

INDIVIDUAL ANNUAL PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

MSUNDUZI MUNICIPALITY

Herein represented by:

Mr Mxolisi Alexius Nkosi (Full Name)

In his/her capacity as: Municipal Manager (Supervisor)

AND

Mrs Nelisiwe M. Ngcobo (Full Name)

As the Deputy Municipal Manager: Financial Services - CFO (Jobholder)

PERIOD OF AGREEMENT: 1 July 2012 to 30 June 2013

Following completion of this form, it must be forwarded to the Section: Human Resource Management

Signatures: Employee

... Date 12/07/2012......Superviso

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.Date.....12/07/2012...

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WHEREBY IT IS AGREED AS FOLLOWS:

PURPOSE

- 1.1 The purpose of entering into this agreement is to communicate to the Employee the performance expectations of the Municipality.
- The performance agreement defines the Council's expectations of the employee's performance agreement to which this document is attached and Section 57 (1) (a) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) as reviewed annually.
- 1.3 Should any non-agreement arise between the Employer and the Employee in respect of matters regulated by this agreement, the process outlined in the Municipality's PMDS should be followed. If this process fails, the Employee may apply the formal grievance rules.

2. VALIDITY OF THE AGREEMENT

- 2.1 The agreement will be valid for the period 1 July 2012 to 30 June 2013
- 2.2 The content of the agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon, especially where changes are significant.
- 2.3 If at any time during the validity of this agreement the work environment of the Municipality changes (whether as a result of Council or Management decisions or otherwise), to the extent that the contents of this agreement are no longer appropriate, the contents shall immediately be revised.

3. JOB DETAILS

Employee Number

0058246

Management level

Level 2

Component

Financial Services

Unit

Financial Services

Location

Head Office - Professor Nyembezi Building

Occupational classification

Senior Management (Section 56)

Designation

Deputy Municipal Manager - Chief Financial Services

Signatures: Employee:

.. Date12/07/2012......Supervis

.Date.....12/07/2012.....

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4. JOB PURPOSE

The purpose of the DMM: Financial Services' job should be in line with the Municipality's priorities as identified in the <u>2012 – 2013 Service Delivery Budget and Implementation Plan</u>. The purpose of the DMM: Financial Services is to assist the Municipal Manager in implementing the Municipality's Strategic Objectives by ensuring efficient provisioning and management of Municipal Financial Services, through the implementation of <u>policies</u>, <u>strategies</u>, <u>projects and processes</u> that advance the realisation of goals and objectives of the Msunduzi Municipality.

Overall accountability of the jobholder:

The jobholder is the DMM: Financial Services and has the responsibility for Municipal Financial Services. The incumbent will provide continuous <u>Management</u> and other relevant information to the Municipal Manager in the Municipality's delivery of services.

5. JOB FUNCTIONS

The key functions of the jobholder are to:

- ⇒ Provides leadership in determining and implementation of organisational financial strategies
- ⇒ Ensures long term financial viability
- ⇒ Consolidates the overall financial plan
- ⇒ Maximises financial planning and risk management
- ⇒ Ensures effective and efficient financial oversight
- ⇒ Develops and implements cost management strategies through effective accounting controls and financial management techniques
- ⇒ Sets parameters for cash flow management and operations of the finance personnel
- ⇒ Ensures financial data integrity: accuracy and reliability
- ⇒ Ensures quality budget formulations and effective budget execution

6. REPORTING REQUIREMENTS/LINES & ASSESSMENT LINES

The Jobholder shall report to the Supervisor on all parts of this agreement. He/She shall:

- ⇒ Timeously alert the supervisor of any emerging factors that could preclude the achievement of any performance agreement undertakings, including the contingency measures that she/he proposes to take to ensure the impact of such deviation from the original agreement is minimised.
- ⇒ Establish and maintain appropriate internal controls and reporting systems in order to meet performance expectations.
- ⇒ Discuss and thereafter document for the record and future use any revision of targets as necessary as well as progress made towards the achievement of performance agreement measures.

| In turn the supervisor shall: | |
|-------------------------------|---------------------|
| | 1 1 /71/17(7/7/// / |

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- → Meet to provide feedback on performance and to identify areas for development at least four times a year.
- ⇒ Create an enabling environment to facilitate effective performance by the Jobholder.
- ⇒ Facilitate access to skills development and capacity building opportunities.
- ⇒ Work collaboratively to solve problems and generate solutions to common problems within the municipality that may be impacting on the performance of the Jobholder.

7. PERFORMANCE ASSESSMENT/APPRAISAL FRAMEWORK

Performance will be assessed according to the information contained in the Workplan.

- 7.1 The Key Performance Areas (KPAs) and Core Managerial Competencies (CMCs) together with their weighting, during the period of this agreement shall be as set out in the table below.
- 7.2 The Employee undertakes to focus and to actively work towards the promotion and implementation of the KPAs within the framework of the laws and regulations governing the Municipality. The specific duties/outputs required under each of the KPAs are outlined in the attached work plan. KPAs should include all special projects the Employee is involved in. The WORKPLAN should outline the Employee's specific responsibilities in such projects.

NB: KPAs should <u>preferably</u> not exceed five (5).

| Ke | y Performance Areas (KPAs) | Weight |
|----|-------------------------------------|--------|
| 1. | Expenditure Management | 25% |
| 2. | Revenue Management | 35% |
| 3. | Financial Management and Compliance | 15% |
| 4. | Supply Chain Management | 15% |
| 5. | Performance Management | 10% |
| TO | TAL | 100% |

NOTE: WEIGHTING OF KPAs MUST TOTAL 100%

7.3 The Employee's assessment will be based on her/his performance in relation to the duties/outputs outlined in the attached WORKPLAN as well as the CMCs marked here-under. At least <u>five (5)</u> CMCs, inclusive of any that may become prescribed from time to time, should be selected from the lists that are deemed to be critical for the Employee's specific job.

| Core Managerial Competencies | Weight | Core Managerial Competencies | Weight |
|--------------------------------------|--------|---|--------|
| *Financial Management | 15% | Service Delivery Innovation | 10% |
| *People Management & Empowerment | 5% | Problem Solving and Analysis | 5% |
| *Client orientation & Customer Focus | 10% | Supply Chain Management | 10% |
| Strategic Capability and Leadership | 10% | Communication | 5% |
| Programme and Project Management | 10% | Honesty and Integrity | 10% |
| Knowledge Management | 5% | Policy conceptualisation and implementation | 5% |
| Total | | | 100% |

* Compulsory

NOTE: WEIGHTING OF CMCs MUST TOTAL 100%

KPAs shall contribute 80% and CMCs 20% of the final assessment score

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9. PERFORMANCE ASSESSMENT

The assessment of an Employee shall be based on his performance in relation to the KPAs and CMCs and performance indicators, as set out in this PERFORMANCE AGREEMENT and attached WORKPLAN. The performance of the employee in respect of all individual KPAs and all individual

KPAs and CMCs will be assessed using a 5 point rating scale, i.e.:

- 5 = OUTSTANDING PERFORMANCE
- 4 = PERFORMANCE SIGNIFICANTLY ABOVE EXPECTATIONS
- 3 = FULLY EFFECTIVE
- 2 = PERFORMANCE NOT FULLY EFFECTIVE
- 1 = UNACCEPTABLE PERFORMANCE

The total KPAs and the total CMCs scores are combined to produce an overall performance percentage score with percentage ranges that coincide with the above 5 point assessment scale.

Employees: KPAs shall contribute 80% and CMCs 20% of the final assessment

10. **FEEDBACK**

Performance feedback shall be in writing on the Second Quarter Review Form and Annual Review Form, based on the Employer's assessment of the Employee's performance in relation to the KPAs and GAFs and standards outlined in this performance agreement and taking into account the Employee's self-assessment.

11. **DEVELOPMENTAL REQUIREMENTS**

11.1 The Supervisor and the Jobholder agree that the Jobholder's key development needs are in relation to his/her current job and envisaged career path in the Municipality. Data on areas for development are identified in the Personal Development Plan (attached)

12. TIMETABLE AND RECORDS OF REVIEW DISCUSSIONS AND ANNUAL ASSESSMENT

| Progress review 1 (Oral) | End Oct '12 |
|--------------------------|---------------|
| Progress review 2 | End Jan '13 |
| Progress review 3 (Oral) | End April '13 |
| Progress review 4 | End July '13 |
| Annual evaluation | End July '13 |

Assessment results (Mid-Year review & annual evaluation) shall be recorded in writing. Incumbents will be assessed by the Municipal Assessment Committee for Section 56 Managers in their Mid-year and Annual Reviews. Incumbents will be orally assessed by their Supervisor for their 1st and 3rd Quarter Assessments. Assessments will entail a review of progress made in respect of the fulfilling of the aforesaid responsibilities and may lead to modifications in either responsibilities or methods of assessment.

Signatures: Employee: ..

.. Date12/07/2012......Supervis

Date.....12/07/2012.....

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14. **DISPUTE RESOLUTIONS**

- ⇒ Any dispute about the interpretation and application of this agreement shall be mediated by: Mayor: Msunduzi Municipality
- ⇒ If this mediation fails, the internal grievance process will apply.

12. AMENDMENT OF AGREEMENT

Amendments to the agreement shall be in writing and can only be effected after discussion and agreement by both parties.

13. SIGNATURES OF PARTIES TO THE AGREEMENT

The contents of this document have been discussed and agreed with the Jobholder concerned.

| Name of Jobholder: Mis Nelisine M. Ngado |
|--|
| Signature Date: 12/07/2012 |
| |
| AND (//////O) |
| Name of Supervisor: |
| Signature: M.A. NKOSI Date: 12/07/2012 |

.Date.....12/07/2012..... Page 6 of 6

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| MRS | MRS NELISIWE NGGORD | O | | | DAMAGE Extra | | | | | |
|---------------------------------------|------------------------|------------|--|--|--|---|--|--------|----------|--------|
| | |) | | | DIVINI. FINAL | DIVINI. FINANCIAL SERVICES (CFU) | ES (CFO) | | | |
| | | | | WORKPLAN (1 | AN (1) | | | | | |
| National KPA (SDBIP) | Key Performance Area | Weight (%) | Activities | Indicator | Baseline | Target | Timeframe | | Reviews | |
| | _ | | | | Information | | <u>; </u> | Tappe | Per 1400 | Charle |
| Financial Viability and Management | Expenditure Management | 25.0% | Cost containment Strategy | Approved Cost Containement Strateov | Ē | 8/31/2012 | 2 | | | 191100 |
| | | | 6 | % Implementation of Strategy | Ī | 100% | Annually | | | |
| | | | Payments of invoices | time lapse from submission of invoice to payment | about 10% of suppliers paid after 30 days | within 30 days from submission | Annually | | | |
| | | | Approval of expenditure | % of expenditure with EC approval | 100% | 100% | Annually | | | |
| | | | Insurance claims management | % of claims properly assessed | | 100% | Annually | | | |
| | | | | % of claims with legal opinion | 100% | 100% | Annually | | - | |
| | | | | Reports submitted to Manco and Council | Monthly | 12 Reports | Annually | | | |
| | | | | % of insurance transactions Bank account not that go through insurance utilised Bank Account | | 100% | Annually | | | |
| | | | Payrol | % of salaries paid on the allocated date | salaries are paid on the 24th of each month | 100% of salaries paid | 24th of each month | | | |
| | | | | % of statutory payments paid on the allocated date | 7 | 100% of statutory payments paid | 7th of the following month | | | |
| i | | | Leave Management | Payday utilisation to manage leave | Leave managed marually leading to | Payday fully utilised to manage leave | Amually | | | |
| | | | Random audit of staff | Signed registers | No audits | All staff on payrol to sign register of verification | Once annually | | | |
| | | | MFMA Compliance | % Compliance to MFMA policy | 10 - 11 Audit Report irregular, fruitless and wasteful expenditure | 100% Compliance 0 qualifications due to expenditure section 100% Recovery of fruitless expenditure from responsible | Annally | | | |
| | | | Develop new financial regulations in line with regulations in line with regulations & MFMA | dew Council approved egulations | Outdated financial regulations (issued in 2005) | 9/30/2012 9/30/2012 | 2 | | | |
| | | | AG Queries | Response to AG queries on N/A expenditure | N/A | within the allocated times | Annually | | | |
| | | | Conduct Expenditure Reconciliations | Reconciliations Report | N/A | Daliy | 1111 | 5 | | |
| | | V | | | | | | / //// | | |

...Date 12 July 2012......

Signatures: Employee

| | | | Cash Flow Management | Ratio of monthly expenditure to cash | Daily monitoring and reporting | 1:02 1 month exp/2 months Cash avail. | Annually | made data de la companya de la comp | | |
|---------------------------------------|----------------------|------------|--------------------------------------|---|--------------------------------|--|----------------|--|---------|---------|
| | | | Sourcing of new (Intergrated) FMS | available 1 System in place | 41 Different Systems | Nov-12 | | | | |
| | | | / | C) INV JEMBUM, | (C) NV | | | | | |
| | | | | | | | | | | |
| National KPA (SDBIP) | Key Performance Area | Weight (%) | Activities | Indicator | Baseline | Target | Timeframe | | Reviews | |
| 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | (ביא) | | | | Information | | | Target | Actual | Quarter |
| Financial Viability and Management | Revenue Management | 35.0% | Revenue Enhancement Strategy | Approved Revenue Enhancement Strategy | | Jul-12 | | | - | |
| | | | | % Implementation of Revenue Enhancement | | 100% Implementation | Annually | | | |
| | | | Prenaid mater revenue | % of revenue from property 23 208/ | 22 200/ | 40004 | | | | |
| | | | enhancement | | 33.30% | 100% of revenue from | End June 2013 | | | |
| | | | | | | (subject to completed | | | | |
| | | | - | | | audit of prepaid | | | | |
| | | | | | | meters by the | | | | |
| | | | Reduction in estimates | % of meters read | 71% | 100% of motors rood | Fod 6.00 9049 | | | |
| | | | | | 2 | vous of meters read | End June 2013 | | | |
| | | | Accurate billing of rates | | 96% accuracy of | 100% accurate billings | End June 2013 | | | |
| | | | | terms of names | billings | to names | | | | |
| | | | Debt collection | % of Debt collections | 90% debt collection | 100% debt collection | End June 2013 | | | |
| | | | Returned mail | No. of mail returned | 14000 returned mail | 0 mail returned | End June 2013 | | | |
| | | | Indigent Policy | Adopted Indigent Policy | 5/31/2012 | 5/31/2013 | 13 | | | |
| | | | | % Implementation to | N/A | 100% Implementation | Annually | | | |
| | | | Daton Dalian | Indigent Policy | 9 9 9 9 | | | | | |
| | | | nates Folicy | Adopted Rates Policy | 5/31/2012 | 5/31/2013 | 5 | | | |
| · | | | | afes | | 100% Implementation | Annually | | | |
| | | | Tamiff Policy | Adopted Tarriffs Policy | 5/31/2012 | 5/31/2013 | 13 | | | |
| | | | | % Implementation of | N/A | 100% Implementation | Annually | | | |
| | | | | Tarriffs Policy | | | | | | |
| | | | Credit Control and Debt | Debt Adopted Credit Control and | 5/31/2012 | 5/31/2013 | 13 | | | |
| | | | Conscion Foncy | Debt Collection Policy | | | | | | |
| | | | | % Implementation of Credit | N/A | 100% Implementation | Annually | | | |
| | | | | Policy | | | | | | |
| | | | | Debt Management Strategy | | 7/1/2012 | 2 | | | |
| | | | | | | | | | | |
| | | | | % Implementation of Debt Management Strategy | | 100% Implementation | Annually | | | |
| | | | AG Queries | Response to AG queries on | N/A | Within the required | Annually | | | |
| | | | | revenue | | times | | | | |
| | | | Conduct Revenue Reconciliations | Reconciliations Report | N/A | Daily | | | | |
| | | | Grant Revenue Reconciliations | Reconciliations Report | N/A | Daily | | | | |
| | | - | Reporting | Revenue per source Report | | Weekly (MANCO) & Monthly (EXCO) | Monthly (EXCe) | | | |
| | | 7 | | Actual expenditure per vote | | | / | | | |
| • | | 1 | | C Lodo | | | | - - - - - - | | |

Signatures: Employee: The Signatures:

...... Date 12 July 2012......Supervisor: □Copyright 2012 Msunduzi Municipality

:Date 12 July 2012.....

WORKPLAN (3)

| 15.0% Fibracial Reporting Fibracial Report Fibracial Repidementation Fibracial Report Fibracial Report Fibracial R | National KPA (SDBIP) | Key Performance Area (KPA) | Weight (%) | Activities | Indicator | Baseline | Target | Timeframe | | Reviews | |
|---|----------------------|----------------------------|------------|----------------------------|--|------------------------------|---|-------------------------------|--|------------|---------|
| Cash Player Process | bandal Gabilita | | | | | | | | Target | Actual | Quarter |
| Bodgeting Approved Budget Paley SC202012 TAMP TOO Suppermentation Papers Probabed Step north Order Proposed Budget Paley SC202012 TAMP TOO Suppermentation | Management | Financial Management and | 15.0% | Financial Reporting | Financial Reports Produced | N/A | 12 S71 Monthly | Within 10 days | | | |
| Budgeting Approved Budget Polecy (528/2012) Budgeting Approved Budget Polecy (528/2012) Budget Management Approved Legislative Conducting Annually (1904) Budget Management Operation of Process Plan (1904) Budget Management Operation of Process Plan (1904) Budget Management Operation (1904) Budget Reportis Process Plan (1904) Budget Reportis Plan (1904) | | | | | | | reports produced | after the month | | | |
| Budgeting Approved Budge Policy 5/28/2012 2013) Budget Process Approved Legislative Plan Process Approved Legislative Plan Reports Process Approved Legislative Plan Reports Process Approved Legislative Plan Reports Plan Repor | | | | | | | 4 S71 Quarterly | Within 10 days | | | |
| Budgeling Approved Budges Policy (2012 - 2013) Budgeling Approved Legislative Plant Plant (2004) Imperimentation of Process Imperimentation | | | | | | | Reports Produced | after the month | 100 | | |
| Budgeling Budgel | | | | | | | Cash Flow Penorts | Paik wooldy | | | |
| Budgeling Approved Budget Policy (\$728.2012) Budgeling Approved Budget Policy (\$728.2012) Budgeling Approved Budget Policy (\$7212 - 2013) Budget Policy (\$7012 - 2013) Budget Policy (\$7012 - 2013) Budget Policy (\$7012 - 2013) Budget Reported Budget Policy (\$7012 - 2013) Budget Reported Budget Reporting Incentiation of MA 100% Implementation Annually Plan Plantagement Annually Reported Budget Reporting Incentiation of MA 100% Implementation Annually Incentiation Of MA 100% Implementation Annually Intentiation Of MA 100% Implementation Annually Intention Of MA 100% Implementation Of M | | | | | | | | monthly and | | | |
| Budgering Approved Budget Policy (\$72872012 1 MM year adjustment budget Policy (\$72872012 1 MM year adjustment budget Policy (\$72872012 1 MM year adjustment budget Processes Plan (Budget Policy (\$72872012 1 MM 100% implementation 1 MM | | | | | | | | quartering | | | |
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| Budgeting Approved Budget Potcy 5/28/2012 Introduced Strategy | | | | | | | 7 7 7 7 | reports | | | |
| Budgeting Approved Budges Policy 5728/2012 100% Implementation of Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation of Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation of Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation of Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Policy (2012 - 2013) 100% Implementation Armaly Phocess Plan (Budget Plancial Statements Policy (2012 - 2013) 2011/2 | | | | | | | adingtoont budget | 25-Jan-13 | | | |
| Budgeting Approved Budget Policy (2012 - 2013) IDP/Budget Process Approved Legislative (2012 - 2013) IDP/Budget Process Plan (Budget Policy (2012 - 2013) IDP/Budget Reports (Process Plan (Budget Policy (2012 - 2013)) IDP/Budget Reports (Process Plan (Budget Reporting NA) Investment Reconciliations Report (IVA) Investments (Budget Reporting NA) Investment (Policy (Budget Reporting Na) Investment | | | | | | | review S72 report | | | | ٠ |
| Budgeting Approved Budge Policy 57282012 31 May-13 Budget Management Process Plan (1992) (2012 - 2013) Budget Management Process Plan (1993) (1994) | | | | | | | produced | | | | |
| Budget Process Approved Legislative (2012 - 2013) IDP/Budget Process Approved Legislative (2012 - 2013) IDP/Budget Process Approved Legislative (2012 - 2013) IDP/Budget Management (2012 - 2013) Budget Process Approved Legislative (2012 - 2013) Budget Management (2012 - 2013) Budget Reports Reconciliations (2012 - 2013) Conduct Budget Reports Reconciliations (2012 - 2013) Amual Financial Controls Adopted policy/procedure manual Amual Financial Controls Statements (2012 - 2013) Annual Financial Controls Adopted Financial (2012 - 2013) Audit Compliance (2012 - 2013) Continually (2012 - 2013) Audit Compliance (2013) Audit Compliance (2013) Audit Compliance (2013 - 2013) Continually (2012 - 2013) Audit Compliance (2013 - 2013) Audit Compliance (2013 - 2013) Continually (2012 - 2013) Audit Compliance (2012 - 2013) Audit Compliance (2012 - 2013) Continually (2012 - 2013) Audit Compliance (2013 - 2013) Audit Compliance (2012 - 2013) Continually (20 | | | | Budgeting | Approved Budget Policy | | 31-May | .13 | | | |
| IDPRibudget Process Approved Legicalaive 8/31/2011 31-Aug-12 | | | | | % Implementation of Budget Dollar, (2042) | | 100% Implementation | Annually | | | |
| DipPlibutget Process Plan Process Plan Process Plan Plan Process Plan | | | | | Duaget Folloy (2012 - 2013) | | | | | | |
| Pudget Maragement Process Paint (1904) Budget Maragement Process Paint (1904) Related Activities) Related Activities) Reporting NA Budget Reports Monthly Presented to EXCO Capital Budget Reporting NA Budget Reports Monthly Presented to EXCO Capital Budget Reporting NA Budget Reports Monthly Presented to EXCO Capital Budget Reporting NA Budget Reports Monthly Presented to EXCO Cash Flow Ratio of monthly Daily monitoring and Interestment experitions for monthly Presented to EXCO Financial Controls Adopted policy/procedure NA Investments Reports Monthly Presented to EXCO Financial Controls Adopted policy/procedure manual Admiral Financial Adopted Financial Statements Confirmation of Presented to EXCO Adopted Financial Statements Policy (2012 - 31/01/13 Statements Confirmation of Presented Adopted Financial Statements Policy (2012 - 31/01/13 Statement Policy (2013 - 2013) Manual Financial Complementation of Presented Adopted Financial Statements Confirmation of Presented Policy (2012 - 31/01/13 Statement Policy (2012 - 2013) Monthly Policy Indiana Policy (2012 - 31/01/13 Statement Policy (2012 - 31/01/13 Statement Policy (2013 - 31/01/13 Statement Policy (2013 - 2013) Date 12 July 2012 - Suppervisor: S | | | | IDP/Budget Process Plan | Approved Legislative Process Plan | 8/31/2011 | 31-Aug | .12 | | | |
| Process Pain (Budget Reports Process Pain (Budget Reports | | | | | % Implementation of | N/A | 100% Implementation | Annually | | | |
| Budget Management Operational Budget Reports NA Budget Reports Monthly Reporting NA Budget Reports Monthly Capital Budget Reporting NA Budget Reports Monthly Presented to EXCO Capital Budget Reporting NA Budget Reports NA Budget Reports Annually Reconciliations Report NA Budget Reports NA Bunicipal Investments Report NA Bunicipal Investments Municipal Investments Municipal Investments Report NA Bunicipal Investments Municipal Investments NA Budget Option NA Bunicipal Investments NA Budget Proceedure NA Surplementation Activation of Recording Annual Financial Confirmation of receipt of 31/01/12 31/01/13 Statements Statements Statements Adopted Financial Statements Adopted Financial Statements Adopted Financial Statements Adopted Financial Statements Adopted Virement Policy (2012 - 2013) Opinion Opinion Opinion Opinion Opinion Opinion Statement Policy (2012 - 2013) August Natural Financial Statement Policy (2012 - | | | | | Process Plan (Budget Related Activities) | | | | | | |
| Capital Budget Reporting NIA Budget Reports Monthly | | | | Budget Management | Operational Budget | N/A | Budget Reports | Monthly | | | |
| Conduct Budget Reporting INA Budget Reports Monthly Presented to EXCO Conduct Budget Reporting Report INA Budget Reports Ratio of months Report Ratio of months available Investment Reporting Repor | | | | | Reporting | | presented to EXCO | | | | |
| Conduct Budget Reconciliations Report Ni/A Daily | | | | | Capital Budget Reporting | W. | Budget Reports | | | | |
| Reconciliations Cash Flow Ratio of monthly Management expenditure to cash Agenditure to cash Investments Reporting Financial Confrols Reporting Financial Reporting Reporting Financial Reporting Financial Reporting Reporting Financial Reporting Reporting Reporting Financial Reporting Reporting Financial Reporting Reporting Financial Reporting Reporting Financial Reporting Financial Reporting Financial Reporting Reporting Financial Reporting Financial Statements Confirmation of receipt of 31-Aug-11 Statements Confirmation of receipt of 31-Aug-11 Financial Statements by AG Audit Complianc Audit Opinion Virement Policy (2012 - 2013 Right Reporting Virement Policy (2012 - 2013) Selegible Financial Reporting Virement Policy (2012 - 2013) Selegible Financial Reporting Virement Policy (2012 - 2013) Selegible Financial Reporting Financial Reporting Virement Policy (2012 - 2013) Selegible Financial Reporting Financial R | | | | Conduct Budget | Reconciliations Report | N/A | Daily | | | | |
| Management expenditure to cash reporting months cash avail. Adapted Financial Controls Annual Financial Statements by AG Financial Compliance Audit Compliance Audit Compliance Audit Opinion Date 12 July 2012. Sustement Policy Financial Statement Policy Financial Investment Policy Financial Inve | | | | Reconciliations | | | • | | | | |
| Financial Controls Adopted Policy/procedure manual Statement by AG Audit Compliance Audit Compliance Audit Opinion Opinion Virement Policy (2012 - 2013) Description of Michael Policy (2012 - 2013) Audit Compliance Audit Opinion | | | | Casri Frow | Ratio of monthly | Daily monitoring and | 1:02 1 month exp/2 | Annually | | | |
| Financial Controls Adopted Dollcy/procedure NI/A Investments Reports Monthly Presented to EXCO Adopted Pollcy/procedure NI/A 100% Implementation of Dollcy/procedure manual Statements Statements Confirmation of receipt of S1-Aug-11 31-Aug-12 Financial Statements by AG Adopted Virement Policy (2012 - 2013) Audit Compliance Audit Opinion Unqualified Audit Unqualified Audit Financial Virement Policy (2012 - 2013) Audit Compliance Audit Opinion Unqualified Audit Financial Year Ser-May-12 31-May-13 (Amually Virement Policy (2012 - 2013) Date 12 July 2012 . Supervisor: Supervisor | | | | Managemen | experiolitate to cash available | reporting | months Cash avail. | | | | |
| Financial Controls Adopted policy/procedure Ni/A 100% Implementation Annual Financial Annual Financial Annual Financial Annual Financial Adopted Financial 31/01/12 31/01/13 31/01/13 Statements Statements Statements Statements Statements Statements Confirmation of receipt of 31-Aug-11 31-Aug-12 Audit Compliance Audit Opinion Unqualified Audit Unqualified Audit 2012 - 2013 Audit Compliance Audit Opinion Unqualified Audit Unqualified Audit Elnancial Year Streement Policy (2012 - 2013 Wilmorementation of Virement Policy (2012 - 2014) Ni/A 100% Implementation Virement Policy (2012 - 2014) Ni/A 100% Implementation Converted 2013 August 2012 Supervisor Converted 2013 August 2013 | | | | Investments | Municipal Investments Reporting | N/A | Investments Reports | Monthly | | | |
| Maintage | | | | Financial Controls | Adopted policy/procedure | N/A | Meseliked to EACO | 6 | | | |
| Armual Financial Adopted Financial Statements Mi/A 100% Implementation Armually | | | | | manual | | is one | 2 | | | |
| Amutal Financial Adopted Financial Statements 31/01/12 31/01/13 | | | | | % Implementation of notice manual | N/A | 100% Implementation | Annually | | | |
| Statements Statements Confirmation of receipt of 31-Aug-11 31-Aug-12 Audit Compliance Audit Opinion Unqualified Audit Unqualified Audit Plancial Year Virement Policy Adopted Virement Policy (2012 - 2013 NIAA 100% Implementation Virement Policy (2012 - 2013 NIAA 100% Implementation Virement Policy (2012 - 2013 NIAA 100% Implementation Virement Policy (2012 - 2013) Date 12 July 2012 Supervisor: | | | | Annual Financial | Adopted Financial | 31/01/12 | 31/01/ | 133 | | | |
| Audit Compliance Audit Opinion Unqualified Audit Unqualified Audit Compliance Audit Opinion Unqualified Audit Opinion Opinion Virement Policy Adopted Virement Policy (2012 - 2013 | | | | Statements | Statements | | | ! | | | |
| Audit Compliance Audit Opinion Unqualified Audit Unqualified Audit 2012 - 2013 Virement Policy Adopted Virement Policy 28-May-12 31-May-13 % Implementation of Virement Policy (2012 2013) 2013) Date 12 July 2012. Supervisor: | | | | | Confirmation of receipt of Financial Statements by AG | | 31-Aug | -12 | | | |
| Virement Policy Adopted Virement Policy 28-May-12 31-May-13 % Implementation of N/A 100% Implementation Annually Virement Policy (2012 - 2013) Date 12 July 2012 Supervisor: | | | | Audit Compliance | Audit Opinion | Unqualified Audit Opinion | Unqualified Audit | 2012 - 2013 Financial Year | | | |
| % Implementation of N/A 100% Implementation Annually Virement Policy (2012 - 2013) Date 12 July 2012 Supervisor: | | - | • | Virement Policy | Adopted Virement Policy | 28-May-12 | | -13 | | | |
| Wrement Policy (2012- 2013) Date 12 July 2012 Supervisor: | | | | | % Implementation of | N/A | 100% Implementation | | | | |
| Date 12 July 2012Supervisor: | | | | 1 | Virement Policy (2012 - 2013) | | | | | | |
| Convright 2012 Memorial Municipality | Sia | natures: Employe | | 8 | Date 10 Inly | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | 7 ()11/1 | 07 | 9 |
| | | fold |) | | Date 12 July v | 2012 | pervisor: | | ////////////////////////////////////// | 12 July 20 | 12 |
| | | | | | | | | • | | | |

| | | Quarter | | | | | | | | - | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--------------|----------------------|--|--|---|---------------------|---------------------|----------------------|--------------------------------------|---------------------------|------------------------|----------------------------------|----------------------------|--------------------------|---------------|----------------------|---------|---------------------|---------------------------|----------------|-----------------------------------|-------------------------|-------------------------|-----------------------|----------------|------------------------------|---------------------------|-----------------|-----------------|-----------------|--|-------------|---------------------|----------------------|------------|--|--|--|---|
| | Reviews | Actual | | | | | | | | | | | | | | | | | | - | | | | | | | | | | | | | | | | | | |
| | | Target | | | | | | | | | | | | | | | | | i | | | | | | | | | | | | | | | | | | | |
| | Timeframe | | 3 | Annually | 12 | Annually | 2012 - 2013 | Financial Year | Villiudily | | | Annually | Annually | | NCO) | (00) | Within 3 months | from | identification | End June 2013 | | End Line 2010 | Elid June 2013 | | End June 2013 | Annually | Annually | | | | | | Quartely | | | End June 2013 | A PARTY PART | |
| | Target | | 6/30/2013 | 100% Implementation | 30/09/2012 | 100% Implementation | Audit Report with no | SCM findings 100% of purchases to | comply with SCM | Policy according to | the value for money principle | 0% Fruitless | 5 Day turnaround time | | Weekly (MANCO) | | on all identified | cases | | last Audit 0 number of staff with | companies registered | 100% of identified | cases to be forwarded | for litigation | Registry Files at Finance | 100% up to date | Not to exceed | stipulated time | / day quotation | days turnaroung time | 75 days for | competitive bidding | 4 Reports submitted | to Council | within 10 Days after the month ends | 1 Report | | |
| AN (4) | Baseline | Information | 30/09/2011 | N/A | 30/05/2012 | 30/07/2012 | N/A | N/A | | | | N/A | N/A | | N/A | | | | | | Report as a discfairmer | | | | None reported | | 120 Days | | | | | | N/A | | | 30-Jun-11 | | |
| WORKFLAN (4) | Indicator | | Approved 2013 - 2014 Procurement Plan | % Implementation of 2012 - N/A 2013 Procurement Plan | 1 i | ementation of SCM | Policy | % of purchases that comply N/A | with SCM Policy according | to the value for money | principle | % of Fruitless Expenditure | Customer turnaround time | | Contracts Perforance | Reports | % Implementation of | punitive measures for non | performance | No of internal staff with | companies on database | % of cases forwarded to | Legal for litigation | | Finance Section Registry | % up to date SCM registry | Time lapse when | processing bids | | | | | Reports submitted to | | | Implementation and monitoring of SCM Policy | Report submitted to FPC, | EXCO and Full Council - SCM Red 6(2)(a)(i) |
| | Activities | 一 | Annual Procurement | | SCM Policy Review | | | Inventory Management | | | | Just in Time Purchasina | = | $\overline{}$ | Contract Management | | | | | SCM Database Audit | | | | _ | Kecords Ivianagement | | Bid Processing | Aut. 100 110 | - L-Connection | | | | reporting | | . 1 | | | |
| | Weight (%) | | 15.0% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | \ |
| | Key Performance Area | | ouppty chain Management. | | | | | | · | | | | | | | | | | | | | | | | | | | | | | | | | | | | • | |
| | National KPA (SDBIP) | - Committee of the comm | | management and reporting, effective | budgeting & revenue | enhancement | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Signatures: Employee:

...... Date 12 July 2012......Supervisor: ..

......Date 12 July 2012......

WORKPLAN (5)

| Municipal Performance Management Transformation and Institutional Development | titialice Alca | | | | | | | | |
|---|----------------|---|-----------------------------|--|-------------------------|------------------------------|------------|---------|---------|
| | (APA) | weight (%) | Activities | Indicator | Baseline Information | Target Timeframe | ше | Reviews | |
| | | Ţ | | | | | Target | Actual | Quarter |
| Institutional Development | e Management | 10.0% | Planning and Agreements | Submission towards Municipal IDP | A/N | As per internal notification | | | |
| | | | | Submission towards Municipal SDB1P | N/A | 30-Apr-13 | | | |
| | | | | Submission of section | | 1-Nov-12 | | | |
| | | | | Perfromence | No Dorformanio | 07 17 7 | | | |
| | | | | cess | Agreements in place | 1-Jul-13 | | | |
| | | | | | | | | | |
| | | | Monitoring and Reporting | Section Performance Monitoring Meetings | | Weekly | | | |
| | | | | Submission of Performance | | Monthly (Extended MANCO) | | | |
| | | | | EXCO | | Monthly (EXCO) | | | |
| | • | | | Submission towards Municipal Annual | | 30-Jul-12 | | | |
| | • | | | Performance Report | | | | | |
| | | - | Assessments | Assessment meetings | | End Oct '12 | | | |
| | | | | register & Assessment | | End Jan '13 | | | |
| • | | | | Forms | | End April '13 | | | |
| | - | | | | | End July '13 | | | |
| | | - | | | | End July '13 | | | |
| | | | AG Compliance | % Compliance to Performance Audit | N/A | 100% Compliance Annually | <i>λ</i> : | | |
| | | | | Requirements as stipulated | | - | | | |
| | | | | in the AG Performance Dashboards | | | | | |
| | | *************************************** | | Response to AG queries | N/A | Within the required Annually | λí | | |
| _ | - | | | | | | | | |

..... Date 12 July 2012......Supervisor:

Signatures: Employee: ..

-Date 12 July 2012.....



ANNEXURE C

FINANCIAL DISCLOSURE FORM

| P.O. Box 2344, Stanger, 4450 and | | | | (Postal address) |
|--|-------------|------------------|---------------|--|
| 8 Tarpon Crescent, Blythedale Beach, Sta address) employed as <u>Chief Financial Offic</u> | _ | | i | (Residential |
| Municipality hereby certify that the following | | | | nd correct to the best of my |
| knowledge: | | | | |
| 1. Shares and other financial interests institutions) | (Not ban | k accoun | ts with | financial |
| See information sheet: Note (1) | · <u>,</u> | | | |
| Number of shares / extent of financial interest | Nature | Nomina | l value | Name of Company or entity |
| lone | None | None | | None |
| · · · · · · · · · · · · · · · · · · · | | | | *************************************** |
| • | | | | |
| See information sheet: Note (2) Name of Corporate entity, partnership or firm | Type of b | | Amou | The state of the s |
| 2. Directorships and Partnerships See information sheet: Note (2) Name of Corporate entity, partnership or firm one Active | | | | |
| See information sheet: Note (2) Name of Corporate entity, partnership or firm one Active 3. Remunerated work outside the Municipa | None Active | Э | None A | ctive |
| Name of Corporate entity, partnership or firm one Active 3. Remunerated work outside the Municipa See information sheet: Note (3) | None Active | e nctioned by | None A | ctive |
| See information sheet: Note (2) Name of Corporate entity, partnership or firm one Active 3. Remunerated work outside the Municipa See information sheet: Note (3) | None Active | e nctioned by | None A | ctive |
| See information sheet: Note (2) Name of Corporate entity, partnership or firm | None Active | e nctioned by | None A Counci | |



| Name of client | Nature | | Type of business | activity | Value of benefits received |
|---|-------------------|---------------|-------------------|----------|----------------------------|
| None Currently | None Cu | rrently | None Currently | | None Currently |
| | | | | | |
| | | | | | |
| 5. Sponsorships See information sheet | : Note (5) | | | | |
| Source of sponsorsh | ìp | Descripti | on of sponsorship | Valu | ue of sponsorship |
| None | | None | | None | 2 |
| | | | | | |
| | | | | | |
| See information sheet | : Note (6) | | | | |
| Describtion | | Value | | Soul | rce |
| | | Value R200 | | | Bank |
| | | | | | |
| | | | | | |
| lowers 7. Land and proper | = | | | | |
| Description Towers 7. Land and proper See information sheet: Description | = | | Area | | |
| Towers 7. Land and proper See information sheet. Description | Note (7) | R200 | Area 1000 sq | Absa | Bank |
| Towers 7. Land and proper See information sheet: | Note (7) | R200 Extent | | Absa | Bank |
| Tarpon crescent, Blytl | Note (7) | R200 Extent | | Absa | Bank |
| Tarpon crescent, Blytl | Note (7) | R200 Extent | | Absa | Bank |
| Tarpon crescent, Blytl | Note (7) | R200 Extent | | Absa | Bank |

 I certify that before administering the oath/affirmation I asked the deponent the following questions and wrote down her/his answers in his/her presence:



| | (1) | Do you know and understand the contents of the declaration? Answer |
|---------------|--------|---|
| | (ii) | Do you have any objection to taking the prescribed oath or affirmation? Answer |
| | (iii) | Do you consider the prescribed oath or affirmation to be binding on your conscience? Answer |
| 2. | of the | rtify that the deponent has acknowledged that she/he knows and understands the ents of this declaration. The deponent utters the following words: "I swear that the contents is declaration are true, so help me God." / "I truly affirm that the contents of the aration are The signature/mark of the deponent is affixed to the declaration in my presence. |
| Comr | | oner of Oath /Justice of the |
| Full fir | st nar | nes and surname:(Block |
| | | ignation (rank):Ex Officio Republic of South Africa |
| Date: | | |
| | | |
| CONI DATE: | ENTS | NOTED: MAYOR MM |



INFORMATION SHEET FOR THE GENERIC FINANCIAL DISCLOSURE FORM

The following notes is a guide to assist with completing the Financial

Disclosure form (Annexure A):

NOTE 1: Shares and other financial interests

Designated employees are required to disclose the following details with regard to shares and other financial interests held in any private or public company or any other corporate entity recognised by law:

- The number, nature and nominal value of shares of any type;
- The nature and value of any other financial interests held in any private or public company or any other corporate entity; and
- The name of that entity.

NOTE 2: Directorships and partnerships

Designated employees are required to disclose the following details with regard to directorships and partnerships:

- The name and type of business activity of the corporate entity or partnership/s; and
- The amount of any remuneration received for such directorship or partnership/s.

Directorship includes any occupied position of director or alternative director, or by whatever name the position is designated.

Partnership is a legal relationship arising out of a contract between two or more persons with the object of making and sharing profits.

<u>NOTE 3</u>: Remunerated work outside the Municipality (As sanctioned by Council) Designated employees are required to disclose the following details with regard to remunerated work outside the public service:

- The type of work;
- The name and type of business activity of the employer; and
- The amount of the remuneration received for such work.

Remuneration means the receipt of benefits in cash or kind, and work means rendering a service for which the person receives remuneration.

NOTE 4: Consultancies and retainerships

Designated employees are required to disclose the following details with regard to consultancies and retainerships:

- The nature of the consultancy or retainership of any kind;
- The name and type of business activity, of the client concerned; and
- The value of any benefits received for such consultancy or retainerships.



NOTE 5: Sponsorships

Designated employees are required to disclose the following details with regard to sponsorships:

- The source of the sponsorship;
- The description of the sponsorship; and
- The value of the sponsorship.

NOTE 6: Gifts and hospitality from a source other than a family member

Designated employees are required to disclose the following details with regard to gifts and hospitality:

- A description and the value and source of a gift with a value in excess of R350.00;
- A description and the value of gifts from a single source which cumulatively exceed the value of R350.00 in the relevant 12 month period; and
- Hospitality intended as a gift in kind.

Designated employees must disclose any material advantages that they received from any source e.g. any discount prices or rates that are not available to the general public. All personal gifts within the family and hospitality of a traditional or cultural nature need not be disclosed.

NOTE 7: Land and Property

Designated employees are required to disclose the following details with regard to their ownership and other interests in land and property (residential or otherwise both inside and outside the Republic):

- A description of the land or property;
- The extent of the land or property;
- The area in which it is situated; and
- The value of the interest.