

## 1.9 WASTE MANAGEMENT DIVISION

### 1.9.1 KEY PERSONNEL

Ms. J. Reddy		Mr. R. RAJAH		Mr. N. Masikane
Business Manager		Manager: Waste Management Division		Operations Manager
Mr. S. Padayachee (Acting) Foreman Public Toilets	Mr. R. Polliah Foreman Garden Site / Illegal Dumping	Mr. K. Singh Foreman Refuse Removal	Ms. M. Ndlovu Foreman Street Sweeping	Mr. P. Moseya Foreman Street Sweeping

### 1.9.2 SERVICES/FUNCTIONS

Waste Management provides the following services:

#### 1.9.2.1 REFUSE COLLECTION

- Domestic door to door refuse collection.
- Industrial refuse collection in the form of 15m<sup>3</sup> containers.
- Commercial refuse collection in the form of 1.75m<sup>3</sup> containers and 240 litre containers.



### **1.9.2.2 COLLECTION OF ILLEGAL DUMPING**

Waste Management collects all illegal dumping as and when necessary. The two main criteria are safety and health.

### **1.9.2.3 PUBLIC TOILETS**

There are twenty nine public toilets situated mainly in the main CBD. The toilets are open every day seven days per week.



### **1.9.2.4 CBD NIGHT SHIFT REFUSE COLLECTION**

### 1.9.2.5 STREET SWEEPING

- Developing community participation structures.
- All streets are swept according to a schedule.
- The CBD's receive a nightly service.
- The main CBD receives a weekend service.
- Using community supplied labour for ad hoc cle



### 1.9.2.6 GARDEN SITES

- There are ten strategically placed garden refuse collection sites around the city.
- There are 25m<sup>3</sup> containers at each of these in which residents place their garden refuse.
- The containers are emptied regularly.
- Grange, Link and Prestbury sites have been upgraded.
- The upgrading of Ritchie Road is awaiting the tender process



Grange Garden Site



### 1.9.2.7 MANAGEMENT OF CONTRACTED OUT SERVICES

- Previously PHB housing now formalized are serviced via small business in the form of SMME's. There are five contracts servicing parts of Imbali, Edendale, France, Glenwood and Woodlands. A full range of waste management services as well as grass cutting and drain cleaning services is provided.
- Door to door refuse collection services are currently being instituted via outsourcing to community SME.
- There is another form of refuse collection service as a micro enterprise serving the Ashburton and Lynnfield Park areas.
- Ad hoc street sweepings and other bag collections are currently outsourced to community contractors.



### 1.9.2.8 PUBLIC EDUCATION AND AWARENESS

The business unit has formally adopted the Keep Pietermaritzburg Clean Association into its organizational structure as its education and awareness arm. The KPCA provides an education and awareness service provision to external stakeholders such as the general public, but in particular to environmental interest groups, schools, and businesses.

## **1.9.3 KEY PROJECTS**

### **1.9.3.1 COMMUNITY AWARENESS**

- Promote a strong feeling of pride in the city.
- Undertake public awareness campaigning.
- Undertake public and community based campaigns promoting alternative waste management practices in order to reduce the waste stream by 10%. Pilot project being considered in area with sustainable waste classification profile
- Strong promotion of community based activities via Shosholozza and City Facelift campaigns.
- Food for waste programme as mooted by Provincial Dept of Transport being considered.

Awareness Education Trailer



### **1.9.3.2 LEGISLATION**

Enforce relevant legislation.

### **1.9.3.3 SERVICE DELIVERY**

- Investigate and institute alternative service delivery options to reduce the backlog.
- Upgrade the fleet in order to provide a cost effective service.
- Alternative service delivery plans. A report is ready for action via consultation with stakeholders.
- Service backlog reduction with the advent of SMME's type service provision.

### **1.9.3.4 WASTE MANAGEMENT BY-LAWS**

- The rewriting of the Waste Management by-laws has been completed.
- The next step is to educate and inform the public and enforce the by-laws.

## **1.9.4 CHALLENGES**

### **1.9.4.1 FLEET MANAGEMENT**

Workers and management in operations and the fleet need to inculcate a feel for planned/preventative maintenance and its impact.

### **1.9.4.2 PRODUCTIVITY**



- Improved productivity.
- Training of staff from scratch commenced in June 2007 with all staff being re-inducted. Driver training is scheduled for July/August 2007. A Supervisor development programme commenced in August 2007.

### **1.9.4.3 BUDGET**

An improved budget is required which can cater for service provision in an effective manner.

## 1.10 MSUNDUZI MUNICIPAL LIBRARY

### 1.10.1 KEY STAFF

					
MR. R. CZUJKO B.A. Chief Administrative Officer	MS P. PARAG B.A., H.D.L.I.S., B.BIBL. (Hons) Principal Librarian : Children's Services	MR.S J. PHOENIX B.A., H.Dip.Lib., B.BIBL. (Hons) Principal Librarian: Info & Tech Services	<b>MR J. MORRISON</b> B.A., H.Dip.Lib. <b>MANAGER: LIBRARY SERVICES</b>	MRS.M.ANDERSON B.A. (Hons), B.Bibl. Principal Librarian : Lending Services	MR. M.NTOMBELA B.Th., P.G.D.I.S., B.BIBL.(Hons), M.IS Principal Librarian : Branch Services
					
MS K. NAIDOO B.A., H.D.L.I.S. Senior Librarian Adult Reference	MRS S. HARKHU B.A., H.Dip.Lib. H.D.E., M.Phil. Senior Librarian (Acting) Periodicals	MISS N. KUZWAYO B.Bibl. (Hons) Senior Librarian Cataloguing–Legal Deposit	MISS .J. BENTLEY B.A., H.D.L.I.S., B.BIBL. (Hons) Senior Librarian Cataloguing– Library	MRS E.C. NEILSON B.A., H.Dip.Lib Senior Librarian Branches: N.Region	MRS C.A. TAYLOR B.Sc.(Hons), P.G.C.E., M.C.L.I.P. Senior Librarian Children's Ref
	MS A. BASTHDAW N.D.LIS., P.G.D.L.I.S., B.BIBL. (Hons) Senior Librarian Children's Lending	MS B.B. MOLEME B.A., A.U.D.I.S., B.Soc.Sc.(Hons) Senior Librarian Adult Lending	MISS S.MKHULISI B.A., P.G.D.L.I.S. Senior Librarian Branches: S.Region		

MRS E. SINGH B.Bibl. Librarian: Cataloguing	MISS A. PILKINGTON B.A., B.Bibl. Librarian: Cataloguing	MR P. vd MERWE B.A., H.Dip.Lib. Librarian: Cataloguing	MR S. MTHEMBU B A , A.U.D.I.S Librarian: Children's Ref.
--	--	---	---

## 1.10.2 INTRODUCTION

The public library in Msunduzi has been in existence for over 157 years. From 1850 until 2004 it was administered by the Natal Society. On 1 April 2004 the library and staff were integrated into the Msunduzi Municipality. The Library aims to provide a full library service, from the main library in the Bessie Head Building, its eight branches and its Housebound and Traveling Services, to all the people of Msunduzi. During the 2006/7 annual year, just over one million books were loaned to the public. The range and quality of the resources housed in both the Children's and Adult Reference Libraries enable staff to deliver an excellent service

## 1.10.3 FUNCTIONS/SERVICES

### 1.10.3.1 LEGAL DEPOSIT COLLECTION

The Msunduzi Municipal Library is one of 5 Legal Deposit libraries in South Africa, and the only one in the Province of KwaZulu-Natal, which have been accorded Legal Deposit status in terms of the Legal Deposit Act, No. 54 of 1997. Having had this status since 1916, the library has been able to amass a huge collection of South African books, pamphlets, periodicals and newspapers which it has to preserve for future generations. Owing to this Legal Deposit privilege this library is obliged to make the information thus deposited available throughout the province of KwaZulu-Natal and also to the wider public of South Africa. The complete holdings are recorded on national databases using nationally and internationally recognised standards. It has become a major resource for academics, legislators, students and government departments.

### 1.10.3.2 PERIODICALS DEPARTMENT

The Periodicals Department receives records and stores all serial publications submitted under the Legal Deposit Act, together with a small range of publications purchased on subscription. These items are accessible to any member of the public who wishes to consult them. There is also a public reading area where people can come to read back copies of periodicals as well as new copies of items not displayed in the Reference Library. At present this Department receives 3990 periodicals and 290 newspapers.



### 1.10.3.3 REFERENCE LIBRARY

The Reference Library contains an extensive selection of reference materials in various formats – quick reference, encyclopaedias, dictionaries, directories, tertiary textbooks, government publications, maps and pamphlets. This collection is greatly enriched by the material received under the Legal Deposit Act. There is a comfortable area where people can come to read the latest newspapers and periodicals.

### 1.10.3.4 ADULT LENDING LIBRARY





The Adult Lending Library has a large and comprehensive collection of books, constantly in need of updating and expanding, to meet the needs of all sectors of our population and to keep its collection relevant and up-to-date

### 1.10.3.5 MUSIC/AUDIO-VISUAL LIBRARY

The Music Library, while being very well used for recreational and cultural purposes, is also used constantly by many tertiary-level music students, music teachers, choir masters and choral groups. In addition to recordings and videos, musical scores are in constant use. Audio-books are perennially popular across the board.

### 1.10.3.6 HOUSEBOUND AND TRAVELLING LIBRARIES

The Housebound and Travelling Libraries provide greatly appreciated services for those unable to get to the town or branch libraries.

### 1.10.3.7 CHILDREN'S LENDING LIBRARY

The Children's Lending Library is situated in the new wing. It is attractive, well appointed and welcoming and well stocked with new books. Children's after-school needs are catered for here with various activities, story telling and tables and chairs set aside for



doing homework.

#### 1.10.3.7.1 CHILDREN'S LENDING LIBRARY HOLIDAY PROGRAMMES

Extensive holiday programmes are conducted in the Christmas and mid-year school holidays. They provide for the education and development of our young people and are a



much  
needed



community facility

### 1.10.3.8 CHILDREN'S REFERENCE LIBRARY



The Children's Reference Library in the new wing is well stocked and is bright and airy with new furnishings. The atmosphere and surroundings are most conducive to study and it is heavily used. Up to 900 learners use this facility on a Saturday morning and about 400 per day during the week. Approximately 16000 photocopies are made each month by students doing projects



**Children's Reference ~ Saturday Mornings**

### 1.10.3.9 NEW BOOKS

New books exclusively for the new Children's Lending Library and for the Children's Reference Library have been purchased by means of the Carnegie Grant. This has made this collection one of the best in South Africa. The Library also received a Celebratory Grant of \$15 000 from the Carnegie Foundation to purchase South African literature and



music.

#### Cataloguing Department

### 1.10.3.10 BRANCH SERVICES

Branches have been established at Northdale, Georgetown, Eastwood, Woodlands, Sobantu, Ashburton, Ashdown and Macs. The books and other materials stocked in our Branch libraries are, on the whole, very old. Any new materials injected into the stock are largely donations, rejects or duplicates from the Main Library or rotated stock from the KwaZulu-Natal Provincial Library Service. The statistics are, therefore, expected to rise without any new materials being bought specifically for the Branch Services.

The Branch Libraries organize a variety of programs targeting pre-school children, learners, students, educators and general users. These programs include talks, displays, pre-school story-telling, school visits, colouring and poetry competitions and face painting.

#### 1.10.3.10.1 STUDY SKILLS AND CAREER GUIDANCE

A move was made to link up with other internal and external stake holders to provide information to children and learners through study skills and career guidance



courses. During March 2007, the Library Branch Services organized that the University of KZN students' Tutoring Project assist grades 11 and 12 students with study skills and career guidance.

**University of KZN students (Tutoring Project)**

The Msunduzi Municipal Youth Co-ordinator has requested that this service also be made available to schools in the Vulindlela region. Branch Library Services plan to continue these projects reaching out to more schools in the Greater Edendale Area.

#### **1.10.4 KEY PROJECTS**

Our goal is to create an outstanding library service in our city so as to provide the best buildings, equipment and facilities to serve people of all ages and specifically to provide the children and young adults in our community with an exceptional library and information service and recreational facility. In doing this we hope to make young people see the public library as a lifelong resource, not only for schoolwork projects but also as a source of pleasure and knowledge for life, becoming borrowers as well as users.

##### **1.10.4.1 CARNEGIE CORPORATION GRANT AND KWAZULU-NATAL PROVINCIAL LIBRARY FUNDING PROJECTS**

In 2003/2004 the Msunduzi Municipal Library received a Carnegie Corporation grant as well as funding from the KwaZulu-Natal Provincial Library Services for a structure. Children were specifically chosen as the focus for the project as children comprise the largest portion of the population in Msunduzi. The new Children's Library Wing was built adjacent to the old library as it is the most accessible venue in Msunduzi situated in the centre of the Central Business District with the new taxi rank close by. The new Children's Library Wing and its facilities have received a great deal of praise since its completion.





#### 1.10.4.1.1 REFURBISHMENT AND RENOVATIONS

It was decided, in order to create more space in the new Children's Library, to put the Music Library and Internet Café in the old Main Library. Once this part of the project began the Msunduzi Municipality were so pleased with what was happening that, following negotiations, they provided extra funding in order to re-furbish parts of the old library building. With this funding a new air conditioning plant was installed and two floors had their ceilings and carpeting replaced and walls re-painted



The Cataloguing Department was completely re-furbished and new desks and shelving were installed by March 2007.



Cataloguing Department ~ After

#### 1.10.4.1.2 GARDENS



The Msunduzi Municipality funded the establishment of the beautiful gardens which surround the library. The gardens boast a water feature and indigenous plants and have become a haven for everyone in the vicinity, a place to get away from the hustle and bustle of the city. The view of the gardens from within the library is spectacular. There is a very attractive designated area where storytelling and other outdoor activities take place. This area has been used for a number of very successful library projects. In fact the gardens are so attractive that couples frequently use them as a venue for their wedding photographs.

#### 1.10.4.1.3 AMERICAN CORNER

The new Children's Wing and refurbishment of parts of the old library inspired further developments such as the establishment of an American Corner in the main library which the American Embassy paid for. The donation of 1 000 books, periodicals, computers and furniture has been well received as have the speakers they supplied for talks and workshops.

#### 1.10.4.1.4 IT AND CONNECTIVITY

The computers and other electronic equipment supplied by the Carnegie Corporation and the KwaZulu-Natal Provincial Public Library and Information Services to the Bessie Head Library have had a huge impact on the lives of the staff and the library users.

- The computerized issue and return system utilizing the PALS system of the KwaZulu-Natal Provincial Public Library and Information Service has revolutionised the lives of those responsible for circulation and cataloguing and enabled the staff to cope with the increased usage.
- All Library staff are now connected to the Internet through the Msunduzi Municipal Network. This connection has given the Library access to all Municipal facilities and support staff and much improved communication between the Library and the Municipality to the benefit of both parties.
- The Internet Café for public use has been a great success.



#### 1.10.4.1.5 GRAND OPENING

The Msunduzi Municipal Library is proud of the recently completed Children's Wing, built and equipped as a joint venture between the Carnegie Corporation of New York, the KwaZulu-Natal Provincial Library Services and the Msunduzi Municipality. On the 3<sup>rd</sup> of July 2007 more than 100 guests attended the spectacular official opening of the R35 million Children's Library. A plaque to commemorate the opening was



unveiled by the Mayor, Cllr Hlatswayo, the Minister of Arts and Culture, Mrs W Thusi and the President of the Carnegie Corporation of New York, Mr Vartan Gregorian. Following a tour of the Library, guests proceeded to the City Hall for lunch.

#### 1.10.4.2 CARNEGIE II

At a meeting on 14 June 2007, the Board of Trustees of the Carnegie Corporation of New York appropriated the sum of \$2 500 200, 00 to the Msunduzi Municipal Library in order to create a model library for adults.

This, the second grant from the Corporation, will be used to re-stock and furnish Adult Reference, Periodicals and Adult Lending and to refurbish the old auditorium. A new concrete deck will be constructed between the Lower Basement and Ground Floor and 31 mobile bases will be installed with shelving on it. It is anticipated that the renovation of the interior of the Bessie Head Library will be completed by June 2008.

#### 1.10.4.3 MELLON FOUNDATION FUNDING

With funding received from the Mellon Foundation in New York, the Msunduzi Municipal Library is now able to have access to the National Library of South Africa's Millennium Library Automation System. This initiative has enabled the Legal Deposit Section of the Msunduzi Library to utilise and share all the ICT resources and staff at the National Library. Mellon also paid for 3 printers, 15 PCs, the Millennium license during the 3 year installation period, staff training as well as the conversion of data stored on the old URICA System.

#### 1.10.4.4 BRANCH SERVICES

Many of the existing branches are sub-standard and need to be up-graded or replaced. Over the next 10 years the library intends negotiating with the KwaZulu-Natal Provincial Public Library and Information Service (Capital Funders) for building subsidies in order to renovate some of the existing branches and to obtain further subsidies for the construction of more branch libraries in the previously disadvantaged areas



~due for completion September 2007

#### 1.10.4.5 MOBILE LIBRARY

Four schools in the Vulindlela district benefited from a mobile library which was launched during May 2007 at Mntoqhotho High School. The other schools which will benefit from the mobile library are Mtholanqhondo, Mpande and Emzamweni High Schools. The bus



will alternate between the schools from Monday to Thursday. Pupils at each school will be able to use the books and prescribed study materials from 11



a.m. to 2.30 p.m. The library bus contains non-fiction books, study guides, limited quantities of books for projects and some fiction.

#### **1.10.4.6 COLLECTION DEVELOPMENT**

- Conduct stock analysis of the existing collection and ascertain the needs and gaps in the collection
- Build up a collection of library material for the whole library system
- Plan for the acquisition of new books for the proposed new libraries
- Liaise with the school sector in order to determine learner requirements.
- Purchase 100 000 new books with the Carnegie Grant

#### **1.10.4.7 AUTOMATION AND TECHNOLOGY**

- Install where appropriate, the PALS Automated Library System at the larger branches
- The INNOPAC Library System became operational in March 2007
- Appoint ICT specialists to provide specifications of requirements
- Plan for the provision of the latest audiovisual and reprographics equipment

#### **1.10.4.8 EXPECTED OUTCOMES FROM THESE PROJECTS**

Widening the horizons, capacity, capabilities and opportunities of the people of Msunduzi region will be the underlying aim i.e.:

- Provision of excellent reference services and a top class resource centre
- Access to the latest information and computer technology
- Training in computer literacy and the use of the Internet
- Provision and promotion of lending library services offering an extensive range of reading and information for all ages
- Exposure to a variety of artistic and cultural media and experiences
- Storytelling, play and educational activities which stimulate creativity, the imagination and an interest in books, Science and Technology, Arts and Culture
- Provision and supervision of recreational areas and facilities where children and young people can play and relax in a safe, comfortable and pleasing environment
- Librarians will be knowledge navigators rather than custodians of knowledge
- Integrate the library into the development of the Freedom Square Precinct.
- Submit further applications to the Carnegie Corporation for additional funding to upgrade branch libraries.

#### **1.10.5 CHALLENGES**

##### **1.10.5.1 STAFF SHORTAGES**

- 38 members of staff, from librarians and computer technicians to security guards and cleaners are needed in order to provide the optimum service which the citizens of Pietermaritzburg Msunduzi deserve.
- The increase in the number of sick staff is putting great strain on those who are a work.
- The shortage of staff is exacerbated by the length of time it takes replace staff that leave or retire.

##### **1.10.5.2 BUILDING MAINTENANCE**

The amount provided in the budget is insufficient to adequately maintain the main library and its branches.

##### **1.10.5.3 RESTRICTED BUDGET**





With a very restricted budget, it is essential that external sources of funding be found.

#### **1.10.5.4 LACK OF TRAINING**

- During 2006/7, staff began attending training courses paid for by the Municipality. Many procedures within the Municipality are still not known by staff though.
- The installation of the computer network and link to the Municipality was completed during 2007 and staff at all levels urgently needs to improve their IT skills.

#### **1.10.5.5 SECURITY**

All buildings housing libraries are at risk to break-ins and vandalism and the staff are vulnerable to the unruly and criminal elements of our society.

##### **1.10.5.5.1 COMPUTER EQUIPMENT**

- The Georgetown library has had 14 break-ins.
  - The Northdale branch has had 5 break-ins.
  - Computer equipment has been stolen from the Main Library
- Large amounts of expensive computer equipment were stolen in all of the above cases. Unless security is improved installing expensive computers, particularly in the Branch Libraries will no longer be a feasible proposition.

##### **1.10.5.5.2 VANDALISM**

Vandalism is an ongoing problem in both the Bessie Head Building and most of the branches.

All the toilets in the new wing have been vandalized to some extent, with the male toilets being by far the worst. There have been a number of floods of varying severity also believed to be the acts of vandalism.

##### **1.10.5.5.3 SAFETY OF STAFF**

In some of the isolated branches, members of staff have, on occasions, been threatened by criminals. This is particularly the case in winter when it gets dark early.

##### **1.10.5.5.4 SAFETY OF THE PUBLIC AND THEIR PROPERTY**

In Freedom Square security is a problem. On numerous occasions library members have reported that either their motor vehicles or the contents thereof had been stolen. Secure parking is urgently required for our patrons and staff.

##### **1.10.5.5.5 THEFT OF LIBRARY MATERIAL**

The theft of library material is having a detrimental effect on the Library. Apart from the theft there is also the problem of people not returning items borrowed.

#### **1.10.5.6 BOOKS AND OTHER LIBRARY MATERIAL**

- The fact that the Municipality no-longer funds the purchase of books means that that the Library is dependant on books which they get from the Provincial Library Services.
- The lack of a wide range of Zulu literature is a serious problem and hampers the development of reading.
- Thousands of users will be disadvantaged this year as no money has been allocated by the Municipality for the purchase of newspapers and periodicals. for the 2007/8 financial year



### **1.10.5.7 CHILDREN'S LIBRARY**

The new library, recently opened is already overcrowded. Facilities at the Georgetown and Northdale Branches are on the other hand under utilized and efforts will be made to improve these facilities in order to attract more users to them.

### **1.10.5.8 LIBRARY VEHICLES**

Lack of functional motor vehicles is a great hindrance to providing an adequate service to all users.

### **1.10.5.9 STORAGE SPACE**

The Legal Deposit section which is now full is to be enlarged with the addition of another floor. This new storage area will carry 31 mechanically assisted mobile bases to house steel shelving. It is hoped that this installation will provide sufficient storage space for the next 20 years.



**Periodicals Department ~ Stack Area**

## 1.11 GREATER EDENDALE DEVELOPMENT INITIATIVE

### 1.11.1 HISTORICAL CONTEXT

Edendale has a unique place in the settlement history of South Africa. In 1851, 100 Christian families of Giqua, Pondo, Sotho, Tleokwa, Hlubi and Swazi origin, settled on the farm Welverdiend, renamed Edendale. Georgetown became a self sufficient mission community. Georgetown became an educational centre and in 1888, Georgetown men formed the Funa-malungelo [the society of those who seek rights] and sought unsuccessfully to obtain municipal status.

By 1948, Edendale comprised the village of Georgetown but most of the surrounding land had been settled by rural to urban African migrants who rented land from the landowners. The failure to accord Edendale municipal status led to overcrowding and slum conditions as the area's economic base was undermined and the rights of the Edendale community were denied.

### 1.11.2 LOCALITY

The Msunduzi Municipality [incorporating the Greater Edendale Area] is the second largest urban centre within the province of KwaZulu-Natal, and the main economic hub within the Umgungundlovu District Municipality. The Greater Edendale Area is situated 10 km south-west of the city center. The area is accessed from the city center by a dual carriage way [referred to as the Edendale Corridor] which is administered by Provincial Roads Department. This route



extends beyond Edendale and links Vulindlela and the surrounding rural areas to the city.

Edendale is divided into the traditional area of Edendale proper, where virtually all land is privately owned by local landowners and the more contemporary Edendale area where all land is owned by either the state or the provincial government.

Approximately 36% of the City's population lives in Edendale (2001 Census) and the residents of this area are deeply affected by:

- Low income and lack of economic opportunity (including unemployment)
- HIV/AIDS
- Safety and security issues
- Substance abuse and related issues
- Availability and affordability of basic services and community facilities
- Availability of information and education
- Lack of health related services (e.g. sanitation, water and refuse)



- Access to land, security of tenure and provision of housing
- Accessibility and travel (roads and transportation systems)

### **1.11.3 ESTABLISHMENT OF GEDI**

In December, 2001 the Msunduzi Municipality took a decision to begin the process of resolving the land–legal issues and bringing development to the area. In order to assist landowners who had lost control and possession of their land to their former tenants, the Msunduzi Executive Council resolved that, provided the finance could be raised, it would purchase privately–owned land with a view to developing the area. The Edendale Land Development Initiative resulted from discussions between the Municipality and the Province which provided funding for land purchases in the area. The project concentrated largely on the purchase of privately owned land for low cost housing development.

To ensure that the above partnerships are maintained, as well as to co–ordinate and facilitate integrated planning, development and fundraising for the area, the Msunduzi Municipality decided in December 2004 to set up the Greater Edendale Development Initiative or GEDI for short. Its task is to facilitate orderly, integrated growth and development in the Greater Edendale Area based on sound planning; while retaining and accelerating the Private Land Purchase and economic renewal components

### **1.11.4 ESTABLISHMENT OF GEDF**

The Greater Edendale Development Forum was formed in August 2004, to co–ordinate the activities of the Focus Groups formed in November 2003, by Community Based Organisations, Ward Committees, Schools, NGOs, Councillors and departments that participated in Poverty Reduction consultations. The forum serves on the Project Committee of the Greater Edendale Development Initiative. The Greater Edendale Development Forum is registered as Not–for–Profit Organisations through the Department of Social Development. The GEDF co–ordinates seven Focus Groups.

### **1.11.5 INSTITUTIONAL ARRANGEMENT**

The Project has structured itself for delivery and yet includes all of the organizations which form part of the Greater Edendale Development Initiative. It has direct access to those working in the area of service delivery in Edendale and opportunities are offered to co–ordinate the delivery of services in the GEDI Area.

#### **1.11.5.1 THE GEDI UNIT**

The GEDI Unit is the manager of all aspects of the GEDI Project and deals with all elements in the project structure.

#### **1.11.5.2 THE PROJECT COMMITTEE**

The Project Committee is composed of the 15 Edendale Ward Councillors and appropriate staff as required. The Committee is an oversight committee for the project by way of its political mandate.

#### **1.11.5.3 THE GREATER EDENDALE DEVELOPMENT FORUM (GEDF)**

This is a democratically elected body which provides for the participation of the Greater Edendale Community in their own development.

#### **1.10.5.4 THE EDENDALE BUSINESS FORUM (GEBF)**



The Business Forum is composed of business people operating in the Greater Edendale Area and provides invaluable access to the local business community.

#### 1.11.5.5 THE LAND LEGAL COMMITTEE AND LAND ACQUISITION SUB-COMMITTEE

This Committee and sub-committee are a part of the original land acquisition programme funded by the Province. This Committee supervises the land acquisition programme for low cost housing.

#### 1.11.5.6 THE STAKEHOLDERS COMMITTEE

The purpose of the Stakeholders Committee is to provide information on the Project to all stakeholders in the GEDI Area.

#### 1.11.5.7 THE PROJECT MANAGEMENT COMMITTEE

This Committee is composed of Municipal and GEDI officials and provides access to the various Municipal Business Units.

#### 1.11.6 KEY PERSONNEL

MR. NARAIN SINGH Planning Co-ordinator	MR. BRIAN BASSETT Project Manager	MR. LINDILE JELA Co-ordinator Community Development	
MS.SARIFA MUSTAPHU Principal Administrative Officer	MS. LEE NGCOBO Receptionist/ Administrative Assistant	MR. NITESH BRIDGEMOHAN GIS Technician	MR. PREM SINGH (Acting) Development Co-ordinator

#### 1.11.6.1 STAFFING

The Staff structure was submitted in February 2006 and approved for forwarding to the HR Committee in April 2007.

- Staff complement for most of 2006: 3 full time staff (including Manager) and 2 contract workers
- Current staff compliment: 5 full time staff; 2 contract workers; 5 temporary workers



- July 2006 to January 2007: 3 permanent staff due to problems relating to contract renewals

### **1.11.7 PROGRAMME SUPPORT**

The Honorable Mayor has been appointed as GEDI political champion and the Acting Municipal Manager has given GEDI his support. This support has resulted in:

- Ready access
- Speedy approval of projects
- Appointment of badly needed temporary staff
- Appointment of Civil Engineer to the GEDI team
- Changing attitudes of business units

### **1.11.8 GEDI BUSINESS PLAN**

A Business Plan for the GEDI was compiled in 2006, twice submitted to the previous Council EXCO, noted and stood down. This Business Plan has been used as a basis for GEDI's work. It was not resubmitted as both the Honorable Mayor and the Acting Municipal Manager have indicated that they would like to workshop the plan before resubmission.

### **1.11.9 PROJECTS**

#### **1.11.9.1 EDENDALE MACRO PHYSICAL DEVELOPMENT STRATEGY**

Greater Edendale is divided into 18 functional areas approved by the previous EXCO and 3 areas identified as priority areas, namely Dambuza, Caluza and the Edendale Corridor.

##### **1.11.9.1.1 EDENDALE CORRIDOR STUDY**

This was planned as a pilot study but was held up by lack of comment from several technical departments. Extensive consultation has been done on the plan including 2 public meetings.

##### **1.11.9.1.1.1 Edendale Corridor Environmental Management Framework**

The Department of Agriculture and Environmental Affairs has agreed that no individual scoping applications would be required in the corridor once the above plan had been completed in order to speed up development.

##### **1.11.9.1.1.2 Dambuza, Caluza, Plessislaer Functional Areas Physical Development Framework Plan (DBSA Funded)**

Consultants are already working on the SDF and the Greater Edendale Land Use Survey has been completed.

##### **1.11.9.1.1.3 Edendale Corridor Catalogue**

This was developed as a means to identify sites for business and other development. It has been completed.

##### **1.11.9.1.1.4 Edendale-Northdale Transportation Corridor Plan**

GEDI has provided liaison, assistance and advice to consultants. This plan is almost complete.

##### **1.11.9.1.1.5 Edendale Led Study [Funded by National Treasury]**



This study is an analysis of the main trends and opportunities in the GEDI area.

#### **1.11.9.1.1.6 Freight Village Feasibility Study [Funded By National Treasury]**

A feasibility study on the establishment of a Freight Village in Edendale is being conducted.

### **1.11.9.2 LAND ISSUES**

#### **1.11.9.2.1 LAND LEGAL ISSUES**

- Overlapping tenure cancelled – 41 sites
- Tenure upgrading – 6831 sites
- Tenure upgrading in progress – 13082 sites
- State land transferred to Municipality – 2700ha
- State land in process of transfer – 690ha

#### **1.11.9.2.2 LAND PURCHASE INITIATIVE**

- 2700 properties assessed
- Resolved to acquire 562 properties
- 420 properties with value
- 198 properties subject to signed sale
- 155 sale agreements approved by municipality
- 72 properties transferred to municipality

### **1.11.9.3 HOUSING**

#### **1.11.9.3.1 HOUSING DELIVERY FACILITATION**

GEDI has an active role in housing delivery facilitation including bank charter housing.

#### **1.11.9.3.2 13 HOUSING PROJECTS IDENTIFIED**

Land acquisition on the programme for housing has come to a halt pending negotiations between the Mayor and the Landowners.

#### **1.11.9.3.3 HOUSING DELIVERED**

The total number of houses delivered or in process of delivery in the Greater Edendale Area is 19611

### **1.11.10 GIS SYSTEM**

- Basis of GIS System taken over from MHP data set used to support the work of the land-legal partnership
- Assist with spatial development by providing land information to Ward Councillors, Landowners, developers and general public
- Support to planning activities in the GEDI area
- Advise on environmental matters via the GIS System
- Continual capture and updating of GIS information.

### **1.11.11 ECONOMIC DEVELOPMENT AND FUNDRAISING**

- Facilitation of development proposals for the GEDI area
- Building relationships with developers and financial institutions with concerns in the Edendale area.





- Servicing the needs of the IFT Committee
- Promoting community agriculture (13 projects : Oxfam funded)
- Promoting recycling projects
- Assisting Landowners with development proposals and negotiations with potential developers
- Contacts with appropriate state and provincial departments to track possible funding : viz
- The Neighbourhood Development Partnership Grant (R700 000)
- The DPLG (R2.6 million)
- The Department of Land Affairs (R15 million) over 2 years – (Report being prepared)
- Various small amounts for hall chairs / sports days etc.
- Gijima KZN (R760 000) ICT HUB
- KZN Department of Economic Development – R600 000 (ICT Hub)
- Department of Housing (R20 million)
- Feasibility Study and business plan complete.
- Application to Gijima for funds to cover pre-establishment costs R760 000)
- Urban agriculture project approved by Gijima (R460 000)
- Msimang House, Georgetown Restoration – project in process of development

### 1.11.12 COMMUNITY DEVELOPMENT

#### 1.11.12.1 WASTE RECYCLING PROJECT

- GEDI, GEDF, KPCA with support of Department of Agriculture are facilitating a Waste Recycling project on a site leased from Nyonithwele High School on Edendale.
- Project supported by AUSAID. Twenty people trained on waste recycling craft work.

#### 1.11.12.2 URBAN AGRICULTURE PROJECT

- R 444 649 Gijima grant funding
- Major GEDI based project partnership





### **1.11.12.3 EARLY CHILDHOOD DEVELOPMENT PROJECT**

EDI has been working with ward Councillors from Greater Edendale, GEDF, Khulugqame Forum of Crèches, Environmental Health, Early Childhood Development Unit of Department of Education, TREE, Department of Welfare and SAPS [Child Protection Unit] towards an integrated approach to early childhood development and training of people involved in the sector by Education, Training and Development Practices – SETA. Most crèches are now encouraged to register so they can get government support.

### **1.11.12.4 CBO'S CAPACITY BUILDING**

- GEDI and GEDF organized training of CBO's on HIV/AIDS and Computer Literacy sponsored by the Education Training and Development Practices–SETA.
- The Dept of Social Welfare sponsored training of 20 young people from Greater Edendale Area on Computer Courses in co-operation with GEDI, GEDF, Red Cross and Mayibuye Centre

### **1.11.12.5 CONSUMER EDUCATION**

GEDI has been working with Consumer Protection Unit of Dept of Economic Development and GEDF to educate people in the Greater Edendale Area on their consumer rights and responsibilities. GEDI was recently invited to participate in a SADC regional workshop on Consumer Protection.

### **1.11.12.6 TRAINING OF SOCIAL AUXILLARY WORKERS**

- GEDI approached the DEPT of Social Welfare to consider training one Social Auxiliary Worker per ward in the Greater Edendale Area so that they could compliment the work of Professional Social workers and ensure that all vulnerable households in the Greater Edendale are enabled access to social services support.
- The establishment of a socio-cultural satellite museum cum business centre for the greater Edendale area has continued to progress after the Executive Committee had accepted a grant of R2.6 million from the Department of Local Government and Traditional Affairs to initiate this project. The business plan for the centre is in the process of being finalized and will soon be submitted to Council for approval.
- An oral history project which will capture the socio-economic history of the greater Edendale area is being initiated in conjunction with the Sinomlando Centre for Oral History and Memory Work (University of KwaZulu-Natal).
- The promotion of the socio-cultural development of the area will be enhanced by holding a socio-cultural photographic exhibition towards the latter part of the year in conjunction with Museum Services and the Natal and Msunduzi Museums.
- Given the perceived lack of coordinated services for the Aged in the Greater Edendale area, research is being undertaken with the aim of enhancing service provision and establishing social centres for this socially vulnerable section of our population.
- A major social, economic, political and geographic profile is also being planned for the area. The process has begun by identifying educational resources.

### **1.11.13 TECHNICAL SUPPORT ROLE OF GEDI**

The basic roles of GEDI are to:

- Provide engineering support to the Spatial Development Framework (SDF) as it pertains to the Greater Edendale area.

