNL - Upgrade SWD system in the Imbali Roads - Lower Sinkwazi Rd flooding, etc	Infrastructure	CNL	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
CNL - Upgrade SWD system in the CBD Roads - Chapel Street floods, etc	Infrastructure	CNL	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
MIG - UPGRADE SWD IN GREATER EDENDALE - FLOODING HOUSES IN SIYAMU	Infrastructure	MIG	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - UPGRADE OF BRIDGES - Pedestrian Bridge Over River - Smero/Esigodini	Infrastructure	MIG	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - WOODHOUSE PEDESTRIAN BRIDGE	Infrastructure	MIG	2 700 000	225000	225000	225000	675000	225000	225000	225000	1350000	225000	225000	225000	2025000	225000	225000	225000	2700000
CNL - TRAFFIC CALMING MEASURES	Infrastructure	CNL	1 500 000	125000	125000	125000	375000	125000	125000	125000	750000	125000	125000	125000	1125000	125000	125000	125000	1500000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
MIG - BUS STOP SHELTERS	Infrastructure	DIW	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
CNL - CHOTA MOTALA INTERCHANGE	Infrastructure	TND	7 121 832	593486	593486	593486	1780458	593486	593486	593486	3560916	593486	593486	593486	5341374	593486	593486	593486	7121832
CNL - BROOKSIDE TAXI HOLDING AREA	Infrastructure	TND	4 500 000	375000	375000	375000	1125000	375000	375000	375000	2250000	375000	375000	375000	3375000	375000	375000	375000	4500000
CNL - INSTALLATION OF TRAFFIC SIGNALS	Infrastructure	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
DOT - PUBLIC TRANSPORT INFRASTRUCTURE	Infrastructure	DOT	100 000 000	83333333	83333333	83333333	25000000	83333333	83333333	83333333	50000000	83333333	83333333	83333333	75000000	83333333	83333333	83333333	1E+08
CNL - NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	Infrastructure	CNL	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
MIG - REHABILITATION OF PUBLIC ABLUTIONS	Infrastructure	MIG	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL- REPLACEMENT EDENDALE ROAD DEPOT ROOF - DAMAGED BY WHITE ANTS	Infrastructure	CNL	400 000	33333,33	33333,33	33333,33	100000	33333,33	33333,33	33333,33	200000	33333,33	33333,33	33333,33	300000	33333,33	33333,33	33333,33	400000
CNL - Supply of 15m3 Refuse containers to businesses	Infrastructure	CNL	200 000	16666,67	16666,67	16666,67	50000	16666,67	16666,67	16666,67	100000	16666,67	16666,67	16666,67	150000	16666,67	16666,67	16666,67	200000
CNL - Develop new Edn garden site/recycling centre	Infrastructure	CNL	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL - Revamping of Ritchie, Link & Prestbury G/Sites	Infrastructure	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
MIG - LANDFILL UPGRADE	Community	MIG	8 163 550	680295,8	680295,8	680295,8	2040888	680295,8	680295,8	680295,8	4081775	680295,8	680295,8	680295,8	6122663	680295,8	680295,8	680295,8	8163550

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL - Purchase of 2 x Clam Grab Trucks	Infrastructure	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
CNL - Purchase of 4 x Flat bed vehicles	Infrastructure	CNL	2 000 000	166666,7	166666,7	166666,7	500000	166666,7	166666,7	166666,7	1000000	166666,7	166666,7	166666,7	1500000	166666,7	166666,7	166666,7	2000000
MIG - SANITATION INFRASTRUCTURE FEASIBILITY STUDY	Infrastructure	MIG	12 000 000	1000000	1000000	1000000	3000000	1000000	1000000	1000000	6000000	1000000	1000000	1000000	9000000	1000000	1000000	1000000	12000000
MIG - REHABILITATION OF SANITATION INFRASTRUCTURE	Infrastructure	MIG	9 168 000	764000	764000	764000	2292000	764000	764000	764000	4584000	764000	764000	764000	6876000	764000	764000	764000	9168000
MIG - SEWER PIPES UNIT H	Infrastructure	MIG	7 850 000	654166,7	654166,7	654166,7	1962500	654166,7	654166,7	654166,7	3925000	654166,7	654166,7	654166,7	5887500	654166,7	654166,7	654166,7	7850000
MIG - SEWER PIPES AZALEA - PHASE 2	Infrastructure	MIG	8 970 000	747500	747500	747500	2242500	747500	747500	747500	4485000	747500	747500	747500	6727500	747500	747500	747500	8970000
MIG - ELIMINATION OF CONSERVANCY TANKS - (SEWER)	Infrastructure	MIG	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
MIG - SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	Infrastructure	MIG	8 000 000	666666,7	666666,7	666666,7	2000000	666666,7	666666,7	666666,7	4000000	666666,7	666666,7	666666,7	6000000	666666,7	666666,7	666666,7	8000000
CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT	Infrastructure	CNL	400 000	33333,33	33333,33	33333,33	100000	33333,33	33333,33	33333,33	200000	33333,33	33333,33	33333,33	300000	33333,33	33333,33	33333,33	400000
CNL - REPLACEMENT OF LIFTS PROFESSOR NYEMBEZI BUILDING	Infrastructure	CNL	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
CNL- REPAIRS TO BRICKWORK PROFESSOR NYEMBEZI BUILDING	Infrastructure	CNL	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL- PROFESSOR NYEMBEZI BLDG - REPLACEMENT OF AIRCON CONSOLE UNITS	Infrastructure	CNL	600 000	50000	50000	50000	150000	50000	50000	50000	300000	50000	50000	50000	450000	50000	50000	50000	600000
CNL - Master plan- Renovations of Halls	Community	CNL	4 921 000	410083,3	410083,3	410083,3	1 230 250	410083,3	410083,3	410083,3	2 460 500	410083,3	410083,3	410083,3	3 690 750	410083,3	410083,3	410083,3	4 921 000
CNL - Development of Disaster Mangement Plan	Community	CNL	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL - Upgrade of Communication Centre	Community	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1 000 000
CNL - Critical Fire Fighting Equipment	Community	CNL	350 000	29166,67	29166,67	29166,67	87500	29166,67	29166,67	29166,67	175000	29166,67	29166,67	29166,67	262500	29166,67	29166,67	29166,67	350000
CNL - Alarm system on council property	Community	CNL	250 000	20833,33	20833,33	20833,33	62500	20833,33	20833,33	20833,33	125000	20833,33	20833,33	20833,33	187500	20833,33	20833,33	20833,33	250000
CNL - Air Pollution Monitoring Station	Community	CNL	200 000	16666,67	16666,67	16666,67	50000	16666,67	16666,67	16666,67	100000	16666,67	16666,67	16666,67	150000	16666,67	16666,67	16666,67	200000
CNL - Analysers for Air Pollution Station	Community	CNL	750 000	62500	62500	62500	187500	62500	62500	62500	375000	62500	62500	62500	562500	62500	62500	62500	750000
CNL - Parks Offices- Resurface driveway and parking	Community	CNL	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL - Alex Park revitalisation master plan implementation	Community	CNL	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL - Brushcutters x 90	Community	CNL	540 000	45000	45000	45000	135000	45000	45000	45000	270000	45000	45000	45000	405000	45000	45000	45000	540000

Project Description	SBU	Fund	2014/ 15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL - Replace Slasher Mowers x 16	Community	CNL	250 000	20833,33	20833,33	20833,33	62500	20833,33	20833,33	20833,33	125000	20833,33	20833,33	20833,33	187500	20833,33	20833,33	20833,33	250000
CNL - Replace Hydro mower x 3	Community	CNL	320 000	26666,67	26666,67	26666,67	80000	26666,67	26666,67	26666,67	160000	26666,67	26666,67	26666,67	240000	26666,67	26666,67	26666,67	320000
CNL - Hollingwood Cemetery	Community	CNL	7 000 000	583333,3	583333,3	583333,3	1750000	583333,3	583333,3	583333,3	3500000	583333,3	583333,3	583333,3	5250000	583333,3	583333,3	583333,3	7000000
CNL - Cemeteries & Crematoria Sector plan-App of Consultant- Investigate & Identify land for new Cemeteries	Community	CNL	100 000	8333,333	8333,333	8333,333	25000	8333,333	8333,333	8333,333	50000	8333,333	8333,333	8333,333	75000	8333,333	8333,333	8333,333	100000
CNL - Survey-Perimeter Fencing & gates all cemeteries	Community	CNL	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - Installing New Cremator at Crem One	Community	MIG	1 800 000	150000	150000	150000	450000	150000	150000	150000	900000	150000	150000	150000	1350000	150000	150000	150000	1800000
CNL - Fencing of Parks Lotus park	Community	CNL	1 500 000	125000	125000	125000	375000	125000	125000	125000	750000	125000	125000	125000	1125000	125000	125000	125000	1500000
CNL - Msunduzi Regional Athletics Track-Alexandra Park	Community	CNL	10 200 000	850000	850000	850000	2550000	850000	850000	850000	5100000	850000	850000	850000	7650000	850000	850000	850000	10200000
CNL - Master plan-Grading and Categorization of venues	Community	CNL	250 000	20833,33	20833,33	20833,33	62500	20833,33	20833,33	20833,33	125000	20833,33	20833,33	20833,33	187500	20833,33	20833,33	20833,33	250000
CNL - Build new pool in Edendale Valley	Community	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
CNL - Upgrade Electronic timing system Alexandra pool	Community	CNL	200 000	16666,67	16666,67	16666,67	50000	16666,67	16666,67	16666,67	100000	16666,67	16666,67	16666,67	150000	16666,67	16666,67	16666,67	200000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
MIG - Refurbish plant room and buiding Berg St pool	Community	MIG	2 000 000	166666,7	166666,7	166666,7	500000	166666,7	166666,7	166666,7	1000000	166666,7	166666,7	166666,7	1500000	166666,7	166666,7	166666,7	2000000
CNL - Relocate parking and entrance Olympic pool	Community	CNL	200 000	16666,67	16666,67	16666,67	50000	16666,67	16666,67	16666,67	100000	16666,67	16666,67	16666,67	150000	16666,67	16666,67	16666,67	200000
MIG - CALUZA SPORTS FACILITY	Community	MIG	6 500 000	541666,7	541666,7	541666,7	1625000	541666,7	541666,7	541666,7	3250000	541666,7	541666,7	541666,7	4875000	541666,7	541666,7	541666,7	6500000
CNL - Sustainability plan-Harry Gwala Stadium	Community	CNL	5 000 000	416666,7	416666,7	416666,7	1250000	416666,7	416666,7	416666,7	2500000	416666,7	416666,7	416666,7	3750000	416666,7	416666,7	416666,7	5000000
CNL - Training Facility-MUFC-Toilets, changeroom, fencing	Community	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
CNL - COMPLETION OF MOSES MABHIDA MULTI-PURPOSE BUILDING	Community	CNL	2 000 000	166666,7	166666,7	166666,7	500000	166666,7	166666,7	166666,7	1000000	166666,7	166666,7	166666,7	1500000	166666,7	166666,7	166666,7	2000000
MIG - REGIONAL ATHLETIC TRACK SPORT COMPLEX	Community	MIG	11 203 225	933602,1	933602,1	933602,1	2800806	933602,1	933602,1	933602,1	5601613	933602,1	933602,1	933602,1	8402419	933602,1	933602,1	933602,1	11203225
CNL - Storage for Permanent Art Collection	Community	CNL	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
CNL - Refurbishment of Airconditioning Plant	Community	CNL	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
CNL - Roof Refurbishment	Community	CNL	250 000	20833,33	20833,33	20833,33	62500	20833,33	20833,33	20833,33	125000	20833,33	20833,33	20833,33	187500	20833,33	20833,33	20833,33	250000
CNL - Refurbishment of Tatham Gallery & Old Prestbyterian Church Facade and Exterior of Bldg	Community	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL - Parking and Tatham Gallery Grounds	Community	CNL	750 000	62500	62500	62500	187 500	62500	62500	62500	375 000	62500	62500	62500	562 500	62500	62500	62500	750 000
CCTV Surveillance cameras	Community	CNL	250 000	20833,33	20833,33	20833,33	62 500	20833,33	20833,33	20833,33	125 000	20833,33	20833,33	20833,33	187 500	20833,33	20833,33	20833,33	250 000
CNL - REFURBISHMENT OF CITY HALL BUILDING - (Door, Windows, Gutters, Down Pipe, Moldings, Toilets Etc) Appt AMAFA Consultant for application and costing	Good Governance	CNL	250 000	20833,33	20833,33	20833,33	62 500	20833,33	20833,33	20833,33	125 000	20833,33	20833,33	20833,33	187 500	20833,33	20833,33	20833,33	250 000
CNL - Document management System	Good Governance	CNL	2 000 000	166666,7	166666,7	166666,7	500 000	166666,7	166666,7	166666,7	1 000 000	166666,7	166666,7	166666,7	1 500 000	166666,7	166666,7	166666,7	2 000 000
CNL - Lithographic colour printing machine	Good Governance	CNL	1 000 000	83333,33	83333,33	83333,33	250 000	83333,33	83333,33	83333,33	500 000	83333,33	83333,33	83333,33	750 000	83333,33	83333,33	83333,33	1 000 000
CNL - Numbering and perforating Machine	Good Governance	CNL	200 000	16666,67	16666,67	16666,67	50 000	16666,67	16666,67	16666,67	100 000	16666,67	16666,67	16666,67	150 000	16666,67	16666,67	16666,67	200 000
TREASURY - ELECTRIFICATION - NHLALAKAHLE INFORMAL SETTLEMENT	Infrastructure	TREASURY	5 500 000	458333,3	458333,3	458333,3	137 5000	458333,3	458333,3	458333,3	275 0000	458333,3	458333,3	458333,3	412 5000	458333,3	458333,3	458333,3	550 0000
NDPG - NEIGHBOURHOOD DEVELOPMENT PARTNERSHIP	Good Governance	NDPG	10 350 000	862 500	862 500	862 500	2587 500	862 500	862 500	862 500	517 5000	862 500	862 500	862 500	776 2500	862 500	862 500	862 500	10350 000
CNL - Time and attendance system	Good Governance	CNL	300 000	25000	25000	25000	75000	25000	25000	25000	150 000	25000	25000	25000	225 000	25000	25000	25000	300 000
CNL - Connectivity and Cabling	Good Governance	CNL	750 000	62500	62500	62500	187 500	62500	62500	62500	375 000	62500	62500	62500	562 500	62500	62500	62500	750 000
CNL - Disaster Recovery Planning	Good Governance	CNL	750 000	62500	62500	62500	187 500	62500	62500	62500	375 000	62500	62500	62500	562 500	62500	62500	62500	750 000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL - Operation Sukuma Sakhe	Good Governance	CNL	1 300 000	108333,3	108333,3	108333,3	325000	108333,3	108333,3	108333,3	650000	108333,3	108333,3	108333,3	975000	108333,3	108333,3	108333,3	1300000
CNL - Computers	Good Governance	CNL	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
CNL - Furniture and Equipment	Good Governance	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
CNL - SUBSTATION BATTERY CHARGERS	Infrastructure	CNL	3 000 000	250000	250000	250000	750000	250000	250000	250000	1500000	250000	250000	250000	2250000	250000	250000	250000	3000000
CNL - SYSTEM REINFORCEMENT	Infrastructure	CNL	6 000 000	500000	500000	500000	1500000	500000	500000	500000	3000000	500000	500000	500000	4500000	500000	500000	500000	6000000
DBSA - NETWORK REFURBISHMENT	Infrastructure	DBSA	10 000 000	833333,3	833333,3	833333,3	2500000	833333,3	833333,3	833333,3	5000000	833333,3	833333,3	833333,3	7500000	833333,3	833333,3	833333,3	10000000
INEP - ELECTRIFICATION	Infrastructure	INEP	3 000 000	250000	250000	250000	750000	250000	250000	250000	1500000	250000	250000	250000	2250000	250000	250000	250000	3000000
DBSA - NETWORK 132kV REHABILITATION PLAN	Infrastructure	DBSA	20 000 000	1666667	1666667	1666667	5000000	1666667	1666667	1666667	10000000	1666667	1666667	1666667	15000000	1666667	1666667	1666667	20000000
CNL - LV PROTECTION RETROFIT	Infrastructure	CNL	1 500 000	125000	125000	125000	375000	125000	125000	125000	750000	125000	125000	125000	1125000	125000	125000	125000	1500000
CNL - QOS SYSTEMS	Infrastructure	CNL	1 000 000	83333,33	83333,33	83333,33	250000	83333,33	83333,33	83333,33	500000	83333,33	83333,33	83333,33	750000	83333,33	83333,33	83333,33	1000000
DBSA - RE-ROUTING OF OHL IN CLARIDGE	Infrastructure	DBSA	5 000 000	416666,7	416666,7	416666,7	1250000	416666,7	416666,7	416666,7	2500000	416666,7	416666,7	416666,7	3750000	416666,7	416666,7	416666,7	5000000
DBSA - SMART METERS	Infrastructure	DBSA	50 000 000	4166667	4166667	4166667	12500000	4166667	4166667	4166667	25000000	4166667	4166667	4166667	37500000	4166667	4166667	4166667	50000000

Project Description	SBU	Fund	2014/15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
CNL - STREETLIGHTING	Infrastructure	CNL	6 000 000	500000	500000	500000	1500000	500000	500000	500000	3000000	500000	500000	500000	4500000	500000	500000	500000	6000000
MIG - HIGH MAST LIGHTS IN VULINDLELA & GREATER EDENDALE	Infrastructure	MIG	10 000 000	833333,3	833333,3	833333,3	2500000	833333,3	833333,3	833333,3	5000000	833333,3	833333,3	833333,3	7500000	833333,3	833333,3	833333,3	10000000
DBSA - UPGRADE OF TRANSFORMER	Infrastructure	DBSA	10 000 000	833333,3	833333,3	833333,3	2500000	833333,3	833333,3	833333,3	5000000	833333,3	833333,3	833333,3	7500000	833333,3	833333,3	833333,3	10000000
MWIG - REDUCTION OF NON REVENUE WATER	Infrastructure	MWIG	1 000 000	833333,33	833333,33	833333,33	250000	833333,33	833333,33	833333,33	500000	833333,33	833333,33	833333,33	750000	833333,33	833333,33	833333,33	1000000
MWIG - BASIC WATER SUPPLY	Infrastructure	MWIG	7 200 000	600000	600000	600000	1800000	600000	600000	600000	3600000	600000	600000	600000	5400000	600000	600000	600000	7200000
MIG - EDENDALE PROPER NEW MAINS & RETICULATION	Infrastructure	MIG	500 000	41666,67	41666,67	41666,67	125000	41666,67	41666,67	41666,67	250000	41666,67	41666,67	41666,67	375000	41666,67	41666,67	41666,67	500000
MWIG - MASONS RESERVOIR & PIPELINE	Infrastructure	MWIG	3 189 000	265750	265750	265750	797250	265750	265750	265750	1594500	265750	265750	265750	2391750	265750	265750	265750	3189000
CNL - REHABILITATION OF WATER INFRASTRUCTURE	Infrastructure	CNL	2 000 000	166666,7	166666,7	166666,7	500000	166666,7	166666,7	166666,7	1000000	166666,7	166666,7	166666,7	1500000	166666,7	166666,7	166666,7	2000000
MIG - REDUCTION OF NON REVENUE WATER	Infrastructure	MIG	11 203 225	933602,1	933602,1	933602,1	2800806	933602,1	933602,1	933602,1	5601613	933602,1	933602,1	933602,1	8402419	933602,1	933602,1	933602,1	11203225
MIG - SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	Infrastructure	MIG	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
MIG - COPEVILLE RESERVOIR	Infrastructure	MIG	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000
CNL - LEAK DETECTION EQUIPMENT	Infrastructure	CNL	300 000	25000	25000	25000	75000	25000	25000	25000	150000	25000	25000	25000	225000	25000	25000	25000	300000

Project Description	SBU	Fund	2014/ 15	July	August	September	Quarter 1	October	November	December	Quarter 2	January	February	March	Quarter 3	April	May	June	Quarter 4
COGTA - SANITATION GRANT	Infrastruct ure	COGTA	4 277 000	356416,7	356416,7	356416,7	1069250	356416,7	356416,7	356416,7	2138500	356416,7	356416,7	356416,7	3207750	356416,7	356416,7	356416,7	4277000
			513 824 000																

4. ORGANISATIONAL SCORECARD (TIER 1.)

4.1. NKPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATION DEVELOPMENT

Code	Objectives	IDP REF	ORGANISATION KPI	Baseline	Demand	Backlog	2014/15 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
A1	Increase institutional capacity and promote transformation	A 1.1	% of municipal turnaround strategy deliverables achieved	10%	100%	90%	30%	15	20	25	30%
		A 1.2	Number of critical posts filled	35	2500	2465	60	15	15	15	15
		A 1.3	Number of people developed through the Human Resource Development Strategy	180	5800	4620	180	45	45	45	45
		A1.4	Number of top management positions filled by people from special focus groups	3	3	0	3	3	3	3	3
		A1.5	% of employment equity Plan targets achieved	0%	100%	100%	100%	25%	50%	75%	100%
A2	Optimise system, procedures and processes	A 2.1	Average % uptime of all Information & Communication Technology Systems	75%	100%	25%	99%	75%	85%	95%	99%
		A 2.2	% of Council adopted policies with standard operating procedures	80%	100%	20%	100%	80%	85%	95%	100%
		A2.3	% of community complaints resolved within the set norms and standards	50%	100%	50%	60%	50%	50%	55%	60%
A3	Increase performance	A3.1	Number of employees on Performance Management	32	5800	4768	32	32	32	32	32
		A3.2	Overall Organisation Performance Rating	3	5	2	3	3	3	3	3

4.2. NKPA 2: BASIC SERVICE DELIVERY

Code	Objectives	IDP REF	ORGANISATION KPI	Baseline	Demand	Backlog	2014/15 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
B1	Increase Provision of Municipal Services	B 1.1	Number of households with access to electricity	68 000	157 598	75 000	71 000	68 000	68 000	70 000	71 000
		B 1.2	Number of households with access to potable water supply	158065	163993	5928	158215	158085	158125	158185	158215
		B 1.3	Number of households with access to connected water borne sanitation	84844	163993	79149	85044	84844	84844	85104	85244
		B 1.4	Number of households with access to refuse removal	85 000	149000	39 000	110 000	110 000	110 000	110 000	110 000
		B1.5	Number of key IDP projects implemented	54	319	220	200	10	10	20	14
		B1.6	Number of households earning less than R 3500.00 with access to free basic services	22 000	-	22 000	22 000	5 500	5 500	5 500	5 500
B2	Improve the state of Municipal Infrastructure	B 2.1	% of operations and maintenance plan implemented according to schedule	-	100%	100%	100%	80%	80%	90%	100%
		B 2.2	% of operations and maintenance budget spent	-	100%	100%	100%	25%	50%	75%	100%
		B2.3	% of capital budget actually spent on capital projects		100%	100%	100%	100%	100%	100%	100%
		B2.4	% of Infrastructure in good state	60%	100%	-	70%	60%	60%	70%	70%
B3	Improve provision of Social Development Services	B 3.1	Number of Mayoral projects co-ordinated	30	37	4	33	9	9	4	11
		B 3.2	Number of HIV/AIDS social support programmes co-ordinated	420	500	480	460	115	115	115	115
		B 3.3	Number of wards with access to functional Social infrastructure within a 15 km radius	37	37	37	37	37	37	37	37
		B 3.4	Number of road safety campaigns conducted	160	240	180	160	40	40	40	40
		B 3.5	Number of community facilities in good state	148	148	148	148	148	148	148	148

4.3. NKPA 3: LOCAL ECONOMIC DEVELOPMENT

Code	Objectives	IDP REF	ORGANISATION KPI	Baseline	Demand	Backlog	2014/15 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
C1	Increase economic activity	C 1.1	Number of functional LED structures as per the LED Strategy	1	4	3	1	1	1	1	1
		C 1.2	Number of programmes and projects aimed at focus groups implemented	4	6	2	6	1	1	2	2
		C1.3	Number of SMME's and Cooperatives established	14	100	Nil	14	3	3	4	4
		C1.4	Number of stakeholders mobilised toward LED	4	6	1	3	-	1	1	2
C2	Reduce unemployment	C 2.1	Number of jobs created through EPWP,CWP and LED initiatives	1000	10 000	Nil	1000	250	250	250	250
		C 2.2	% of LED strategy implemented	100%	100%	100%	100%	25%	50%	75%	100%
		C2.3	Number of business opportunities created for registered Local Business	20	25	5	20	5	5	5	5
C3	Optimise land usage	C3.1	Hectors of land secured for LED projects	0 ha	50ha	50ha	0ha	0	0	0	0
		C3.2	% of successful LED projects.	40%	60%	60%	40%	40%	40%	40%	40%

4.4. NKPA 4: FINANCIAL VIABILITY & MANAGEMENT

Code	Objectives	IDP REF	ORGANISATION KPI	Baseline	Demand	Backlog	2014/15 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
D1	Increase revenue	D 1.1	% of revenue collection rate on outstanding debt	20%	100%	80%	25%	20%	20%	25%	25%
		D 1.2	% of revenue collection rate on current debt	90%	100%	10%	90%	90%	90%	90%	90%
		D 1.3	Debt coverage ratio	1:09	1:1	0.01	1:09	1:09	1:09	1:09	1:09
		D 1.4	Outstanding services debtors to revenue ratio	1:02	1:1	0.01	1:02	1:02	1:02	1:02	1:02

Code	Objectives	IDP REF	ORGANISATION KPI	Baseline	Demand	Backlog	2014/15 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
D2	Improve expenditure and maximise the economies of scale	D 2.1	Cost coverage ratio	1:09	1:1	0.01	1:09	1:09	1:09	1:09	1:09
		D 2.2	% of Creditors paid within 30 days from receipt of invoice	90%	100%	10%	90%	90%	90%	90%	90%
		D 2.3	Average number of days taken to finalise Bids at supply chain	75	75	0	75	75	75	75	75
		D 2.4	Number of deviations from SCM policies	-	0	-	0	0	0	0	0
		D2.5	Number of functional bid committees	3	3	0	3	3	3	3	3
D3	Improve budgeting, reporting and the audit opinion	D3.1	% of OPEX spent on WSP	-	1%	0%	1%	0,50%	0	0.50%	0
		D3.2	% compliance with MFMA calendar of reporting	98%	100%	2%	100%	100%	100%	100%	100%
		D3.3	% of actual budget spent vs. projected	100%	100%	0%	100%	25%	50%	75%	100%
		D3.4	% of grants spent	20%	100%	80%	100%	40%	60%	80%	100%

4.5. NKPA 5: GOOD GOVERNANCE & PUBLIC PARTICIPATION

Code	Objectives	IDP REF	ORGANISATION KPI	Baseline	Demand	Backlog	2014/15 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
E1	Strengthen Governance and reduce risk	E 1.1	% of Council bylaws and policies enforced	-	100%	-	100%	80%	85%	90%	100%
		E 1.2	Number of risks on the risk dashboard rated above 3	2	0	2	5	5	5	5	5
		E1.3	Number of anti-fraud and corruption awareness campaigns conducted	-	-	-	1	0	0	0	1
		E1.4	AG audit opinion rating	2	5	3	4	-	-	4	-
E2	Improve the Customer experience & Public participation	E 2.1	% of communication strategy implemented	100%	100%	0%	100%	100%	100%	100%	100%
		E 2.2	% of people on the customer satisfactory survey rating the Municipality above satisfactory on service delivery	-	100%	-	50%	-	50%	-	50%
		E 2.3	% of public participation policy implemented	-	100%	-	-	0%	50%	80%	100%
E3	Promote public knowledge and awareness	E 3.1	Number of wards with functional ward committees	37	37	0	37	37	37	37	37

4.6. NKPA 6: CROSS CUTTING INTERVENTIONS

Code	Objectives	IDP REF	ORGANISATION KPI	Baseline	Demand	Backlog	2014/15 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4
F1	Improve Municipal planning and spatial development	F 1.1	% of Land use management framework developed and implemented	-	25%	25%	25%	5%	10%	20%	25%
		F 1.2	% of City development strategy implemented	-	25%	25%	25%	5%	10%	20%	25%
		F 1.3	IDP credibility rating by COGTA	78%	100%	22%	100%	0%	100%	0%	0%
		F 1.4	% of SDF reviews conducted	100%	100%	0%	100%	25%	25%	25%	25%
F2	Improve Disaster and Management and response to fires and emergencies	F 2.1	Number of fire inspections conducted	800	800	0%	800	200	200	200	200
		F2.2	Number of health compliance inspections conducted	9320	9000	0	9320	2330	2330	2330	2330
		F2.3	% of fire incidents responded to in terms of the norms and standards	75%	100%	25%	75%	75%	75%	75%	75%
		F2.4	Number of water sources tested	450	500	50	450	112	112	112	114
F3	Increase access to housing units	F3.1	Number of housing units built	1000	5000	20000	4000	250	250	250	250
		F3.2	Hectors of land acquired for low income housing development	7300ha	1000ha	320ha	680ha	1825ha	1825ha	1825ha	1825ha

5. DEPARTMENTAL SCORECARDS (TIER2)

5.1 CORPORATE SERVICES

5.1.1. CORPORATE SERVICES OBJECTIVES AND STRATEGIES

Index	National key performance areas	Strategies	IDP link	Strategic objective	Outcome 9 output
A	Municipal transformation and organisational development	Focus on Organisation capacity building, re-engineering and stabilise systems.	A1	Optimise system, procedures and processes	Implement a differential approach to municipal financing, planning and support
			A2	Increase institutional capacity and promote transformation	
			A3	Increase performance and efficiency levels of corporate services	
			A4	Improve operational planning for corporate services	
C	Local economic development	Implement the external bursary scheme and internship programme.	C1	Increase the provision of internship and bursaries	Implementation of community works programme and supported cooperatives
D	Financial viability and financial management	Business-like approach to resource usage and allocation.	D1	Increase income for corporate services	Improve municipal financial and administrative capability
			D3	Improve the quality of the corporate serviced department budget	
			D2	Improve expenditure planning for corporate services	
E	Good governance and public participation	Enforce policies and ensure compliance to all the legislative mandates of Corporate Services.	E1	Strengthen governance	Deepen democracy through a refined ward committee system
			E1	Improve corporate services compliance & reduce risk	

5.1.2. CORPORATE SERVICES SDBIP SCORECARD

NKPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

Outcome 9 Output: Differentiated Approach To Municipal Financing, Planning And Support

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CP1.1	A3	Increase performance and efficiency levels of Corporate Services	Comply to the PMS framework and execute all work plans for Corporate Services	Overall Corporate Services performance rating (1-5)	3	5	3	2	3	3	3	3	-	-	,
CP1.2				% Corporate Services compliance with PMS framework and policy	100%	100%	75%	25%	100%	100%	100%	100%	-	-	,
CP1.3				% of employees rating Corporate Services efficiency good on the internal employee satisfactory survey	50%	100%	13%	83%	-	-	50%	-	-	-	,
CP1.4	A2	Increase institutional capacity and promote transformation	Organisation capacity building and re-engineering	Number of employees trained according to PDP	595	1800	530	1205	148	148	148	151	530 130 1422	1 049	
CP1.5				Number of posts filled on the organogram	290	5800	3016	2784	72	72	72	74	501 010 0017	60000	,
CP1.6				Number of people benefitting from the study assistance programme	20	35	20	15	-	-	-	20	530 100 1050	681	
CP1.7				% of employment equity targets achieved	100%	100%	0	100%	25%	25%	25%	25%	-	-	,
CP1.8				% of Work place skills plan implemented	916	2500	978	1584	0	305	305	306	530 130 1415	4720	
CP1.9				Number of jobs evaluated and aligned to T.A.S.K	1377	1377	0	1377	344	344	344	345	525 100 1454	328	,

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CP1.10	A1	Optimise system, procedures and processes	Systems and process re-engineering	% of disciplinary enquiries finalised within the prescribed timeframe.	100%	100%	60%	40%	100%	100%	100%	100%	-	-	-
CP1.11				Number of ICT Master Systems plan projects implemented	14	49	7	42	-	5	5	4	526 654 0169		750
CP1.12				Average Number of days taken to complete minutes after meetings	7	7	7	0	7	7	7	7	-	-	-
CP1.13				% of policies with procedure manuals	100%	100%	60%	40%	-	50%	-	50%	-	-	-
CP1.14	A4	Improve operational planning for Corporate Services	Implement the SDBIP	Number of Dept. strategic planning session held	1	1	1	0	-	-	1	-	530 100 1612	1049	
CP1.15				% Compliance with the IDP and SDBIP submissions	100%	100%	75%	100%	100%	100%	100%	100%	-	-	-
CP1.16				Number of strategies executed accordingly	100%	100%	75%	100%	100%	100%	100%	100%	-	-	-

NKPA 3: LOCAL ECONOMIC DEVELOPMENT

Outcome 9 Output: Implementation of Community works Programme and supported Cooperatives

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CP 3.1	C1	Increase the provision of internship and bursaries	Implement the bursary and internship programme	Number of internship opportunities given to focus groups	65	110	65	45	-	-	-	65	530141330	1258	-
CP3.2	C2			Number of external bursaries awarded	10	12	12	0	-	-	-	10	5311001055	682	-

NKPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Outcome 9 Output: Differentiated approach to municipal financing, planning and support

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CP4.1	D1	Increase income for Corporate Services	Submit LGSETA reports and claim grants for training from respective sources	Amount received from LGSETA for skills development	2,000,000	5,000,000	1,559,442	3,000,000	-	1,250,000	-	1,250,000	5304518457	3693	-
CP4.2				-	-	-	-	-	-	-	-	-	-	-	-
CP4.3	D2	Improve expenditure planning for Corporate services	Implement expenditure controls for Corporate Services and follow the procurement plan.	Number of Corporate Services procurement plan reviews conducted	2	2	0	2	-	1	-	1	-	-	-
CP4.4				% of OPEX budget spent on WSP	2%	3%	0.008%	2.992%	-	1%	-	1%	-	-	-
CP4.5				% of goods and services procured by Corporate Services according to the procurement plan	100%	100%	100%	-	-	50%	-	50%	-	-	-

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CP4.6				Number of deviation from SCM policy motivated by Corporate Services	0	0	1	0	0	0	0	0	-	-	-
CP4.7	D3	Increase budget for Corporate Services	Comply with the budgeting process plan accordingly	Number of Corporate Services budget inputs conducted before the deadline	2	2	2	0	-	1	-	1	-	-	-
CP4.8				% Employee cost budget vs. OPEX	45%	45%	45%	0	11%	11%	11%	12%	-	-	-
CP4.9	D3	Increase budget for Corporate Services	Comply with the budgeting process plan accordingly	% of Corporate Services budget actually spent vs. Projected	100%	100%	100%	-	25%	25%	25%	25%	-	-	-
CP4.10				Number of Corporate Services SDBIP reviews and updates conducted	4	4	4	0	1	1	1	1	-	-	-

Outcome 9 Output: Deepen democracy through a refined ward committee system

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CP5.1	E1	Improve Corporate services compliance & reduce risk	Implement Corporate Services compliance plan and risk management committee resolutions	% of Corporate Services audit queries resolved	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
CP5.2				Number of Municipal policies reviewed	40	60	42	18	-	-	20	20	-	-	-
CP5.3				% Corporate Services compliance to line function specific legislative mandates	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
CP5.4				% of Corporate Services risk reduction recommendations made by internal audit implemented	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
CP5.5				% of Corporate Services related risk committee recommendations implemented	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
CP5.6	E2	Strengthen Governance	Comply with the legislative provisions for all Corporate Services functions	Number of Council meetings held according to the approved calendar	12	12	19	0	3	3	3	3	-	-	-
CP5.7				Number of Council structures with adopted terms of reference	9	9	9	0	3	3	3	3	-	-	-
CP5.8				Number of Council bylaws gazetted	11	11	30	0	-	-	-	11	502 10 0 1056	400	-
CP5.9				Number of Council bylaws legally tested	10	10	10	0	25%	25%	25%	25%	502 10 0 1056	400	-

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CP5.10				% Compliance to the Occupational Health and safety plan	100%	100%	60%	40%	100%	100%	100%	100%	346 100 1340	105	-
CP5.11				Number of injury occupational health and safety related incidents lodged	100	0	96	4	100%	100%	100%	100%	-	-	-

5.1.3. CORPORATE SERVICE KEY FOCUS PROJECTS

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
Organisation capacity building and re-engineering	Cp 1.6	Skills audit Conducted and PDP developed for all employees	PM: HRD	-	-	-
		All employees trained according to plan for the current financial year	PM: HRD	-	-	531 130 1415
		Organogram reviewed and adopted	PM: HRM	-	-	-
		Job descriptions developed for all posts on the Organogram	PM: HRM	-	-	525 100 1454
		All posts of the Organogram evaluated and aligned to T.A.S.K	PM: HRM	-	-	525 100 1454
		Critical posts identified with other Departments and filled	PM: HRM	-	-	501 010 0017
		Staff retention plan developed, adopted and funded.	PM: HRM	-	-	-
		Employee wellness and wellbeing plan implemented fully as planned.	PM: HRM	-	-	346 100 1670
		Occupational Health and Safety plan implemented	PM: HRM	-	-	-
		HRD and HRM policies reviewed and adopted	PM: HRM & HRD	-	-	-
		Develop and implement an employment equity plan	PM:HRM	-	-	-
Systems and process re-engineering		MSP projects implemented as planned and budgeted for in the financial year (Biometric access control, Electronic Doc Management;	PM: IT	-	-	505 655 0165
		DRP and BCP developed and tested	PM: IT	-	-	-
		ICT compliance achieved (ICT policies, controls, Governance framework, logical and physical controls, ICT steering committee)	PM: IT	-	-	-
		ICT security policy enforced	PM: IT	-	-	526 240 3090
		Work-study conducted on Corporate Services Processes	PM: IT	-	-	530 100 1612
		Disciplinary enquiry process refined	PM: HRM	-	-	530 100 1612
		Councillor agenda and minute distribution automated	PM:SG	-	-	-
		Automated Council Resolution tracking and monitoring system implemented	PM:SG	-	-	-
		Document management fully automated	PM:SG	-	-	505 655 0165
		Leave management, time and attendance automated	PM:HRM	-	-	526 654 0170
		Batho Pele internal charter developed adopted and work shopped.	PM:SG	-	-	501 100 1049
		Council calendar of meetings complied with.	PM:SG	-	-	

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
Implement the bursary and internship programme		Bursaries awarded to external candidates	PM: HRD	-	-	530 100 1055
		Internship programme developed and implemented	PM: HRD	-	-	530 130 1413
		Service commitment charters drafted for all Departments	PM:SG	-	-	-
		In house translation service established	PM:SG	-	-	-
		Excellence awards plan adopted	PM:SG	-	-	-

5.2. INFRASTRUCTURE SERVICES

5.2.1. INFRASTRUCTURE SERVICES OBJECTIVES & STRATEGIES

Index	National key performance areas	Strategic goal	Idp link	Strategic objective	Outcome 9 output
A	Municipal transformation and organisational development	Business-like approach to resource usage and allocation	A3	Increase Infrastructure Services performance & efficiency	Implement a differential approach to Municipal Financing, planning and support
			A1	Improve Infrastructure Services processes and systems	
			A4	Improve planning for Provision of Infrastructure Services	
B	Basic service delivery	Well serviced; accessible, safe and connected City.	B1	Increase Provision of Municipal Services	Improved access to basic services
			B2	Improve the state of Municipal Infrastructure	
C	Local economic development	Reduction in unemployment	C1	Reduce unemployment	Implementation of Community works Programme and supported Cooperatives
D	Financial viability and financial management	Business-like approach to resource usage and allocation	D1	Increase income for Infrastructure Services	Improve Municipal Financial and Administrative Capability
			D3	Increase budget for Infrastructure Services	
			D2	Improve expenditure planning for Infrastructure Services	
E	Good governance and public participation	Strong partnerships with all stakeholders and Customers	E1	Improve community services compliance & reduce risk	Deepen Democracy through a refined Ward Committee System

5.2.2. INFRASTRUCTURE SERVICES SDBIP SCORECARD

NKPA 1: Municipal Transformation And Organisational Development

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
IS1.1	A3	Increase Infrastructure services efficiency	Comply to the PMS framework and execute all work plans for Infrastructure services	Overall Infrastructure Services performance rating (1-5)	3	5	2	2	2	2	3	3	All	'	'
IS1.2				% Infrastructure Services compliance with PMS framework and policy	100%	100%	80%	20%	100%	100%	100%	100%	All	'	'
IS1.3	A1	Improve Infrastructure services processes and systems	Enhance Infrastructure services processes	Average turnaround time (in days) taken to repair faults	30 days	7	0	23	30 days	30 days	30 days	30 days	All	'	'
IS1.4				% of infrastructure project implemented according to schedule	4	20	0	16	1	1	1	1	All	'	'
IS1.5	A4	Improve planning for Provision of Infrastructure Service	Implement the SDBIP	Number of Dept. strategic planning session held	2	1	1	0	-	1	-	1	All	'	'
				% Compliance with the IDP and SDBIP submissions	100%	100%	90%	10%	100%	100%	100%	100%	All	'	'
IS1.6				Number of strategies executed accordingly	15	15	-	15	5	10	10	15	All	'	'

NKPA 2: Basic Service Delivery

OUTCOME 9 OUTPUT: IMPROVED ACCESS TO BASIC SERVICES

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
IS2.1	B1	Increase Provision of Municipal Services	Implementation of Capital Projects	Number of new water connections established (accu)	150	400	468	400	20	60	120	150			
IS2.2				Number of new sewer connections established	200	1500	409	1500	0	0	60	200			
IS2.3				KM's of roads established	20	-	-	-	5	10	15	20			
IS2.4				KM's of sewer pipes established	9.5	15	5.5	15	2	5	7	9.5			
IS2.5				KM's of water pipes established	4	11	3.9	11	0	1	3	4			
IS2.6				Number of new electricity connections established	1000	73100	68000	5100	100	300	300	300			

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
IS2.7				Kilometres of containment berms constructed (cumulative)	1.5kms	76.5kms	45kms	31.5kms	0	0	0.75kms	1.5kms	185 642 1401	0	R5 000 000
IS2.8				% of Capital Projects on schedule (cumulative)	100%	100%	100%	100%	0	30%	60%	100%	185 642 1401	0	R8 163 900
IS2.9				Number of IDP projects commissioned	1	1	1	1	0	0	0	1	-	-	-
IS2.10	B2	Improve the state of Municipal Infrastructure		% of operations and maintenance plan implemented according to schedule	100%	100%	10%	90%	10%	30%	70%	100%	-	-	-
IS2.11	B2	Improve the state of Municipal Infrastructure	Implement operations and maintenance plan	% of operations and maintenance budget spent	100%	100%	0%	100%	10%	40%	70%	100%	-	31 000 000	-
IS2.12				KM's of gravel road maintained	57	550	25	525	10	20	40	57	-	31 000 000	-

NKPA 3: Local Economic Development

OUTCOME 9 OUTPUT: IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME AND SUPPORTED COOPERATIVES

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
IS3.1	C1	Promote the use of Co-operatives & maximise the use of EPWP	Implement EPWP support programme	Number of Jobs created through EPWP projects (cumulative)	5	5	5	5	0	0	2	5	185 642 1401	-	-

NKPA 4: Municipal Financial Viability and Management

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
IS4.2	D2	Improve expenditure planning for Infrastructure services	Implement expenditure controls for Infrastructure services	Number of Infrastructure Services procurement plan reviews conducted	4	1	1	-	1	1	1	1			
IS4.3				% of goods and services procured by Infrastructure Services according to the procurement plan	80%	100%	50%	50%	80	80	80	80			
IS4.4				Number of deviation from SCM policy motivated by Infrastructure Services	0	0	6	-	0	0	0	0			
				Number of properties audited for electricity meters	30 000	137k	-		5 000	5 000	10000	10 000			
IS4.5	D3	Increase budget for Infrastructure Services	Comply with the budgeting process plan accordingly	% of Capital budget actually spent on capital projects	2%	2%	1%	1%	-	1%	-	1%			
IS4.6				% of MIG spent	100%	100%	-	-	31.7%	59%	81.8%	100%			
IS4.7				Number of SDBIP reviews conducted	12	12	12	-	3	3	3	3			

NKPA 5: Good Governance & Public Participation

OUTCOME 9 OUTPUT: DEEPEN DEMOCRACY THROUGH A REFINES WARD COMMITTEE SYSTEM

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
IS5.1	E1	Improve Infrastructure services compliance & reduce risk	Implement the Infrastructure services risk management and compliance plan	% of Infrastructure Services audit queries resolved	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
IS5.2				% Infrastructure Services compliance to line function specific legislative mandates	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
IS5.3				% of Infrastructure Services risk reduction recommendations made by internal audit implemented	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
IS5.4				% of Infrastructure Services related risk committee recommendations implemented	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-

5.2.3. INFRASTRUCTURE SERVICES KEY FOCUS PROJECTS

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
Implementation of Capital Projects		MIG reports submitted monthly on time	Y Govender	-	By 10th of each month	-
		Electricity capital projects implemented according to plan for the current year	-	-	-	-
		Water capital projects implemented according to plan for the current year	-	-	-	-
		Roads and storm water capital projects implemented according to plan for the current year	-	-	-	-
		Social infrastructure capital projects implemented according to plan for the current year	-	-	-	-
		Containment beam constructed	-	-	-	-
		sanitation capital projects implemented according to plan for the current year	-	-	-	-
Implement operations and maintenance plan		Operations and maintenance plans revised for all services	-	-	-	-
		Operations and maintenance plan implemented	-	-	-	-
		Infrastructure audit conducted	-	-	-	-
Implement EPWP support programme		Jobs created through EPWP monitored and reported on.(2014/15)	2 782 000	-	-	-

5.3. COMMUNITY SERVICES

5.3.1. COMMUNITY SERVICES OBJECTIVES & STRATEGIES

Index	National key performance areas	Strategic goal	Idp link	Strategic objective	Outcome & output
A	Municipal transformation and organisational development	Business-like approach to resource usage and allocation	A3	Increase community services performance & efficiency	Implement a differential approach to Municipal Financing, planning and support
			A1	Improve Community services processes and systems	
			A4	Improve planning for Provision of Community Service	
B	Basic service delivery	Sustainable and equitable provision of mandated Community Services	B3	Improve access to Community & Social Services	Improved access to basic services
			B1	Improve provision of waste management services	
			B1	Improve provision of public amenities	
			B1	Promote knowledge sharing & and preserve arts and culture	
			B1	Improve community safety and security	
C	Local economic development	Reduction in unemployment	C1	Promote the use of Co-operatives & maximise the use of EPWP	Implementation of Community works Programme and supported Cooperatives
D	Financial viability and financial management	Business-like approach to resource usage and allocation	D1	Increase income for Community Services	Improve Municipal Financial and Administrative Capability
			D3	Increase budget for Community Services	
			D2	Improve expenditure planning for community services	
E	Good governance and public participation	Strong partnerships with all stakeholders and Customers	E2	Increase community participation	Deepen Democracy through a refined Ward Committee System
			E1	Strengthen law enforcement	
			E1	Improve community services compliance & reduce risk	
		Sustainable and equitable provision of mandated Community Services			
	Cross cutting issues		F2	Improve Disaster and Management and response to fires and emergencies	One window of co-ordination

5.3.2. COMMUNITY SERVICES SDBIP SCORECARD

NKPA 1: Municipal Transformation And Organisational Development

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CS1.1	A3	Increase community services efficiency	Comply to the PMS framework and execute all work plans for COMM Serv.	Overall Community Services performance rating (1-5)	3	5	2	2	2	2	3	3	,	,	,
CS1.2				% Community Services compliance with PMS framework and policy	100%	100%	80%	20%	100%	100%	100%	100%	,	,	,
CS1.3				% of people rating Community Services efficiency good on the consumer survey	80%	100%	0%	100%	50%	60%	70%	80%	,	,	,
CS1.4	A1	Improve Community services processes and systems	Map and Re-engineer Departmental Processes	Average turnaround time (in days) taken to respond to community issues	30 days	7	0	23	30	30	30	30	,	,	,
CS1.5				Number of community services processes mapped and re-engineered	0	20	0	16	0	0	0	0	,	,	,
CS1.6	A4	Improve planning for Provision of Community Service	Implement the SDBIP	Number of Dept. strategic planning session held	2	1	1	0	-	1		1	,	,	,
CS1.7				% Compliance with the IDP and SDBIP submissions	100%	100%	90%	10%	100%	100%	100%	100%	,	,	,
CS1.8	A4	Improve planning for Provision of Community Service	Implement the SDBIP	Number of strategies executed accordingly	15	15	-	15	5	10	10	15	,	,	,

NKPA 2: Basic Service Delivery

OUTCOME 9 OUTPUT: IMPROVED ACCESS TO BASIC SERVICES

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CS2.1	B1	Improve provision of waste management services	Implement Recycling project & use Co-Ops	Number of households with access to refuse removal	110000	149000	85000	39000	110000	110000	110000	110000	,	,	,
CS2.2				Number of operational garden refuse sites	9	9	8	1	9	9	9	10	,	,	,
CS2.3	B1	Improve provision of public amenities	Co-ordinate the provision of community services	Number of community facilities in good state	148	148	20	128	20	50	100	148	,	,	,
CS2.4				Number of cemeteries with adequate burial capacity	1	5	0	5	0	0	0	1	,	,	,
CS2.5				Number of new facilities established	3	3	0	3	0	1	0	2	,	,	,
CS2.6				Number of operational community amenities	151	158	148	10	148	149	149	151	,	,	,
CS2.7	B3	Improve access to Community & Social Services	Implement the HIV/AIDS and social support programme	Number of wards with HIV/AIDS and social support groups	35	37	35	-	35	35	35	35	,	,	,
CS2.8				Number of ward visits conducted to supported HIV/AIDS groups	180	200	-	20	45	45	45	45	,	,	,
CS2.9				Number of HIV/AIDS and social support programmes co-ordinated	420	420	400	0	105	105	105	105	,	,	,

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CS2.10				Number of Local Aids Council forum meetings held	4	4	4		1	1	1	1	-	-	-
CS2.11	B1	Improve community safety and security	Enforce public safety bylaws	Number of road blocks conducted	12	24	12	12	3	3	3	3	-	-	-
CS2.12				% of community services bylaws enforced	100%	100%	50%	50%	50%	60%	80%	100%	-	-	-
CS2.13				Number of functional community policing forums	6	6	6	0	6	6	6	6	-	-	-
CS2.14				Number of road and safety campaigns conducted	160	160	160	0	40	40	40	40	-	-	-

NKPA 3: Local Economic Development

OUTCOME 9 OUTPUT: IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME AND SUPPORTED COOPERATIVES

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CS:3.1	C1	Promote the use of Co-operatives & maximise the use of EPWP	Implement the Co-operative model and EPWP support programme	Number of jobs created through Community services projects with support from EPWP	200		200	-	50	50	50	50	-	-	-
CS:3.2				Number of Co-operatives established	14	37	12	-	3	3	3	5	-	-	-

NKPA 4: Municipal Financial Viability and Management

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CS:4.3	D2	Improve expenditure planning for community services	Implement expenditure controls for community services	Number of Community Services procurement plan reviews conducted	4	1	1	-	1	1	1	1	,	,	,
CS:4.4				% of goods and services procured by Community Services according to the procurement plan	80%	100%	50%	50%	80%	80%	80%	80%	,	,	,
CS:4.5				Number of deviation from SCM policy motivated by Community Services	0	0	6	-	0	0	0	0	,	,	,
CS:4.6	D3	Increase budget for Community Services	Comply with the budgeting process plan accordingly	Number of Community Services budget inputs conducted before the deadline	2	1	1	0	-	1	-	1	,	,	,
CS:4.7				% of Community Services budget actually spent vs Actual	100%	100%	-	-	25%	50%	75%	100%	,	,	,
CS:4.8				Number of Community Services SDBIP reviews and updates conducted	12	12	12	-	3	3	3	3	,	,	,

NKPA 5: Good Governance & Public Participation

OUTCOME 9 OUTPUT: DEEPEN DEMOCRACY THROUGH A REFINES WARD COMMITTEE SYSTEM

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CS5.1	EI	Improve community services compliance & reduce risk	Implement the community services risk management and compliance plan	% of Community Services audit queries resolved	100%	100%	100%	0%	100%	100%	100%	100%	,	,	,
CS5.2				% Community Services compliance to line function specific legislative mandates	100%	100%	100%	0%	100%	100%	100%	100%	,	,	,
CS5.3				% of Community Services risk reduction recommendations made by internal audit implemented	100%	100%	100%	0%	100%	100%	100%	100%	,	,	,
CS5.4				% of Community Services related risk committee recommendations implemented	100%	100%	100%	0%	100%	100%	100%	100%	,	,	,
CS5.5				Number of Area Based Management centers offering all Municipal Services	3	5	3	1	-	1	1	1	,	,	,
CS5.6				Number of public participation campaigns conducted to train ward committees on the policy	12	-	-	-	3	3	3	3	,	,	,
CS5.7		Increase community participation	Implement the public participation policy	% of community service related Presidential and POSSH issues resolved	95%	100%	-	-	90%	95%	95%	95%	,	,	,
CS5.8				Number of wards with functional war rooms	37	37	36	1	36	37	37	37	,	,	,

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
CS6.1	F2	Increase provision of environmental health and social services	Implement the health services plan	Number of compliance inspections conducted	9320	9000	9000	0	2330	2330	2330	2330	-	-	-
CS6.2				Number of fire inspections conducted	800	800	800	0	200	200	200	200	-	-	-
CS6.3				Number of food samples and swabs analysed	480	480	480	0	120	120	120	120	-	-	-
CS6.4				Number of sites treated for vectors	6240	6240	6240	0	1560	1560	1560	1560	-	-	-
CS6.5				Number of portable water samples analysed	1250	1250	1250	0	312	312	312	314	-	-	-
CS6.6	F2	Improve Disaster and Management and response to fires and emergencies	Implement the Disaster Management plan	% of fires, accidents and disasters responded to within the set time frame	100%	100%	75%	25%	75%	85%	90%	100%	-	-	-
CS6.7				% of disaster management strategy implemented	100%	100%	0%	100%	25%	50%	75%	100%	-	-	-
CS6.8				Number of wards with disaster relief committees	37	37	37	0	37	37	37	37	-	-	-

5.3.3. COMMUNITY SERVICES FOCUS PROJECTS

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
Implement Recycling project & use Co-Ops		28 Wards with recycling projects	Manager Waste	-	31 July 2016	-
		Feasibility study completed for remaining 9 wards in rural areas	PM: CD	-	-	-
		Plan for composting developed	Manager Waste	-	-	-
		3 Garden refuse sites upgraded	Manager Waste	-	-	-
		Establishment of 2 New sporting facilities co-ordinated	PM :CD	-	-	-
		Harry Gwala stadium phase2 upgrade co-ordinated	PM :CD	-	-	-
		Hollingwood cemetery operational	Manager: Parks	-	-	-
		Burial space identified in approved sectors	Manager: Parks	-	-	-
		Master Plan for renovation of halls co-ordinated	Manager: Parks	-	-	-
		2 Relevant external stakeholders mobilised to provide services at community service centres in ABM areas Zone 3	Area Manager Zone 3	-	-	-
		1 Relevant external stakeholders mobilised to provide services at community service centres in ABM areas Zone 4	Area Manager Zone 4	-	-	-
		Public participation plan implemented according to plan in each ABM areas	Area Managers	-	-	-
		Quarterly Ward audits conducted per ABM areas	Area Managers	-	-	-
		War rooms operational in all wards	Area Managers	-	-	-
		Quarterly Community surveys conducted per	Area Managers	-	-	-
		800 Fire prevention inspections conducted	Manager Fire	-	-	-
		48 Fire Public Awareness Presentations per annum	Manager Fire	-	-	-
		36 Major Hazard visitations per annum	Manager Fire	-	-	-
		144 Firefighter training exercises	Manager Fire	-	-	-

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
		24 Firefighting vehicles serviced	Manager Fire	-	-	-
		Submission of multipurpose emergency service centre made to Council	PM	-	-	-
		144 road safety awareness sessions per annum	Manager Public Safety	-	-	-
		4 x fire arm audit conducted in Compliance with Fire Arms Controls Act	Manager Public Safety	-	-	-
		Air quality monitoring station acquired and commissioned	Manager environment health	August 2014	June 2015	3476301501
		Traffic Management plan implemented	Manager Public Safety	-	-	-

7. CONCLUSION

3.4. ECONOMIC DEVELOPMENT

5.4.1. ECONOMIC DEVELOPMENT STRATEGIES & OBJECTIVES

Index	National key performance areas	Strategic goal	Idp link	Strategic objective	Outcome 9 output
A	Municipal transformation and organisational development	Financially viable and well governed City	A1	Optimise system, procedures and processes for Economic Development and Planning	Implement a differential approach to Municipal Financing, planning and support
			A3	Increase performance and efficiency levels for Economic Development and Planning	
			A4	Improve operational planning for Economic Development and Planning	
C	Local economic development	Friendly, clean, green and economically prosperous City.	C1	Reduce unemployment	Implementation of Community works Programme and supported Cooperatives
			C2	Increase economic activity	
			C3	Strengthen LED capacity	
D	Financial viability and financial management	Financially viable and well governed City	D1	Increase revenue generated from advertising	Improve Municipal Financial and Administrative Capability
			D2	Improve expenditure for Economic Development and Planning	
			D3	Improve budgeting and reporting for Economic Development and Planning	
E	Good governance and public participation	Well governed City	E1	Strengthen Governance for Economic Development and Planning	Deepen Democracy through a refines Ward Committee System
			E2	Improve the Customer experience & Public participation	

F	Cross cutting issues		F2	Improve Municipal Planning and spatial development	One window of co-ordination
			F3	Increase the provision of housing units	

5.4.2. ECONOMIC DEVELOPMENT SDBIP SCORECARD

NKPA 1: Municipal Transformation And Organisational Development

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
ED1.1	A3	Increase performance and efficiency levels of Economic Development Services	Comply to the PMS framework and execute all work plans for Economic Development Services	Overall Economic Development Services performance rating (1-5)	3	5	3	2	2	2	3	3			
ED1.2				% Economic Development Services compliance with PMS framework and policy	100%	100%		-	100%	100%	100%	100%			
ED1.3	A1	Optimise system, procedures and processes for Economic Development and Planning	Improve processes for PDA, outdoor advertising, and wayleaves	Average number of days taken to process PDA applications	80	90	100	-	80	80	80	80			
ED1.4				Average number of days taken to process outdoor advertising application	30		-	-	30	30	30	30			
ED1.5				Average number of days taken to submit report to SMC to approve / refuse application for wayleaves	30	-	-	-	30	30	30	30			
ED1.6	A4	Improve operational planning for Economic Development Services	Implement the SDBIP	Number of Dept. strategic planning session held	1	1	1	0	0	0	0	1			

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
ED1.7				% Compliance with the IDP and SDBIP submissions	100 %	100%	-	-	100%	100%	100%	100%	-	-	-

NKPA 3: Local Economic Development

OUTCOME 9 OUTPUT: IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME AND SUPPORTED COOPERATIVES

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
ED3.1	C1	Reduce unemployment	Implement LED projects and monitor job creation	Number of job created through LED projects	1000	-	1000	0	250	250	250	250	-	-	-
ED3.2				Number of SMME's and Co-operatives established	20	20	8	12	5	5	5	5	-	-	-
ED3.3	C2	Increase economic activity	Implement the LED strategy and City Development Strategy	Number of LED strategy projects implemented	4	4	2	2	1	1	1	1	-	-	-
ED3.14				% of business opportunities awarded to local supplies	50%	100%	85%	15%	10%	10%	10%	20%	-	-	-

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
ED3.5				% of LED strategy implemented	100%	100%	0%	100%	25%	25%	25%	25%			
ED3.6	C3	Strengthen LED capacity	Implement the investor attraction strategy and SMME development programme	Number of SMME and Co-operative development programmes conducted	8	8	6	2	2	2	2	2			
ED3.7				Number of stakeholders mobilised for LED	4	6	1	3	-	1	1	2			

NKPA 4: Municipal Financial Viability and Management

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
ED4.1	D2	Improve expenditure planning for Economic Development services	Implement expenditure controls for Economic Development & Planning services	Number of Economic Development and planning Services procurement plan reviews conducted	1	2	-	-	1		1				
ED4.2				% of goods and services procured by Economic Development Services according to the procurement plan	100%	100%	-	-	100%	100%	100%	100%			
ED4.3				Number of deviation from SCM policy motivated by Economic Development Services	0	0	-	-	0	0	0	0			
ED4.4	D3	Increase budget for Economic Development Services	Comply with the budgeting process plan accordingly	Number of Economic Development Services budget inputs conducted before the deadline	2	2	-	-	-	-	1	1			
ED4.5				% of Economic Development Services budget actually spent vs. Actual	100%	100%	70%	30%	25%	25%	25%	25%			
ED4.6				Number of Economic Development Services SDBIP reviews and updates conducted	4	4	-	-	1	1	1	1			

NKPA 5: Good Governance & Public Participation

OUTCOME 9 OUTPUT: DEEPEN DEMOCRACY THROUGH A REFINES WARD COMMITTEE SYSTEM

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
ED5.1	E1	Improve Economic Development services compliance & reduce risk	Implement Economic Development Services compliance plan and risk management committee resolutions	% of Economic Development & Planning Services audit queries resolved	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
ED5.2				% Economic Development & planning Services compliance to line function specific legislative mandates	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
ED5.3				% of Economic Development & Planning Services risk reduction recommendations made by internal audit implemented	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
ED5.4				% of Economic Development & Planning Services related risk committee recommendations implemented	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
ED5.5	E2	Strengthen Governance for Economic Development and Planning	Comply with the legislative provisions for all Economic Development Services functions	Number of building inspections conducted for illegal building works	500	-	400	-	125	125	125	125	-	-	-
ED5.6				Number of Economic Development bylaws enforced	8	8	8	8	2	2	2	2	-	-	-
ED5.7				% of investor attraction policy implemented	100%	100%	100%	40%	25%	25%	25%	25%	-	-	-

NKPA 6: Cross Cutting

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
ED6.1	F2	Improve spatial development plan	Review and implement SDF	Review of the SDF	100%	100%	100%	0 %	25%	25%	25%	25%	•	•	•
ED6.2				Preparation of the local area plan for Vulindlela	100%	100%	0%	100%	25%	25%	25%	25%	•	•	•
ED6.3	F3	Increase the provision of housing units	Implement the housing sector plan	The number of milestones achieved in the implementation of the housing sector plan	396	37	21	26	99	99	99	99	•	•	•
ED6.4				Extension of the scheme to Vulindlela	70%	70%	50%	20%	10%	10%	25%	25%	•	•	•
ED6.5				Number of sites identified for development	7300ha	1000 ha	320ha	680ha	1825 ha	1825ha	1825ha	1825ha	•	•	•
ED6.6				Number of housing units built	1000	5000	20000	4000	250	250	250	250	•	•	•

5.4.3. ECONOMIC DEVELOPMENT KEY FOCUS PROJECTS

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
Improve Economic Development processes		Processing of Wayleave Applications	-	-	-	-
		Building inspections conducted and summons issued to landlords who don't comply	-	-	-	-
		Building plans scanned into digital format	-	-	-	-
		LED projects implemented as planned for the current financial year	PM:LED	1 July 2014	30 June 2015	-
		Establishment of municipal entities	PM:LED	1 May 2014	30 November 2014	-
		Airport prescient Plan approved				-
		SMMEs trained	PM:LED	1 July 2014	30 June 2015	-
		Satellite markets resuscitation	PM:LED	1 July 2014	30 June 2015	-
		Extension of the Town planning Scheme in the Vulindlela area and the preparation of the local area plan for Vulindlela				-
		Land audit conducted	PM:LED	1 May 2014	30 September 2014	-
		Land acquired for economic development	-	-	-	-
		Acquisition of land for the provision of houses in the Greater Edendale Area	-	-	-	-

3.5. FINANCE

5.5.1. FINANCE OBJECTIVES AND STRATEGIES

Index	National key performance areas	Strategic Goal	IDP Link	Strategic Objective	Outcome 9 Output
A	Municipal transformation and organisational development	Business Like Approach To Resource Usage And Allocation	A1	Optimise System, Procedures And Processes For Financial Services	Implement A Differential Approach To Municipal Financing, Planning And Support
			A3	Increase Performance And Efficiency Levels For Financial Services	
			A4	Improve Operational Planning For Financial Services	
C	Local economic development	Reduction In Unemployment Through the Internship Programmes	C1	Increase The Provision Of Internships For Financial Services	Implementation Of Community Works Programme And Supported Cooperatives
D	Financial viability and financial management	Business Like Approach To Resource Usage And Allocation	D1	Increase Revenue	Improve Municipal Financial And Administrative Capability
			D2	Improve Expenditure And SCM	
			D3	Improve Budgeting And Reporting	
E	Good governance and public participation	Strong Partnerships With All Stakeholders And Customers	E1	Strengthen Governance	Deepen Democracy Through A Refines Ward Committee System
			E1	Improve Financial Services Compliance & Reduce Risk	

5.5.2. FINANCE SDBIP SCORECARD

NKPA 1: Municipal Transformation And Organisational Development

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	A3	Increase performance and efficiency levels for Financial Services	Comply to the PMS framework and execute all work plans for Financial Services	Overall Financial Services performance rating	3	5	3	2	2	2	3	3	All	,	,
				% Financial Services compliance with PMS framework and policy	100%	100%	-	-	100%	100%	100%	100%	All	,	,
				Overall Financial Services efficiency rating by other departments	3	5	-	-	3	3	3	3	All	,	,
				Number of properties audited for electricity meters	30 000	137k	-	-	5 000	5 000	10000	10 000	Income	,	,
				% of meters read per month	90%	100%	85%	-	85%	85%	90%	90%	Income	,	,
				% of indigents on the indigent register verified	100%	100%	100%	-	100%	100%	100%	100%	Income	,	,
				Number of people earning less than R 3500 receiving indigent relief	10 000	30 000	28 000	-	3500	7000	8000	10 000	Income	,	,
	A1	Optimise system, procedures and processes	Re-engineer critical Financial Services processes	% of auditors system controls recommendations implemented	100%	100%	-	-	100%	100%	100%	100%	,	,	,
				Average number of days taken to finalise bids at SCM	90	90	90	-	90	90	90	90	,	,	,

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
				% of adopted policies with standard operating procedures	100%	100%	-	-	-	-	-	100%	-	-	-
				Average number of days taken to complete billing cycle	25	25	25	-	25	25	25	25	-	-	-
				% of systems upgrade project completed	25%	100%	-	75%	5%	10%	15%	25%	-	-	-

NKPA 3: Local Economic Development

OUTCOME 9 OUTPUT: IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME AND SUPPORTED COOPERATIVES

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	C1	Increase efficiency levels of access to free and basic Municipal services	Support Local Economic Development	Number of internship positions filled	5	5	4	1	5	5	5	5	-	-	-
				% of bids awarded to suppliers within Msunduzi LM	10%	10%	10%	-	10%	10%	10%	10%	-	-	-

NKPA 4: Municipal Financial Viability and Management

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
FN4.1	D1	Increase revenue	Implement the revenue enhancement strategy	% of revenue collected VS billed	90%	120%	90%	10%	90%	90%	90%	90%	-	-	-
FN4.2				Number of months billing statements distributed before the due date.	12	12	12	0	3	3	3	3	-	-	-
FN4.4				number of statement returned for incorrect addresses	2000	0	14 000	-	2000	2000	2000	2000	-	-	-

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
FN4.5				Number of billing errors reported by Customers	3400	0	-	-	3400	3400	3400	3400	-	-	-
FN4.6				Debt recovery ratio (times)	1:95	1:1	1:87	-	1:95	1:95	1:95	1:95	-	-	-
FN4.7				Outstanding debtors to revenue ratio (%)	1:25	1:1	1:0.8		1:25	1:25	1:25	1:25	-	-	-
FN4.8	D2	Improve expenditure and SCM	Apply expenditure controls	Cost coverage ratio	1:09	1:1	-	-	1:09	1:09	1:09	1:09	-	-	-
FN4.9				% of actually budget spent VS projected	100%	100%	-	-	25%	50%	75%	100%	-	-	-
FN4.10				% of suppliers paid within 30 days from date of receipt of the invoice	90%	100%	-	10%	90%	90%	90%	90%	-	-	-

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
FN4.11				Number of months bank statement reconciled to cash book 100%	4	4	-	-	1	1	1	1	-	-	-
FN4.12				% compliance to MFMA calendar	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-
FN4.13				% of grants spent	100%	100%	100%	0%	25%	50%	75%	100%	-	-	-

NKPA 5: Good Governance & Public Participation

OUTCOME 9 OUTPUT: DEEPEN DEMOCRACY THROUGH A REFINES WARD COMMITTEE SYSTEM

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	E1	Strengthen Governance	Ensure compliance to MFMA and Treasury regulations	number of material findings on financial management statements	4	0	5	-	0	0	0	4	,	,	,
				Number of financial management policies reviewed and/or revised yearly	16	16	-	-	-	16	-	-	,	,	,
				% of customer billing queries responded to within 48 hours	100%	100%	-	-	100%	100%	100%	100%	,	,	,

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	E2	Reduce risk, fraud and corruption	Implement risk mitigation strategy for financial services	% of Financial Services risk reduction recommendations made by internal audit implemented	90%	100%	60%	10%	90%	90%	90%	90%	-	-	-

5.4.3. FINANCE KEY FOCUS PROJECTS

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
		Debt recovery strategy implemented	-	-	-	-
		Revenue enhancement strategy implemented	-	-	-	-
		Long term financial management strategy developed	-	-	-	-
		Financial Management System Implemented	-	-	-	-
		Meter audit conducted with electricity services	-	-	-	-
		Data Cleansing conducted	-	-	-	-
		Meter reading equipment procured	-	-	-	-
		Queue management system implemented	-	-	-	-
			-	-	-	-
			-	-	-	-

5.6. OFFICE OF THE MUNICIPAL MANAGER

5.6.1. OFFICE OF THE MM OBJECTIVES AND STRATEGIES

Index	National key performance areas	Strategies	Idp Link	Strategic Objective	Outcome 9 Output
A	Municipal transformation and organisational development	Financially viable and well governed City	A1	Optimise system, procedures and processes	Implement a differential approach to Municipal Financing, planning and support
			A3	Increase performance and efficiency levels	
			A4	Improve operational planning	
B	Basic service delivery	Well serviced; accessible, safe and connected City.	B3	Improve provision of Social Development Services	Improved access to basic services
D	Financial viability and financial management	Financially viable and well governed City	D2	Improve expenditure for Corporate Business Unit	Improve Municipal Financial and Administrative Capability
			D3	Improve budgeting and reporting for Corporate Business Unit	
E	Good governance and public participation	Well governed City	E1	Strengthen Governance	Deepen Democracy through a refined Ward Committee System
			E2	Improve the Customer experience & Public participation	
			E3	Promote public knowledge and awareness	

3.6.2. OFFICE OF THE MM SDBIP SCORECARD

NKPA 1: Municipal Transformation And Organisational Development

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	A3	Increase performance and efficiency levels	Implement the performance management framework	Overall organisation performance rating	3	5	3	2	2	2	3	3			
				% overall compliance with PMS framework and policy	100%	100%	100%	0%	100%	100%	100%	100%			
				% of Performance Audit committee resolution implemented	100%	100%	100%	0%	100%	100%	100%	100%			
				Number of section 56/7 performance contracts signed	6	6	5	1	6	6	6	6			
				Number of employees on performance management systems	32	5800	32	5768	32	32	32	32			
				% of PMS refinement project completed	100%	100%	0%	100%	50%	100%	-	-			
	A1	Optimise system, procedures and processes		% of performance management processes automated	50%	100%	0%	100%	25%	25%	50%	50%			
				% of internal audit committee process plan implemented according to schedule	100%	100%	100%	0%	100%	100%	100%	100%			
				% of monitoring and evaluation strategy being implemented	100%	100%	100%	100%	100%	100%	100%	100%			

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	A4	Improve operational planning for Office of the MM	Implement the SDBIP	Number of Dept. strategic planning session held	1	1	1	0	-	1	-	-	-	-	-
				% Compliance with the IDP and SDBIP submissions	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-

NKPA 2: Basic Service Delivery

OUTCOME 9 OUTPUT: IMPROVED ACCESS TO BASIC SERVICES

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	B3	Improve provision of Social Development Services	Develop and implement Mayoral Special Projects Calendar	Number of Mayoral special projects co-ordinated	33	30	30	3	9	9	4	11	-	-	-
				Number of people benefitting from Mayoral special projects	4000	10 000	-	-	1000	1000	1000	1000	-	-	-
				% of Mayoral Special projects calendar implemented according to plan	100%	100%	100%	0%	100%	100%	100%	100%	-	-	-

NKPA 4: Municipal Financial Viability and Management

OUTCOME 9 OUTPUT: DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	D2	Improve expenditure planning for Office of the MM	Implement expenditure controls for Office of the MM	Number of Office of the MM procurement plan reviews conducted	1	2	-	-	1		1	-			
				% of goods and services procured by Office of the MM Services according to the procurement plan	100%	100%	-	-	100%	100%	100%	100%			
				Number of deviations from SCM policy motivated by Office of the MM	0	0	-	-	0	0	0	0			
	D3	Improve budgeting and reporting for Office of the MM	Comply with the budgeting process plan accordingly	% Office of the MM budget inputs conducted before the deadline	2	2	-	-	-	-	1	1			
				% of CBU budget actually spent vs. Projected	100%	100%	-	-	25%	50%	75%	100%			
				Number of Office of the MM SDBIP reviews and updates conducted	4	4	4	0	1	1	1	1			

NKPA 5: Good Governance & Public Participation

OUTCOME 9 OUTPUT: DEEPEN DEMOCRACY THROUGH A REFINES WARD COMMITTEE SYSTEM

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	E1	Strengthen governance		% of Council resolutions implemented	100%	100%	100%	0%	100%	100%	100%	100%	.	.	.
				% of MANCO resolutions implemented	100%	100%	100%	0%	100%	100%	100%	100%	.	.	.
				% Council Structures that are Functional	100%	100%	100%	0%	100%	100%	100%	100%	.	.	.
				Number of functional ward committees	37	37	37	0	37	37	37	37	.	.	.
				Number of community meeting coordinated	148	-	-	-	37	37	37	37	.	.	.
				Number of ward committee meeting coordinated	-	-	-	-	-	-	-	-	.	.	.
				Number of ward committee training coordinated	2	-	-	-	-	1	-	1	.	.	.
				% Compliance with MFMA for SDBIP	100%	100%	100%	0%	100%	100%	100%	100%	.	.	.
		Reduce risk, fraud and corruption	Develop, implement and monitor	% of annual internal audit plan implemented according to schedule	100%	100%	100%	0%	100%	100%	100%	100%	.	.	.
				% of internal audit assignments completed against the planned assignment.	100%	100%	-	-	100%	100%	100%	100%	.	.	.
				Number of audit committee meeting coordinated	6	7	-	-	1	2	2	1	.	.	.

SDBIP Ref	IDP Link	Strategic Objective	Projects	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
				Number of Anti-fraud & corruption Awareness campaigns conducted	1	-	-	-	-	-	-	1			
				Number of anti-fraud and corruption staff awareness workshops conducted	3	3	-	-	1	1	1	-			
		Promote public knowledge and awareness		% of communication strategy implemented	100%	100%	80%	20%	100%	100%	100%	100%			
				% website compliance to legislative mandates	100%	100%	50%	50%	100%	100%	100%	100%			
				Number of events held to enhance public knowledge	4	4	4	0	1	1	1	1			

NKPA 6: Cross Cutting

SDBIP Ref	IDP Link	Strategic Objective	Strategies	Key Performance Indicators	Annual Target	Demand	Baseline	Backlog	Q1	Q2	Q3	Q4	Vote	Opex	Capex
	F2		Improve Municipal Planning and spatial development	% of IDP process plan implemented according to set time frames	100%	-	-	-	100%	100%	100%	100%			
				Number of points awarded by COGTA for IDP credibility rating	100	-	-	-	-	-	100	-			
				% IDP compliance to the COGTA set framework	100%	100%	-	-	100%	100%	100%	100%			

5.6.3. OFFICE OF THE MM KEY FOCUS PROJECTS

Project	Link	Milestone	RESPONSIBLE	Start Date	End Date	VOTE
		Refine PMS and cascade to process Managers Level	-	-	-	-
		Automate Performance Management	-	-	-	-
		Preparation of a Three Rolling Audit Plan for 2014/15 - 2016/17 & Annual Audit Plan for 14/15	-	-	-	-
		Implementation of Annual Audit Plan for 14/15	-	-	-	-
		Audit committee supported	-	-	-	-
		Anti-fraud and corruption campaigns conducted	-	-	-	-
		Training needs identified for Managers (Internal Audit)	-	-	-	-
		Review and implement the Communication strategy	-	-	-	-
		Website revamped	-	-	-	-
		Corporate identity manual developed and adopted	-	-	-	-
		IGR participation monitored	-	-	-	-
		Mayoral special projects calendar developed and implemented	-	-	-	-
		Develop and implement the IDP process plan	-	-	-	-
		IDP reviewed and adopted by Council	-	-	-	-
		SDBIP reviewed and adopted by the Mayor	-	-	-	-
		Ward Committee functionality monitored and reported to the relevant stakeholders	-	-	-	-

6. THREE (3) YEAR CAPITAL PROJECTS BY WARD

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
1		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT	MIG	-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 1 ROADS	MIG	-	-	2 000 000	2 500 000	To Be Advised
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	HORSE SHOE ACCESS RD AND PASSAGES IN IMBALI STAGE 1 & 2	MIG	-	-	1 000 000	-	-
		Roads	UPGRADING OF ROADS IN PEACE VALLEY - (Plan & Design in 2014/15) - 10km	MIG	-	-	250 000	-	-
2		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT	CNL	-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - D2069 (MTHALANE RD) -PHASE2	MIG	-	-	5 000 000	8 000 000	9 000 000
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
3		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT		-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 3 ROADS	MIG	-	-	1 000 000	To be advised	To be advised
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
4		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT		-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 4 ROADS	MIG	-	-	350 000	To be advised	To be advised

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
5		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT		-	-	400 000	-	-
		Roads	MIG - UPGRADE DESIGN OF GRAVEL ROADS - VULINDLELA - D 1128 (PHASE 1, 2 AND 3)	MIG	-	-	3 000 000	9 500 000	0
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 5 ROADS - INCL. HENLEY DAM AREA	MIG	-	-	350 000	To be advised	To be advised
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
6		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT		-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 6 ROADS	MIG	-	-	350 000	To be advised	To be advised
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
7		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT		-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 7 ROADS	MIG	-	-	350 000	To be advised	To be advised
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
8		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT		-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 8 ROADS - MASOYI RD, ETC	MIG	-	-	350 000	To be advised	To be advised
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
			REHABILITATION OF PUBLIC ABLUTIONS	MIG	-	-	500 000	-	-
9		Sanitation	CNL - TELEMETRY / INSTRUMENTATION EQUIPMENT		-	-	400 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - VULINDLELA - WARD 9 ROADS	MIG	-	-	350 000	To be advised	To be advised
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1000000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7200000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
10		Sanitation	SEWER PIPES AZALEA - PHASE 2	MIG	-	-	8 970 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - WARD 10 ROADS & SW UPGRADE	MIG	-	-	1 000 000	2 000 000	2 500 000
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Water	EDENDALE PROPER NEW MAINS & RETICULATION	CNL	-	-	500 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - STATION RD	MIG	-	-	13 000 000	2 500 000	0
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Water	REDUCTION OF NON REVENUE WATER	MIG	-	-	1 000 000	-	-
		Water	EDENDALE PROPER NEW MAINS & RETICULATION	CNL	-	-	500 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL RDS - EDN - WARD 12 - MOSCOW AREA RDS	MIG	-	-	4 500 000	4 000 000	1 500 000
		Roads	MIG - UPGRADE GRAVEL ROADS IN EDENDALE IN ESIGODINI	MIG	-	-	5 000 000	3 500 000	3 000 000
		Roads	MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - GEORGETOWN & SURROUNDING	MIG	-	-	800 000	2 000 000	1 500 000

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
			AREA						
		Roads	MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - SNATHING RDS - 5.0KM - (MVUBU RD - 0.3KM, GUDLINTABA RD - 0.4KM, GUDLINTABA 2 RD - 0.4KM, MPOMPINI RD - 0.6KM, KHOZA RD - 0.8KM, MAGABA RD - 0.8KM AND HLATHINI EXT RD - 2.0KM)	MIG	-	-	800 000	1 000 000	1 500 000
		Water	BASIC WATER SUPPLY	MIG	-	-	7200000	-	-
11		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	UPGRADING OF GRAVEL ROADS - EDENDALE - STATION RD	MIG	-	-	9 500 000	-	-
12		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Roads	UPGRADING OF GRAVEL RDS - EDN - WARD 12 - MOSCOW AREA RDS	MIG	-	-	4 500 000	-	-
		Roads	UPGRADE GRAVEL ROADS IN EDENDALE IN ESIGODINI	MIG	-	-	5 000 000	-	-
		Roads	UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - GEORGETOWN & SURROUNDING AREA	MIG	-	-	800 000	-	-
		Roads	UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - Snathing Rds - 5.0km - (Mvubu Rd - 0.3km, Gudlintaba Rd - 0.4km, Gudlintaba 2 Rd - 0.4km, Mpompini Rd - 0.6km, Khoza Rd - 0.8km, Magaba Rd - 0.8km and Hlathini Ext Rd - 2.0km)	MIG	-	-	800 000	-	-
13		Sanitation	SHENSTONE AMBLETON SANITATION SYSTEM	MIG	-	-	1000000	-	-
		Roads	MIG - UPGRADING OF ROADS IN EDENDALE - KWANYAMAZANE ROADS	MIG	-	-	2 700 000	2 500 000	2 500 000
		Roads	MIG - UPGRADING OF ROADS IN EDENDALE - ROUTE 7B	MIG	-	-	300 000	2 000 000	4 500 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
14		Roads	MIG - UPGRADE OF GRAVEL ROADS - WILLOWFOUNTAIN ROADS	MIG	-	-	5 000 000	6 000 000	2 000 000

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Water	BASIC WATER SUPPLY	MIG	-	-	7 200 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	MIG	-	-	8 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	MIG	-	-	300 000	-	-
15		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	MIG	-	-	8 000 000	-	-
		Community Facility	COMMUNITY HALL IN IMBALI UNIT 2	MIG	-	-	0	4 500 000	0
		Roads	MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - ROADS IN WARD 15 (UNIT 18 AND EMAQELENI)	MIG	-	-	0	2 500 000	2 000 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	MIG	-	-	300 000	-	-
16		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Sanitation	SEWER PIPES UNIT H	MIG	-	-	7 850 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - WARD 16	MIG	-	-	2 500 000	2 500 000	2 500 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT	CNL	-	-	500 000	-	-

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
			INFRASTRUCTURE DESIGN						
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
17		Roads	MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - WARD 17 ROADS	MIG	-	-	2 500 000	3 000 000	1 650 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Recycling Facility	DECVELOP new Edn garden site/recycling centre	CNL	-	-	500 000	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	MIG	-	-	8 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	MIG	-	-	300 000	-	-
18		Sanitation	SHENSTONE AMBLETON SANITATION SYSTEM	MIG	-	-	1 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	MIG	-	-	8 000 000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - ROADS IN UNIT 14/UNIT P - DESIGN	MIG	-	-	450 000	2 500 000	2 000 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	MIG	-	-	300 000	-	-
19		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	MIG	-	-	8 000 000	-	-
		Roads	UPGRADE SWD SYSTEM IN THE IMBALI ROADS - LOWER SINKWAZI RD FLOODING, ETC	MIG	-	-	300 000	2 500 000	1 500 000

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	Upgrade SWD system in the Imbali Roads - Lower Sinkwazi Rd flooding, etc	MIG	-	-	300 000	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	MIG	-	-	300 000	-	-
20		Sanitation	ELIMINATION OF CONSERVANCY TANKS - (SEWER)	MIG	-	-	1000000	-	-
		Water	EDENDALE PROPER NEW MAINS & RETICULATION	CNL	-	-	500000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - CALUZA ROADS	MIG	-	-	2 500 000	1 500 000	1 500 000
		Roads	MIG - UPGRADING OF GRAVEL ROADS - GREATER EDENDALE - HAREWOOD AREA	MIG	-	-	400 000	3 500 000	4 000 000
		Houses upgrade	MIG -UPGRADE SWD IN GREATER EDENDALE - FLOODING HOUSES IN SIYAMU	MIG	-	-	300 000	200 000	0
		Bridges	MIG - UPGRADE OF BRIDGES - PEDESTRIAN BRIDGE OVER RIVER - SMERO/ESIGODINI (EIA & DESIGN)	MIG	-	-	300 000	3 000 000	0
		Sport Facility	COMPLETION OF CALUZA "DUAL PURPOSE" SPORTS FACILITY.	MIG	-	-	0	6 500 000	0
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
21		Sanitation	ELIMINATION OF CONSERVANCY TANKS - (SEWER)	MIG	-	-	1000000	-	-
		Roads	MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - MACHIBISA / DAMBUZA RDS	MIG	-	-	400 000	2 000 000	2 500 000
		Roads	MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - DAMBUZA MAIN ROAD MAJOR SWD UPGRADE	MIG	-	-	300 000	1 500 000	1 500 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
22		Roads	MIG - UPGRADING OF GRAVEL ROADS - EDENDALE - WARD 22 - 8,4KM ROADS - STORM-WATER DRAINAGE PROVISION	MIG	-	-	300 000	0	0

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Buildings	CNL - COMPLETION OF MOSES MABHIDA MULTI-PURPOSE BUILDING	CNL	-	-	2 000 000	5 500 000	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
23		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	MIG	-	-	8 000 000	-	-
		Roads	MIG - REHABILITATION OF ROADS IN ASHDOWN	MIG	-	-	2 500 000	2 500 000	2 500 000
		Houses	ASHDOWN BANK PROTECTION AGAINST COLLAPSING OF ADJACENT HOUSES - P15	CNL	-	-	800 000	0	0
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
			REHABILITATION OF PUBLIC ABLUTIONS	MIG	-	-	500 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	MIG	-	-	300 000	-	-
24		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Traffic	INSTALLATION OF TRAFFIC SIGNALS	CNL	-	-	1 000 000	-	-
25		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	CONNOR - OTTO'S BLUFF ROADS - LINK	CNL	-	-	2 000 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
			Revamping of Ritchie, Link &	CNL	-	-	1 000 000	-	-

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
			Prestbury G/Sites						
26		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Water	MASONS RESERVOIR & PIPELINE	MIG	-	-	3 189 000		
		Sport complex	MIG - REGIONAL ATHLETIC TRACK SPORT COMPLEX	CNL/MIG	-	-	21 403 225	29 000 000	4 500 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168		
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
			Revamping of Ritchie, Link & Prestbury G/Sites	CNL	-	-	1 000 000	-	-
		Sport facility	REGIONAL ATHLETIC TRACK SPORT COMPLEX	MIG	-	-	11 203 225	-	-
27		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Building upgrades	LIGHTING UPGRADE 4TH, 2ND, 1ST FLOORS AS CHETTY BUILDING	CNL	-	-	0	-	-
		Building upgrades	A S CHETTY BUILDING - WATERPROOFING ROOF SLAB	CNL	-	-	250 000	-	-
		Building upgrades	AIRCONDITIONING UPGRADE 4TH, 2ND, 1ST FLOORS AS CHETTY BUILDING	CNL	-	-	2 000 000	-	-
		Roads	BURGER ST EXTENSION	CNL	-	-	10 000 000	-	-
		Roads	Upgrade SWD system in the CBD Roads - Chapel Street floods, etc	CNL	-	-	350 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Roads	REPLACEMENT EDENDALE ROAD DEPOT ROOF - DAMAGED BY WHITE ANTS	CNL	-	-	400 000	-	-
		Building repairs	REPLACEMENT OF LIFTS PROFESSOR NYEMBEZI BUILDING	CNL	-	-	300 000	-	-
		Building repairs	REPAIRS TO BRICKWORK PROFESSOR NYEMBEZI BUILDING	CNL	-	-	500 000	-	-
		Building repairs	PROFESSOR NYEMBEZI BLDG - REPLACEMENT OF AIRCON CONSOLE UNITS	CNL	-	-	600 000	-	-
		Transport Facility	BUS STOP SHELTERS	MIG	-	-	1 000 000	-	-
			REHABILITATION OF PUBLIC ABLUTIONS	MIG	-	-	500 000	-	-
			Refurbish plant room and building Berg St pool	MIG	-	-	2 000 000	-	-
28		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Traffic	INSTALLATION OF TRAFFIC SIGNALS	CNL	-	-	1 000 000	-	-
			Installing New Cremator at Crem One	MIG	-	-	1 800 000	-	-
29		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Water	COPEVILLE RESERVOIR	CNL	-	-	300 000	-	-
		Roads	MIG - UPGRADE OF INTERNAL ROADS - HANIVILLE	MIG	-	-	1 500 000	2 500 000	2 500 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
30		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
31		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
			CANNALIZATION OF A STREAM IN NORTHDAL (Revised design)	CNL	-	-	0	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
					-	-		-	-
32		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Roads	CNL - CHOTA MOTALA INTERCHANGE	CNL	-	-	7 121 832	0	0
		Taxi Facility	CNL - BROOKSIDE TAXI HOLDING AREA	CNL	-	-	4 500 000	0	0
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	CONNOR - OTTO'S BLUFF ROADS - LINK	CNL	-	-	2 000 000	-	-

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Roads	CHOTA MOTALA INTERCHANGE	CNL	-	-	4 121 832	-	-
		Taxi Facility	BROOKSIDE TAXI HOLDING AREA	CNL	-	-	4 500 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
33		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	Upgrade SWD system in the CBD Roads - Chapel Street floods, etc	CNL	-	-	350 000	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
		Bridges	WOODHOUSE PEDESTRIAN BRIDGE	MIG	-	-	2 700 000	-	-
34		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Traffic	INSTALLATION OF TRAFFIC SIGNALS	CNL	-	-	1 000 000	-	-
35		Sanitation	REHABILITATION OF SANITATION INFRASTRUCTURE	MIG	-	-	9 168 000	-	-
		Walking Facilities	NEW FOOTPATHS, PASSAGES, KERBING & CHANNELING - SOBANTU	MIG	-	-	300 000	150 000	200 000
		Roads	CNL - GRIMTHORPE ROAD BRIDGE (DESIGN AND EIA)	CNL	-	-	0	6 060 000	7 000 000
		Roads	HOLLINGWOOD - NEW ENGLAND ROAD & MURRAY RD	MIG	-	-	7 000 000	10 000 000	10 000 000
		Roads	CNL - LESTER BROWN LINK ROAD	CNL	-	-	5 000 000	11 500 000	500 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	GRIMTHORPE ROAD BRIDGE (DESIGN AND EIA)	CNL	-	-	0	-	-
		Traffic	TRAFFIC CALMING MEASURES	CNL	-	-	1 500 000	-	-
		Transport	NON MOTORISED TRANSPORT INFRASTRUCTURE DESIGN	CNL	-	-	500 000	-	-
		Bridges	WOODHOUSE PEDESTRIAN BRIDGE	MIG	-	-	2 700 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (SEWER)	MIG	-	-	8 000 000	-	-
		Sanitation	SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	MIG	-	-	300 000	-	-

Ward No.	Project No	Project Name	Deliverable(Description)	Source	Project Start Date	Project End Date	Budget 2014/15	Budget 2015/16	Budget 2016/17
		Land upgrade	LANDFILL UPGRADE	MIG	-	-	8 163 550	-	-
36		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Roads	LESTER BROWN LINK ROAD	CNL	-	-	5 000 000	-	-
			Revamping of Ritchie, Link & Prestbury G/Sites	CNL	-	-	1 000 000	-	-
37		Roads	CNL - UPGRADING OF ROADS IN ASHBURTON - DESIGN	CNL	-	-	800 000	6 000 000	6 500 000
		Roads	ROAD REHABILITATION - PMS	CNL	-	-	12 047 168	-	-
		Traffic	TRAFFIC LIGHT SPARES, EQUIPMENT & TOOLS	CNL	-	-	0	-	-
			SUPPLY OF 15M3 REFUSE CONTAINERS TO BUSINNESSES	CNL	-	-	200 000	-	-

