

Strategy Alignment

The methodology for this alignment has been the collection of data through meetings held with the neighbouring municipalities.

- Meetings were held with Mkhambathini Local Municipality
- It was agreed that joint planning and alignment for the IDP, SDF, GIS,
- there is a broad alignment in terms of both strategic planning and land use intentions (zoning), however misalignment that are emerging at the land use level. These areas of misalignment can be attributed to new applications for zoning/rezoning, general contraventions and illegal developments. This is mainly due to the unavailability of lower order spatial plans as most of the areas of eThekweni that are close to Mkhambathini (i.e. Georgedale, Sankontshe and Mophela) fall outside of the TP Scheme.
- N3 Corridor project (SIP 2), both municipalities hold the same view in terms how it will impact on our current spatial plans and what should be done in order to minimize adverse impact.
- There is a possibility of sharing of services with regards to a treatment works and fire station. The designs and reticulation plans for the proposed treatment works have been finalised, the land has been purchased and the EIA process has been finalised. There are however some challenges with regards to funding

Planning alignment issues

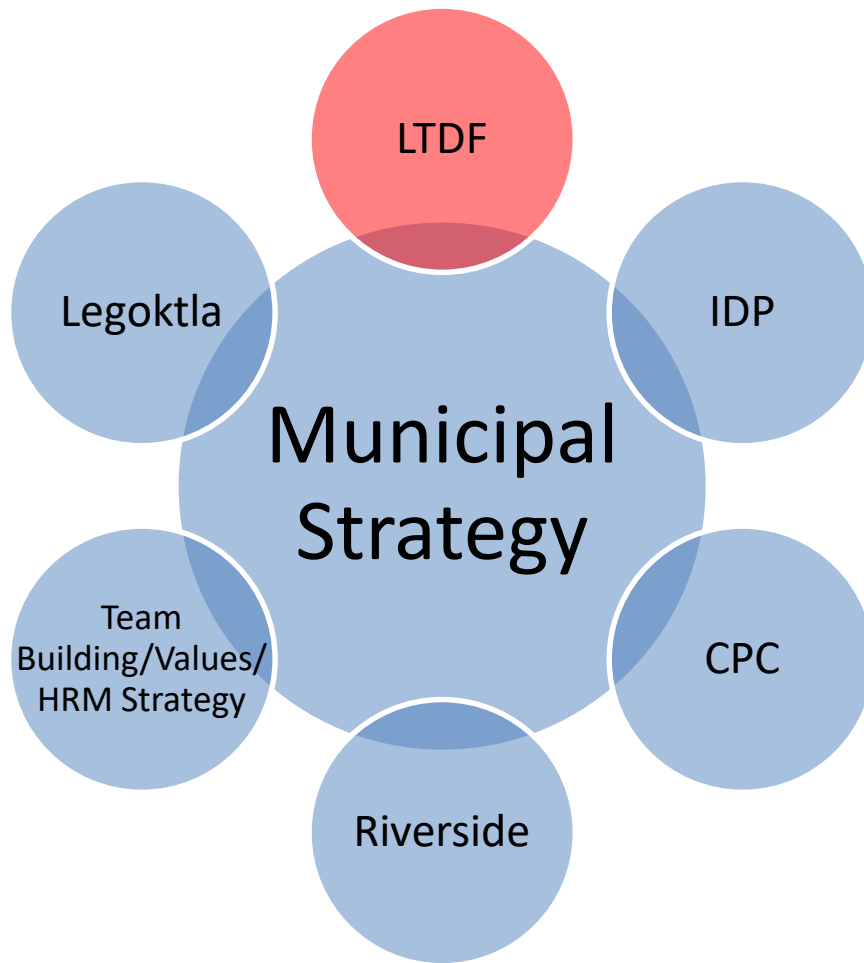
- The eThekweni Municipality SDF identifies Cato Ridge as a major focus for industrial expansion of Local, Provincial and National significance. Mkhambathini Municipality which shares the boundary with eThekweni on the western side of Cato Ridge and Mpumalanga area, mainly focuses on agriculture, tourism and biodiversity protection. The Cato Ridge LAP is currently under review, and the review may result in different land use proposals.
- Mkhambathini Municipality plays an important role in ensuring food security and conservation of natural resources. This implies that land use distribution and development for Cato Ridge and Mpumalanga in order to minimize potential negative impacts.
- Improving linkages between the two Municipalities will facilitate better access
- Cognizance needs to be given to the Mayibuye Game Reserve when approving applications on the eThekweni side as Mkhambathini has made substantial financial investment towards the development of the Game Reserve.

Planning interventions

In addition to the agreements reached between the two municipalities in terms of dealing with cross border planning alignment issues, the recent planning interventions taken by eThekweni Municipality are as follows:

- The Cato Ridge LAP Review (currently underway) will look at the area adjacent to the game reserve to ensure that land use proposals are compatible with the game reserve.
- The approved Mpumalanga Local Area Plan (2014) discourages industrial developments close to the boundary and recommends the formalization of the existing informal settlements in Sankontshe and Georgedale.
- Furthermore, the Mpumalanga Northern FAP (currently underway) also discourages industrial developments and proposes conservation and agricultural related uses along the Mkhambathini/eThekweni boundary.
- There is also Ward 105 LAP, FAP and Draft Scheme which is currently underway. The portion of Mkhambathini that has been incorporated to eThekweni Municipality is part of the study/project.





LTDF

- Developed in 2000
- Foundation of 2030 Vision
- Updated in 2010 By Imagine Durban
- 6 Priority Areas for Sustainability
 - Financially Sustainability
 - Accessible City
 - Safe City
 - Environmentally Sustainable
 - Socially Cohesive City
 - Sustainable City

LONG TERM PLAN



creating a safe city

All those who live, work and play in Durban feel and are safe in private and public spaces.



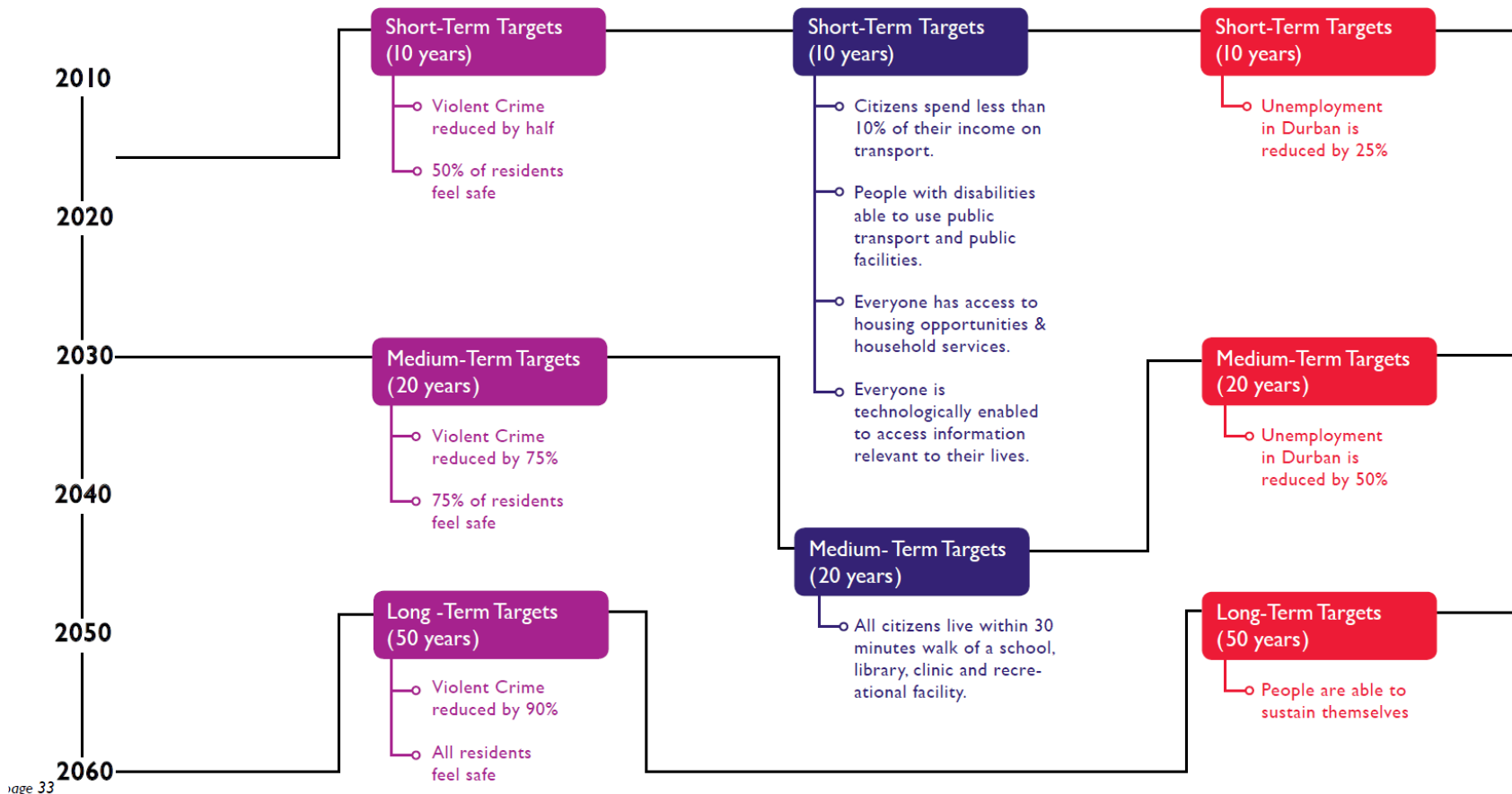
promoting an accessible city

All citizens of Durban can easily and affordably access the facilities and services that they require for a sustainable lifestyle.



creating a prosperous city where all enjoy sustainable livelihoods

All citizens in a prosperous Durban earn a decent living and support a sustainable lifestyle.





celebrating our
cultural diversity, arts and heritage

Durban is a creative city that celebrates its cultural heritage



ensuring a more
environmentally sustainable city

The environment of Durban protects and promotes the health of its citizens and its biodiversity



fostering a
caring and empowering city

Durban has well rounded and caring citizens who act to support the common well-being of Durban and embrace mutual respect, tolerance and compassion for those in need.

Short-Term Targets
(10 years)

- Durban residents and tourists enjoy a vibrant street life

Medium-Term Targets
(20 years)

- Durban is the cultural and events capital of South Africa

Long-Term Targets
(50 years)

- Durban has international reputation as a culturally vibrant tourist destination

Short Term Targets
(10 years)

- Durban has sufficient water for its needs
- Air pollution from transport and industry is reduced, improving the quality of life of communities.
- Durban's natural resources are protected and sustainably managed to ensure access for future generations
- Durban has put in place mitigation and adaptation measures for climate change
- Citizens in Durban no longer litter and are fully involved in waste recycling
- Citizens of Durban use energy efficiently

Medium Term Targets
(20 years)

- All potable water resources are fit for human use
- Air in Durban is not harmful to human health
- Durban is a zero waste city that no longer needs landfill sites

Long Term Targets
(50 years)

- All water usage in Durban contributes to environmental health and biodiversity
- Durban is carbon neutral
- Energy in Durban is produced from renewable sources

Short Term Targets
(10 years)

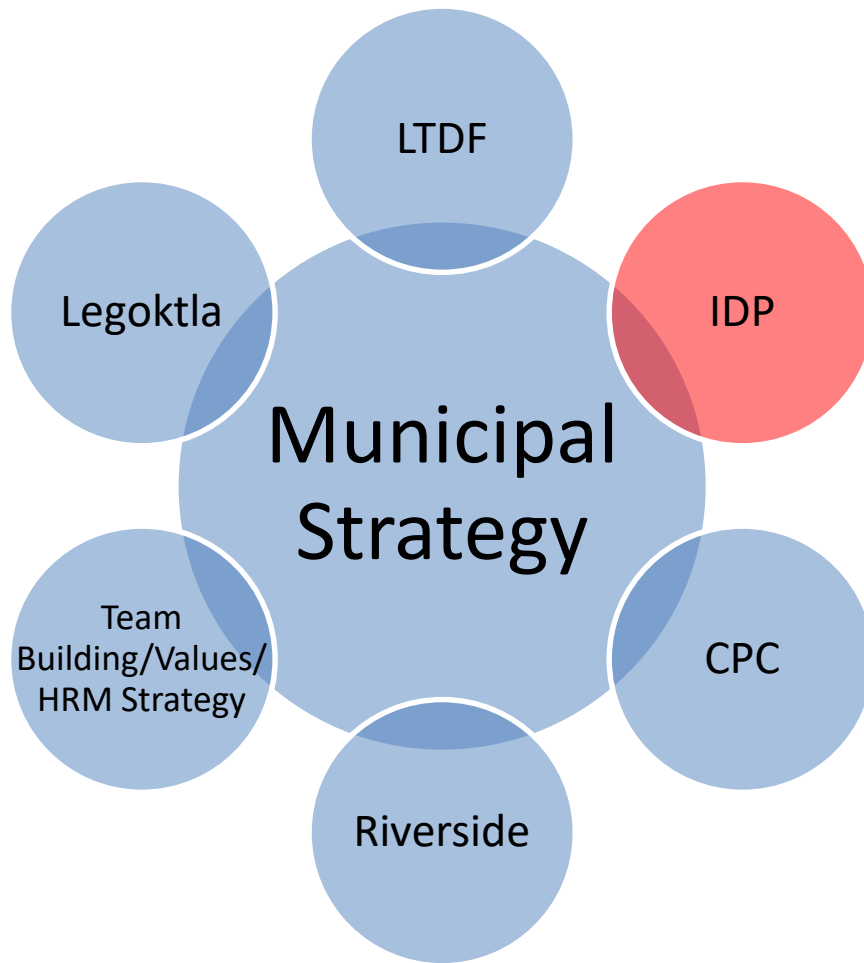
- Every Durban resident understands his/her roles and responsibility as a citizen committed to building our city.

Medium Term Targets
(20 years)

- Tolerance and mutual respect becomes a way of life.

Long Term Targets
(50 years)

- The spirit of ubuntu has been re-integrated back into the social fabric of Durban



IDP

- Uses the 6 priority areas of LTDF as guiding principle
- 8 Plans
- Each of the 8 Plans have Strategic Focus Areas (SFA)
- SFA influences the development of Programs and then Projects

The IDP 8 Point plan

“By 2030 eThekweni will enjoy the reputation of being Africa’s most caring and liveable City, where all citizens live in harmony.”

Develop and Sustain our Spatial, Natural and Built Environment

Developing a Prosperous, Diverse Economy and Employment Creation

Creating a Quality Living Environment

Fostering a Socially Equitable Environment

Supporting Organization Design, Human Capital Development and Management

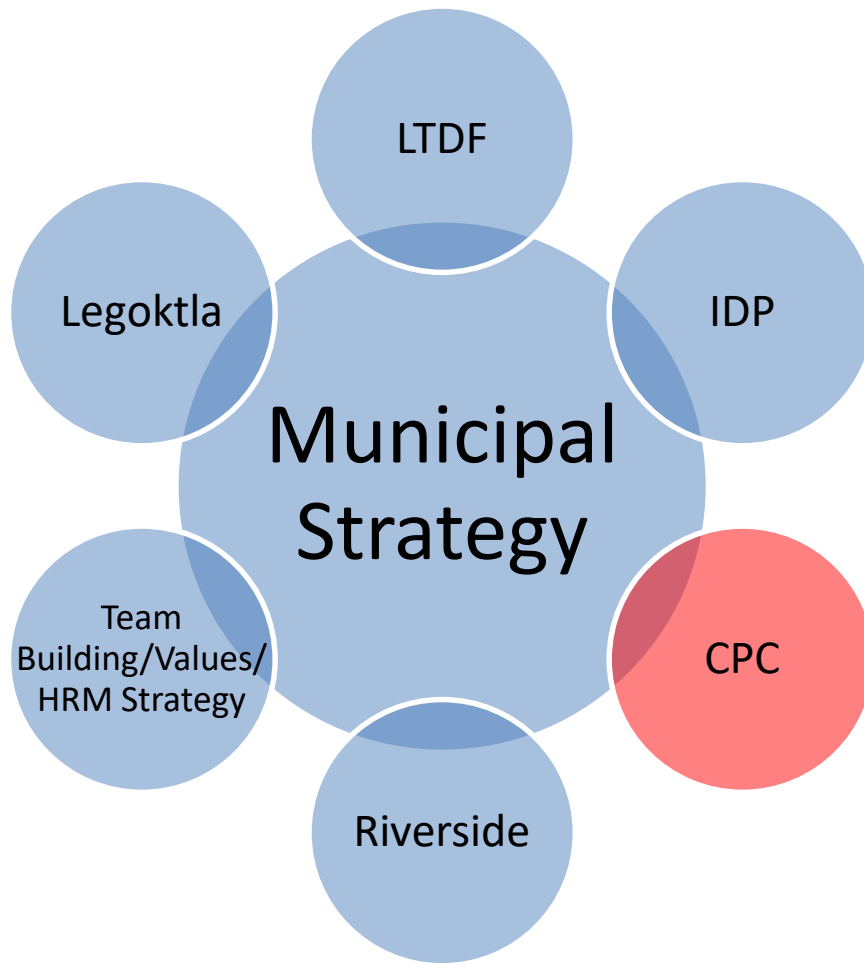
A Vibrant and Creative City – The Foundation for Sustainability and Social Cohesion

Good Governance and Responsive Local Government

Financially Accountable and Sustainable City

26
STRATEGIC
FOCUS
AREAS

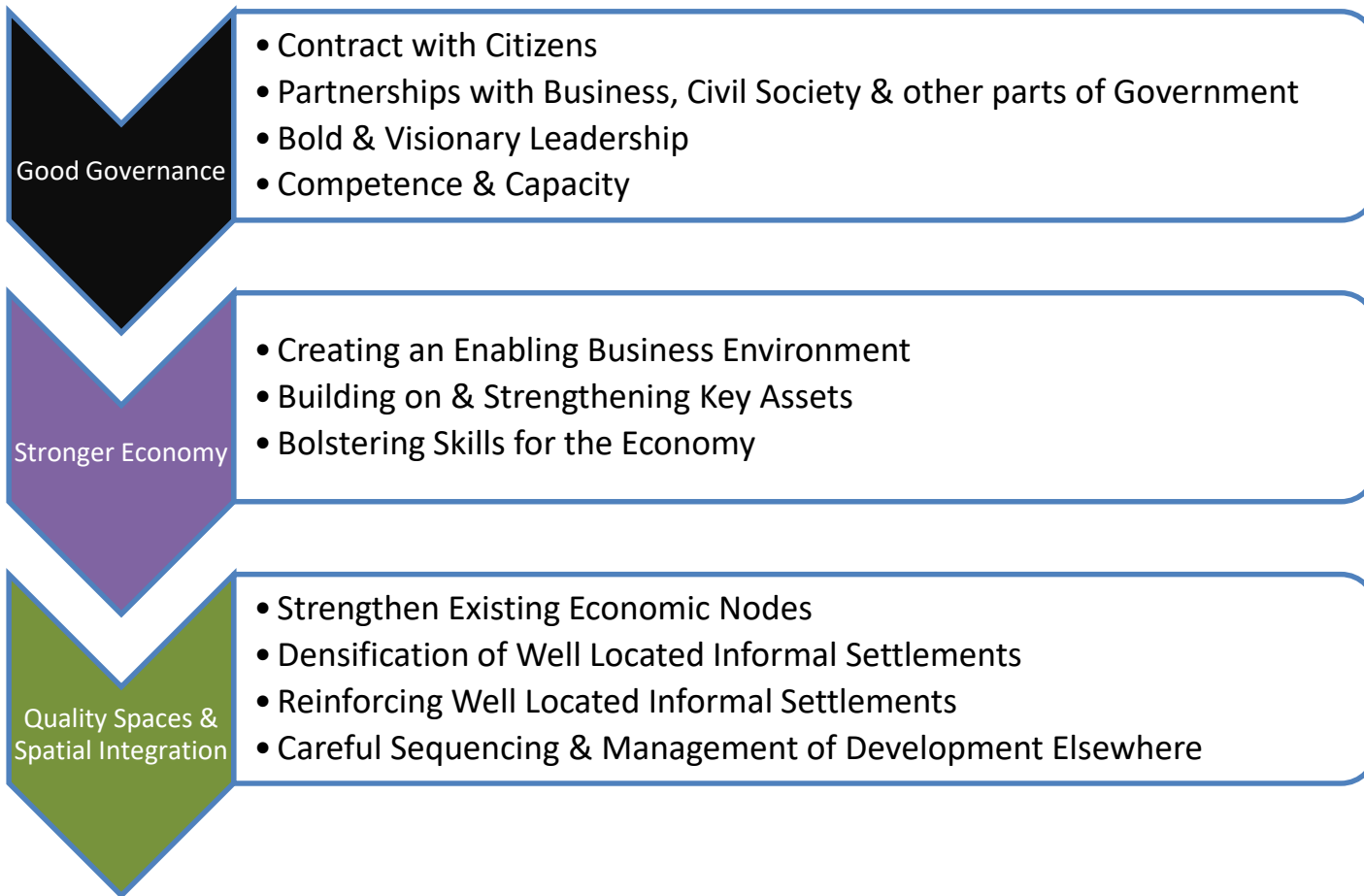
100 PROGRAMMES

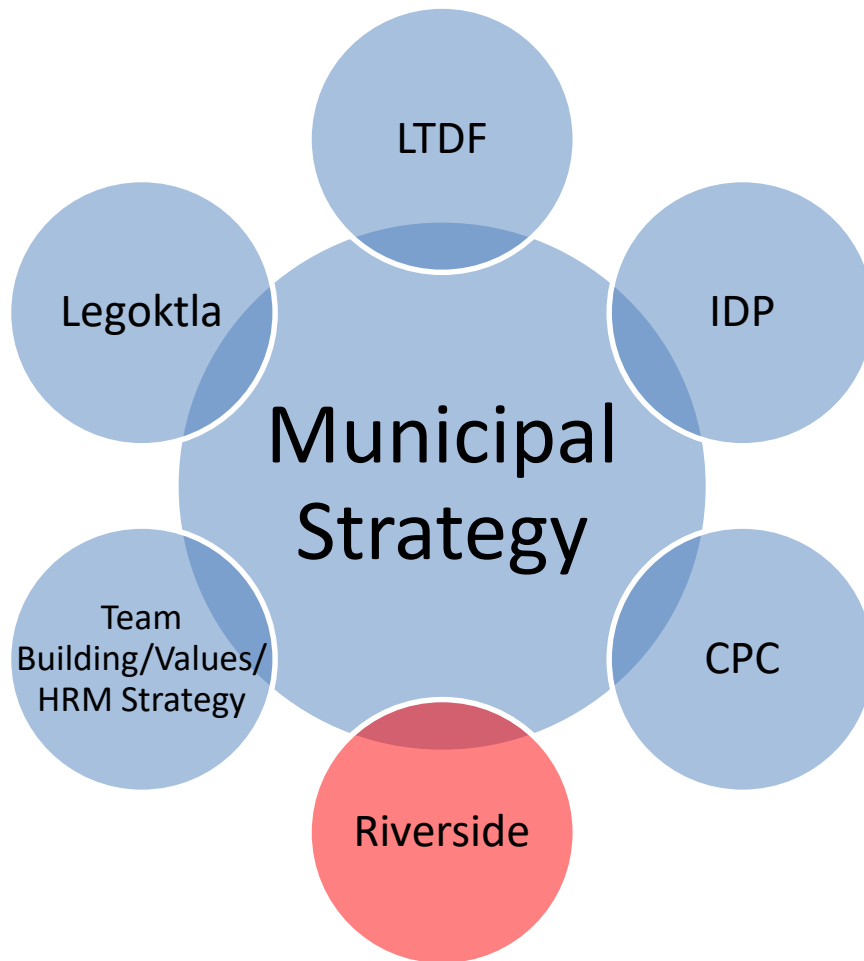


CPC

- 3 Thematic Areas
- Economic Theme has 3 Sub Themes
- Spatial Theme has 4 Sub Themes
- Good Governance Theme has 4 Sub Themes
- Each of the Sub Themes have “Interventions”

CPC STRATEGY



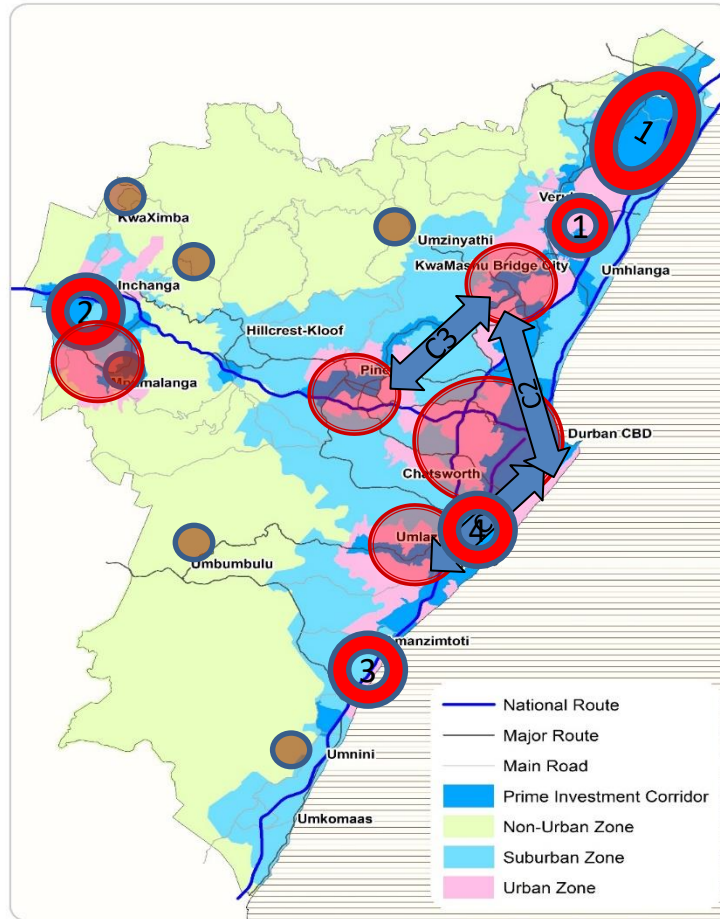


Riverside Strat Session

9 Broad Impact Areas identified

- Accelerated Economic Growth
 - Customer Centric Service Delivery
 - Safety and Security
 - Youth and Social development
 - Organizational Performance
 - Embracing Informality
 - Environmental Sustainability
 - Collaboration and Strategic Partnerships
 - City Spatial Strategy
- Each Impact has defined Outcomes and Deliverables

Priority Investment Areas



Priority Investment Areas – Public Transport

1. Inner City
2. Pinetown
3. Umlazi
4. Bridge City
5. Mpumulanga
6. C2 and C3 PT corridors

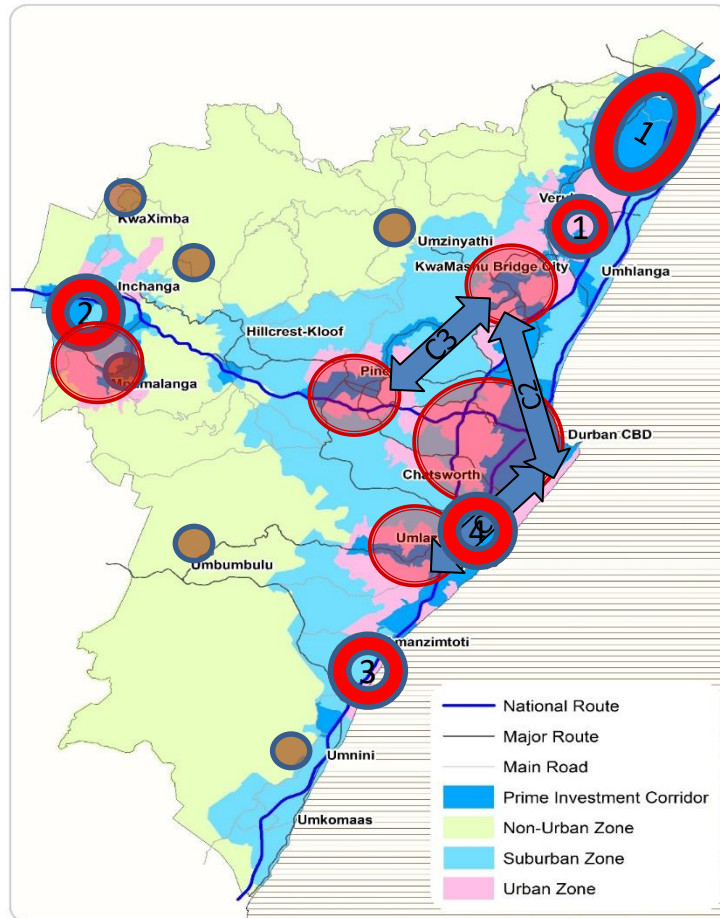
Priority Investment Areas – Greenfields

1. Aerotropolis / Cornubia
2. SIP2 / Cato Ridge / Keystone/ Hammarisdale
3. Illovo South
4. Port and Back of Port

Priority Investment Areas – Rural

1. Mpumulanga
2. KwaXimba
3. Inchanga
4. Mzinyathi
5. Umbumbulu
6. Umnini

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Values Adopted HRM Strategy

eThekwini Values

P – Professionalism

R – Resilience

A – Accountability

C – Caring

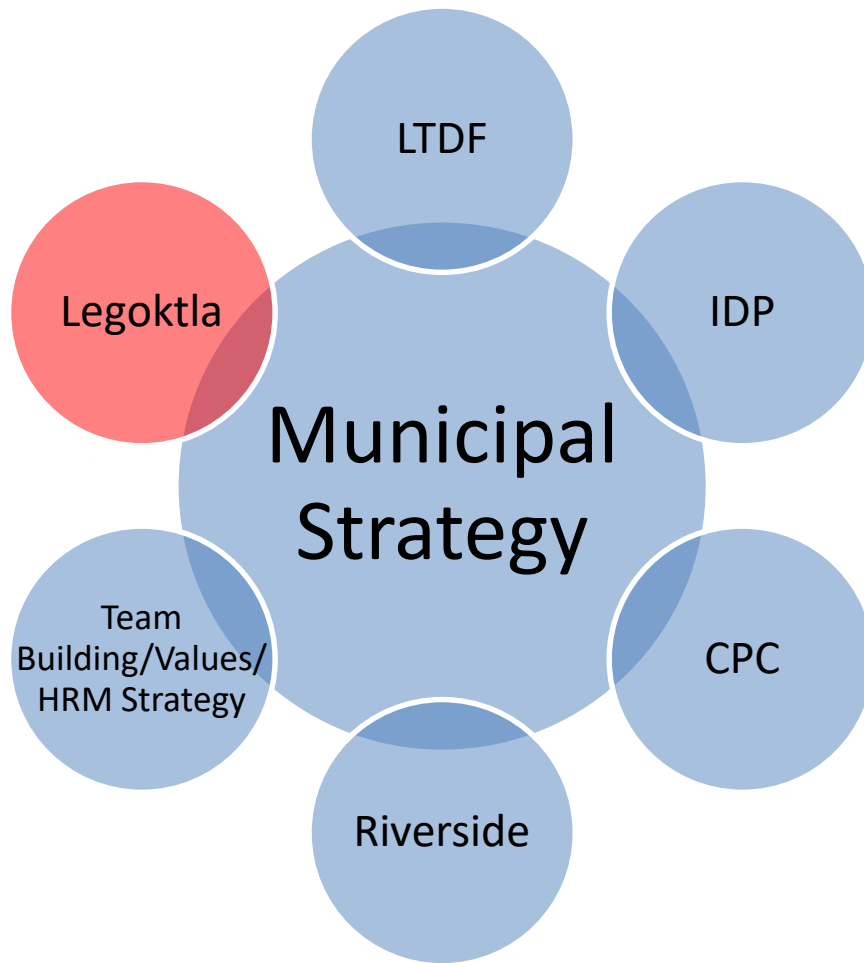
T – Teamwork

I – Integrity

C – Customer-centric

E – Excellence





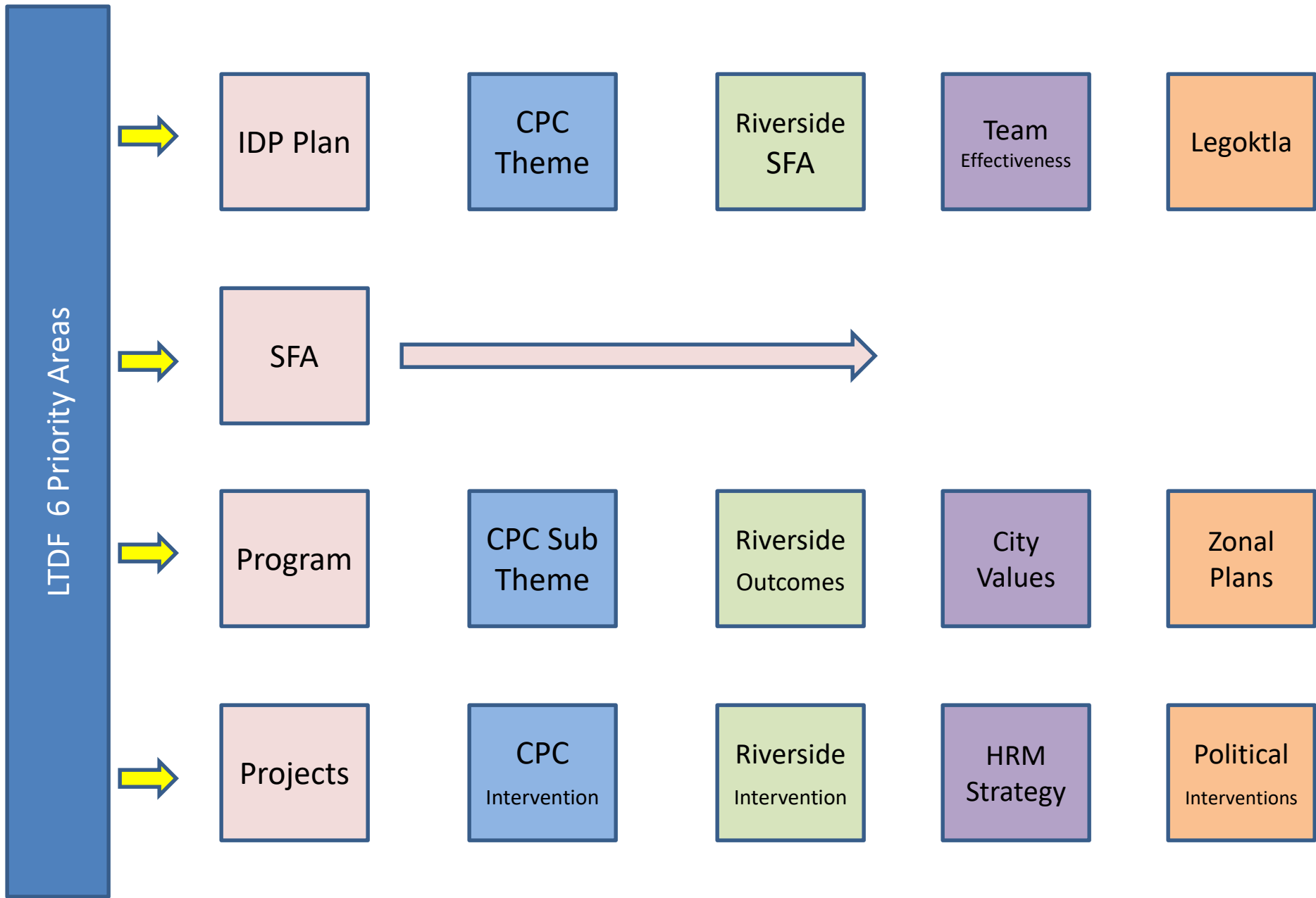
LEGOKTLA

- Zonal Plans
- List of Issues

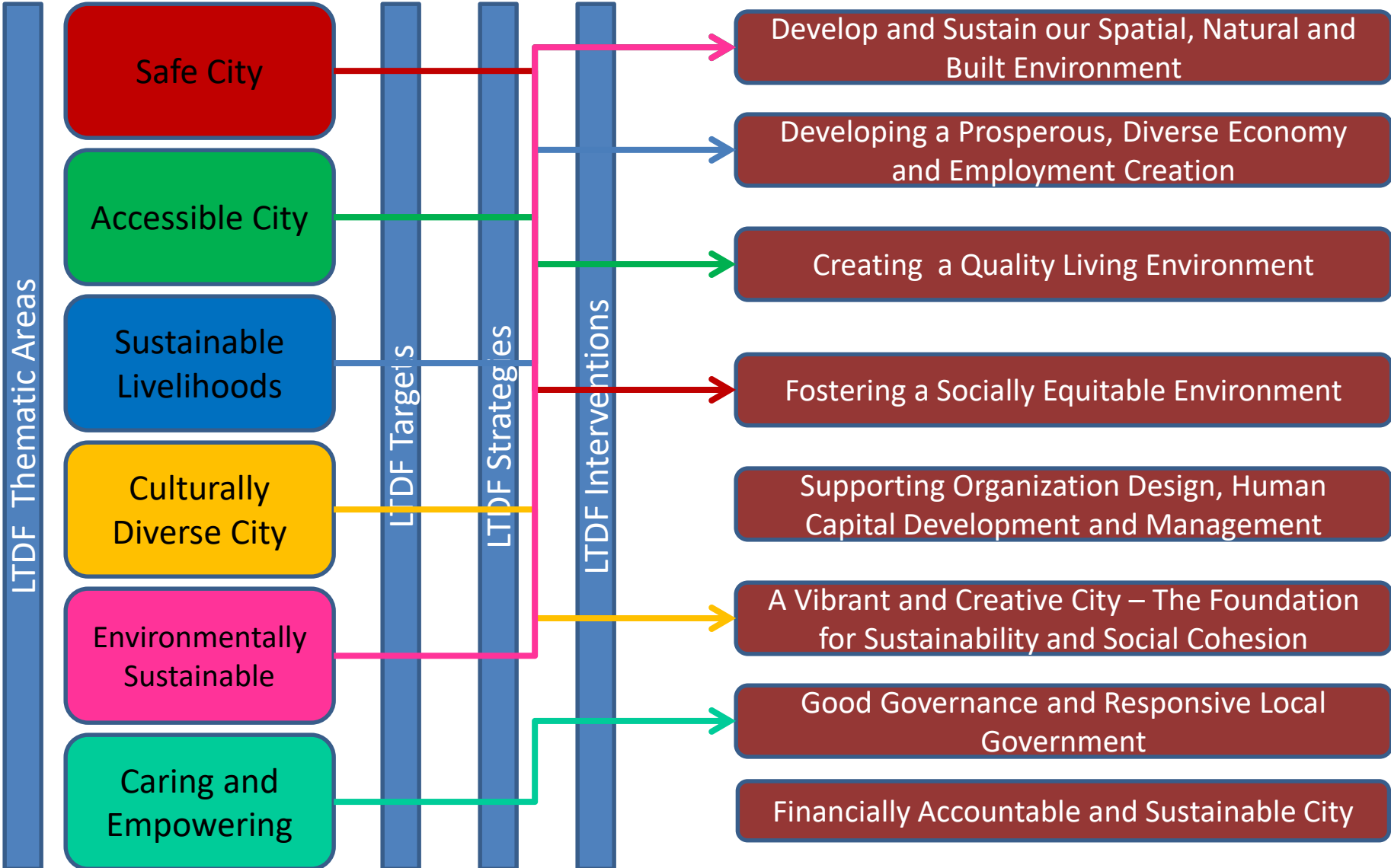
THE FRAMEWORK FOR EFFECTIVE FUNCTIONING OF MUNICIPALITIES (cont)

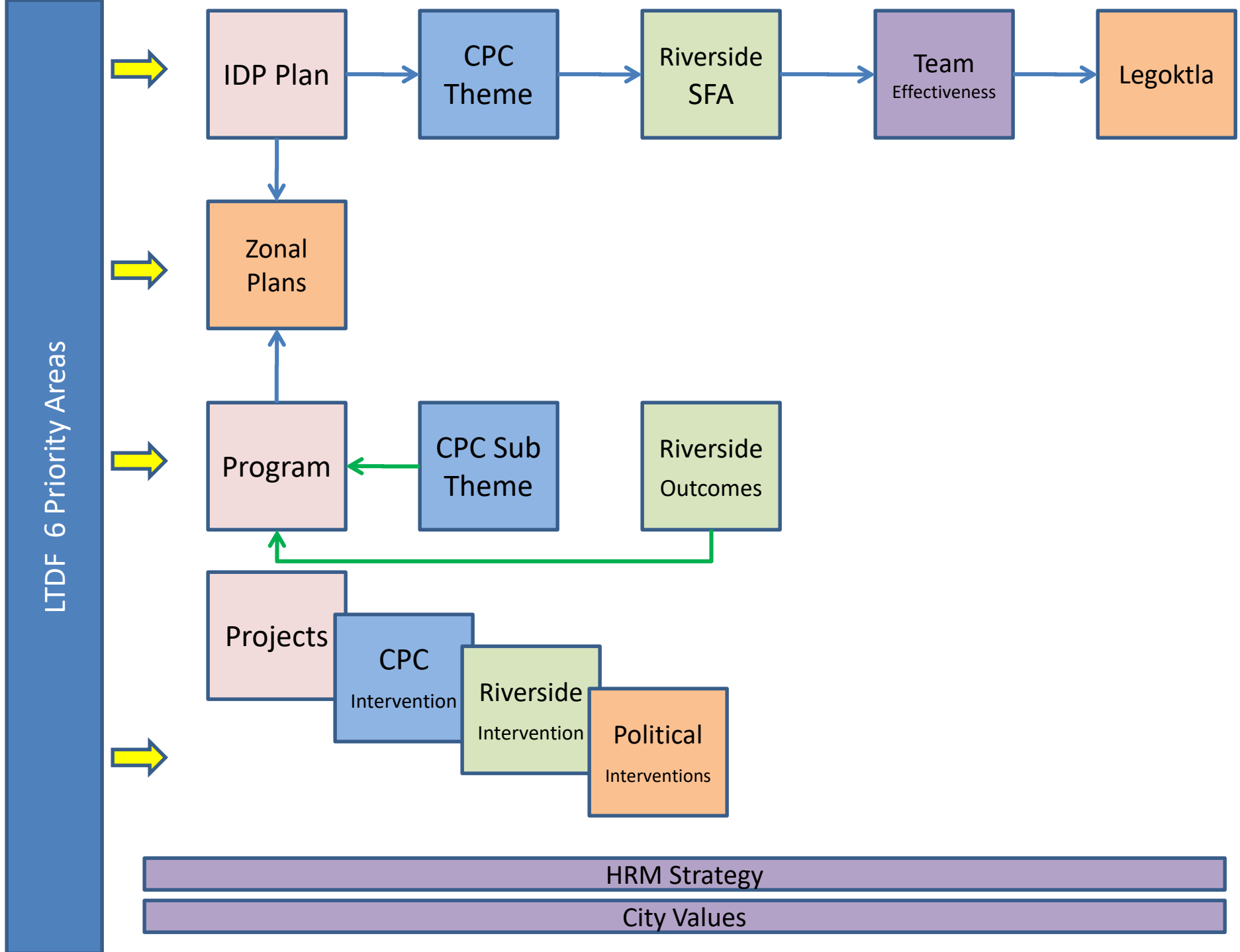
- **The municipality organisational structure must be such that it brings local government within the toyi toying distance of the people and the performance measurement system must enable easy accountability.**
- **To this end municipalities must have decentralised regional administrations which will enable participative planning and service delivery monitoring by the communities and ANC**
- **Wall to wall people centred area based planning and area based budgeting coordinated by area based managers can ensure easy to follow IDP' s and budgets and thus empower communities and ANC to play effective oversight roles**
- **ANC demarcations can be used to demarcate area based management areas**





Vision 2030
Africa's Most Caring and
Liveable City







Objectives of the Exercise

- Provide a complete picture of the City's Strategy from LTDF to IDP
- Determine the areas of alignment between the LTDF and the city's implementation plans
- Identify Gaps in the LTDF and IDP implementation plans
- Identify areas of misalignment and recommend corrective short term or long term measures
- Rationalize the wording in the IDP to inform the next 5 year plan
- Alignment of LTDF Targets with the SDBIP 3 year and Annual targets. This could further be expanded to the PGDS Targets
-

Preliminary Observations (Example)

Observation	Remedial Measure	Possible Funder
Not reference to Gap Housing	Identify possible programs to address Gap Housing Market	Private Banking Institutions
No Overall Strategy to deal with backlog elimination	Backlog Elimination Strategy	CSP
No Grey water harvesting projects	Include alternate water supply projects in the SDBIP	City
Improving financial viability of public transportation investment	Model Transportation costs with housing strategy tools	CSP
Lack of a single infrastructure plan	Integrated Infrastructure Plan	City