



INDIVIDUAL ANNUAL PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

MSUNDUZI MUNICIPALITY

Herein represented by:

Councillor Themba Njilo (Full Name)

In his capacity as the: *Mayor* (Supervisor)

AND

Mr. Sizwe Hadebe (Full Name)

As the *City Manager Acting* (Jobholder)

PERIOD OF AGREEMENT: 1 July 2017 to 30 June 2018

Following completion of this form, it must be forwarded to the Section:
Human Resource Management.

Signatures: Employee: *S. H* Date: 07 / 07 / 2017 Supervisor: *M. N* Date: 07 / 07 / 2017
©Copyright 2015 Msunduzi Municipality. Page 1 of 23

**WHEREBY IT IS AGREED AS FOLLOWS:****1. PURPOSE**

- 1.1 The purpose of entering into this agreement is to communicate to the Employee the performance expectations of the Municipality.
- 1.2 The performance plan defines the Council's expectations of the employee's performance agreement to which this document is attached and Non-Section 57 (1) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) as reviewed annually.
- 1.3 Should any non-agreement arise between the Employer and the Employee in respect of matters regulated by this plan, the process outlined in the Municipality's PMDS should be followed. If this process fails, the Employee may apply the formal grievance rules.

2. VALIDITY OF THE AGREEMENT

- 2.1 The agreement will be valid for the period **1 July 2017 to 30 June 2018**
- 2.2 The content of the plan may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon, especially where changes are significant.
- 2.3 If at any time during the validity of this plan the work environment of the Municipality changes (whether as a result of Council or Management decisions or otherwise), to the extent that the contents of this agreement are no longer appropriate, the contents shall immediately be revised.

3. JOB DETAILS

Employee Number	:	
Management level	:	Level 1
Component	:	Msunduzi Municipality
Unit	:	Msunduzi Municipality
Location	:	Head Office – City Hall
Occupational classification	:	Senior Management (Section 56)
Designation	:	City Manager: Msunduzi Municipality

Signatures: Employee: S. H Date: 07 / 07 / 2017 Supervisor: M. N Date: 07 / 07 / 2017
 ©Copyright 2015 Msunduzi Municipality. Page 2 of 23



4. JOB PURPOSE

The purpose of the City Managers' job should be in line with the Municipality's priorities as identified in the 2015 – 2016 Service Delivery Budget and Implementation Plan. The purpose of the City Manager Acting is to assist the Mayor in implementing the Municipality's Strategic Objectives by ensuring efficient provisioning and management of Municipal Delivery Programmes, through the implementation of policies, strategies, projects and processes that advance the realisation of goals and objectives of the Msunduzi Municipality.

Overall accountability of the jobholder:

The jobholder is the City Manager Acting and has the responsibility for Municipal Delivery Programmes. The incumbent will provide continuous Management and other relevant information to the Mayor in the Municipality's delivery of services.

5. JOB FUNCTIONS

The key functions of the jobholder are to:

- ⇒ Municipal Transformation and Organisational Development
- ⇒ Basic Service Delivery
- ⇒ Local Economic Development
- ⇒ Municipal Financial Viability and Management
- ⇒ Good Governance and Public Participation

6. REPORTING REQUIREMENTS/LINES & ASSESSMENT LINES

The Jobholder shall report to the Supervisor on all parts of this plan. He/She shall:

- ⇒ Timeously alert the supervisor of any emerging factors that could preclude the achievement of any performance plan undertakings, including the contingency measures that she/he proposes to take to ensure the impact of such deviation from the original plan is minimised.
- ⇒ Establish and maintain appropriate internal controls and reporting systems in order to meet performance expectations.
- ⇒ Discuss and thereafter document for the record and future use any revision of targets as necessary as well as progress made towards the achievement of performance plan measures.



In turn the supervisor shall:

- ⇒ Meet to provide feedback on performance and to identify areas for development at least four times a year.
- ⇒ Create an enabling environment to facilitate effective performance by the Jobholder.
- ⇒ Facilitate access to skills development and capacity building opportunities.
- ⇒ Work collaboratively to solve problems and generate solutions to common problems within the municipality that may be impacting on the performance of the Jobholder.

7. PERFORMANCE ASSESSMENT/APPRAISAL FRAMEWORK

Performance will be assessed according to the information contained in the Workplan.

- 7.1 The Key Performance Areas (KPA's) and Core Managerial Competencies (CMCs) together with their weighting, during the period of this agreement shall be as set out in the table below.
- 7.2 The Employee undertakes to focus and to actively work towards the promotion and implementation of the KPA's within the framework of the laws and regulations governing the Municipality. The specific duties/outputs required under each of the KPA's are outlined in the attached work plan. KPA's should include all special projects the Employee is involved in. The WORKPLAN should outline the Employee's specific responsibilities in such projects.

NB: KPA's should preferably not exceed five (5).

Key Performance Areas (KPA's)	Weight
1. Basic Service Delivery	40%
2. Municipal Institutional Development and Transformation	20%
3. Local Economic Development	10%
4. Municipal Financial Viability and Management	20%
5. Good Governance and Public Participation	10%
TOTAL	100%

NOTE: WEIGHTING OF KPA's MUST TOTAL 100%

Signatures: Employee: S. H Date: 07 / 07 / 2017 Supervisor: M N Date: 07 / 07 / 2017
 ©Copyright 2015 Msunduzi Municipality. Page 4 of 23



- 7.3 The Employee's assessment will be based on her/his performance in relation to the duties/outputs outlined in the attached WORKPLAN as well as the CMCs marked here-under. At least **five (5)** CMCs, inclusive of any that may become prescribed from time to time, should be selected from the lists that are deemed to be critical for the Employee's specific job.

7.4

Core Managerial Competencies		Weight
1	Strategic Direction and Leadership	10%
2	People Management	10%
3	Programme and Project Management	10%
4	Financial Management	10%
5	Change Leadership	10%
6	Governance Leadership	10%
7	Moral Competence	10%
8	Planning & Organising	10%
9	Analysis & Innovation	5%
10	Knowledge & Information Management	5%
11	Communication	5%
12	Results & Quality Focus	5%
Total		100%

*** Compulsory**

NOTE: WEIGHTING OF CMCs MUST TOTAL 100%

KPAs shall contribute 80% and CMCs 20% of the final assessment score.



8. PERFORMANCE ASSESSMENT

The assessment of an Employee shall be based on his performance in relation to the KPAs and CMCs and performance indicators, as set out in this PERFORMANCE PLAN and attached WORKPLAN. The performance of the employee in respect of all individual KPAs and all individual

KPAs and CMCs will be assessed using a 5 point rating scale, i.e.:

- ⇒ 5 = OUTSTANDING PERFORMANCE
- ⇒ 4 = PERFORMANCE SIGNIFICANTLY ABOVE EXPECTATIONS
- ⇒ 3 = FULLY EFFECTIVE
- ⇒ 2 = PERFORMANCE NOT FULLY EFFECTIVE
- ⇒ 1 = UNACCEPTABLE PERFORMANCE

The total KPAs and the total CMCs scores are combined to produce an overall performance percentage score with percentage ranges that coincide with the above 5 point assessment scale.

Employees: KPAs shall contribute 80% and CMCs 20% of the final assessment

9. FEEDBACK

Performance feedback shall be in writing on the Second Quarter Review Form and Annual Review Form, based on the Employer's assessment of the Employee's performance in relation to the KPAs and GAFs and standards outlined in this performance plan and taking into account the Employee's self-assessment.

10. DEVELOPMENTAL REQUIREMENTS

- 10.1 The Supervisor and the Jobholder agree that the Jobholder's key development needs are in relation to his/her current job and envisaged career path in the Municipality. Data on areas for development are identified in the Personal Development Plan (attached)

11. TIMETABLE AND RECORDS OF REVIEW DISCUSSIONS AND ANNUAL ASSESSMENT

ANNUAL PERFORMANCE ASSESSMENT 2016/2017	AUGUST/SEPTEMBER 2017
QUARTER 1 – 2017/2018 FINANCIAL YEAR (ORAL)	NOVEMBER/DECEMBER 2017
QUARTER 2 – 2017/2018 FINANCIAL YEAR	FEBRUARY 2018
QUARTER 3 – 2017/2018 FINANCIAL YEAR (ORAL)	APRIL/MAY 2018

Assessment results (*Mid-Year review & annual evaluation*) shall be recorded in writing. Incumbents will be assessed by the Municipal Assessment Committee in their Mid-year and Annual Reviews. Incumbents will be orally assessed by their Supervisor for their 1st and 3rd Quarter Assessments. Assessments will entail a review of progress made in respect of the fulfilling of the aforesaid responsibilities and may lead to modifications in either responsibilities or methods of assessment.

Signatures: Employee: S. H Date: 07 / 07 / 2017 Supervisor: NH Date: 07 / 07 / 2017
 ©Copyright 2015 Msunduzi Municipality. Page 6 of 23



12. DISPUTE RESOLUTIONS

⇒ Any dispute about the interpretation and application of this agreement shall be mediated by: *KwaZulu-Natal MEC: Cooperative Governance and Traditional Affairs.*

13. AMENDMENT OF AGREEMENT

Amendments to the agreement shall be in writing and can only be effected after discussion and agreement by both parties.

14. The following are annexures of this individual annual performance agreement for the 2015/16 financial year:

ANNEXURE A: CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS
ANNEXURE B: FINANCIAL DECLARATION FORM
ANNEXURE C: PERSONAL DEVELOPMENT PLAN
ANNEXURE D: INDIVIDUAL WORKPLAN

15. SIGNATURES OF PARTIES TO THE AGREEMENT

The contents of this document have been discussed and agreed with the Jobholder concerned.

Name of Jobholder: Mr Sizwe Hadebe

Signature: Date: 07 / 07 / 2017

AND

Name of Supervisor: Councillor Themba Njilo

Signature: Date: 07 / 07 / 2017

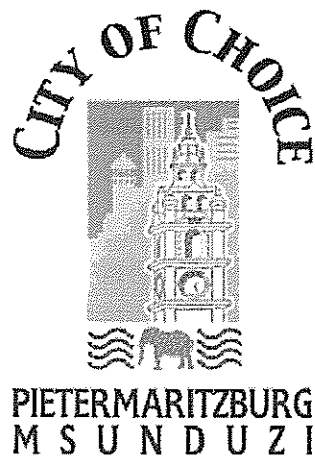


ANNEXURE A

MSUNDUZI MUNICIPALITY

CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS

SCHEDULE 2



Signatures: Employee: *S.H* Date: 07 / 07 / 2017 Supervisor: *M.N* Date: 07 / 07 / 2017
©Copyright 2015 Msunduzi Municipality. Page 8 of 23



SCHEDULE 2

CODE OF CONDUCT FOR MUNICIPAL STAFF MEMBERS

1. Definitions

In this Schedule “**partner**” means a person who permanently lives with another person in a manner as if married.

2. General conduct

A staff member of a municipality must at all times—

- (a) loyally execute the lawful policies of the municipal council;
- (b) perform the functions of office in good faith, diligently, honestly and in a transparent manner; (c) act in such a way that the spirit, purport and objects of section 50 are promoted;
- (d) act in the best interest of the municipality and in such a way that the credibility and integrity of the municipality are not compromised; and
- (e) act impartially and treat all people, including other staff members, equally without favour or prejudice.

3. Commitment to serving the public interest

A staff member of a municipality is a public servant in a developmental local system, and must accordingly—

- (a) implement the provisions of section 50 (2);
- (b) foster a culture of commitment to serving the public and a collective sense of responsibility for performance in terms of standards and targets;
- (c) promote and seek to implement the basic values and principles of public administration described in section 195 (1) of the Constitution;
- (d) obtain copies of or information about the municipality's integrated development plan, and as far as possible within the ambit of the staff member's job description, seek to implement the objectives set out in the integrated development plan, and achieve the performance targets set for each performance indicator;
- (e) participate in the overall performance management system for the municipality, as well as the staff member's individual performance appraisal and reward system, if such exists, in order to maximise the ability of the municipality as a whole to achieve its objectives and improve the quality of life of its residents.

4. Personal gain

(1) A staff member of a municipality may not—

- (a) use the position or privileges of a staff member, or confidential information obtained as a staff member, for private gain or to improperly benefit another person; or

Signatures: Employee: S. H Date: 07 / 07 / 2017 Supervisor: MN Date: 07 / 07 / 2017
 ©Copyright 2015 Msunduzi Municipality. Page 9 of 23



- (b) take a decision on behalf of the municipality concerning a matter in which that staff member, or that staff member's spouse, partner or business associate, has a direct or indirect personal or private business interest.
- (2) Except with the prior consent of the council of a municipality a staff member of the municipality may not—
- (a) be a party to a contract for—
 - (i) the provision of goods or services to the municipality; or
 - (ii) the performance of any work for the municipality otherwise than as a staff member; (b) obtain a financial interest in any business of the municipality; or
 - (c) be engaged in any business, trade or profession other than the work of the municipality.

5. Disclosure of benefits

- (1) A staff member of a municipality who, or whose spouse, partner, business associate or close family member, acquired or stands to acquire any direct benefit from a contract concluded with the municipality, must disclose in writing full particulars of the benefit to the council.
- (2) This item does not apply to a benefit which a staff member, or a spouse, partner, business associate or close family member, has or acquires in common with all other residents of the municipality.

6. Unauthorised disclosure of information

- (1) A staff member of a municipality may not without permission disclose any privileged or confidential information obtained as a staff member of the municipality to an unauthorised person.
- (2) For the purpose of this item "privileged or confidential information" includes any information—
- (a) determined by the municipal council or any structure or functionary of the municipality to be privileged or confidential;
 - (b) discussed in closed session by the council or a committee of the council; (c) disclosure of which would violate a person's right to privacy; or
 - (d) declared to be privileged, confidential or secret in terms of any law.

- (3) This item does not derogate from a person's right of access to information in terms of national legislation.

7. Undue influence

A staff member of a municipality may not—

- (a) unduly influence or attempt to influence the council of the municipality, or a structure or

Signatures: Employee: S.H Date: 07 / 07 / 2017 Supervisor: MN Date: 07 / 07 / 2017
 ©Copyright 2015 Msunduzi Municipality. Page 10 of 23



functionary of the council, or a councillor, with a view to obtaining any appointment, promotion, privilege, advantage or benefit, or for a family member, friend or associate;

(b) mislead or attempt to mislead the council, or a structure or functionary of the council, in its consideration of any matter; or

(c) be involved in a business venture with a councillor without the prior written consent of the council of the municipality.

8. Rewards, gifts and favours

(1) A staff member of a municipality may not request, solicit or accept any reward, gift or favour for— (a) persuading the council of the municipality, or any structure or functionary of the council, with regard to the exercise of any power or the performance of any duty;

(b) making a representation to the council, or any structure or functionary of the council; (c) disclosing any privileged or confidential information; or

(d) doing or not doing anything within that staff member's powers or duties.

(2) A staff member must without delay report to a superior official or to the speaker of the council any offer which, if accepted by the staff member, would constitute a breach of subitem (1).

9. Council property

A staff member of a municipality may not use, take, acquire, or benefit from any property or asset owned, controlled or managed by the municipality to which that staff member has no right.

10. Payment of arrears

A staff member of a municipality may not be in arrears to the municipality for rates and service charges for a period longer than 3 months, and a municipality may deduct any outstanding amounts from a staff member's salary after this period.

11. Participation in elections

A staff member of a municipality may not participate in an election of the council of the municipality, other than in an official capacity or pursuant to any constitutional right.

12. Sexual harassment

A staff member of a municipality may not embark on any action amounting to sexual harassment.

13. Reporting duty of staff members

Whenever a staff member of a municipality has reasonable grounds for believing that there has been a breach of this Code, the staff member must without delay report the matter to a superior officer or to the speaker of the council.

Signatures: Employee: S. [H] Date: 07 / 07 / 2017 Supervisor: MN Date: 07 / 07 / 2017
©Copyright 2015 Msunduzi Municipality. Page 11 of 23



14. Breaches of Code

Breaches of this Code must be dealt with in terms of the disciplinary procedures of the municipality envisaged in section 67(1)(h) of this Act.

14A. Disciplinary steps

(1) A breach of this Code is a ground for dismissal or other disciplinary steps against a staff member who has been found guilty of such a breach.

(2) Such other disciplinary steps may include—

- (a) suspension without pay for no longer than three months; (b) demotion;
- (c) transfer to another post;
- (d) reduction in salary, allowances or other benefits; or
- (e) an appropriate fine.

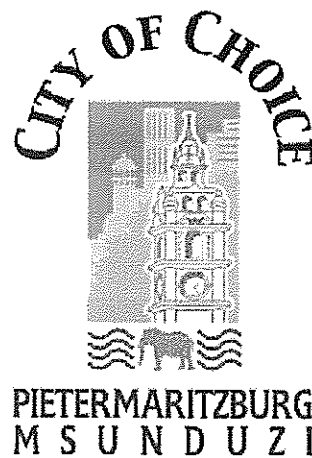
Signatures: Employee: S. H Date: 07 / 07 / 2017 Supervisor: MN Date: 07 / 07 / 2017
 ©Copyright 2015 Msunduzi Municipality. Page 12 of 23



ANNEXURE B

MSUNDUZI MUNICIPALITY

FINANCIAL DISCLOSURE FORM



Signatures: Employee: *SH* Date: 07 / 07 / 2017 Supervisor: *MN* Date: 07 / 07 / 2017
©Copyright 2015 Msunduzi Municipality. Page 13 of 23



FINANCIAL DISCLOSURE FORM

I, the undersigned (surname and initials) Hadebe S of _____
 _____ (Postal address) and
 _____ (Residential address)
 employed as CITY MANAGER (ACTING) _____ at the MSUNDUZI MUNICIPALITY
 Municipality hereby certify that the following information is complete and correct to the best of
 my knowledge:

1. Shares and other financial interests (Not bank accounts with financial institutions)

See information sheet: Note (1)

Number of shares / extent of financial interest	Nature	Nominal value	Name of Company or entity
Nil			

2. Directorships and Partnerships

See information sheet: Note (2)

Name of Corporate entity, partnership or firm	Type of business	Amount of Remuneration or Income
Nil		

3. Remunerated work outside the Municipality (As sanctioned by Council)

See information sheet: Note (3)

Name of Employer	Type of work	Amount of Remuneration or Income
N/A	N/A	N/A

Signatures: Employee: S.H Date: 07 / 07 / 2017 Supervisor: MN Date: 07 / 07 / 2017
 ©Copyright 2017 Msunduzi Municipality. Page 14 of 23



Council sanction confirmed:

Signature of Mayor: _____

Date: 07 / 07 / 2017

4. Consultancies and retainerships

See information sheet: Note (4)

Name of client	Nature	Type of business activity	Value of benefits received
N/A	N/A	N/A	N/A

5. Sponsorships

See information sheet: Note (5)

Source of sponsorship	Description of sponsorship	Value of sponsorship
N/A	N/A	N/A

6. Gifts and hospitality from a source other than a family member

See information sheet: Note (6)

Description	Value	Source
N/A	N/A	N/A

7. Land and property

See information sheet: Note (7)

Description	Extent	Area	Value
① 6 Brookwood King Edward Street		439 m ²	R 1,7 million
② 9 Sandton Singlewood Pietermaritzburg		1746 m ²	R 100,000

③ 10 Queen Ann Road
Brynston 1,267 m² R 1,7 million

④ 11 Southfork
Pietermaritzburg 73 m² R 539,000

⑤ 13 Salem
Pietermaritzburg 87 m² R 400,000

Signatures: Employee: S-H Date: 07 / 07 / 2017 Supervisor: MND Date: 07 / 07 / 2017
©Copyright 2017 Msunduzi Municipality. Page 15 of 23

⑥ 4 Braemar Park
Pietermaritzburg R 550,000



SIGNATURE OF EMPLOYEE: _____

DATE: 07 / 07 / 2017

PLACE: _____

OATH/AFFIRMATION

1. I certify that before administering the oath/affirmation I asked the deponent the following questions and wrote down her/his answers in his/her presence:
 - (i) Do you know and understand the contents of the declaration?
Answer yes
 - (ii) Do you have any objection to taking the prescribed oath or affirmation?
Answer no
 - (iii) Do you consider the prescribed oath or affirmation to be binding on your conscience?
Answer yes
2. I certify that the deponent has acknowledged that ~~she~~he knows and understands the contents of this declaration. The deponent utters the following words: "I swear that the contents of this declaration are true, so help me God." / "I truly affirm that the contents of the declaration are true". The signature/mark of the deponent is affixed to the declaration in my presence.

Commissioner of Oath/Justice of the Peace

Full first names and surname: Lelani v. d Berg (Block letters)

Designation (rank): COMMISSIONER OF OATH
LELANI VAN DEN BERG Ex Officio Republic of South Africa

Street address of institution: P.O.Box 1078, Hilton
Admitted Attorney
Kwa Zulu Natal

Date: 4/7/17

Place: Pietermaritzburg

CONTENTS NOTED: MAYOR _____

DATE: _____



INFORMATION SHEET FOR THE GENERIC FINANCIAL DISCLOSURE FORM

The following notes is a guide to assist with completing the Financial

Disclosure form (Annexure A):

NOTE 1: Shares and other financial interests

Designated employees are required to disclose the following details with regard to shares and other financial interests held in any private or public company or any other corporate entity recognised by law:

- The number, nature and nominal value of shares of any type;
- The nature and value of any other financial interests held in any private or public company or any other corporate entity; and
- The name of that entity.

NOTE 2: Directorships and partnerships

Designated employees are required to disclose the following details with regard to directorships and partnerships:

- The name and type of business activity of the corporate entity or partnership/s; and
- The amount of any remuneration received for such directorship or partnership/s.

Directorship includes any occupied position of director or alternative director, or by whatever name the position is designated.

Partnership is a legal relationship arising out of a contract between two or more persons with the object of making and sharing profits.

NOTE 3: Remunerated work outside the Municipality (As sanctioned by Council)

Designated employees are required to disclose the following details with regard to remunerated work outside the public service:

- The type of work;
- The name and type of business activity of the employer; and
- The amount of the remuneration received for such work.

Remuneration means the receipt of benefits in cash or kind, and work means rendering a service for which the person receives remuneration.

NOTE 4: Consultancies and retainerships

Designated employees are required to disclose the following details with regard to



consultancies and retainerships:

- The nature of the consultancy or retainership of any kind;
- The name and type of business activity, of the client concerned; and
- The value of any benefits received for such consultancy or retainerships.

NOTE 5: Sponsorships

Designated employees are required to disclose the following details with regard to sponsorships:

- The source of the sponsorship;
- The description of the sponsorship; and
- The value of the sponsorship.

NOTE 6: Gifts and hospitality from a source other than a family member

Designated employees are required to disclose the following details with regard to gifts and hospitality:

- A description and the value and source of a gift with a value in excess of R350.00;
- A description and the value of gifts from a single source which cumulatively exceed the value of R350.00 in the relevant 12 month period; and
- Hospitality intended as a gift in kind.

Designated employees must disclose any material advantages that they received from any source e.g. any discount prices or rates that are not available to the general public. All personal gifts within the family and hospitality of a traditional or cultural nature need not be disclosed.

NOTE 7: Land and Property

Designated employees are required to disclose the following details with regard to their ownership and other interests in land and property (residential or otherwise both inside and outside the Republic):

- A description of the land or property;
- The extent of the land or property;
- The area in which it is situated; and
- The value of the interest.

S. H

MN

Signatures: Employee: Date: 07 / 07 / 2017 Supervisor: Date: 07 / 07 / 2017
©Copyright 2015 Msunduzi Municipality. Page 18 of 23



ANNEXURE C

PERSONAL DEVELOPMENT PLAN

ENTERED INTO BY AND BETWEEN:

MSUNDUZI MUNICIPALITY

Herein represented by:

Councillor Themba Njilo (Full Name)

In his/her capacity as: *Mayor* (Supervisor)

AND

Mr. Sizwe Hadebe (Full Name)

As the *City Manager Acting* (Jobholder)

PERIOD OF AGREEMENT: 1 July 2017 to 30 June 2018

Following completion of this form, it must be forwarded to the Section:
Human Resource Development.

Signatures: Employee: *S.H* Date: 07 / 07 / 2017 Supervisor: *MN* Date: 07 / 07 / 2017
©Copyright 2015 Msunduzi Municipality. Page 19 of 23



MUNICIPALITY:	MSUNDUZI MUNICIPALITY
NAME:	MR. SIZWE HADEBE
JOB TITLE:	CITY MANAGER
SUPERVISOR	MAYOR: MSUNDUZI MUNICIPALITY
UNIT	MSUNDUZI MUNICIPALITY
COMPONENT:	MSUNDUZI MUNICIPALITY

PURPOSE: To enable the Supervisor and the employee to identify skills development requirements and as a result agree on the steps taken to address those developmental gaps

1. What are the competencies required for this job (refer to competency profile of job description)?

2. What competencies from the above list, does the job holder already possess?

3. What then are the competency gaps? (If the job holder possesses all the necessary competencies, complete No's 5 and 6.)

4. Actions/Training interventions to address the gaps/needs



5. Indicate the competencies required for future career progression/development

6. Actions/Training interventions to address future progression

7. Comments/Remarks of the Incumbent

8. Comments/Remarks of the supervisor

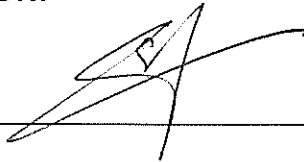
IMPACT ASSESSMENT

Impact of Development on work (After 3 – 6 Months)	
Employee	Supervisor/Manager



AGREED UPON:

Signature:

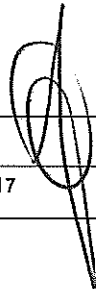


Supervisor:

Date:

07 / 07 / 2017

Signature:



Incumbent:

Date:

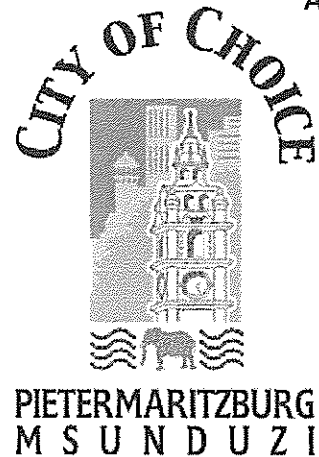
07 / 07 / 2017

Date of next review: _____



ANNEXURE D

**MSUNDUZI MUNICIPALITY
PERFORMANCE WORKPLAN**



EMPLOYEE NUMBER	
SURNAME & INITIALS:	HADEBE S.
DESIGNATION:	CITY MANAGER
COMPONENT:	MSUNDUZI MUNICIPALITY
UNIT:	MSUNDUZI MUNICIPALITY
MANAGEMENT LEVEL:	LEVEL 1
OCCUPATIONAL CLASSIFICATION:	SENIOR MANAGEMENT – SECTION 56
LOCATION:	HEAD OFFICE – CITY HALL

This performance workplan has been agreed between the parties hereunder and shall be revised and assessed during the 1st Quarter (Orally), 2nd Quarter (Written), 3rd Quarter (Orally) and Annual Quarter (Written)

Signatures (WE AGREE WITH THE CONTENTS OF THIS PERFORMANCE WORKPLAN)

EMPLOYEE:

DATE:

07 / 07 / 2017

SUPERVISOR:

DATE:

07 / 07 / 2017

MSUNDUZI MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE 1

CITY OF CHOICE



**PIETERMARITZBURG
MSUNDUZI**

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017 / 2018

STRATEGIC OBJECTIVES					
INDEX	NATIONAL KEY PERFORMANCE AREAS	DESIRED OUTCOME	IDP REF	STRATEGIC OBJECTIVE	OUTCOME OUTPUT
A	MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	Financially viable and well governed City	A1	Optimise system, procedures and processes	Implement a differential approach to Municipal Financing, planning and support
			A2	Increase institutional capacity	
			A3	Increase performance	
			A4		
			A5		
B	BASIC SERVICE DELIVERY	Well serviced; accessible, safe and connected City.	B1	Increase Provision of Municipal Services	Improved access to basic services
			B2	Improve the state of Municipal Infrastructure	
			B3	Improve provision of Social Development Services	
C	LOCAL ECONOMIC DEVELOPMENT	Friendly, clean, green and economically prosperous City.	C1	Reduce unemployment	Implementation of Community works Programme and supported Cooperatives
			C2	Increase economic activity	
			C3	Optimise land usage	
D	FINANCIAL VIABILITY AND FINANCIAL MANAGEMENT	Financially viable and well governed City	D1	Increase revenue	Improve Municipal Financial and Administrative Capability
			D2	Improve expenditure and SCM	
			D3	Improve budgeting and reporting	
			D4		
E	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Well governed City	E1	Strengthen Governance	Deepen Democracy through a refined Ward Committee System
			E2	Improve the Customer experience & Public participation	
			E3	Promote public knowledge and awareness	
F	CROSS CUTTING ISSUES	Friendly, clean, green and safe City	F1	Improve Municipal Planning and spatial development	One window of co-ordination
			F2	Improve community and environmental health and safety	
			F3	Increase access to housing units	

MSUNDUZI MUNICIPALITY SERVICE DELIVERY BUDGET & IMPLEMENTATION PLAN 2017/2018 FY

TABLE OF ABBREVIATIONS

AC	AUDIT COMMITTEE
AFC	Automated Fair Collection
APTMS	Automated Public Transport Management System
AQM	Air Quality Monitoring
BAR	Basic Assessment Report
COGTA	COOPERATIVE GOVERNANCE & TRADITIONAL AFFAIRS
DoHS	Department of Human Settlements
EIA	Environmental Impact Assessment
EXCO	EXECUTIVE COMMITTEE
FY	FINANCIAL YEAR
HRD	HUMAN RESOURCES DEVELOPMENT
IPMS	INDIVIDUAL PERFORMANCE MANAGEMENT SYSTEM
IRPTN	Integrated Rapid Public Transport Network
IWA	Internation Water Association
LDV	Light Duty Vehicle
LED	Local Economic Development
MIG	Municipal Infrastructure Grant
MPT	Municipal Planning Tribunal
OMC	ORGANIZATIONAL MANAGEMENT COMMITTEE
OP	OPERATIONAL PLAN
OPMS	ORGANIZATIONAL PERFORMANCE MANAGEMENT SYSTEM
PDA	Planning & Development Act
RMC	RISK MANAGEMENT COMMITTEE
SDBIP	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
SEA	Strategic Environmental Assessment
SMC	STRATEGIC MANAGEMENT COMMITTEE
SPLUMA	Spatial Planning Land Use Management Act
WSDP	Water Services Development Plan
WULA	Water Usage Licence Authority

N.M

H.S

MUNICIPALITY 3 YEAR CAPITAL PLAN 2017-2018 - 2019-2020												
NOTE	SUB UNIT	STANDARD CLASSIFICATION		FUNDING	FUNDING	NEW OR RENEWAL	MULTI YEAR/ SINGLE YEAR	PROJECT TITLE	WARD	2018/2019	2019/2020	
2018/2019	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	LAND SURVEY	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			TELEPHONE	70,000.00	77,175.00		
								PPE MACHINERY & EQUIP. ALL OR EXCL HERSA ACQUISIT	235,000.00	246,750.00	259,008.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	GEV01	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE FURNITURE & OFF EQUIP. ALL OR EXCL HERSA ACQUI	215,000.00	225,750.00	237,038.00	
								PPE COMPUTER EQUIP. ALL OR EXCL HERSA ACQUISITION	115,000.00	120,750.00	126,788.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	GEV01	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			TELEPHONE	45,000.00	47,250.00	49,613.00	
								Light Industrial Hub	4,000,000.00	4,200,000.00	4,410,000.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	GEV01	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			GEV01 Land Acquisition	15,000,000.00	15,750,000.00	16,531,500.00	
								PPE FURNITURE & OFF EQUIP. ALL OR EXCL HERSA ACQUI	20,000.00	21,000.00	21,750.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	ENVIRONMENTAL HEALTH	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE TRANSPORT ASSETS. ALL OR EXCL HERSA ACQUISIT	210,000.00	220,500.00	231,525.00	
								PPE AUDIO VISUAL EQUIPMENT	50,000.00	52,500.00	55,125.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	ENVIRONMENTAL HEALTH	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE BRUSH CUTTER	50,000.00	52,500.00	55,125.00	
								LEVS2ACCESSNEW FURNITURE & OFFICE EQUIP	100,000.00	105,000.00	110,210.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	AIRPORT	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE FURNITURE & OFF EQUIP. ALL OR EXCL HERSA ACQUI	65,000.00	68,250.00	71,663.00	
								PPE COMPUTER EQUIP. ALL OR EXCL HERSA ACQUISITION	20,000.00	21,000.00	22,050.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	BUILDING CONTROL	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE FURNITURE & OFF EQUIP. ALL OR EXCL HERSA ACQUI	120,000.00	126,000.00	132,300.00	
								OFFICE REBURNISHMENT / UPGRADE	400,000.00	430,000.00	461,000.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	BUILDING CONTROL	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE FURNITURE & OFF EQUIP. ALL OR EXCL HERSA ACQUI	55,000.00	57,500.00	60,638.00	
								OUTSOURCED INFRASTRUCTURE CAP PROJECTS	80,000.00	84,000.00	88,200.00	
	SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	BUILDING CONTROL	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING				215,000.00	225,750.00	237,038.00	
								PPE MACHINERY & EQUIP. ALL OR EXCL HERSA ACQUISIT	40,000.00	41,100.00		
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	DEV MGMT	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE COMPUTER EQUIP. ALL OR EXCL HERSA ACQUISITION	70,000.00	73,175.00			
							PPE FURNITURE & OFF EQUIP. ALL OR EXCL HERSA ACQUI	220,000.00	229,550.00			
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	FORWARD PLAN	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE MACHINERY & EQUIP. ALL OR EXCL HERSA ACQUISIT	140,000.00	147,000.00	154,350.00		
							PPE FURNITURE & OFF EQUIP. ALL OR EXCL HERSA ACQUI	300,000.00	315,000.00	330,750.00		
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	FORWARD PLAN	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			PPE COMPUTER EQUIP. ALL OR EXCL HERSA ACQUISITION	70,000.00	73,500.00	77,175.00		
							LEVS25 EXS NEW COMPUTER EQUIPMENT	20,000.00	21,000.00	22,050.00		
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	ENVIRONMENTAL MANAGEMENT	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			LEVS2ACCESSNEW FURNITURE & OFFICE EQUIP	68,000.00	71,400.00	74,970.00		
							LEVS2ACCESSNEW MACHINERY & EQUIPM	70,000.00	73,500.00	77,175.00		
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	ENVIRONMENTAL MANAGEMENT	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			OUTSOURCED INFRASTRUCTURE CAP PROJECTS	100,000.00	105,000.00	110,210.00		
							TELEPHONE	25,000.00	26,250.00	27,563.00		
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	BUSINESS DEVELOPMENT PLAN	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			LEVS2ACCESSNEW FURNITURE & OFFICE EQUIP	119,000.00	125,000.00	130,000.00		
							LEVS2ACCESSNEW FURNITURE & OFFICE EQUIP	240,000.00	255,000.00	265,000.00		
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	BUSINESS DEVELOPMENT PLAN	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			LEVS25 EXS NEW COMPUTER EQUIPMENT	125,000.00	130,000.00	135,000.00		
							OFFICE RENOVATIONS	750,000.00				
SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES	ECONOMICS AFFAIRS	INTERNAL FUNDING	INTERNAL FUNDING	INTERNAL FUNDING			LEVS2ACCESSNEW FURNITURE & OFFICE EQUIP	36,000.00	4,000.00	5,000.00		
TOTAL CAPITAL EXPENDITURE										810,059,258.25	527,529,351.64	535,472,087.18

51

25

ANNEXURE A - REVENUE BY VOTE									
Vote Description	2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote									
Vote 1 - City Manager	116,624	143,029	3,177	1,625	-	-	0	1	1
Vote 2 - City Finance	907,061	1,202,003	1,121,010	1,555,720	1,528,030	1,528,030	1,756,445	1,867,338	1,983,160
Vote 3 - Community Services and Social Equity	265,695	246,846	163,730	159,503	173,558	173,558	235,003	240,614	254,314
Vote 4 - Corporate Services	129,616	151,733	1,686	12,123	14,222	14,222	4,755	5,040	5,343
Vote 5 - Infrastructure	2,159,730	2,277,215	2,926,865	3,107,487	3,335,752	3,335,752	3,263,157	3,408,436	3,608,382
Vote 6 - Sustainable Development and City	129,119	160,514	77,827	103,902	161,061	161,061	162,724	121,490	115,511
Total Revenue by Vote	3,707,845	4,181,341	4,294,294	4,940,360	5,212,623	5,212,623	5,422,085	5,642,919	5,966,710

ANNEXURE B - EXPENDITURE BY VOTE

Vote Description	2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Expenditure by Vote to be appropriated</u>									
Vote 1 - City Manager	121,916	148,754	151,048	141,794	182,304	182,304	177,064	191,665	204,576
Vote 2 - City Finance	907,746	886,140	705,531	667,068	737,441	737,441	641,307	612,850	639,809
Vote 3 - Community Services and Social Equity	342,370	578,734	451,868	528,372	683,982	683,982	532,560	637,611	775,800
Vote 4 - Corporate Services	109,281	154,425	145,332	210,381	231,884	231,884	168,818	173,986	122,707
Vote 5 - Infrastructure Services	1,961,423	2,143,728	2,613,573	2,745,523	2,663,737	2,663,737	3,033,842	3,111,684	3,249,465
Vote 6 - Sustainable Development and City Enterprises	168,479	220,564	178,122	159,237	243,568	243,568	350,397	314,521	329,331
Total Expenditure by Vote	3,611,214	4,132,346	4,245,473	4,452,374	4,742,917	4,742,917	4,903,988	5,042,317	5,321,688
Surplus/(Deficit) for the year	96.631	48.995	48.821	487.986	469.707	469.707	518.097	600.602	645.023

ANNEXURE C - REVENUE & EXPENDITURE BY MUNICIPAL VOTE									
Vote Description	2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote									
Vote 1 - City Manager	116,624	143,029	3,177	1,625	-	-	0	1	1
1.1 - Internal Audit and Compliance	10,678	16,857	-	-	-	-			
1.2 - Office of the City Manager	34,789	52,644	2,251	-	-	-	0	1	1
1.3 - Political Support	64,173	66,247	926	1,625	-	-			
1.4 - Strategic Planning	6,983	7,281	-	-	-	-			
Vote 2 - City Finance	907,061	1,202,003	1,121,010	1,555,720	1,528,030	1,528,030	1,756,445	1,867,338	1,983,160
2.1 - Asset Management	9,008	7,085	-	-	-	-			
2.2 - Budget and Treasury Management	33,602	38,601	1,557	1,290	51,209	51,209	444,850	477,047	509,451
2.3 - Expenditure Management	9,714	19,218	17	269	49	49	-	-	-
2.4 - Revenue Management	832,777	1,113,122	1,117,982	1,553,654	1,476,266	1,476,266	1,311,051	1,389,714	1,473,096
2.5 - Supply Chain Management	21,960	23,977	1,454	507	507	507	545	578	612
Vote 3 - Community Services and	265,695	246,846	163,730	159,503	173,558	173,558	235,003	240,614	254,314
3.1 - Area Based Management	260	239	31	54	54	54	41,390	35,370	37,493
3.2 - Public Safety, Emergency Services and Enforcement	109,397	41,385	6,981	23,379	23,379	23,379	61,030	65,412	69,837
3.3 - Recreation and Facilities	54,233	75,963	56,133	36,549	31,656	31,656	22,732	23,390	23,557
3.4 - Waste Management	101,805	129,259	100,586	99,521	118,470	118,470	109,851	116,442	123,428
Vote 4 - Corporate Services	129,616	151,733	1,686	12,123	14,222	14,222	4,755	5,040	5,343
4.1 - Human Resources Management	44,400	49,435	1,651	12,076	14,135	14,135	4,706	4,989	5,288
4.2 - Information Technology	26,661	30,356	18	25	25	25	26	28	30
4.3 - Legal Services	42,336	51,350	17	20	61	61	21	23	24
4.4 - Secretariat and Auxiliary Services	16,219	20,592	0	1	1	1	1	1	1
Vote 5 - Infrastructure Services	2,159,730	2,277,215	2,926,865	3,107,487	3,335,752	3,335,752	3,263,157	3,408,436	3,608,382

ANNEXURE C - REVENUE & EXPENDITURE BY MUNICIPAL VOTE

Vote Description	2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
5.1 - Electricity	1,499,230	1,568,359	1,853,479	1,930,009	2,129,789	2,129,789	1,545,685	1,588,173	1,613,842
5.2 - Project Management Office	10,507	8,243	2,716	438	11,601	11,601	27,328	29,521	29,573
5.3 - Roads and Transportation	142,886	120,654	147,116	216,750	346,284	346,284	394,071	309,996	330,301
5.4 - Water and Sanitation	507,108	579,959	923,554	960,290	848,078	848,078	1,296,074	1,480,746	1,634,666
Vote 6 - Sustainable Development and City Enterprises	129,119	160,514	77,827	103,902	161,061	161,061	162,724	121,490	115,511
6.1 - City Entities	60,407	58,411	28,164	46,414	58,998	58,998	49,194	52,145	55,274
6.2 - Development Services	36,330	67,164	22,333	30,600	22,110	22,110			
6.3 - Human Settlement Development	18,135	17,818	19,645	16,080	69,144	69,144	109,869	65,463	56,123
6.4 - Town Planning	14,248	17,121	7,685	10,808	10,808	10,808	3,661	3,881	4,114
Total Revenue by Vote	3,707,845	4,181,341	4,294,294	4,940,360	5,212,623	5,212,623	5,422,085	5,642,919	5,966,710
Expenditure by Vote									
Vote 1 - City Manager	121,916	148,754	151,048	141,794	182,304	182,304	177,064	191,665	204,576
1.1 - Internal Audit and Compliance	11,241	17,504	18,566	12,161	20,782	20,782	19,532	20,642	21,819
1.2 - Office of the City Manager	37,089	54,317	57,444	44,953	76,543	76,543	82,152	86,331	93,284
1.3 - Political Support	66,446	69,476	68,138	79,743	80,303	80,303	69,846	78,980	83,331
1.4 - Strategic Planning	7,141	7,457	6,900	4,938	4,677	4,677	5,534	5,712	6,141
Vote 2 - City Finance	907,746	886,140	705,531	667,068	737,441	737,441	641,307	612,850	639,809
2.1 - Asset Management	46,156	58,233	51,384	45,019	100,150	100,150	141,013	145,934	141,790
2.2 - Budget and Treasury Management	34,297	41,868	39,563	48,835	119,207	119,207	146,953	101,327	107,465
2.3 - Expenditure Management	13,619	24,473	23,762	18,895	37,397	37,397	42,994	42,948	45,451
2.4 - Revenue Management	756,268	710,061	536,677	495,373	416,649	416,649	233,852	250,629	268,913
2.5 - Supply Chain Management	57,406	51,505	54,146	58,945	64,038	64,038	76,495	72,013	76,191

ANNEXURE C - REVENUE & EXPENDITURE BY MUNICIPAL VOTE									
Vote Description	2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Vote 3 - Community Services and Social Equity	342,370	578,734	451,868	528,372	683,982	683,982	532,560	637,611	775,800
3.1 - Area Based Management	11,228	12,180	12,632	17,781	17,070	17,070	30,282	23,641	25,178
3.2 - Public Safety, Emergency Services and Enforcement	219,168	180,530	131,579	257,346	307,293	307,293	217,738	356,166	398,856
3.3 - Recreation and Facilities	5,397	251,028	203,573	143,514	250,007	250,007	162,596	129,937	219,209
3.4 - Waste Management	106,576	134,996	104,085	109,731	109,613	109,613	121,944	127,868	132,557
Vote 4 - Corporate Services	109,281	154,425	145,332	210,381	231,884	231,884	168,818	173,986	122,707
4.1 - Human Resources Management	36,139	51,738	45,649	53,021	44,437	44,437	70,382	70,742	7,706
4.2 - Information Technology	23,898	30,917	35,435	26,577	45,578	45,578	40,264	40,329	43,024
4.3 - Legal Services	32,966	52,097	49,038	109,563	118,948	118,948	18,776	20,133	23,572
4.4 - Secretariat and Auxiliary Services	16,277	19,674	15,209	21,220	22,921	22,921	39,396	42,782	48,405
#REF!									
Vote 5 - Infrastructure Services	1,961,423	2,143,728	2,613,573	2,745,523	2,663,737	2,663,737	3,033,842	3,111,684	3,249,465
5.1 - Electricity	1,081,219	1,164,244	1,598,920	1,417,776	1,773,504	1,773,504	1,660,150	1,671,281	1,749,641
5.2 - Project Management Office	9,945	9,488	9,492	10,224	21,505	21,505	25,643	27,273	28,786
5.3 - Roads and Transportation	257,215	258,236	230,530	318,984	147,050	147,050	240,945	248,451	263,330
5.4 - Water and Sanitation	613,044	711,760	774,631	998,538	721,678	721,678	1,107,103	1,164,680	1,207,709
Vote 6 - Sustainable Development and City Enterprises	168,479	220,564	178,122	159,237	243,568	243,568	350,397	314,521	329,331
6.1 - City Entities	59,565	71,850	44,474	49,381	69,619	69,619	80,306	80,869	85,231
6.2 - Development Services	23,333	26,831	21,945	19,251	15,318	15,318	77,492	66,620	70,725
6.3 - Human Settlement Development	37,587	48,922	49,165	41,476	85,897	85,897	123,047	93,533	91,428
6.4 - Town Planning	47,993	72,962	62,538	49,128	72,734	72,734	69,552	73,498	81,947

ANNEXURE C - REVENUE & EXPENDITURE BY MUNICIPAL VOTE									
Vote Description	2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR		2017/18 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Total Expenditure by Vote	3,611,214	4,132,346	4,245,473	4,452,374	4,742,917	4,742,917	4,903,988	5,042,317	5,321,688
Surplus/(Deficit) for the year	96,631	48,995	48,821	487,986	469,707	469,707	518,097	600,602	645,023

S.H M.W

ANNEXURE D - CAPITAL EXPENDITURE BY VOTE													
Vote Description	2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR			2017/18 Medium Term			New multi-year appropriations			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Capital expenditure -</u>													
<u>Multi-year expenditure</u>													
Vote 1 - City Manager	-	9,110	6,411	5,250	5,250	5,250	5,250	189,012	93,974	95,532	189,012	93,974	95,532
1.1 - Internal Audit and Compliance				-	-	-	-	-	-	-			
1.2 - Office of the City Manager		9,110	6,411	5,250	5,250	5,250	5,250	189,012	93,974	95,532	189,012	93,974	95,532
1.3 - Political Support				-	-	-	-	-	-	-			
1.4 - Strategic Planning				-	-	-	-	-	-	-			
Vote 2 - City Finance	-	742	4,936	24,928	26,288	26,288	26,288	20,500	23,750	24,220	20,500	23,750	24,220
2.1 - Asset Management		-	2,454	-	-	-	-	-	-	-			
2.2 - Budget and Treasury Management		-	-	-	1,200	1,200	1,200	20,500	23,750	24,220	20,500	23,750	24,220
2.3 - Expenditure Management		-	-	24,848	24,848	24,848	24,848	-	-	-			
2.4 - Revenue Management		-	-	80	80	80	80	-	-	-			
2.5 - Supply Chain Management		742	2,481	-	160	160	160	-	-	-			
Vote 3 - Community Services and Social Equity	8,091	48,595	34,870	51,700	51,700	51,700	51,700	31,800	43,885	45,129	31,800	43,885	45,129
3.1 - Area Based Management		779						200	5,100	5,100	200	5,100	5,100
3.2 - Public Safety, Emergency Services and Enforcement		-		625	625	625	625	-	-	-			
3.3 - Recreation and Facilities		46,988	34,332	50,575	50,575	50,575	50,575	26,800	33,745	34,737	26,800	33,745	34,737
3.4 - Waste Management	8,091	829	538	500	500	500	500	4,800	5,040	5,292	4,800	5,040	5,292
Vote 4 - Corporate Services	2,500	257	-	5,985	25,985	25,985	25,985	1,300	2,300	2,500	1,300	2,300	2,500
4.1 - Human Resources Management		-	-	-	-	-	-	-	-	-			

S. H M.V

ANNEXURE D - CAPITAL EXPENDITURE BY VOTE													
Vote Description	2013/14 Audited Outcome	2014/15 Audited Outcome	2015/16 Audited Outcome	2016/17 FINANCIAL YEAR			2017/18 Medium Term			New multi-year appropriations			
				Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand													
4.2 - Information Technology	2,500	-	-	5,985	25,985	25,985	25,985	1,300	2,300	2,500	1,300	2,300	2,500
4.3 - Legal Services		257	-	-	-	-	-	-	-	-	-	-	-
4.4 - Secretariat and Auxiliary Services		-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Infrastructure Services	179,003	326,083	326,001	546,074	634,820	634,820	634,820	269,934	277,213	268,131	269,934	277,213	268,131
5.1 - Electricity	43,500	123,474	98,191	190,721	280,067	280,067	280,067	73,293	42,468	46,491	73,293	42,468	46,491
5.2 - Project Management Office		-	-	-	-	-	-	-	-	-	-	-	-
5.3 - Roads and Transportation	78,402	109,919	125,007	258,402	258,402	258,402	258,402	72,904	77,948	83,902	72,904	77,948	83,902
5.4 - Water and Sanitation	57,101	92,691	102,802	96,951	96,351	96,351	96,351	123,736	156,797	137,737	123,736	156,797	137,737
Vote 6 - Sustainable Development and City Enterprises	-	55,804	26,852	63,544	63,544	63,544	63,544	83,056	87,272	104,729	83,056	87,272	104,729
6.1 - City Entities		5,279	1,255		-	-	-	4,500	4,725	4,961	4,500	4,725	4,961
6.2 - Development Services		48,090	14,837	22,110	22,110	22,110	22,110	28,626	33,000	33,000	28,626	33,000	33,000
6.3 - Human Settlement Development		2,435	2,854	35,434	35,434	35,434	35,434	15,800	16,490	35,215	15,800	16,490	35,215
6.4 - Town Planning		-	7,907	6,000	6,000	6,000	6,000	34,130	33,057	31,553	34,130	33,057	31,553
Capital multi-year expenditure sub-total	189,594	440,590	399,069	697,480	807,586	807,586	807,586	595,601	528,394	540,241	595,601	528,394	540,241
Capital expenditure - Municipal Vote													
Single-year expenditure appropriation													
Vote 1 - City Manager	3,100	555	763	500	2,000	2,000	2,000	6,470	3,014	3,089			

ANNEXURE D - CAPITAL EXPENDITURE BY VOTE															
Vote Description	2013/14	2014/15	2015/16	2016/17	FINANCIAL YEAR			2017/18			Medium Term		New multi-year appropriations		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20		
1.1 - Internal Audit and Compliance				250	250	250	250	70	77	45					
1.2 - Office of the City Manager		97	308	250	1,750	1,750	1,750	4,560	2,905	3,011					
1.3 - Political Support	3,100	457	455		-	-	-	1,730	32	33					
1.4 - Strategic Planning					-	-	-	110							
Vote 2 - City Finance	7,012	27,839	31,896	782	782	782	782	16,907	1,950	1,435					
2.1 - Asset Management		8,682	1,101	10	10	10	10	12,795	100	100					
2.2 - Budget and Treasury Management		14,912	29,510	280	280	280	280	1,769	700	700					
2.3 - Expenditure Management		-	61	55	55	55	55	224	400	5					
2.4 - Revenue Management	7,012	938	519	327	327	327	327	1,439	550	430					
2.5 - Supply Chain Management		3,307	705	110	110	110	110	680	200	200					
Vote 3 - Community Services and Social Equity	28,910	21,844	16,180	19,565	46,065	46,065	46,065	26,337	10,200	8,800					
3.1 - Area Based Management		1,392	864	50	50	50	50	3,150							
3.2 - Public Safety, Emergency Services and Enforcement	15,610	2,880	4,617	4,475	4,475	4,475	4,475	15,117	5,650	5,650					
3.3 - Recreation and Facilities		13,954	8,838	13,540	40,040	40,040	40,040	5,200	2,700	2,700					
3.4 - Waste Management	13,300	3,617	1,860	1,500	1,500	1,500	1,500	2,870	1,850	450					
Vote 4 - Corporate Services	2,188	12,260	6,460	527	511	511	511	30,100	4,100	3,900					
4.1 - Human Resources Management	2,188	470	25	112	112	112	112	310	800	600					
4.2 - Information Technology		8,762	5,012	120	120	120	120	26,950	2,800	3,300					

ANNEXURE D - CAPITAL EXPENDITURE BY VOTE

Vote Description		2013/14	2014/15	2015/16	2016/17 FINANCIAL YEAR				2017/18 Medium Term				New multi-year appropriations		
Thousands		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
4.3 - Legal Services			354	621	85	85	85	85	160						
4.4 - Secretariat and Auxiliary Services			2,674	802	210	194	194	194	2,680	500					
Vote 5 - Infrastructure Services		112,602	22,878	17,510	11,590	10,985	10,985	10,985	8,500	6,000	5,000				
5.1 - Electricity		28,000	13,433	14,322	8,000	8,000	8,000	8,000	5,000	5,000	5,000				
5.2 - Project Management Office		12,700	-			-	-	-							
5.3 - Roads and Transportation		49,230	6,768	1,936	1,910	1,910	1,910	1,910							
5.4 - Water and Sanitation		22,672	2,677	1,252	1,680	1,075	1,075	1,075	3,500	1,000					
Vote 6 - Sustainable Development and City Enterprises		20,500	2,671	4,409	3,798	3,798	3,798	3,798	7,110	7,565	7,574				
6.1 - City Entities			1,033	998					100	105	110				
6.2 - Development Services			411	(14)	2,000	2,000	2,000	2,000	1,159	1,237	857				
6.3 - Human Settlement Development			756	3,011					2,010	2,191	2,373				
6.4 - Town Planning		20,500	471	414	1,798	1,798	1,798	1,798	3,841	4,033	4,234				
Capital single-year expenditure sub-total		174,312	88,046	77,217	36,761	64,140	64,140	64,140	95,423	32,829	29,798				
Total Capital Expenditure		363,906	528,636	476,286	734,241	871,726	871,726	871,726	691,024	561,224	570,039				

MSUNDUZI MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE E



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - REGULATED
PERFORMANCE INDICATORS - 2017 / 2018

CM

HS

ID#	ID# REFERENCE	COS REFERENCE	SOBP REFERENCE	NATIONAL KEY PERFORMANCE AREA & OUTCOME B	RESPONSIBLE MANAGER	PROGRAMME	PROJECT	WARD	BASELINE / STATUS Q/UO	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	MONTHLY & QUARTERLY PROJECTIONS				QUARTER 2	QUARTER 3	QUARTER 4
													PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER						
													QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4			
03	2 - BACK TO BASICS	RP112		NKPA 4 - FINANCIAL VIABILITY & MANAGEMENT	CEO / GM- BUDGET PLANNING, IMPLEMENTATION & MONITORING	Improved Audit Opinion	Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017	N/A	0.5% achieved in 2016/2015	1.8 Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017	1.8 Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017	Ratio of financial viability in terms of outstanding service debtors to revenue achieved, (Ward 11 = 2150 units & Ward 13 = 126 units & Ward 17 = 24 units, OS = 46 units and OSN = 275)	1.8 Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017	1.8 Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017	1.8 Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017	1.8 Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017	1.8 Financial viability in terms of outstanding service debtors to revenue achieved by the 30th of September 2017		
04	2 - BACK TO BASICS	RP113		NKPA 4 - SOCIAL ECONOMIC DEVELOPMENT	GM- SUSTAINABLE DEVELOPMENT & CITY UTILITIES / GM- COMMUNITY DEVELOPMENT SERVICES	Community Work Programme implemented and cooperatives supported	Number of work opportunities created through LED Development Initiatives including Capital Projects	45,2,3,4,5,11,13,14,15,16,17,18,20,22,23,25,31,32,33 and 35	2000 work opportunities created through LED Development Initiatives including Capital Projects in 2016/2017	1910 a work opportunities created through LED Development Initiatives including Capital Projects by the 30th of June 2018	1910 a work opportunities created through LED Development Initiatives including Capital Projects by the 30th of September 2017	Number of work opportunities created through LED Development Initiatives including Capital Projects	1910 a work opportunities created through LED Development Initiatives including Capital Projects by the 30th of September 2017	1445 a work opportunities created through LED Development Initiatives including Capital Projects by the 31st of March 2018	1445 a work opportunities created through LED Development Initiatives including Capital Projects by the 31st of March 2018	1445 a work opportunities created through LED Development Initiatives including Capital Projects by the 31st of March 2018	1445 a work opportunities created through LED Development Initiatives including Capital Projects by the 31st of March 2018		
05	2 - BACK TO BASICS	RP114		NKPA 2 - BASIC SERVICE DELIVERY	GM- SUSTAINABLE DEVELOPMENT & CITY UTILITIES / GM- HUMAN SETTLEMENTS	Improved access to basic services	No. of new houses constructed	11,2,3,4,5,6,7,8,9,10,11,12,13,14,15,16,17,18,19,20,21,22,23,24,25,26,27,28,29,30,31,32,33,34,35,36,37,38,39,40,41,42,43,44,45,46,47,48,49,50,51,52,53,54,55,56,57,58,59,60,61,62,63,64,65,66,67,68,69,70,71,72,73,74,75,76,77,78,79,80,81,82,83,84,85,86,87,88,89,90,91,92,93,94,95,96,97,98,99,100	2420 new houses constructed in 2016/2017	2864 new houses constructed, (Wards 18 a = 2500 units & Ward 11 = 106 units & Ward 17 = 24 units, OS = 46 units and OSN = 275)	2864 new houses constructed, (Wards 18 a = 2500 units & Ward 11 = 106 units & Ward 17 = 24 units, OS = 46 units and OSN = 275)	Number of new houses constructed, (Wards 18 a = 2500 units & Ward 11 = 106 units & Ward 17 = 24 units, OS = 46 units and OSN = 275)	1434 a new housing units constructed by the 30th of September 2017	1434 a new housing units constructed by 31st of December 2017	1434 a new housing units constructed by 31st of March 2018	1434 a new housing units constructed by the 30th of June 2018			

MSUNDUZI MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE F



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - BACK TO BASICS
INDICATORS - 2017 / 2018

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
BACK TO BASICS INDICATORS 2017/2018 FINANCIAL YEAR

INDEX	IDP REFERENCE	COS REFERENCE	SDP REFERENCE	RESPONSIBLE MANAGER	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NOAM	ANNUAL TARGET	PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
											MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
E	E2	2- BACK TO BASICS	R2B 1	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Number of Ward committee meetings held	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	
E	E2	2- BACK TO BASICS	R2B 2	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Number of Ward Committee meetings held per month in the past quarter (per ward)	3 meeting per quarter	488 X Ward Committee meetings to be held	488 X Ward Committee meetings to be held	488 X Ward Committee meetings to be held	488 X Ward Committee meetings to be held	
E	E2	2- BACK TO BASICS	R2B 3	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Percentage attendance at ward committee meetings	50% ± 1	100% attendance of all ward committee members at ward committee meetings scheduled for the respective month	100% attendance of all ward committee members at ward committee meetings scheduled for the respective quarter	100% attendance of all ward committee members at ward committee meetings scheduled for the respective quarter	100% attendance of all ward committee members at ward committee meetings scheduled for the respective quarter	
E	E2	2- BACK TO BASICS	R2B 4	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Number of ward reports submitted (per ward)	3 meeting per quarter	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	488 X Monthly Reports on the functioning/status of ward committees received by the Office of the Speaker from Ward Assistants before the 21st of every month by the 30th of June 2018	
E	E2	2- BACK TO BASICS	R2B 5	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Number of sector reports submitted per ward committee per month	N/A	As when required	As when required	As when required	As when required	
E	E2	2- BACK TO BASICS	R2B 6	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Number of community report back meetings	N/A	0	117 X Ward Committee meetings to be held	117 X Ward Committee meetings to be held	117 X Ward Committee meetings to be held	
E	E2	2- BACK TO BASICS	R2B 7	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Number of wards where Community meetings were held (list wards)	3 meeting per quarter	As when required	117 X Ward Committee meetings to be held	117 X Ward Committee meetings to be held	117 X Ward Committee meetings to be held	
E	E2	2- BACK TO BASICS	R2B 8	MM / M-S&T & COM	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Does the Municipality have a Complaint Management System	Yes or No	Yes or No	Yes or No	Yes or No	Yes or No	
E	E2	2- BACK TO BASICS	R2B 9	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Number of public participation reports submitted	N/A	Ministers of ward and community meetings from each of 39 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting by the 30th of June 2018	Ministers of ward and community meetings from each of 39 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting by the 30th of June 2018	Ministers of ward and community meetings from each of 39 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting by the 30th of June 2018	Ministers of ward and community meetings from each of 39 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting by the 30th of June 2018	
E	E2	2- BACK TO BASICS	R2B 10	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	Is the report on public participation a standing item on Council Agenda?	N/A	As when required	As when required	As when required	As when required	
E	E2	2- BACK TO BASICS	R2B 11	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	No. of community protests that occurred during the quarter	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	
E	E2	2- BACK TO BASICS	R2B 12	MM / M-DIS	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	1- PUTTING PEOPLE FIRST	No. of protests that became violent	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	

SH

MM

MM

INDEX	UP REFERENCE	COS REFERENCE	SDP REFERENCE	RESPONSIBLE MANAGER	REPORTING FREQUENCY (QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	HODM	ANNUAL TARGET	PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
											MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
E12	2 - BACK TO BASICS	E12	B12.13	MM / MLOTS	(MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	1 - PUTTING PEOPLE FIRST	Put three top cases of community protests during the quarter	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E12	2 - BACK TO BASICS	E12	B12.14	MM / MLOTS	(MONTHLY / QUARTERLY)		1 - PUTTING PEOPLE FIRST	Vital actions that the Municipality takes to address such protests?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E12	2 - BACK TO BASICS	E12	B12.15	MM / MLOTS	(MONTHLY / QUARTERLY)		1 - PUTTING PEOPLE FIRST	How many protests have been validly addressed?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E12	2 - BACK TO BASICS	E12	B12.16	MM / MLOTS	(MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	2 - SERVICE DELIVERY	SDP quarterly progress report submitted to Council	N/A	N/A	1 X SDP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17) by the date of July 2017	2 X SDP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17 & Q1 of 2017/17) by the date of October 2017	3 X SDP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17 & Q1 & Q2 of 16/17) by the date of January of April 2018	4 X SDP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17 & Q1, Q2, Q3 of 16/17) by the date of April 2018
E13	2 - BACK TO BASICS	E13	B13.17	MM / MLODM	(MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	3 - GOOD GOVERNANCE	Are all structures in place and functioning effectively?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E13	2 - BACK TO BASICS	E13	B13.18	MM / MLOTS	(MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	3 - GOOD GOVERNANCE	Number of Traditional Leaders participating in Council meetings	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable

INDEX	TOP REFERENCE	COS REFERENCE	SOEP REFERENCE	RESPONSIBLE MANAGER	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NORMAL	ANNUAL TARGET	PERFORMANCE TARGET AND PRODUCE BUDGET PER QUARTER			
											MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
2	2	2 - BACK TO BASICS	2B 13	MAN / EXECUTIVE MANAGER: INTERNAL AUDIT	MONTHLY / QUARTERLY	NMPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	3 - GOOD GOVERNANCE	What are the main reasons for the granted Traditional leaders not participating in Municipal Council Meetings?	N/A	Yes	Yes	Yes	Yes	Yes
								Is there an Anti-Corruption Policy in place?	Yes or No	Yes	Yes	Yes	Yes	Yes
								What are the main reasons for lack of adopted policy/strategy?	N/A	N/A	N/A	N/A	N/A	N/A
								Is there a risk register in place?	N/A	Yes	Yes	Yes	Yes	Yes
								Policy/strategy in draft form, not yet adopted?	N/A	No	No	No	No	No
3	3	2 - BACK TO BASICS	2B 20	MAN / EXECUTIVE MANAGER: INTERNAL AUDIT	MONTHLY / QUARTERLY	NMPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	3 - GOOD GOVERNANCE	Number of instances of fraud and corruption reported in the municipality in the past quarter?	N/A	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable
								Number and the status of forensic investigations in the past quarter (initiated/condemned)?	N/A	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable
								Percentage of April Quarter dealt with as per the AG action plan	N/A	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable
								What were the challenges experienced during the audit?	N/A	Yes	Yes	Yes	Yes	Yes
								Number of Audit findings?	N/A	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable
4	4	2 - BACK TO BASICS	2B 21	MAN / N.O.M	MONTHLY / QUARTERLY	NMPA 1 - MUNICIPAL GOVERNANCE & PUBLIC PARTICIPATION	5 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Additional measures in place (state action taken against fraud and corruption)?	N/A	Yes	Yes	Yes	Yes	Yes
								What were the key findings?	N/A	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable	Target cannot be planned for as incidence unpredictable
								Performance Assessments conducted for each manager (Yes/No)?	N/A	Yes	Yes	Yes	Yes	Yes
								Have all Performance Agreements been signed and submitted to the MEC for Local Government?	N/A	Yes	Yes	Yes	Yes	Yes
								What were the key findings?	N/A	Yes	Yes	Yes	Yes	Yes
5	5	2 - BACK TO BASICS	2B 21	MAN / N.O.M	MONTHLY / QUARTERLY	NMPA 1 - MUNICIPAL GOVERNANCE & PUBLIC PARTICIPATION	5 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Period assessed:	N/A	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule
								Date of Assessment:	N/A	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule	Individual Quarterly reviews conducted as per Approved Assessment Schedule
								No, state the reasons why performance assessments have not been done:	N/A	Target cannot be planned	Target cannot be planned	Target cannot be planned	Target cannot be planned	Target cannot be planned
								Has PAIT been executed to any other level of audit (provide details)?	N/A	Target cannot be planned	Target cannot be planned	Target cannot be planned	Target cannot be planned	Target cannot be planned
										Target cannot be planned	Target cannot be planned	Target cannot be planned	Target cannot be planned	Target cannot be planned

SH

MAN

INDEX	UP REFERENCE	COS REFERENCE	SOBP REFERENCE	RESPONSIBLE MANAGERS	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NORM	ANNUAL TARGET	PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
											MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
1	EL	2 - BACK TO BASICS	NBS 22	NM / AL-GHAM	(MONTHLY / QUARTERLY)	NMPA 1 - MUNICIPAL TRANSFORMATION & ECONOMIC DEVELOPMENT	5 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Has the municipality paid performance bonuses (for manager and amount)?	N/A	N/A	N/A	N/A	N/A	N/A
2	EL	2 - BACK TO BASICS	NBS 23	NM / MANAGER / RP	(MONTHLY / QUARTERLY)	NMPA 1 - MUNICIPAL TRANSFORMATION & ECONOMIC DEVELOPMENT	5 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Quarterly assessment of MM and section 56 managers conducted (State while Quarter was conducted)	Individual Quarterly review conducted as per IG: Municipal Performance Regulation (State while Quarter was conducted)	Quarterly assessment of MM and section 56 managers conducted (State while Quarter was conducted)	Improved % of DP credibility scores	Improved % of DP credibility scores	Improved % of DP credibility scores	Improved % of DP credibility scores
3	B3	2 - BACK TO BASICS	NBS 24	GM / ECONOMIC DEVELOPMENT / SM / HUMAN SETTLEMENTS	(MONTHLY / QUARTERLY)	NMPA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Howing Provision (see/booking)	N/A	N/A	N/A	N/A	N/A	N/A
4	B3	2 - BACK TO BASICS	NBS 25	GM / ECONOMIC DEVELOPMENT / SM / HUMAN SETTLEMENTS	(MONTHLY / QUARTERLY)	NMPA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Houses Required	N/A	N/A	N/A	N/A	N/A	N/A
5	B3	2 - BACK TO BASICS	NBS 16	GM / ECONOMIC DEVELOPMENT / SM / HUMAN SETTLEMENTS	(MONTHLY / QUARTERLY)	NMPA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Number of Houses provided	N/A	N/A	N/A	N/A	N/A	N/A
6	B3	2 - BACK TO BASICS	NBS 27	GM / ECONOMIC DEVELOPMENT / SM / HUMAN SETTLEMENTS	(MONTHLY / QUARTERLY)	NMPA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	What are Blockages/challenges in terms of backlog elimination?	N/A	N/A	N/A	N/A	N/A	N/A
9	B1	2 - BACK TO BASICS	NBS 24	GM / ECONOMIC DEVELOPMENT / SM / HUMAN SETTLEMENTS	(MONTHLY / QUARTERLY)	NMPA 3 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Funding	N/A	N/A	N/A	N/A	N/A	N/A
								SMU Capacity	N/A	N/A	N/A	N/A	N/A	N/A
								SCM Delay	N/A	N/A	N/A	N/A	N/A	N/A
								Do you have an approved Housing Section Plan?	Yes or No	Yes or No	Yes or No	Yes or No	Yes or No	Yes or No
9	B3	2 - BACK TO BASICS	NBS 28	GM / COMMUNITY SERVICES / DEVELOPMENT	(MONTHLY / QUARTERLY)	NMPA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Refuse Removal	Circulation: Number of Households provided with a refuse collection service per week and per ward. Refuse removal in the municipal area: 8,100	120 000	120 000	120 000	120 000	120 000
E	L2	2 - BACK TO BASICS	NBS 30	C/O / SM / REVENUE	(MONTHLY / QUARTERLY)	NMPA 3 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Households	Number of Households	120 000	120 000	120 000	120 000	120 000
								Frequency of refuse removal	Weekly	Weekly	Weekly	Weekly	Weekly	Weekly
								How many households receive refuse collection service (refuse removal define (ward area))	N/A	120 000	120 000	120 000	120 000	120 000
								What are Blockages and Challenges in terms refuse removal?	N/A	120 000	120 000	120 000	120 000	120 000
E	L2	2 - BACK TO BASICS	NBS 30	C/O / SM / REVENUE	(MONTHLY / QUARTERLY)	NMPA 3 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	How many households registered on the Budget Register	3000	3000	3000	3000	3000	3000
								How many households multiplicity space the budget register?	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly

SH MW

INDEX	IDP REFERENCE	CDS REFERENCE	SOBP REFERENCE	RESPONSIBLE MANAGER	REPORTING FREQUENCY / QUARTERLY	PERFORMANCE AREA	PROGRAMME	OUTPUT	NORMA	ANNUAL TARGET	PERFORMANCE TARGET AND PROJECTED BUDGET QUARTER			
											MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
0	03	2 - BACK TO BASICS	828 31	CGO / SMC AVERAGE	QUARTERLY / QUARTERLY	NATIONAL KEY	4 - SOUND FINANCIAL MANAGEMENT	Number of beneficiaries receiving free basic water?	Monthly	15000	15000	15000	15000	15000
								Number of beneficiaries receiving free basic electricity?	Monthly	13000	13000	13000	13000	13000
								Number of beneficiaries receiving free property rates	Monthly	9000	9000	9000	9000	9000
								Number of beneficiaries receiving free refuse removal?	Monthly	5000	5000	5000	5000	5000
								% spend of the Municipality's operating budget on free basic services in the past quarter. Formula: actual spent on free basic services/allocation in terms of the equitable share formula.	Quarterly	100%	100%	100%	100%	100%
0	03	2 - BACK TO BASICS	828 32	CGO / SMC SCG	QUARTERLY / QUARTERLY	NATIONAL KEY	4 - SOUND FINANCIAL MANAGEMENT	Actual: Number of tenders above R200 000 that were awarded and the value of each?	N/A	N/A	N/A	N/A	N/A	N/A
								What was the longest length of time taken to award a bid?	N/A	10 days turnaround time for the processing of tenders	10 days turnaround time for the processing of tenders	10 days turnaround time for the processing of tenders	10 days turnaround time for the processing of tenders	10 days turnaround time for the processing of tenders
								What was the total value of all tenders awarded in the past month?	N/A	Total Value of tenders awarded	Total value of tenders awarded per quarter	Total value of tenders awarded per quarter	Total value of tenders awarded per quarter	Total value of tenders awarded per quarter
								How many section 36 awards were made in the past month?	N/A	Number of Section 36 awarded	Number of Section 36 awards per quarter	Number of Section 36 awards per quarter	Number of Section 36 awards per quarter	Number of Section 36 awards per quarter
								What was the total value of section 36 awards made in the past month?	N/A	Total Value of section 36 awards	Total Value of section 36 awards per quarter	Total Value of section 36 awards per quarter	Total Value of section 36 awards per quarter	Total Value of section 36 awards per quarter
0	03	2 - BACK TO BASICS	828 33	CGO / SMC BUDGET & TREASURY	QUARTERLY / QUARTERLY	NATIONAL KEY	4 - SOUND FINANCIAL MANAGEMENT	What was the reason for the delay?	N/A	Nil Reason for Delays	Nil Reason for Delays	Nil Reason for Delays	Nil Reason for Delays	Nil Reason for Delays
								Has the time been reduced, if not what actions have been implemented?	N/A	Yes or No	Yes or No	Yes or No	Yes or No	Yes or No
								Is the SCM component fully staffed and has the capacity?	N/A	Yes or No	Yes or No	Yes or No	Yes or No	Yes or No
								Percentage of the annual operating budget spent in the past quarter. Formula: Actual Operating Expenditure / Budgeted Operating Expenditure x 100. The indicator measures the extent to which budgeted operating expenditure has been spent during the quarter. It is a measure of the effectiveness of controls over the budget.	N/A	100%	100%	100%	100%	100%
								Allocation:	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
0	03	2 - BACK TO BASICS	828 33	CGO / SMC BUDGET & TREASURY	QUARTERLY / QUARTERLY	NATIONAL KEY	4 - SOUND FINANCIAL MANAGEMENT	Budget:	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
								Actual % of budget spent:	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
								SCM Delays	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
									N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
									N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable

SH MM

INDEX	IDP REFERENCE	COS REFERENCE	SOB REFERENCE	RESPONSIBLE MANAGER	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NORM	ANNUAL TARGET	MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
											100%	100%	100%	100%
D	D3	1 - BACK TO BASICS	BEB 34	CTO / S&M BUDGET & TREASURY	MONTHLY / QUARTERLY	NWPA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	Actual Repairs and Maintenance as a % of Budgeted Repairs and Maintenance (Actuals/Budgeted R&M)*100	100%	100%	100%	100%	100%	100%
D	D3	2 - BACK TO BASICS	BEB 35	CTO / S&M REVENUE	MONTHLY / QUARTERLY	NWPA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	DEBTORS MANAGEMENT - Collection Rate (Actuals/Target Collection Rate)*100. The Ratio indicates the collection rate, i.e. level of payments, in percentage, relative to the target collection indicator reflects the percentage of debtors that has been collected in relation to billed revenue.	N/A	85%	90%	90%	90%	90%
D	D3	2 - BACK TO BASICS	BEB 36	CTO / S&M REVENUE	MONTHLY / QUARTERLY	NWPA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	Reason for under expenditure S&M Budgets Percentage of debtors outstanding for more than 120 days to be calculated on a monthly basis (Actuals/Total debtors)*100	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
D	D3	2 - BACK TO BASICS	BEB 37	CTO / S&M LG & PM	MONTHLY / QUARTERLY	NWPA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	SUSTAINABILITY - Level of Cash Based Conditional grants, formula: (cash and cash equivalents) / (total long term investment) (cash) / (total long term investment) (cash) * 100	2:1	2:1	2:1	2:1	2:1	2:1
D	D4	2 - BACK TO BASICS	BEB 38	CTO / S&M EXTENSION	MONTHLY / QUARTERLY	NWPA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	EXPENDITURE MANAGEMENT - Irregular, Irregular and Wasteful and Unauthorized Expenditure / Total Operating Expenditure (Actuals/Total Operating Expenditure)*100	N/A	0%	0%	0%	0%	0%
D	D4	2 - BACK TO BASICS	BEB 39	CTO / S&M EXTENSION	MONTHLY / QUARTERLY	NWPA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	What are the challenges being experienced? Reason for challenges What is the value of the grants support from the previous financial year? Is the municipality reporting against conditional grants	N/A	State Challenges if any	State Challenges if any	State Challenges if any	State Challenges if any	State Challenges if any

SH MN

INDEX	IDP REFERENCE	COS REFERENCE	SDG REFERENCE	RESPONSIBLE MANAGER	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NOM	ANNUAL TARGET	PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER				
											MONTHLY & QUARTERLY PROJECTIONS				
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
D	2 - BACK TO BASICS		B18.39	CIO / S&E BUDGET & TREASURY	MONTHLY / QUARTERLY	NMFA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	Budget Implementation - Capital Expenditure Budget Implementation Indicator: Formula: $\frac{\text{Actual Capital Expenditure} - \text{Budgeted Capital Expenditure}}{\text{Budgeted Capital Expenditure}} \times 100$. Expenditure > 100 indicates the extent to which the capital budget has been implemented. Indicates effectiveness of budgetary control.	N/A	100%	25%	50%	75%	100%	
E	2 - BACK TO BASICS		B18.40	GM INFRASTRUCTURE / S&E SERVICES	MONTHLY / QUARTERLY	NMFA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	5 - PUTTING PEOPLE FIRST	Actual OPEX Actual OPEX Reason for deviations from actual Rationality of Rapid Response Teams	N/A N/A N/A N/A	N/A	N/A	N/A	N/A	N/A	N/A
B	2 - BACK TO BASICS		B18.41	GM INFRASTRUCTURE / S&E WATER & SANITATION	MONTHLY / QUARTERLY	NMFA 3 - BASIC SERVICE DELIVERY	3 - SERVICE DELIVERY	Water Service Delivery Level/Spilling How many households received water? How many water stoppages there were in the previous month? The average time taken to fix water stoppages? Number of households which had their water restricted in the last quarter / month for non-payment How many households were connected for the first time to the water system?	N/A N/A 1 week N/A N/A	100% new water connections completed by the 30th of June 2017 (Population Survey) 2016 - with minimum water standards	On New Water Connections Completed by the 30th of September 2016 Water to Invert numbers Water to Invert numbers Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable	On New Water Connections Completed by the 31st of December 2016 Water to Invert numbers Water to Invert numbers Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable	On New Water Connections Completed by the 31st of March 2017 Water to Invert numbers Water to Invert numbers Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable Target cannot be planned for as it is unpredictable	On New Water Connections completed by the 30th of June 2017 (Population Survey) 2017	
B	2 - BACK TO BASICS		B18.42	GM INFRASTRUCTURE / S&E WATER & SANITATION	MONTHLY / QUARTERLY	NMFA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Sanitation Delivery Level/Spilling Number of Households Number of Households with access to sanitation What are the biggest challenges in terms of budget allocation?	N/A N/A N/A N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	Total Water Losses < 31.3.16 by the 30th of September 2017 Total Water Losses < 31.3.16 by the 31st of December 2017 N/A	Total Water Losses < 31.3.16 by the 31st of March 2018 N/A	Total Water Losses < 31.3.16 by the 31st of June 2018 N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	
B	2 - BACK TO BASICS		B18.43	GM INFRASTRUCTURE / S&E WATER & SANITATION	MONTHLY / QUARTERLY	NMFA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Sanitation Delivery Level/Spilling Number of Households Number of Households with access to sanitation What are the biggest challenges in terms of budget allocation?	N/A N/A N/A N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	Total Water Losses < 31.3.16 by the 30th of September 2017 Total Water Losses < 31.3.16 by the 31st of December 2017 N/A	Total Water Losses < 31.3.16 by the 31st of March 2018 N/A	Total Water Losses < 31.3.16 by the 31st of June 2018 N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	
B	2 - BACK TO BASICS		B18.44	GM INFRASTRUCTURE / S&E WATER & SANITATION	MONTHLY / QUARTERLY	NMFA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Sanitation Delivery Level/Spilling Number of Households Number of Households with access to sanitation What are the biggest challenges in terms of budget allocation?	N/A N/A N/A N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	Total Water Losses < 31.3.16 by the 30th of September 2017 Total Water Losses < 31.3.16 by the 31st of December 2017 N/A	Total Water Losses < 31.3.16 by the 31st of March 2018 N/A	Total Water Losses < 31.3.16 by the 31st of June 2018 N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	
B	2 - BACK TO BASICS		B18.45	GM INFRASTRUCTURE / S&E WATER & SANITATION	MONTHLY / QUARTERLY	NMFA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Sanitation Delivery Level/Spilling Number of Households Number of Households with access to sanitation What are the biggest challenges in terms of budget allocation?	N/A N/A N/A N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	Total Water Losses < 31.3.16 by the 30th of September 2017 Total Water Losses < 31.3.16 by the 31st of December 2017 N/A	Total Water Losses < 31.3.16 by the 31st of March 2018 N/A	Total Water Losses < 31.3.16 by the 31st of June 2018 N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	
B	2 - BACK TO BASICS		B18.46	GM INFRASTRUCTURE / S&E WATER & SANITATION	MONTHLY / QUARTERLY	NMFA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Sanitation Delivery Level/Spilling Number of Households Number of Households with access to sanitation What are the biggest challenges in terms of budget allocation?	N/A N/A N/A N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	Total Water Losses < 31.3.16 by the 30th of September 2017 Total Water Losses < 31.3.16 by the 31st of December 2017 N/A	Total Water Losses < 31.3.16 by the 31st of March 2018 N/A	Total Water Losses < 31.3.16 by the 31st of June 2018 N/A	Reduced Total Water Losses by 3% from last 31.3.16 to 28.2.17	
B	2 - BACK TO BASICS		B18.47	GM INFRASTRUCTURE / S&E ELECTRICITY	MONTHLY / QUARTERLY	NMFA 2 - BASIC SERVICE DELIVERY	2 - SERVICE DELIVERY	Electricity Provision Level/Spilling Number of Households Receiving Electricity (Including Extom Areas)	N/A N/A	100 new household connections to be achieved	Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers	Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers	Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers	Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers Electricity to submit numbers	

INDEX	IDP REFERENCE	COS REFERENCE	SDP REFERENCE	RESPONSIBLE MANAGERS	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NORM	ANNUAL TARGET	PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER					
											MONTHLY & QUARTERLY PROJECTIONS					
											Q1/2024	Q2/2024	Q3/2024	Q4/2024		
D	4	BUILDING FINANCIAL SUSTAINABILITY	RIS 50	G&P INFRASTRUCTURE / PMU	MONTHLY / QUARTERLY	NMPA 4 - MUNICIPAL FINANCIAL VIABILITY	4 - SOUND FINANCIAL MANAGEMENT	Percentage of Audit Expenditure	N/A	100%	22.20%	66.20%	83.20%	100%	Q1/2024: 4	
								What are bottlenecks and challenges in terms of Audit Expenditure?	N/A	100%	100%	100%	100%	100%	100%	100%
								SMU Capacity:	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	100%
								SMU Delays:	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	100%
E	11	2 - BACK TO BASICS	RIS 51	G&P CORPORATE SERVICES / THE SOUND GOVERNANCE	MONTHLY / QUARTERLY	NMPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	5 - GOOD GOVERNANCE	Number of Council meetings held over the past quarter/month	N/A	12 Council meetings held over the past quarter/month	3 Council meetings held over the past quarter/month	6 Council meetings held over the past quarter/month	9 Council meetings held over the past quarter/month	12 Council meetings held over the past quarter/month	N/A	12 Council meetings held over the past quarter/month
								What are the main reasons for Council not meeting?	Quorum not reached	N/A	N/A	N/A	N/A	N/A	N/A	N/A
								Number of EXCO meetings held over the past quarter:	N/A	41 EXCO meetings held over the past quarter	11 EXCO meetings held over the past quarter	20 EXCO meetings held over the past quarter	30 EXCO meetings held over the past quarter	41 EXCO meetings held over the past quarter	N/A	41 EXCO meetings held over the past quarter
								Number of Portfolio Committee meetings held over the past quarter (10 Committee)	N/A	20 Portfolio Committee meetings held over the past quarter/month	23 Portfolio Committee meetings held over the past quarter/month	45 Portfolio Committee meetings held over the past quarter/month	65 Portfolio Committee meetings held over the past quarter/month	90 Portfolio Committee meetings held over the past quarter/month	N/A	90 Portfolio Committee meetings held over the past quarter/month
								Reasons for EXCO and Portfolio Committee meeting not being held:	Quorum not reached	N/A	N/A	N/A	N/A	N/A	N/A	N/A
								Number of Audit Committee meetings held in the quarter?	N/A	5 Audit Committee meetings held in the quarter/month	5 Audit Committee meetings held in the quarter/month	5 Audit Committee meetings held in the quarter/month	5 Audit Committee meetings held in the quarter/month	5 Audit Committee meetings held in the quarter/month	N/A	5 Audit Committee meetings held in the quarter/month
								Number of Audit Committee reports to Council?	N/A	As per meetings of Audit Committee	As per meetings of Audit Committee	As per meetings of Audit Committee	As per meetings of Audit Committee	As per meetings of Audit Committee	N/A	As per meetings of Audit Committee
								Number of MPAC meetings held over the past quarter	N/A	9	2 MPAC meetings held over the past quarter	N/A	N/A	N/A	N/A	9 MPAC meetings held over the past quarter
								What are the main reasons for MPAC not meeting?	Cancellation or No Quorum	N/A	N/A	N/A	N/A	N/A	N/A	N/A
								How many formal (invited) meetings - to which all stakeholder members were invited - were held over the past month?	Number of SMC and OMC meetings for the month/quarter	Number of SMC and OMC meetings for the month/quarter	Number of SMC and OMC meetings for the month/quarter	Number of SMC and OMC meetings for the month/quarter	Number of SMC and OMC meetings for the month/quarter	N/A	Number of SMC and OMC meetings for the month/quarter	
								How many formal (invited) meetings were held with organized labour in the past month?	N/A	As per meetings of LIF Committee	As per meetings of LIF Committee	As per meetings of LIF Committee	As per meetings of LIF Committee	As per meetings of LIF Committee	N/A	As per meetings of LIF Committee
E	11	2 - BACK TO BASICS	RIS 52	G&P CORPORATE SERVICES / LEGAL ADVISOR (LAWYER)	MONTHLY / QUARTERLY	NMPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	5 - GOOD GOVERNANCE	Number of disciplinary cases for fraud and corruption in the past quarter?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
								Number of disciplinary cases for fraud and corruption in the past quarter?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	12	2 - BACK TO BASICS	RIS 53	G&P CORPORATE SERVICES / MANAGER (LEGAL SERVICES) / JOHAN VAN DER MERWE	MONTHLY / QUARTERLY	NMPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	5 - GOOD GOVERNANCE	How many litigation cases were initiated by the municipality in the past month?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
								How many litigation cases were initiated against the municipality in the past month?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable

SH MN

INDEX	IDP REFERENCE	COS REFERENCE	SOBP REFERENCE	RESPONSIBLE MANAGER(S)	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NOM	ANNUAL TARGET	PERFORMANCE TARGET AND PREDICTED BUDGET PER QUARTER			
											MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
E	11	2 - BACK TO BASICS	RB 54	GMC CORPORATE SERVICES / SME: SOUND GOVERNANCE	(MONTHLY / QUARTERLY)	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	5 - GOOD GOVERNANCE	Number of Portfolio Committee meetings held over the past quarter (List Committees)	N/A	List Committees	List Committees	List Committees	List Committees	List Committees
E	11	2 - BACK TO BASICS	RB 55	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Number of HRM and Senior Managers reporting to the MD (Section 56) filled Calculation: % of filled 554 - 556 posts	2 Critical posts vacant - Section 554 & 556 post filled within 3 quarters after post is advertised in the M&A (Section 56) filled Calculation: % of filled 554 - 556 posts	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Number of vacant post	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Reasons for vacancy	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Period of vacancy (provide details for each post)	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Number of permanent employees employed (provide total number of employees)	As approved and funded by the relevant structure. Calculation: % vacancy rate should be less than 10% of the entire staff establishment	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Number approved posts	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Number filled	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Vacancy rate	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	How many disciplinary cases were RESOLVED in the last month?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	How many officials are presently on suspension, and for how long?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	How many permanent employees are there employed?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	How many temporary employees are there employed?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	11	2 - BACK TO BASICS	RB 56	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 3 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	3 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	How many days of sick leave were taken by employees in the past month?	N/A	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable	Target cannot be planned for as it is unpredictable
E	13	2 - BACK TO BASICS	RB 57	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	1 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	The percentage of a municipality's budget actually spent on implementing its workplace plan.	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018
E	14	2 - BACK TO BASICS	RB 58	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	1 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	State the actual number of Councilors (not just target) that underwent training	N/A	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018
E	14	2 - BACK TO BASICS	RB 58	GMC CORPORATE SERVICES / SME: HUMAN RESOURCES	(MONTHLY / QUARTERLY)	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	1 - BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS	Target:	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018	100% (R7558393) spent on WSP by the 30th of June 2018

SH MN

INDEX	IDP REFERENCE	COS REFERENCE	SDRP REFERENCE	RESPONSIBLE MANAGERS	REPORTING FREQUENCY (MONTHLY / QUARTERLY)	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	OUTPUT	NOM	ANNUAL TARGET	PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
											MONTHLY & QUARTERLY PROJECTIONS			
											QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
								Actual:	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons
								State the actual number of official (versus target) that underwent training:	HR to supply figures	HR to supply figures	HR to supply figures	HR to supply figures	HR to supply figures	HR to supply figures
								Target:	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons
								Actual:	HR to supply figures	HR to supply figures	HR to supply figures	HR to supply figures	HR to supply figures	HR to supply figures
								Targets were not met, state reasons for under achievement:	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons	HR to supply reasons

S.H N N

MSUNDUZI MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE G



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - OFFICE OF THE CITY
MANAGER INDICATORS - 2017 / 2018

INDEX	WP REFERENCE	COS REFERENCE	SOPB REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FIGURES			
												CAPEx		REVENUE		BUDGETING SOURCE		MONTHLY & QUARTERLY PROJECTIONS	
												OVER	VOTE	OVER	VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
E 1	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		0115	WPA 1. GOOD GOVERNANCE & PUBLIC PARTICIPATION	Functioning of Ward Committees	Annual Schedule of meetings	All	Schedule submitted to CoGTA by 30th of June 2015	Annual schedule of meetings 2016/2017 (ward committees & community meetings) submitted to CoGTA by the 30th of June 2016	Annual schedule of meetings 2016/2017 (ward committees & community meetings) submitted to CoGTA by the 30th of June 2016	Annual schedule of meetings 2016/2017 (ward committees & community meetings) submitted to CoGTA by the 30th of June 2016	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Annual schedule of meetings 2016/2017 (ward committees & community meetings) submitted to CoGTA by the 30th of June 2016
E 2	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		0115	WPA 1. GOOD GOVERNANCE & PUBLIC PARTICIPATION	Functioning of Ward Committees	Reports	All	Quarterly reports submitted to CoGTA by 30th of June 2016	Quarterly reports submitted to CoGTA by 30th of June 2016	Quarterly reports submitted to CoGTA by 30th of June 2016	Quarterly reports submitted to CoGTA by 30th of June 2016	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Quarterly reports submitted to CoGTA by 30th of June 2016
E 1	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		0115	WPA 1. GOOD GOVERNANCE & PUBLIC PARTICIPATION	Functioning of Ward Committees	Reports	All	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Minutes of every meeting submitted to CoGTA by 30th of June 2016
E 2	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		0115	WPA 1. GOOD GOVERNANCE & PUBLIC PARTICIPATION	Functioning of Ward Committees	Reports	All	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Minutes of every meeting submitted to CoGTA by 30th of June 2016
E 1	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		0115	WPA 1. GOOD GOVERNANCE & PUBLIC PARTICIPATION	Transmission (forwarding) of service delivery requests to customer care	Reports	All	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Minutes of every meeting submitted to CoGTA by 30th of June 2016
E 2	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		0115	WPA 1. GOOD GOVERNANCE & PUBLIC PARTICIPATION	Transmission (forwarding) of service delivery requests to customer care	Reports	All	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	Minutes of every meeting submitted to CoGTA by 30th of June 2016	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Minutes of every meeting submitted to CoGTA by 30th of June 2016

SH M.N

INDEX	IDP REFERENCE	CDS REFERENCE	SOBIP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	MATURE / STATUS	MILESTONE OUTCOME	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
												CAPEX		REVENUE		MONTHLY & QUARTERLY PROJECTIONS			
												VOTE	VOTE	VOTE	VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
C	11	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	DTES	INFAS - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Functioning of Ward Committees	Reports	All	Monthly report on the functioning of the Speaker's Office submitted to the Operational Management Committee by the 20th of June 2018	Monthly report on functioning of the Speaker's Office submitted to the Operational Management Committee by the 20th of June 2018	12 x monthly reports on functioning of the Speaker's Office submitted to the Operational Management Committee by the 20th of June 2018	Number of reports submitted to OMC	N/A	N/A	N/A	N/A	3 x monthly reports on functioning of the Speaker's Office submitted to the Operational Management Committee by the 20th of September 2017	6 x monthly reports on functioning of the Speaker's Office submitted to the Operational Management Committee by the 31st of December 2017	9 x monthly reports on functioning of the Speaker's Office submitted to the Operational Management Committee by the 31st of March 2018	12 x monthly reports on functioning of the Speaker's Office submitted to the Operational Management Committee by the 30th of June 2018
C	15	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	DTES	INFAS - GOOD GOVERNANCE & PUBLIC PARTICIPATION	12 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council	Reporting	All	N/A	12 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council by the 20th of June 2018	Number of Monthly Reports on the Back to Basics National Template prepared and submitted to Council	N/A	N/A	N/A	N/A	N/A	3 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council by the 20th of September 2017	6 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council by the 31st of December 2017	9 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council by the 31st of March 2018	12 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council by the 30th of June 2018

INDEX	IOP REFERENCE	COS REFERENCE	SOOP REFERENCE	NATIONAL KEY PERFORMANCE INDICATOR	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												CAPEX		REVENUE		MONTHLY & QUARTERLY PROJECTIONS			
												VOTE	VOTE	VOTE	VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
E1	2 - BACK TO BASICS		NSP 01	GOOD GOVERNANCE & PUBLIC PARTICIPATION	Mayoral Special Projects	Annual Calendar of Events	All	Annual calendar of events for Mayoral Special Projects 2017/2018 financial year submitted to SMC for approval by the 31st of May 2018	Annual calendar of events for Mayoral Special Projects 2018/2019 financial year submitted to SMC for approval by the 31st of May 2018	Date annual calendar of events for Mayoral Special Projects 2018/2019 financial year submitted to SMC for approval	% Implementation of All Mayoral Special Projects for 2017/2018 FY within available budget and stipulated timeframes as per the approved calendar of events by the 31st of May 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Annual calendar of events for Mayoral Special Projects 2018/2019 financial year submitted to SMC for approval by the 31st of May 2018
E2	2 - BACK TO BASICS		NSP 02	GOOD GOVERNANCE & PUBLIC PARTICIPATION	Mayoral Special Projects	Implementation of Mayoral Special Projects 2016/2017	All	100% implementation of Mayoral Special Projects 2017/2018 FY within available budget and stipulated timeframes as per the approved calendar of events by the 31st of May 2018	100% implementation of All Mayoral Special Projects for 2017/2018 FY within available budget and stipulated timeframes as per the approved calendar of events by the 31st of May 2018	% Implementation of All Mayoral Special Projects for 2017/2018 FY within available budget and stipulated timeframes as per the approved calendar of events by the 31st of May 2018	% Implementation of All Mayoral Special Projects for 2017/2018 FY within available budget and stipulated timeframes as per the approved calendar of events by the 31st of May 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100% implementation of All Mayoral Special Projects for 2017/2018 FY within available budget and stipulated timeframes as per the approved calendar of events by the 31st of May 2018
E3	2 - BACK TO BASICS		NSP 03	GOOD GOVERNANCE & PUBLIC PARTICIPATION	Mayoral Special Projects	Monthly report on Projects submitted to the Operational Management Committee by the 30th of June 2017	All	Monthly report on Projects submitted to the Operational Management Committee by the 30th of June 2017	12 x monthly reports on Mayoral Special Projects submitted to the Operational Management Committee by the 30th of June 2018	Number of monthly reports on Mayoral Special Projects submitted to the Operational Management Committee by the 30th of June 2018	Number of monthly reports on Mayoral Special Projects submitted to the Operational Management Committee by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	12 x monthly reports on Mayoral Special Projects submitted to the Operational Management Committee by the 30th of June 2018
E4	2 - BACK TO BASICS		NSP 04	GOOD GOVERNANCE & PUBLIC PARTICIPATION	Back to Basics	Reports on the Back to Basics National Template prepared and submitted to Council in 16/17	All	12 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council in 16/17	12 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council by the 30th of June 2018	Number of Monthly Reports on the Back to Basics National Template prepared and submitted to Council	Number of Monthly Reports on the Back to Basics National Template prepared and submitted to Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	12 x Monthly Reports on the Back to Basics National Template prepared and submitted to Council by the 30th of June 2018

SH M.N

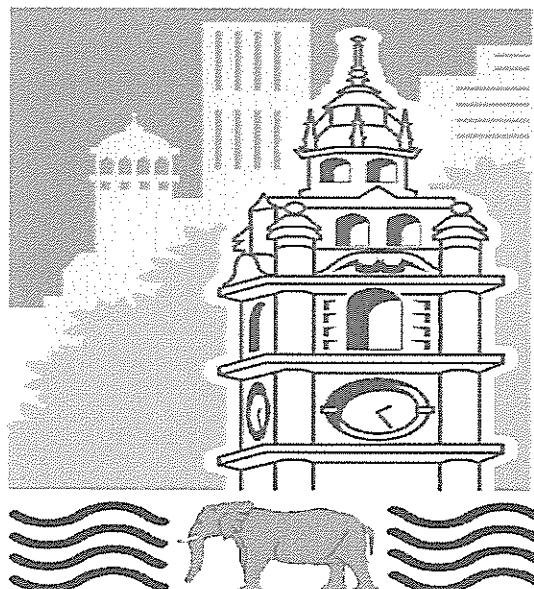
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: OFFICE OF THE CITY MANAGER
SUB UNIT: INTEGRATED RAPID PUBLIC TRANSPORT NETWORK (IRPTN)

INDEX		IDP REFERENCE	CDS REFERENCE	SDBIP REFERENCE	NATIONAL KEY	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER							
													OPEX		CAPEX		REVENUE		FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				
													VOTE		VOTE		VOTE			QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
B	B2	5 - GROWING THE REGIONAL ECONOMY	IRPTN 01	NKPA 2 - BASIC SERVICE DELIVERY	IRPTN	Infrastructure Implementation		ALL WARDS	NIL	12% Implementation of construction as per approved IRPTN construction plan	12% Implementation of construction as per approved IRPTN construction plan by the 30th of June 2018	% Implementation of construction as per approved IRPTN construction plan	N/A	R 200,000,000.00	N/A	NDOT PTNG GRANT	N/A	6.5% implementation of construction as per approved IRPTN construction plan by the 31st of December 2017	9% Implementation of construction as per approved IRPTN construction plan by the 31st of March 2018	12% Implementation of construction as per approved IRPTN construction plan by the 30th of June 2018				
													N/A	1316011604	N/A		R 8,000,000.00	R 36,000,000.00	R 85,000,000.00	R 180,000,000.00				

SH NM

ANNEXURE H

CITY OF CHOICE



**PIETERMARITZBURG
MSUNDUZI**

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - COMMUNITY SERVICES
INDICATORS - 2017 / 2018

2
M
H
S

INDEX	IDP REFERENCE	CDS REFERENCE	SDRP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUD	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												CAPEX VOTE	REVENUE VOTE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
F	F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 01	NKPA 6 - CROSS CUTTING	Fire & Rescue	Major Hazards Premises Visitation by PSDM	All	38 Major Hazard Premises Visitation conducted by the 30th of June 2017	46 X Major Hazard Visitation Conducted	46 X Major Hazard Visitation conducted by the 30th of June 2017	Number of Major Hazard Visitation conducted	N/A	N/A	N/A	N/A	10 X Major Hazard Visitation conducted by the 30th of September 2017	22 X Major Hazard Visitation conducted by the 31st of December 2017	34 X Major Hazard Visitation conducted by the 31st of March 2018	46 X Major Hazard Visitation conducted by the 30th of June 2017
F	F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 02	NKPA 6 - CROSS CUTTING	Fire & Rescue	Fire & Rescue fire prevention inspections	All	31.4 fire prevention inspections conducted by the 30 th of June 2017	600 X fire prevention inspections conducted	800 X fire prevention inspections conducted by the 30 th of June 2017	Number of fire prevention inspections conducted	N/A	N/A	N/A	N/A	210 X fire inspections conducted by the 30th of September 2017	400 X fire inspections conducted by the 31st of December 2017	590 X fire inspections conducted by the 31st of March 2018	800 X fire prevention inspections conducted by the 30th of June 2017
F	F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 03	NKPA 6 - CROSS CUTTING	Fire & Rescue	Purchase new 4x4 fire engine	All	Redundant fire engines to be replaced in accordance to SANS10090:2003 standard	1 x fire engine purchased & delivered	1 x fire engine purchased & delivered by the 30th of June 2018	Date fire engine purchased & delivered	N/A	N/A	Council	N/A	Tender awarded by the 30th of September 2017	N/A	N/A	1 x fire engine purchased & delivered by the 30th of June 2018
F	F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 04	NKPA 6 - CROSS CUTTING	Fire & Rescue	Fire & Rescue Public awareness presentations facilitated by PSDM	All	66 presentations facilitated as pre-booked by schools and other institutions - assisted by Ops Firefighters due to vacant posts of Public Officers.	60 X Fire & Rescue public awareness presentations conducted	60 X Fire & Rescue public awareness presentations conducted by the 30th of June 2018	Number of Fire & Rescue public awareness presentations conducted	N/A	N/A	N/A	N/A	18 X Fire & Rescue public awareness presentations conducted by the 30th of September 2017	30 X Fire & Rescue public awareness presentations conducted by the 31st of December 2017	42 X Fire & Rescue public awareness presentations conducted by the 31st of March 2018	60 X Fire & Rescue public awareness presentations conducted by the 30th of June 2018
F	F2	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	PS, ES & E 05	NKPA 6 - CROSS CUTTING	Traffic & security	Road Safety, Alcohol, Drug and Substance abuse campaign	All	156 Road Safety awareness sessions	155 x road safety awareness sessions conducted	155 x road safety awareness sessions conducted by the 30th of June 2018	Number of road safety awareness sessions conducted	N/A	N/A	N/A	N/A	36 x road safety awareness sessions conducted by PSDM by the 30th of September 2017	78 x road safety awareness sessions conducted by PSDM by the 31st of December 2017	117 x road safety awareness sessions conducted by PSDM by the 31st of March 2018	155 x road safety awareness sessions conducted by the 30th of June 2018
F	F2	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	PS, ES & E 06	NKPA 6 - CROSS CUTTING	Traffic & security	Fire Arm Audit	N/A	Fire arm audit conducted in compliance with Fire Arms Controls Act	4 x fire arm audits conducted in compliance with Fire Arms Controls Act	4 x Fire arm audits conducted in compliance with Fire Arms Controls Act by the 30th of June 2018	Number of Fire Arm Audits Conducted in compliance with Fire Arms Controls Act	N/A	N/A	N/A	N/A	1 x fire arm audit conducted in compliance with Fire Arms Controls Act by the 30th of September 2017	2 x fire arm audit conducted in compliance with Fire Arms Controls Act by the 31st of December 2017	3 x fire arm audit conducted in compliance with Fire Arms Controls Act by the 31st of March 2018	4 x Fire arm audits conducted in compliance with Fire Arms Controls Act by the 30th of June 2018

517 MN

INDEX	IDP REFERENCE	CDS REFERENCE	SOBIP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS quo	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												CAPEX		REVENUE		MONTHLY & QUARTERLY PROJECTIONS			
												VOTE		VOTE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
F2	3 - IMPROVED INFRASTRUCTURE CAPABLE & EFFICIENCY	PS, ES & E 07	NKPA 6 - CROSS CUTTING	Traffic & security	Fire Arm Training for all municipal firearm holders	Fire Arm Training/Refresher Course for all municipal fire arm holders	N/A	2 x Fire Arm Training/Refresher Course for all municipal fire arm holders conducted by the 30th of June 2018	2 x Fire Arm Training/Refresher Course for all municipal fire arm holders conducted by the 30th of June 2018	2 x Fire Arm Training/Refresher Course for all municipal fire arm holders conducted by the 30th of June 2018	Number of Fire Arm Training/Refresher Course for all municipal fire arm holders conducted by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	1 x Fire Arm Training/Refresher Course for all municipal fire arm holders conducted by the 30th of November 2017	N/A	2 x Fire Arm Training/Refresher Course for all municipal fire arm holders conducted by the 30th of June 2018
F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 08	NKPA 6 - CROSS CUTTING	Disaster Management	Implementation of the Approved Disaster management plan/strategy	4 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2018	All	4 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2018	4 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2018	4 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2018	Number of quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	2x quarterly Disaster Management Advisory Forums meetings facilitated by the 31st of December 2017	3 x quarterly Disaster Management Advisory Forums meetings facilitated by the 31st of March 2018	4 x quarterly Disaster Management Advisory Forums meetings facilitated by the 30th of June 2018
F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 09	NKPA 6 - CROSS CUTTING	Disaster Management	Implementation of the Approved Disaster management plan/strategy	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of June 2017	All	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of June 2017	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of June 2017	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of June 2017	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of June 2017	N/A	N/A	N/A	N/A	N/A	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of December 2017	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of March 2018	24 hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 30th of June 2018
F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 10	NKPA 6 - CROSS CUTTING	Disaster Management	Disaster management Review of Disaster Management Plan as per the national disaster management centre	Disaster Management Plan to develop a disaster management plan for the Disaster Management Act, 2002	All	Disaster Management Plan to develop a disaster management plan for the Disaster Management Act, 2002	Disaster Management Plan to develop a disaster management plan for the Disaster Management Act, 2002	Disaster Management Plan to develop a disaster management plan for the Disaster Management Act, 2002	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by Council by the 31st of December 2017	N/A	N/A	N/A	N/A	N/A	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by Council by the 31st of December 2017	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by Council by the 31st of March 2018	Reviewed Disaster Management Plan prepared and submitted to SMC for approval by Council by the 30th of June 2018
F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 11	NKPA 6 - CROSS CUTTING	Disaster Management	Awareness Campaigns	(8) Number of awareness campaigns	All	(8) Number of awareness campaigns	(8) Number of awareness campaigns	(8) Number of awareness campaigns	Number of Disaster awareness campaigns (1 campaign per high risk area) completed by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	4x Disaster awareness campaign per high risk area) completed by the 31st of December 2017	6x Disaster awareness campaign per high risk area) completed by the 31st of March 2018	8 x Disaster awareness campaign per high risk area) completed by the 30th of June 2018

514 MA

INDEX	IDP REFERENCE	CDS REFERENCE	SOBIP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS quo	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER				
												DPEX VOTE	CAPEX VOTE	REVENUE		FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS			
														VOTE	VOTE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
F	F2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PS, ES & E 12	NKPA 6 - CROSS CUTTING	Public Safety	Land Invasion	All	N/A	5 Hours turn around time to respond to land invasion incidents reported to Public Safety	5 Hours turn around time to respond to land invasion incidents reported to Public Safety by the 30th of June 2017	Turn around time to respond to land invasion incidents reported to Public Safety	N/A	N/A	N/A	N/A	N/A	5 Hours turn around time to respond to land invasion incidents reported to Public Safety by the 30th of September 2017	5 Hours turn around time to respond to land invasion incidents reported to Public Safety by the 31st of December 2017	5 Hours turn around time to respond to land invasion incidents reported to Public Safety by the 31st of March 2018	5 Hours turn around time to respond to land invasion incidents reported to Public Safety by the 30th of June 2017
												N/A	N/A				N/A	N/A	N/A	N/A

SH M.V

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: COMMUNITY SERVICES
SUB-UNIT: AREA BASED MANAGEMENT (ADM, INV/MS & HALLS)

INDEX	IDP REFERENCE	COS REFERENCE	SDSP REFERENCE	PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	RATIONALE / STATUS	MEASURABLE OBJECTIVE	ANNUAL OUTPUT / TARGET	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTION BY QUARTER			
												OTPA VOTE	CAPEX VOTE	REVENUE VOTE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
C	E2	2 - BACK TO BASICS	ABM 01	NPFA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Public Participation	Complaints referral	AI	All community complaints forwarded to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018	Community complaints referred to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018	Community complaints referred to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018	Community complaints referred to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018	N/A	N/A	N/A	N/A	Community complaints referred to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018	Community complaints referred to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018	Community complaints referred to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018	Community complaints referred to customer services and departments within 2 days of receipt of the complaint by ABM by the 30th of June 2018
E	E1	2 - BACK TO BASICS	ABM 02	NPFA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Public Participation	Community Based Plan/ABE	1.39	All wards development plan will be reviewed	1 ward plan for 20 Indentified wards of council reviewed and submitted to SAC by the 31st of February 2018	1 ward plan for 20 Indentified wards of council reviewed and submitted to SAC by the 31st of February 2018	1 ward plan for 20 Indentified wards of council reviewed and submitted to SAC by the 31st of February 2018	N/A	N/A	N/A	Council	N/A	1 ward plan for 18 Indentified wards of council developed and submitted to SAC by the 31st of December 2017	1 ward plan for 20 Indentified wards of council developed and submitted to SAC by the 31st of February 2018	N/A
C	L2	2 - BACK TO BASICS	ABM 03	NPFA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Public Participation	Conduct IDP/ Budget needs surveys	AI	5 years Survey conducted 2015/16	1 x IDP/ Budget needs submission Survey conducted in each of the 5 Zones of Council	Number of IDP/ Budget needs submission Survey conducted in each of the 5 Zones of Council	Number of IDP/ Budget needs submission Survey conducted in each of the 5 Zones of Council	N/A	N/A	N/A	N/A	1 x IDP/ Budget needs submission Survey conducted in each of the 5 Zones of Council by the 31st of December 2017	N/A	N/A	N/A
E	EE	3 - BACK TO BASICS	ABM 04	NPFA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Effective Mechanism, processes and procedures for Community Participation	Strengthening formal linkage with LAC (Local Area Council)	AI	No strong structural/functional linkage with Local Area Council	12 monthly OSS functionality reports submitted to LAC	Number of OSS functionality reports submitted to Local Area Council (LAC)	Number of OSS functionality reports submitted to Local Area Council (LAC)	N/A	N/A	N/A	N/A	12 monthly OSS functionality reports submitted to LAC by the 30th of June 2018	12 monthly OSS functionality reports submitted to LAC by the 31st of March 2018	12 monthly OSS functionality reports submitted to LAC by the 30th of June 2018	12 monthly OSS functionality reports submitted to LAC by the 30th of June 2018
E	E3	3 - BACK TO BASICS	ABM 05	NPFA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Public Participation	Implement the public participation policy	AI	Public participation policy presented to all new 37 ward committees in 2017	1 x public participation policy presentation conducted for each of the new 37 ward committees of council	Number of public participation policy presentations conducted for each of the new 37 ward committees of council by the 31st of December 2017	Number of public participation policy presentations conducted for each of the new 37 ward committees of council by the 31st of December 2017	N/A	N/A	N/A	N/A	1 x public participation policy presentation conducted for each of the new 37 ward committees of council by the 31st of December 2017	N/A	N/A	N/A
E	11	2 - BACK TO BASICS	ABM 06	NPFA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Public Participation	Ward Audit	AI	Existing ward audits	4 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and forwarded to relevant business units for actioning by the 30th of June 2017	Number of quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and forwarded to relevant business units for actioning by the 30th of June 2017	Number of quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and forwarded to relevant business units for actioning by the 30th of June 2017	N/A	N/A	N/A	N/A	2 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and forwarded to relevant business units for actioning by the 31st of December 2017	1 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and forwarded to relevant business units for actioning by the 31st of March 2018	1 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and forwarded to relevant business units for actioning by the 30th of June 2018	1 x quarterly ward audit reports prepared and submitted to OMC on Audits conducted in each of the 37 wards in order to identify ward based service delivery challenges and forwarded to relevant business units for actioning by the 30th of June 2018

54

nm

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
 BUSINESS UNIT: COMMUNITY SERVICES
 SUB UNIT: WASTE MANAGEMENT (BUSINESS WASTE, DOMESTIC WASTE, LANDFILL & RECYCLING)

INDEX	IDP REFERENCE	CDS REFERENCE	SOBIP REFERENCE	NATIONAL KEY	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUD	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												OPEX	CAPEX	REVENUE	VOTE	MONTHLY & QUARTERLY PROJECTIONS			
																QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
B	B1	2 - BACK TO BASICS	WM 01	NKPA 2 - BASIC SERVICE DELIVERY	Waste Management	SMME's Refuse Collection - Vulindlela	1 to 9 & 39	NIL	43 000 x households refuse collected in Wards 1 to 9	43 000 x households refuse collected in Wards 1 to 9 by the 30th of June 2017	Number of households refuse collected in Wards 1 to 9 by the 30th of June 2017	R3 m	N/A	N/A	N/A	43 000 x households refuse collected in Wards 1 to 9 by the 30th of September 2017	43 000 x households refuse collected in Wards 1 to 9 by the 31st of December 2017	43 000 x households refuse collected in Wards 1 to 9 by the 31st of March 2018	43 000 x households refuse collected in Wards 1 to 9 by the 30th of June 2018
B	B1	2 - BACK TO BASICS	WM 02	NKPA 2 - BASIC SERVICE DELIVERY	Waste Management	Purchase of 5 x 15m ³ skip bins	ALL	20	8 x 15m ³ skip bins purchased	8 x 15m ³ skip bins purchased by the 31st of December 2017	Number of 8 x 15m ³ skip bins	182 100 1071	N/A	N/A	N/A	N/A	37 500	37 500	37 500
B	B2	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	WM 03	NKPA 2 - BASIC SERVICE DELIVERY	Extension of the life of the Landfill Site	Infrastructure upgrade	35	Berm height 33m constructed	250 x metres of berm constructed to 3m height	250 x metres of berm constructed to 3m height by the 31st of May 2018	metres of berm constructed and m height	N/A	182 654 1701	N/A	N/A	Complete tender evaluation and submit report by the 30th of September 2017	SCM to issue letter of award by the 31st of December 2017	150m ³ berm constructed by the 31st of March 2018	250 x metres of berm constructed to 3m height by the 31st of May 2018
B	B2	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	WM 04	NKPA 2 - BASIC SERVICE DELIVERY	Extension of the life of the Landfill Site	Infrastructure upgrade	35	Leachate system	Installation of 1 x leachate pump completed	Installation of 1 x leachate pump completed by the 31st of May 2018	Date installation of 1 x leachate pump completed	N/A	185 629 1601	185 469 8556	8 500 000	N/A	N/A	1 000 000	Installation of 1 x leachate pump completed by the 31st of May 2018
B	B2	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	WM 05	NKPA 2 - BASIC SERVICE DELIVERY	Security Fencing	Infrastructure upgrade	35	Security of leachate facility	Fencing of Leachate system/facility completed	Fencing of leachate system/facility completed by the 31st of May 2018	Date Fencing of leachate system/facility completed	N/A	185 629 1601	185 469 8556	8 500 000	N/A	N/A	N/A	Fencing of leachate system/facility completed by the 31st of May 2018
B	B2	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	WM 06	NKPA 2 - BASIC SERVICE DELIVERY	Extension of the life of the Landfill Site	Infrastructure upgrade	35	Site levels uneven	50 000qm of Landfill Site reshaped	50 000qm of Landfill Site reshaped by the 30th of June 2018	qm of Landfill Site reshaped	N/A	185 629 1601	185 469 8556	8 500 000	Complete tender evaluation and submit report by the 30th of September 2017	SCM to issue letter of award by the 31st of December 2017	50 000qm of waste reshaped by the 31st of March 2018	50 000qm of Landfill Site reshaped by the 30th of June 2018
												N/A	185 629 1601	185 469 8556		N/A	N/A	450 000	N/A

S.H
 MN

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: RECREATION & FACILITIES SERVICES
SUB UNIT: RECREATION & FACILITIES (SPORTS, PARKS, STRUCTURES, CREMATES, LIBRARIES, BUILDINGS & FACILITIES)

WIDE	IDP REFERENCE	COS REFERENCE	SOP REFERENCE	NATIONAL KEY SERVICE DELIVERY	PROGRAMME	PROJECT	WARD	RATING / STATUS QUO	MAINTENANCE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
												OPER	CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS	QUARTER 1	QUARTER 2	QUARTER 3
8	01	2 - BACK TO BASICS	R & T 01	NKSA 2 - BASIC SERVICE DELIVERY	Gross cutting	Maintenance of verges, open spaces and parks	10 to 36	3 out of 25 wards per gross cutting season (September 2017 to May 2018)	Gross cut once per month in 25 wards as per gross cutting schedule (September 2017 to May 2018)	Gross cut once per month in 25 wards as per gross cutting schedule (September 2017 to May 2018)	Gross cut once per month in 25 wards as per gross cutting schedule (September 2017 to May 2018)	2012248	N/A	N/A	Cell Funding	Gross cut once per month in 25 wards as per gross cutting schedule by the 31st of September 2017	Gross cut once per month in 25 wards as per gross cutting schedule by the 31st of September 2017	Gross cut once per month in 25 wards as per gross cutting schedule by the 31st of September 2017	Gross cut once per month in 25 wards as per gross cutting schedule by the 31st of September 2017
9	01	2 - BACK TO BASICS	R & T 02	NKSA 2 - BASIC SERVICE DELIVERY	Landscaping	Maintenance and landscaping of islands, municipal gardens and main structures	01	15 islands and 15 main entrance into the CBD maintained monthly as per maintenance schedule	15 islands and 10 main entrance into the CBD maintained monthly as per maintenance schedule by the 30th of June 2018	15 islands and 10 main entrance into the CBD maintained monthly as per maintenance schedule by the 30th of June 2018	Number of islands and main entrance into the CBD maintained monthly	394 477	N/A	N/A	Cell Funding	15 islands and 10 main entrance into the CBD maintained monthly as per maintenance schedule by the 31st of September 2017	15 islands and 10 main entrance into the CBD maintained monthly as per maintenance schedule by the 31st of September 2017	15 islands and 10 main entrance into the CBD maintained monthly as per maintenance schedule by the 31st of September 2017	15 islands and 10 main entrance into the CBD maintained monthly as per maintenance schedule by the 31st of September 2017
10	01	7 - CLEANING & LEARNING CITY AND CITY OF LEARNING	R & T 03	NKSA 2 - BASIC SERVICE DELIVERY	Libraries	Maintenance and landscaping of council grounds and gardens at libraries and halls	215, 13, 24, 27, 31, 32, 33, 34, 37	11 libraries maintained every month	12 libraries maintained every month as per the maintenance schedule by the 30th of June 2018	12 libraries maintained every month as per the maintenance schedule by the 30th of June 2018	Number of libraries maintained every month as per the maintenance schedule	394 477	N/A	N/A	Cell Funding	12 libraries maintained every month as per the maintenance schedule by the 31st of September 2017	12 libraries maintained every month as per the maintenance schedule by the 31st of September 2017	12 libraries maintained every month as per the maintenance schedule by the 31st of September 2017	12 libraries maintained every month as per the maintenance schedule by the 31st of September 2017
11	01	5 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & T 04	NKSA 2 - BASIC SERVICE DELIVERY	Stair	Maintenance and landscaping of council grounds and halls	01	64 halls maintained every month	64 operational halls maintained every month as per maintenance schedule by the 30th of June 2018	64 operational halls maintained every month as per maintenance schedule by the 30th of June 2018	Number of operational halls maintained every month as per maintenance schedule	394 477	N/A	N/A	Cell Funding	64 operational halls maintained every month as per maintenance schedule by the 31st of September 2017	64 operational halls maintained every month as per maintenance schedule by the 31st of September 2017	64 operational halls maintained every month as per maintenance schedule by the 31st of September 2017	64 operational halls maintained every month as per maintenance schedule by the 31st of September 2017
12	02	7 - CLEANING & LEARNING CITY AND CITY OF LEARNING	R & T 05	NKSA 2 - BASIC SERVICE DELIVERY	Libraries	Purchase of library material	215, 13, 24, 27, 31, 32, 33, 34, 37	35 278 books	5100 Library Books purchased by the 30th of April 2018	5100 Library Books purchased by the 30th of April 2018	Number of Library Books purchased	394 477	N/A	N/A	RAC Grant Funding	5100 Library Books purchased by the 31st of September 2017	5100 Library Books purchased by the 31st of September 2017	5100 Library Books purchased by the 31st of September 2017	5100 Library Books purchased by the 31st of September 2017
13	02	5 - CLEANING & LEARNING CITY AND CITY OF LEARNING	R & T 06	NKSA 2 - BASIC SERVICE DELIVERY	Initiation of generators	Initiation of generators	2, 3, 34, 35	1 generator at Basic Need	6 x Generators (Isibane Ndlovu, Woodlands & Ashdown) installed and commissioned by the 31st of December 2017	6 x Generators (Isibane Ndlovu, Woodlands & Ashdown) installed and commissioned by the 31st of December 2017	Number of Generators installed and commissioned	18 650 / 5 057	N/A	N/A	RAC Grant Funding	6000 Library Books purchased by the 31st of September 2017	6000 Library Books purchased by the 31st of September 2017	6000 Library Books purchased by the 31st of September 2017	6000 Library Books purchased by the 31st of September 2017
14	02	5 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & T 07	NKSA 2 - BASIC SERVICE DELIVERY	Swimming pools	Upgrading of 3 swimming pools	27	7 Pools	100% Upgrading of 3 swimming pools (filter plant, change rooms, stairs, ablution facilities, offices and pool cover, roof truss) completed by the 31st of December 2017	100% Upgrading of 3 swimming pools (filter plant, change rooms, stairs, ablution facilities, offices and pool cover, roof truss) completed by the 31st of December 2017	Upgrading of 3 swimming pools (filter plant, change rooms, stairs, ablution facilities, offices and pool cover, roof truss) completed by the 31st of December 2017	800 000	N/A	N/A	Cell Funding	100% Upgrading of 3 swimming pools (filter plant, change rooms, stairs, ablution facilities, offices and pool cover, roof truss) completed by the 31st of December 2017	100% Upgrading of 3 swimming pools (filter plant, change rooms, stairs, ablution facilities, offices and pool cover, roof truss) completed by the 31st of December 2017	100% Upgrading of 3 swimming pools (filter plant, change rooms, stairs, ablution facilities, offices and pool cover, roof truss) completed by the 31st of December 2017	100% Upgrading of 3 swimming pools (filter plant, change rooms, stairs, ablution facilities, offices and pool cover, roof truss) completed by the 31st of December 2017
15	02	5 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & T 08	NKSA 2 - BASIC SERVICE DELIVERY	Swimming pools	Construction of a new pool	4	7 Pools	First Phase construction of a new pool (completed as per approved construction plan by the 30th of June 2018)	First Phase construction of a new pool (completed as per approved construction plan by the 30th of June 2018)	First Phase construction of a new pool (completed as per approved construction plan by the 30th of June 2018)	437 633 320	N/A	N/A	Cell Funding	First Phase construction of a new pool (completed as per approved construction plan by the 30th of June 2018)	First Phase construction of a new pool (completed as per approved construction plan by the 30th of June 2018)	First Phase construction of a new pool (completed as per approved construction plan by the 30th of June 2018)	First Phase construction of a new pool (completed as per approved construction plan by the 30th of June 2018)

S.H M.N

INDEX	IDP REFERENCE	CDS REFERENCE	SDRP REFERENCE	NATIONAL KEY	PROGRAMME	PROJECT	WYAO	BASELINE / STATUS QUD	MASVARIABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												CAPEX	REVENUE	TOTAL	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
0	01	2 - BACK TO BASICS	N.A.T. 09	NMFA 2 - BASIC SERVICE DELIVERY	Pass 3 - Recreation	Purchase of 150 bush cutters	ALL	100	150 new bush cutters purchased by the 30th of August 2017	150 new bush cutters purchased by the 30th of August 2017	Number of new bush cutters purchased	Rem	N/A	N/A	Cell funding	150 new bush cutters purchased by the 30th of August 2017			
1	01	2 - BACK TO BASICS	R & T 10	NMFA 2 - BASIC SERVICE DELIVERY	Pass 3 - Recreation	Purchase of 11 tractors & 11 DPA	ALL	Nil	100% of vehicles purchased by the 31st of August 2017 (1 tractor & 1 DPA)	100% of vehicles purchased by the 31st of August 2017 (1 tractor & 1 DPA)	Is of vehicles purchased by the 31st of August 2017 (1 tractor & 1 DPA)	Rem	N/A	N/A	Cell funding	100% of vehicles purchased by the 31st of August 2017 (1 tractor & 1 DPA)			
2	01	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & T 11	NMFA 2 - BASIC SERVICE DELIVERY	Path 3 - Health	Rehabilitate and Reestablishment of Windfield trails	9 Jan	90% repaired and established every quarter as per schedule	100% of all Windfield trails repaired and established every quarter as per repair & maintenance schedule by the 30th of June 2018	100% of all Windfield trails repaired and established every quarter as per repair & maintenance schedule by the 30th of June 2018	Is of all Windfield trails repaired and established every quarter as per repair & maintenance schedule	4371 635 1201 2 000 000	N/A	N/A	Cell funding	100% of all Windfield trails repaired and established every quarter as per repair & maintenance schedule by the 30th of September 2017	100% of all Windfield trails repaired and established every quarter as per repair & maintenance schedule by the 30th of September 2017	100% of all Windfield trails repaired and established every quarter as per repair & maintenance schedule by the 30th of September 2017	100% of all Windfield trails repaired and established every quarter as per repair & maintenance schedule by the 30th of September 2017
3	01	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & T 12	NMFA 2 - BASIC SERVICE DELIVERY	Sports Facilities	Repairs and Reestablishment	Nil	Nil	4 Sports Facilities Repaired as per repair & maintenance schedule by the 30th of June 2018	4 Sports Facilities Repaired as per repair & maintenance schedule by the 30th of June 2018	Number of Sports Facilities Repaired as per repair & maintenance schedule	4371 635 1201 1 000 000	N/A	N/A	Cell funding	1 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017	2 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017	3 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017	4 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017
4	01	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	R & T 12	NMFA 2 - BASIC SERVICE DELIVERY	Sports Facilities	Repairs and Reestablishment	Nil	Nil	4 Sports Facilities Repaired as per repair & maintenance schedule by the 30th of June 2018	4 Sports Facilities Repaired as per repair & maintenance schedule by the 30th of June 2018	Number of Sports Facilities Repaired as per repair & maintenance schedule	4371 635 1201 1 000 000	N/A	N/A	Cell funding	1 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017	2 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017	3 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017	4 Sports Facilities Repaired as per repair & maintenance schedule by the 31st of December 2017

S.H. NW

MSUNDUZI MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE I



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - INFRASTRUCTURE
SERVICES INDICATORS - 2017 / 2018

M.N

S.H

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
 BUSINESS UNIT: INFRASTRUCTURE SERVICES
 SUB UNIT: WATER & SANITATION

INDEX	IDP REFERENCE	CDP REFERENCE	SOP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												OPEX	CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS			
																QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
B	B1	2 - BACK TO BASICS	W & S 01	NKPA 2 - BASIC SERVICE DELIVERY	Water	CIL - REHABILITATION OF WATER INFRASTRUCTURE	10 to 37	15 km of water pipe replaced and 2 Reservoirs refurbished by the 30 May 2017.	15 km of water pipe replaced by the 30th of June 2018	15 km of water pipe replaced by the 30th of June 2018	km of water pipe replaced	N/A	R 30,000,000	N/A	CIL	1 km of Water Pipe constructed by the 30th of September 2016	5 km of Water Pipe replaced by the 31st of December 2017	9 km of water piped replaced by the 31st of March 2018	15 km of water pipe replaced by the 30th of June 2018
B	B1	2 - BACK TO BASICS	W & S 02	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - REHABILITATION OF SANITATION INFRASTRUCTURE	15, 19, 16, 30	9.2 km of Sanitation pipeline replaced as of the 30 June 2017.	10 km of Sewer pipeline replaced	10 km of Sewer pipeline replaced by the 30th of June 2018	km of Sewer pipeline replaced	N/A	R 20,000,000	N/A	CIL	1 km of Water Pipe constructed by the 30th of September 2017	5 km of Water Pipe replaced by the 31st of December 2017	9 km of water piped replaced by the 31st of March 2018	10 km of Sewer pipeline replaced by the 30th of June 2018
B	B1	2 - BACK TO BASICS	W & S 03	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - SERVER PIPES UNIT	16	87077 have access to Sanitation as of the 30 May 2017	4 km of new sewer pipe installed	4 km of new sewer pipe installed by the 30th of June 2018	km of new sewer pipe installed	N/A	R 11,200,000	N/A	MIG	1.2 km of new sewer pipe installed by the 30th of September 2017	2.2 km of new sewer pipe installed by the 31st of December 2017	3 km of new sewer pipe installed by the 31st of March 2018	4 km of new sewer pipe installed by the 30th of June 2018
B	B1	2 - BACK TO BASICS	W & S 04	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - SERVER PIPES AZALEA - PHASE 2	10	87077 have access to Sanitation as of the 30 May 2017	6 km of new sewer pipe installed	6 km of new sewer pipe installed by the 30th of June 2018	km of new sewer pipe installed	N/A	R 10,905,000	N/A	MIG	1.8 km of new sewer pipe installed by the 30th of September 2017	3.5 km of new sewer pipe installed by the 31st of December 2017	4.5 km of new sewer pipe installed by the 31st of March 2018	8 km of new sewer pipe installed by the 30th of June 2018
B	B1	2 - BACK TO BASICS	W & S 05	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - BASIC SANITATION VIP TOILETS	1 to 9	87077 have access to Sanitation as of the 30 May 2017	1190 x VIP's constructed	1190 x VIP's constructed by the 30th of June 2018	Number of VIP's constructed	N/A	R 11,900,000	N/A	MIG	120 x VIP's constructed by the 30th of September 2017	475 x VIP's constructed by the 31st of December 2017	700 x VIP's constructed by the 31st of March 2018	1190 x VIP's constructed by the 30th of June 2018
B	B1	2 - BACK TO BASICS	W & S 06	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - ELIMINATION OF CONSERVANCY TANKS - (SEWER)	21	Preliminary design of approximately 11 km completed as of the 30th June 2017	1.3 km of new sewer pipe installed and tested	1.3 km of new sewer pipe installed and tested by the 31st of May 2018	1.3 km of new sewer pipe installed and tested	N/A	R 4,905,000	N/A	MIG	R 2,500,000 Bid Spec Document completed by the 30th of September 2017	R 4,750,000 0.2 km of new sewer pipe installed by the 31st of December 2017	R 7,000,000 0.8 km of new sewer pipe installed by the 31st of March 2018	R 11,900,000 1.1 km of new sewer pipe installed and tested by the 31st of May 2018
B	B1	2 - BACK TO BASICS	W & S 07	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - SERVICE MIDDLE LOCK ERADICATION IN SOMANTU, ASHDOWN & IMUALI (SEWER)	15, 35, 19	5.7 km of Sanitation pipeline replaced as of the 30 June 2017.	0.8 km of new sewer pipe and 0.5 km of water pipeline constructed	0.8 km of new sewer pipe and 0.5 km of water pipeline constructed by the 30th of June 2018	km of new sewer pipe constructed.	N/A	R 4,400,000	N/A	MIG	R 950,000 Bid Spec Document completed by the 30th of September 2017	R 1,800,000 0.6 km of new sewer pipe installed by the 31st of December 2017	R 3,000,000 0.4 km of new sewer pipe installed by the 31st of March 2018	R 4,900,000 0.8 km of new sewer pipe and 0.5 km of water pipeline constructed by the 30th of June 2018
												N/A		N/A		R 158,000	R 2,600,000	R 3,500,000	R 4,400,000

S.H M.N

ANNUAL BUDGET INFORMATION										PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER									
INDEX	IDP REFERENCE	COS REFERENCE	SODIP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	CAPEX		REVENUE		MONTHLY & QUARTERLY PROJECTIONS			
												NOTE	VOTE	NOTE	VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
B	01	2 - BACK TO BASICS	W & S 08	NKPA 2 - BASIC SERVICE DELIVERY	Water	MIG - SERVICE MIDBLOCK ERADICATION IN SOBANTU, ASHDOWN & IMBALI (WATER)	15,19	2.2 km of pipelines installed as of 30th June 2017	2.2 km pipe testing, installation of 224 domestic meters and 6 fire hydrants completed by the 31st of March 2017	2.2 km pipe testing, installation of 224 domestic meters and 6 fire hydrants completed by the 31st of March 2017	2.2 km pipe testing, installation of 224 domestic meters and 6 fire hydrants completed by the 31st of March 2017	N/A	R 4,400,000	N/A	N/A	40 domestic water meters installed by the 30th of September 2017	24 domestic water meters installed by the 31st of December 2017	2.2 km pipe testing, installation of 224 domestic meters and 6 fire hydrants completed by the 31st of March 2017	N/A
B	01	2 - BACK TO BASICS	W & S 09	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - MASTER PLANNING SANITATION	All	Reviewed Master Plan incomplete, WSDP PHASE 1 complete	Final Phase 2 of WSDP submitted to SMC for Approval by Council	Final Phase 2 of WSDP submitted to SMC for Approval by Council by the 30th of June 2018	Date Final Phase 2 of WSDP submitted to SMC for Approval by Council	N/A	R 300,000	N/A	N/A	R 1,117,571.4	Review Sanitation of Master Plan to incorporate new Ward Boundaries by the 31st of December 2017	Review Sanitation of Master Plan to incorporate new Ward Boundaries by the 31st of March 2018	Final Phase 2 of WSDP submitted to SMC for Approval by Council by the 30th of June 2018
B	01	2 - BACK TO BASICS	W & S 10	NKPA 2 - BASIC SERVICE DELIVERY	Sanitation	MIG - SHENSTONE AMBLETON SANITATION SYSTEM	16, 13	85223 have Sanitation as of the 30 March 2016	3.5 km of sewer pipe constructed.	3.5 km of new sewer pipe constructed by the 30th of June 2018	3.5 km of new sewer pipe constructed.	N/A	R 5,900,000	N/A	N/A	R 0	R 0	1.4 km of new sewer pipe installed by the 31st of March 2018	3.5 km of new sewer pipe constructed by the 30th of June 2018
B	02	2 - BACK TO BASICS	W & S 11	NKPA 2 - BASIC SERVICE DELIVERY	Water	MIG - REDUCTION OF NON REVENUE WATER	10 to 37	Total Water losses for the 2015-2016 financial year projected at 31.3%.	Reduced Total Water Losses by 35% from last financial year to 20.3%	Reduced Total Water Losses by 1.5% from last financial year to 30% by the 30th of June 2018	Reduced Total Water Losses based on International Water Association Balance	N/A	R 12,685,000	N/A	N/A	R 300,000	Total Water Losses = 31.3% by the 30th of September 2017	Total Water Losses = 32.5% by the 31st of December 2017	Reduced Total Water Losses by 1.5% from last financial year to 30% by the 30th of June 2018
B	02	2 - BACK TO BASICS	W & S 12	NKPA 2 - BASIC SERVICE DELIVERY	Water	CNL - 3rd FLOOR RENOVATIONS	N/A	Offices not conducive to Batho-Pele Principals	100% of 3rd Floor Offices Renovated	100% of 3rd Floor Offices Renovated by the 30th of June 2018	% of 3rd Floor Offices Renovated	N/A	R 1,500,000	N/A	N/A	R 2,000,000	Contractor appointed by the 30th of September 2017	50% of office renovated by the 31st of March 2018	100% of 3rd Floor Offices Renovated by the 30th of June 2018
B	01	2 - BACK TO BASICS	W & S 13	NKPA 2 - BASIC SERVICE DELIVERY	Water	MIG - MASTER PLANNING WATER	All	Reviewed Master Plan incomplete, WSDP PHASE 1 complete	Final Phase 2 of Draft Water Master Plan Completed & submitted to SMC for Approval by Council	Final Phase 2 of Draft Water Master Plan Completed & submitted to SMC for Approval by Council by the 30th of June 2018	Date Final Phase 2 of Draft Water Master Plan Completed & submitted to SMC for Approval by Council	N/A	R 300,000	N/A	N/A	R 0	Review Water Master Plan to incorporate new Ward Boundaries by the 31st of December 2018	Review Sanitation of Master Plan to incorporate new Ward Boundaries by the 31st of March 2018	Final Phase 2 of Draft Water Master Plan Completed & submitted to SMC for Approval by Council by the 30th of June 2018

SH MN

ANNUAL BUDGET INFORMATION													PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER								
INDEX	IDP REFERENCE	CDS REFERENCE	SDBP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	CAPEX		REVENUE		FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				
												NOTE	VOTE	NOTE	VOTE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
B	B2	2 - BACK TO BASICS	W & S 14	NKPA 2 - BASIC SERVICE DELIVERY	Water	MWIG - REDUCTION OF NON REVENUE WATER	1 to 9	Total Water losses for the 2015-2016 financial year projected at 31.3%.	Reduced Total Water Losses by 31.3% from last 31.3% to 28.3%	Reduced Total Water Losses by 1.5% from last 31.5% to 30% by the 30th of June 2018	% reduced Total Water Losses based on International Water Association Balance	N/A	R 25,000,000	N/A	N/A	WSIG	Total Water Losses = 31.3% by the 30th of September 2017	Total Water Losses = 32.5% by the 31st of December 2017	Total Water Losses = 32.5% by the 31st of March 2018	Reduced Total Water Losses by 1.5% from last 31.5% to 30% by the 30th of June 2018	
B	B1	2 - BACK TO BASICS	W & S 15	NKPA 2 - BASIC SERVICE DELIVERY	Water	MWIG - BASIC WATER SUPPLY	1 to 9	11 km of water pipe installed by 30 June 2016.	5 km of water pipeline constructed.	5 km of water pipeline constructed by the 30th of June 2018	km of water pipeline constructed	N/A	N/A	R 13,191,000	N/A	WSIG	Site Established by the end of September 2017.	1.2 km of Water Pipe replaced by the 31st of December 2017	2.6 km of water piped replaced by the 31st of March 2018	5 km of water pipeline constructed by the 30th of June 2018	
B	B2	2 - BACK TO BASICS	W & S 16	NKPA 2 - BASIC SERVICE DELIVERY	Water	MIG - SANITATION INFRASTRUCTURE FEASIBILITY STUDY	10, 12, 13, 15	32 feeder catchments identified with significant stormwater ingress by the 30 April 2016.	15 x highest infiltration manholes identified and retrofitted for the use of flow and rainfall monitoring equipment	15 x highest infiltration manholes identified and retrofitted for the use of flow and rainfall monitoring equipment by the 30th of June 2018	Number of highest infiltration manholes identified and retrofitted for the use of flow and rainfall monitoring equipment	N/A	N/A	N/A	N/A	MIG	4 x highest infiltration manholes identified and retrofitted for the use of flow and rainfall monitoring equipment by the 30th of September 2017	7 x highest infiltration manholes identified and retrofitted for the use of flow and rainfall monitoring equipment by the 31st of December 2017	10 x highest infiltration manholes identified and retrofitted for the use of flow and rainfall monitoring equipment by the 31st of March 2018	15 x highest infiltration manholes identified and retrofitted for the use of flow and rainfall monitoring equipment by the 30th of June 2018	
B	B1	2 - BACK TO BASICS	W & S 17	NKPA 2 - BASIC SERVICE DELIVERY	Water	CNL - ACQUISITION OF NEW FURNITURE & EQUIPMENT	N/A	OLD REDUNDANT AND OBSOLETE FURNITURE	100% (10 X Office) furniture purchased & delivered	100% (10 X Office) office furniture purchased & delivered by the 30th of June 2018	% (10 X Office) office furniture purchased & delivered	N/A	N/A	R 500,000	N/A	CNL	Final Bid Spec document submitted to Bipep Committee by the 30th of September 2017	Order created by the 31st of December 2017	Order created by the 31st of March 2018	100% (10 X Office) office furniture purchased & delivered by the 30th of June 2018	
B	B1	2 - BACK TO BASICS	W & S 18	NKPA 2 - BASIC SERVICE DELIVERY	Water	CNL - IMPLEMENTATION OF DROUGHT RELIEF MEASURES	N/A	13 boreholes completed as of the 30 June 2017.	20 Boreholes completed	20 Boreholes completed by the 30th of June 2018.	Number of Boreholes completed	N/A	N/A	R 8,000,000	N/A	CNL	Final Bid Spec document submitted to Bipep Committee by the 30th of September 2017	Order created by the 31st of December 2017	Site Established by the 31st of March 2018	20 Boreholes completed by the 30th of June 2018.	
B	B1	2 - BACK TO BASICS	W & S 19	NKPA 2 - BASIC SERVICE DELIVERY	Water	CNL - VEHICLES	N/A	OLD REDUNDANT AND OBSOLETE VEHICLES	10 X New vehicles purchased	10 X New vehicles purchased and delivered by the 30 June 2018.	Number of new vehicle purchased and delivered.	N/A	N/A	R 1,000,000	N/A	CNL	Orders created by the 30th of September 2017	Await Delivery of Vehicles by the 31st of December 2017	Vehicles delivered by the 31st of March 2018	10 X New vehicles purchased and delivered by the 30 June 2018.	
B	B1	2 - BACK TO BASICS	W & S 20	NKPA 2 - BASIC SERVICE DELIVERY	Water	CNL - TELEMETRY EQUIPMENT AND UPGRADE	N/A	43 Sites currently have Telemetry on site.	6 Sites installed with Telemetry	6 Sites installed with Telemetry by the 30th of June 2018.	Number of Sites installed with Telemetry	N/A	N/A	A/554797/22A.A40 R 1,000,000	N/A	CNL	Orders created by the 30th of September 2017	Delivery period by the 31st of December 2017	3 Sites completed by the 31st of March 2018	6 Sites installed with Telemetry by the 30th of June 2018.	
												N/A	N/A		N/A	R 0	R 0	R 750,000	R 1,000,000	R 1,000,000	R 1,000,000

SH MW

ANNUAL BUDGET INFORMATION													PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER										
INDEX	IDP REFERENCE	CDS REFERENCE	SDBIP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS quo	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	OPEX		CAPEX		REVENUE		FUNDING SOURCE					
												NOTE		NOTE		NOTE		NOTE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
B	B1	2-BACK TO BASICS	W & S 21	NEPA 2 - BASIC SERVICE DELIVERY	Water	MIG - COPEVILLE RESERVOIR	N/A	Copesville Reservoir 100% complete	1.5 km of water pipeline constructed.	1.5 km of water pipeline constructed by the 30th of June 2018.	km of water pipe constructed	N/A			R 11,000,000	N/A			CIL	Draft design completed by the 30th of September 2017	Contractor appointed by the 31st of December 2017	0.4 km of Water Pipe installed by the 31st of March 2018	1.5 km of water pipeline constructed by the 30th of June 2018.
												N/A							R 0	R 550,000	R 2,000,000	R 11,000,000	

SH MN

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: INFRASTRUCTURE SERVICES
SUB UNIT: ROADS & TRANSPORTATION

INDEX	CDS REFERENCE	SOP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	BUDGET / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
											DOC	DATE	REVENUE	EXPENDITURE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
											NOTE	NOTE	NOTE	NOTE	NOTE	NOTE	NOTE	NOTE
B 01	2 - BACK TO BASICS	R & T 01	NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	CIL - ROAD REHABILITATION - PMS	3,37	Inadequate preventative maintenance in Municipal roads	2500m2 (equivalent to 0.5km) of surfaced roads rehabilitated (leaphit overlay, slurry seal, crack sealing and diluted emulsion)	2500m2 (equivalent to 0.5km) of surfaced roads rehabilitated (leaphit overlay, slurry seal, crack sealing and diluted emulsion) by the 31st of March 2018	km of gravel roads to surfaced/concrete standard	N/A	R 750,000.00	N/A	N/A	Complete with documentation and improvements of Roads to be rehabilitated by the 31st of September 2017	2500m2 (equivalent to 0.5km) of surfaced roads rehabilitated (leaphit overlay, slurry seal, crack sealing and diluted emulsion) by the 31st of March 2018	N/A	N/A
B 01	2 - BACK TO BASICS	R & T 02	NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	CIL - LESTER BROWN LINE ROAD	16	Gravel Road	1.4km of gravel roads to surfaced/concrete standard upgraded	3.4km of gravel roads to surfaced/concrete standard upgraded by the 31st of March 2018	km of gravel roads to surfaced/concrete standard upgraded	N/A	R 1,000,000.00	N/A	N/A	Completion of base course by the 31st of December 2017	1.4km of gravel roads to surfaced/concrete standard upgraded by the 31st of March 2018	N/A	N/A
B 02	2 - BACK TO BASICS	R & T 03	NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIS - Rehabilitation of Roads in Ashdown	27	Gravel Road	0.4km of gravel roads to surfaced/concrete standard upgraded	0.4km of gravel roads to surfaced/concrete standard upgraded by the 30th of June 2018	km of gravel roads to surfaced/concrete standard upgraded	N/A	R 1,184,373.00	N/A	3000	Application of GS gravel material by the 31st of December 2017	N/A	R 1,000,000.00	N/A
B 02	2 - BACK TO BASICS	R & T 04	NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIS - Upgrading of Roads in Peaceville	33	Gravel Road	0.31 km of gravel roads to surfaced/concrete standard upgraded	0.31 km of gravel roads to surfaced/concrete standard upgraded by the 30th of June 2018	km of gravel roads to surfaced/concrete standard upgraded	N/A	R 3,000,000.00	N/A	3000	Complete earthworks and road channel by the 31st of March 2018	N/A	R 1,384,373.00	N/A
B 01	2 - BACK TO BASICS	R & T 05	NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIS - Upgrading of Roads in Unit 18	15	Gravel Road	0.5km of gravel roads to surfaced/concrete standard upgraded	0.5km of gravel roads to surfaced/concrete standard upgraded by the 31st of March 2018	km of gravel roads to surfaced/concrete standard upgraded	N/A	R 1,000,000.00	N/A	3000	Complete with concrete works and construction of drainage facilities of 0.5km of gravel roads to be upgraded by the 31st of March 2017	N/A	R 3,000,000.00	N/A
B 01	2 - BACK TO BASICS	R & T 06	NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIS - Upgrading of Greater Edenburg - Chere Roads	2	Gravel Road	0.3km of gravel roads to surfaced/concrete standard upgraded	0.3km of gravel roads to surfaced/concrete standard upgraded by the 31st of March 2018	km of gravel roads to surfaced/concrete standard upgraded	N/A	R 1,100,000.00	N/A	3000	N/A	N/A	R 1,400,000.00	N/A
B 01	2 - BACK TO BASICS	R & T 07	NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIS - Upgrading of Greater Edenburg - Ward 22	12	Gravel Road	0.5km of gravel roads to surfaced/concrete standard upgraded	0.5km of gravel roads to surfaced/concrete standard upgraded by the 31st of March 2018	km of gravel roads to surfaced/concrete standard upgraded	N/A	R 1,100,000.00	N/A	3000	Complete with concrete works and construction of drainage facilities of 0.5km of gravel roads to be upgraded by the 31st of March 2017	N/A	R 1,300,000.00	N/A

S H W N

INDEX	CDP REFERENCE	SDP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	MEASURABLE OBJECTIVE	ANNUAL TARGET/ OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PERFORMANCE			
										VOTE	CAPS	REVENUE	FUNDING SOURCE	ANNUAL & QUANTIFY PROJECTIONS			2018/19
														CHALLENGE 1	CHALLENGE 2	CHALLENGE 3	
8	2. BACK TO BASICS	R & T 08	NPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG - Upgrading of 16 Gravel Roads - Ward 16 - Wilmourain Parish	Design of Wilmourain Road	Wilmourain Road design completed	Wilmourain Road design completed by the 30th of September 2017	Dark Wilmourain Road design completed	N/A	R 100,000.00	N/A	MIG	Wilmourain Road design completed by the 30th of September 2017	N/A	N/A	N/A
9	2. BACK TO BASICS	R & T 09	NPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG - Upgrading of 16 Gravel Roads - Ward 16 - Wilmourain Parish	Gravel Road	0.01km of gravel roads to be upgraded by the 31st of January 2018	0.01km of gravel roads to be upgraded by the 31st of January 2018	0.01km of gravel roads to be upgraded by the 31st of January 2018	N/A	R 100,000.00	N/A	MIG	0.01km of gravel roads to be upgraded by the 31st of January 2018	N/A	N/A	N/A
10	2. BACK TO BASICS	R & T 10	NPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG - Upgrading of 16 Gravel Roads - Ward 16 - Wilmourain Parish	Gravel Road	0.01km of gravel roads to be upgraded by the 31st of January 2018	0.01km of gravel roads to be upgraded by the 31st of January 2018	0.01km of gravel roads to be upgraded by the 31st of January 2018	N/A	R 100,000.00	N/A	MIG	0.01km of gravel roads to be upgraded by the 31st of January 2018	N/A	N/A	N/A
11	2. BACK TO BASICS	R & T 11	NPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG - Upgrading of 16 Gravel Roads - Ward 16 - Wilmourain Parish	Gravel Road	0.01km of gravel roads to be upgraded by the 31st of January 2018	0.01km of gravel roads to be upgraded by the 31st of January 2018	0.01km of gravel roads to be upgraded by the 31st of January 2018	N/A	R 100,000.00	N/A	MIG	0.01km of gravel roads to be upgraded by the 31st of January 2018	N/A	N/A	N/A

SH MW

INDEX	IDP REFERENCE	CD3 REFERENCE	CD3 REFERENCE	NATIONAL KEY SERVICE DELIVERY	PROGRAMME	PROJECT	WARD	BALEING / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
												EXP	CAPEX	REVENUE	FOUNDED SOURCE	QUARTERLY PROJECTIONS			
																QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
B	B1	2. BACK TO BASICS	BACK TO BASICS	NWPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS - EXISTING - Ward 17 - Phase 1, Unit 13	17	Gravel road with 100% of road surface upgraded to all weather access	0.5 km of gravel road to be upgraded to black top/concrete standard by the 31st of December 2017	0.5 km of gravel road to be upgraded to black top/concrete standard by the 31st of December 2017	100% of gravel road to be upgraded to black top/concrete standard by the 31st of December 2017	N/A	R 900,000.00	N/A	MIG	Complete with earthworks, layer 1 and 2 of base of 0.5 km of gravel road to be upgraded by the 31st of December 2017	N/A	N/A	N/A
B	B1	2. BACK TO BASICS	BACK TO BASICS	NWPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS - EXISTING - Dumbha Main Road Major Road - concrete upgrade	11, 12	See Below: Down water drainage system which complies the integrity of road	100% Completed upgrading phase 1 of Dumbha main road by the 31st of June 2018	100% Completed upgrading phase 1 of Dumbha main road by the 31st of June 2018	100% Completed upgrading phase 1 of Dumbha main road by the 31st of June 2018	N/A	R 900,000.00	N/A	MIG	Complete with the appointment of the works for the upgrade of Dumbha main road by the 30th of September 2017	Complete with earthworks, layer 1 and 2 of base of 0.5 km of gravel road to be upgraded by the 31st of December 2017	Complete with concrete works and 100% completed upgrading of Dumbha main road by the 30th of June 2018	N/A
B	B1	2. BACK TO BASICS	BACK TO BASICS	NWPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS - EXISTING - VUHLIMELA RD) - Phase 2	11	Gravel Road	0.5 km of gravel road to be upgraded to black top/concrete standard by the 31st of January 2018	0.5 km of gravel road to be upgraded to black top/concrete standard by the 31st of January 2018	0.5 km of gravel road to be upgraded to black top/concrete standard by the 31st of January 2018	N/A	R 400,000.00	N/A	MIG	Complete with earthworks and 100% completed upgrading of Vuhlimala Rd by the 31st of September 2017	N/A	N/A	R 2,500,000.00
B	B1	2. BACK TO BASICS	BACK TO BASICS	NWPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS - EXISTING - SETHAKHATHI - SETHAKHATHI RD - Phase 2	11	Gravel Road	0.5 km of gravel road to be upgraded to black top surface in Ward 11	0.5 km of gravel road to be upgraded to black top surface in Ward 11 by the 31st of March 2018	0.5 km of gravel road to be upgraded to black top surface in Ward 11 by the 31st of March 2018	N/A	R 2,000,000.00	N/A	MIG	Complete with earthworks, layer 1 and 2 of base of 0.5 km of gravel road to be upgraded by the 30th of September 2017	Complete with concrete works and construction of drainage facilities 0.5 km of gravel road to be upgraded by the 31st of March 2018	Complete with concrete works and 100% completed upgrading of SETHAKHATHI RD by the 31st of March 2018	N/A
B	B1	2. BACK TO BASICS	BACK TO BASICS	NWPA 2 - BASIC SERVICE DELIVERY	REHABILITATION OF ROADS	MIG. UPGRADING OF GRAVEL ROADS - EXISTING - VUHLIMELA - WARD 3 ROND	13	Gravel Road	0.5 km of gravel road to be upgraded to black top surface in Ward 13	0.5 km of gravel road to be upgraded to black top surface in Ward 13 by the 31st of March 2018	0.5 km of gravel road to be upgraded to black top surface in Ward 13 by the 31st of March 2018	N/A	R 2,000,000.00	N/A	MIG	Complete with earthworks, layer 1 and 2 of base of 0.5 km of gravel road to be upgraded by the 30th of September 2017	Complete with concrete works and construction of drainage facilities 0.5 km of gravel road to be upgraded by the 31st of March 2018	Complete with concrete works and 100% completed upgrading of Vuhlimala Rd by the 31st of March 2018	N/A

SH MW

INDEX	IDP REFERENCE	COS REFERENCE	SDP REFERENCE	NATIONAL KEY	PROGRAMME	PROJECT	WARD	PASTURE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER				
												OTHER NOTE	CAPEX NOTE	REVENUE NOTE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				
																QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
8	81	2 - BACK TO BASICS	R & T17	NPW 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS INTO GREATER IDIGORANE - HAREWOOD AREA	20	Gravel Roads	0.4km of gravel roads upgraded to black top surface in Harewood Ward 20	0.4km of gravel roads upgraded to black top surface in Harewood Ward 20 by the 30th of June 2018	0.4km of gravel roads upgraded to black top surface in Harewood Ward 20	N/A	R 2,400,000.00	N/A	N/A	MIG	0.1km of gravel roads upgraded to black top surface in Harewood Ward 20 by the 30th of September 2017	0.1km of gravel roads upgraded to black top surface in Harewood Ward 20 by the 30th of September 2017	0.1km of gravel roads upgraded to black top surface in Harewood Ward 20 by the 30th of September 2017	0.1km of gravel roads upgraded to black top surface in Harewood Ward 20 by the 30th of September 2017
9	91	2 - BACK TO BASICS	R & T18	NPW 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS INTO GREATER IDIGORANE - WARD 31 ROADS	1	Gravel Roads	1.5 km of gravel roads upgraded to black top surface in Ward 01 (Shayamanga Road)	1.5 km of gravel roads upgraded to black top surface in Ward 01 (Shayamanga Road) by the 30th of June 2018	1.5 km of gravel roads upgraded to black top surface in Ward 01 (Shayamanga Road)	N/A	R 3,500,000.00	N/A	N/A	MIG	N/A	N/A	N/A	1.1 km of gravel roads upgraded to black top surface in Ward 01 (Shayamanga Road) by the 30th of June 2018
10	101	2 - BACK TO BASICS	R & T19	NPW 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS INTO GREATER IDIGORANE - WARD 4 ROADS	4	Gravel Roads	0.3 km of gravel roads upgraded to black top surface in Ward 4	0.3 km of gravel roads upgraded to black top surface in Ward 4 by the 30th of June 2018	0.3 km of gravel roads upgraded to black top surface in Ward 4	N/A	R 2,000,000.00	N/A	N/A	MIG	N/A	N/A	N/A	0.3 km of gravel roads upgraded to black top surface in Ward 4 by the 30th of June 2018
11	111	2 - BACK TO BASICS	R & T20	NPW 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS INTO GREATER IDIGORANE - WARD 5 ROADS	5	Gravel Roads	1.0km of gravel roads upgraded to black top surface in Ward 5 (Merika Road)	1.0km of gravel roads upgraded to black top surface in Ward 5 by the 30th of June 2018	1.0 km of gravel roads upgraded to black top surface in Ward 5	N/A	R 4,500,000.00	N/A	N/A	MIG	N/A	N/A	N/A	1.0 km of gravel roads upgraded to black top surface in Ward 5 by the 30th of June 2018
12	121	2 - BACK TO BASICS	R & T21	NPW 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG. UPGRADING OF GRAVEL ROADS INTO GREATER IDIGORANE - WARD 6 ROADS	6	Gravel Roads	1.0 km of gravel roads upgraded to black top surface in Ward 6 (Merika Road)	1.0 km of gravel roads upgraded to black top surface in Ward 6 by the 30th of June 2018	1.0 km of gravel roads upgraded to black top surface in Ward 6	N/A	R 2,000,000.00	N/A	N/A	MIG	N/A	N/A	N/A	1.0 km of gravel roads upgraded to black top surface in Ward 6 by the 30th of June 2018

SH 2M

WORK	IDP REFERENCE	CD5 REFERENCE	CD5 REFERENCE	PROGRAMME	PROJECT	WARD	MATURE / STATUS	MEASURABLE OUTPUT	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROTECTED BUDGET PER QUARTER			
											CAPEX		REVENUE		MONTHLY & QUARTERLY PROJECTIONS			
											VOTE	VOTE	VOTE	VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
8	01	2 - BACK TO BASICS	2 - BACK TO BASICS	ROAD SAFETY	COL - MAYORS WARD ROAD WORKS	28 & 27	Insufficient road width for the growth of the City	Completed Pavement Rehabilitation Design Assessment for Mayors Ward/Outpost Road by the 30th of June 2018	Completed Pavement Rehabilitation Design Assessment for Mayors Ward/Outpost Road by the 30th of June 2018	Date Completed specification for Pavement Rehabilitation Design Assessment for Mayors Ward/Outpost Road	N/A	R 200,000.00	N/A	N/A	Final Assessment report by the 31st of October 2017	N/A	Completed Pavement Rehabilitation Design Assessment for Mayors Ward/Outpost Road by the 30th of June 2018	
9	01	2 - BACK TO BASICS	2 - BACK TO BASICS	ROAD SAFETY	COL - PLANT AND TRAFFIC CONTROLLERS	27	Old traffic signal components	100% of New Traffic Signal Controllers purchased	100% of New Traffic Signal Controllers purchased by the 30th of November 2017	% of New Traffic Signal Controllers purchased	N/A	R 150,000.00	N/A	N/A	100% of New Traffic Signal Controllers purchased by the 30th of November 2017	N/A		R 150,000.00
6	01	2 - BACK TO BASICS	2 - BACK TO BASICS	UPGRADING OF TRAFFIC MANAGEMENT SYSTEM	MIG - BUS STOP INSTALLATION	1,2,5,6,9, 28,30,31,39	Lack of bus shelters	40 x bus shelters installed as per approved bus shelter implementation plan	40 x bus shelters installed as per approved bus shelter implementation plan by the 31st of March 2018	Number of bus shelters installed as per approved bus shelter implementation plan	N/A	R 1,200,000.00	N/A	N/A	20 bus shelters constructed as per approved bus shelter implementation plan by the 31st of December 2017	N/A	40 x bus shelters installed as per approved bus shelter implementation plan by the 31st of March 2018	N/A
9	01	2 - BACK TO BASICS	2 - BACK TO BASICS	ROAD SAFETY	MIG - New Transport	28	Unsafe area	1.5 km of sidewalks constructed in Ward 28	1.5 km of sidewalks constructed in Ward 28 by 31st December 2017	km of sidewalks constructed in Ward 28	N/A	R 1,400,000.00	N/A	N/A	Commence work with channel by the 30th of September 2017	N/A	1.5 km of sidewalks constructed in Ward 28 by 31st December 2017	N/A
											N/A		N/A	N/A		R 1,400,000.00	N/A	N/A

HS

MM

ANNUAL BUDGET INFORMATION													PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER								
INDEX	IDP REFERENCE	CDS REFERENCE	SOBIP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	CAPEX		REVENUE		FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				
												VOTE		VOTE			QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
B	B 1	2 - BACK TO BASICS	ELEC 01	NKPA 2 - BASIC SERVICE DELIVERY	PUBLIC SERVICE LIGHTING	HIGH MAST LIGHTS INSTALLATION	3,4,5,6,7,8 and 9	35 HIGH MASTS	22 X HIGH MASTS LIGHTS TO BE ERECTED AND COMMISSIONED	22 X HIGH MASTS LIGHTS TO BE ERECTED AND COMMISSIONED BY the 30th of June 2018	Number of HIGH MASTS LIGHTS TO BE ERECTED AND COMMISSIONED	N/A	N/A	N/A	N/A	MIG	Create Requisition and Purchase Order by the 30th of September 2017	Delivery of 22 High Mast Lights by the 31st of December 2017	ERECTION OF HIGH MASTS IN PROGRESS by the 31st of March 2018	22 X HIGH MASTS LIGHTS TO BE ERECTED AND COMMISSIONED BY the 30th of June 2018	
B	B 1	2 - BACK TO BASICS	ELEC 02	NKPA 2 - BASIC SERVICE DELIVERY	ELECTRIFICATION	MKONDENDI INFORMAL SETTLEMENT ELECTRIFICATION	29	NIL	200 NEW HOUSEHOLD CONNECTIONS TO BE COMPLETED (MKONDENDI INFORMAL SETTLEMENT)	200 NEW HOUSEHOLD CONNECTIONS TO BE COMPLETED (MKONDENDI INFORMAL SETTLEMENT) BY the 30th of June 2018	NUMBER OF NEW HOUSEHOLD CONNECTIONS TO BE COMPLETED (MKONDENDI INFORMAL SETTLEMENT)	N/A	R 7,900,000.00	N/A	N/A	DOE (INEP)	N/A	N/A	R 6,320,000.00	R 7,200,000.00	
B	B 2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 03	NKPA 2 - BASIC SERVICE DELIVERY	NETWORK REHABILITATION ON PLAN	SUPPLY AND INSTALL 11KV (28 PANEL) FIXED PATTERN SWITCHGEARS FOR THREE DISTRIBUTOR SUBSTATIONS	10,33, HUYO N	NIL	COMMISSIONING OF 18 X 11KV FIXED PATTERN SWITCHGEARS FOR 2 DISTRIBUTOR SUBSTATIONS	COMMISSIONING OF 18 X 11KV FIXED PATTERN SWITCHGEARS FOR 2 DISTRIBUTOR SUBSTATIONS BY the 30th of JANUARY 2018	Number of COMMISSIONING OF 18 X 11KV / FIXED PATTERN SWITCHGEARS FOR 2 DISTRIBUTOR SUBSTATIONS	N/A	R 5,100,000.00	N/A	N/A	DBSA	N/A	MANUFACTURING PROCESS IN PROGRESS by the 30th of September 2017	INSTALLATION OF 18 X 11KV FIXED PATTERN SWITCHGEARS FOR 2 DISTRIBUTOR SUBSTATIONS by the 31st of December 2017	COMMISSIONING OF 18 X 11KV FIXED PATTERN SWITCHGEARS FOR 2 DISTRIBUTOR SUBSTATIONS BY the 30th of JANUARY 2018	R 5,100,000.00
B	B 2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 04	NKPA 2 - BASIC SERVICE DELIVERY	NETWORK REHABILITATION ON PLAN	PURCHASE OF 11KV CAPITAL EQUIPMENT	VARIOUS	128 UNITS	35 X 11KV EQUIPMENT TO BE PURCHASED AND DELIVERED	35 X 11KV EQUIPMENT TO BE PURCHASED AND DELIVERED BY the 30th of June 2018	NUMBER OF 11KV EQUIPMENT TO BE PURCHASED AND DELIVERED	N/A	R 7,262,806.00	N/A	N/A	CNL	N/A	GENERATE PURCHASE ORDER by the 31st of August 2017	DELIVERY OF 5 X 11KV UNITS by the 31st of December 2017	DELIVERY OF 25 X 11KV UNITS by the 31st of March 2018	35 X 11KV EQUIPMENT TO BE PURCHASED AND DELIVERED BY the 30th of June 2018
B	B 2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 05	NKPA 2 - BASIC SERVICE DELIVERY	NETWORK REHABILITATION ON PLAN	UPGRADE AND COMMISSIONING OF 132/11KV NORTHDALE PRIMARY SUBSTATION	28	NIL	132KV OUTDOOR SWITCHGEAR AND AUXILIARY POWER CABLES COMMISSIONED	132KV OUTDOOR SWITCHGEAR AND AUXILIARY POWER CABLES COMMISSIONED BY the 31st of December 2017	DATE 132KV OUTDOOR SWITCHGEAR AND AUXILIARY POWER CABLES COMMISSIONED	N/A	R 10,000,000.00	N/A	N/A	DBSA	N/A	CONSTRUCTION WORK IN PROGRESS BY the 30th of SEPTEMBER 2017	132KV OUTDOOR SWITCHGEAR AND AUXILIARY POWER CABLES COMMISSIONED by the 31st of December 2017	N/A	R 10,000,000.00
B	B 2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 06	NKPA 2 - BASIC SERVICE DELIVERY	NETWORK REHABILITATION ON PLAN	ESTABLISHMENT OF NEW 132/11KV EASTWOOD SUBSTATION	34	NIL	100% CONSTRUCTION OF CIVIL WORK AND ELECTRICAL WORKS FOR 132/11KV PRIMARY SUBSTATION IN EASTWOOD COMPLETED	100% CONSTRUCTION OF CIVIL WORK AND ELECTRICAL WORKS FOR 132/11KV PRIMARY SUBSTATION IN EASTWOOD COMPLETED BY the 31st of DECEMBER 2017	% CONSTRUCTION OF CIVIL WORK AND ELECTRICAL WORKS FOR 132/11KV PRIMARY SUBSTATION IN EASTWOOD COMPLETED	N/A	R 2,000,000.00	N/A	N/A	DBSA	500000	ELECTRICAL WORK CONSTRUCTION IN PROGRESS BY the 30th of SEPTEMBER 2017	100% CONSTRUCTION OF CIVIL WORK AND ELECTRICAL WORKS FOR 132/11KV PRIMARY SUBSTATION IN EASTWOOD COMPLETED BY the 31st of DECEMBER 2017	N/A	N/A

SH MN

INDEX	IOP REFERENCE	COS REFERENCE	SOBIP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER					
												OPEX VOTE	CAPEX VOTE	REVENUE VOTE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS					
																QUARTER 1					
																QUARTER 2					
																QUARTER 3					
																QUARTER 4					
B	B2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 07	NKPA 2 - BASIC SERVICE DELIVERY	NETWORK REHABILITATION PLAN	CONSTRUCTION OF 132KV POWERLINE	34	NIL	STRINGING OF OVERHEAD CONDUCTOR AND COMMISSIONING OF 132KV CIRCUIT completed by the 30th of JUNE 2018	Date STRINGING OF OVERHEAD CONDUCTOR AND COMMISSIONING OF 132KV CIRCUIT completed BY THE 30th OF JUNE 2018	N/A	N/A	R 10,000,000.00	N/A	N/A	DBSA	N/A	R 10,000,000.00	GENERATE PURCHASE ORDER BY THE 31st of DECEMBER 2017	CIVIL WORKS FOR FOUNDATIONS IN PROGRESS by the 31st of March 2018	STRINGING OF OVERHEAD CONDUCTOR AND COMMISSIONING OF 132KV CIRCUIT completed BY THE 30th OF JUNE 2018
B	B2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 08	NKPA 2 - BASIC SERVICE DELIVERY	11KV NETWORK STRENGTHENING	INSTALL UNDERGROUND 10KV CABLES	34	NIL	TWO 13MVA CIRCUIT INSTALLED BETWEEN EASTWOOD PRIMARY AND PROPOSED BELGOTEX SUBSTATION by the 30th of June 2018	Date TWO 13MVA CIRCUIT INSTALLED BETWEEN EASTWOOD PRIMARY AND PROPOSED BELGOTEX SUBSTATION by the 30th of June 2018	N/A	N/A	R 18,700,000.00	N/A	CNL	N/A	R 5,000,000.00	CABLE DELIVERY FROM SUPPLIER, APPOINTMENT OF CONTRACTOR BY THE 31st of DECEMBER 2017	CABLE LAYING AND JOINTING COMMENCES BY THE 31st of March 2018	TWO 13MVA CIRCUIT INSTALLED BETWEEN EASTWOOD PRIMARY AND PROPOSED BELGOTEX SUBSTATION by the 30th of June 2018	
B	B2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 09	NKPA 2 - BASIC SERVICE DELIVERY	11KV NETWORK STRENGTHENING	CONSTRUCT 11KV 10 PANEL SUBSTATION	34	NIL	100% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT BELGOTEX	100% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT BELGOTEX by the 30th of June 2018	% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT BELGOTEX	N/A	4000000	N/A	CNL	N/A	R 2,524,642.15	CONSTRUCTION COMMENCES BY THE 31st of December 2017	CONSTRUCTION IN COMPLETE by the 31st of March 2018	100% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT BELGOTEX by the 30th of June 2018	
B	B2	3 - IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 10	NKPA 2 - BASIC SERVICE DELIVERY	11KV NETWORK STRENGTHENING	CONSTRUCT 11KV 10 PANEL SUBSTATION	HILTON	NIL	100% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT UMMNGENI WATER/ DENNIS SHEPSTONE by the 30th of June 2018	% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT UMMNGENI WATER/ DENNIS SHEPSTONE by the 30th of June 2018	% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT UMMNGENI WATER/ DENNIS SHEPSTONE by the 30th of June 2018	N/A	R 500,000.00	N/A	CNL	N/A	N/A	CONSTRUCTION COMMENCES BY THE 31st of December 2017	CONSTRUCTION IN COMPLETE by the 31st of March 2018	100% CONSTRUCTION OF A 10 PANEL 11kv SUBSTATION completed AT UMMNGENI WATER/ DENNIS SHEPSTONE by the 30th of June 2018	

SH MN

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
 BUSINESS UNIT- INFRASTRUCTURE SERVICES
 SUB UNIT- MECHANICAL WORKSHOPS

INDEX	IOP REFERENCE	CDS REFERENCE	SDBP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												CAPEX	REVENUE	FUNDING SOURCE	OPEX VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
												VOTE	VOTE	VOTE					
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MW 01	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Preventative maintenance	Vehicle and plant service	ALL	Zero vehicle and plant service at the beginning of July 2015	768 x Council vehicles & plant to be serviced	768 x Council vehicles & plant to be serviced by the 30th of June 2018	Number of Council vehicles & plant serviced	3 000 000, 00	N/A	N/A	Council	398 x Council vehicles and plant serviced by the 30th of September 2017	396 x Council vehicles and plant serviced by the 31st of December 2017	594 x Council vehicles and plant serviced by the 31st of March 2018	798 x Council vehicles and plant serviced by the 30th of June 2018
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MW 02	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Enhance infrastructure services on process	Average turnaround time on repairs (in days)	ALL	0	30 days turnaround time achieved on council vehicle and plant repairs completed	30 days turnaround time achieved on council vehicles and plant repairs completed by the 30th of June 2018	Turnaround time achieved on council vehicle and plant repairs completed	GL4120 111 000 20 487 936	N/A	N/A	Council	750,000 30 days turnaround time achieved on council vehicles and plant repairs completed by the 31st of September 2017	1 500 000 30 days turnaround time achieved on council vehicles and plant repairs completed by the 31st of December 2017	2 250 000 30 days turnaround time achieved on council vehicles and plant repairs completed by the 31st of March 2018	3 000 000 30 days turnaround time achieved on council vehicles and plant repairs completed by the 30th of June 2018
												GL4120 111 000	N/A	N/A		3 707 328	1 707 328	1 707 328	1 707 328

SH

MW

ANNEXURE J



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - BUSINESS UNIT:
SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES INDICATORS - 2017 / 2018

Nm
HS

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2017/2018 FINANCIAL YEAR
 BUSINESS UNIT: SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES
 SUB UNIT: DEVELOPMENT SERVICES (ECONOMIC, BUSINESS DEVELOPMENT & ECONOMIC DEVELOPMENT)

INDEX	IP REFERENCE	COS REFERENCE	SOP REFERENCE	NATIONAL KEY ECONOMIC DEVELOPMENT	PROGRAMME	PROJECT	WARD	BUDGET / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECT BUDGET FY QUARTER			
												VOTE	CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS			
																QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
C	C1	5 - GROWING THE REGIONAL ECONOMY	DS 01	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	LED Strategy	Review of Local Economic Development (LED) Strategy	AB	Approved LED Strategy	LED strategy reviewed and completed implementation plan submitted to SMC for approval by the 30th of September 2017	LED strategy reviewed and completed implementation plan submitted to SMC for approval by the 30th of September 2017	Date LED strategy reviewed and completed implementation plan submitted to SMC for approval by the 30th of September 2017	310 000.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C2	5 - GROWING THE REGIONAL ECONOMY	DS 02	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Redesign & Extension of the LED Strategy	Development of SME Development Strategy	AB	Approved LED Strategy	SME Strategy developed as per the approved LED Strategy & submitted to SMC	SME Strategy developed as per the approved LED Strategy & submitted to SMC by the 30th of September 2017	Date SME Strategy developed as per the approved LED Strategy & submitted to SMC	248 884.21	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C4	5 - GROWING THE REGIONAL ECONOMY	DS 03	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Redesign & Extension of the LED Strategy	Women and Disabled Economic Empowerment Strategy	AB	Approved LED Strategy	Women and Disabled Economic Empowerment Strategy developed as per the approved LED Strategy & submitted to SMC	Women and Disabled Economic Empowerment Strategy developed as per the approved LED Strategy & submitted to SMC by the 30th of September 2017	Date Women and Disabled Economic Empowerment Strategy developed as per the approved LED Strategy & submitted to SMC	222 500	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C2	5 - GROWING THE REGIONAL ECONOMY	DS 04	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Redesign & Extension of the LED Strategy	Developing the Youth Economic Empowerment Strategy	AB	Approved LED Strategy	Youth Economic Empowerment Strategy developed as per the approved LED Strategy & submitted to SMC	Youth Economic Empowerment Strategy developed as per the approved LED Strategy & submitted to SMC by the 30th of September 2017	Date Youth Economic Empowerment Strategy developed as per the approved LED Strategy & submitted to SMC	222 500	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C3	5 - GROWING THE REGIONAL ECONOMY	DS 05	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Redesign & Extension of the LED Strategy	Cooperative Strategy	AB	LED strategy	Cooperative Strategy developed as per the approved LED Strategy and submitted to SMC	Cooperative Strategy developed as per the approved LED Strategy and submitted to SMC by the 30th of September 2017	Date Cooperative Strategy developed as per the approved LED Strategy and submitted to SMC	222 500	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C3	5 - GROWING THE REGIONAL ECONOMY	DS 06	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Industrial Promotion	Development of Municipal Industrial Development Strategy	ALL	LED strategy	Industrial Development strategy prepared and submitted to SMC	Industrial Development strategy prepared and submitted to SMC by the 31st of March 2018	Date Industrial Development strategy prepared and submitted to SMC for approval	8479 967.80	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C2	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	DS 07	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Airport development	Technology Hub	AB	IA and Engineering design	Road and Stormwater Infrastructure completed for Phase 1A as per the Pietermaritzburg Airport Master plan	Road and Stormwater Infrastructure completed for Phase 1A as per the Pietermaritzburg Airport Master plan by the 31st of March 2018	Date Road and Stormwater Infrastructure completed for Phase 1A as per the Pietermaritzburg Airport Master plan	5 000 000.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C2	5 - GROWING THE REGIONAL ECONOMY	DS 08	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Development Promotion	Development Promotion	ALL	6 meetings conducted	6 Quarterly Development Meetings conducted	6 Quarterly Development Meetings conducted by the 30th of June 2018	Number of Quarterly Development Meetings conducted	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C	C2	5 - GROWING THE REGIONAL ECONOMY	DS 09	INFPA 3 - LOCAL ECONOMIC DEVELOPMENT	Business Expansion and Retention	PMB Growth Coalition	AB	3 Business Initiatives conducted	4 Quarterly PMB Growth Coalition Meetings facilitated	4 quarterly PMB Growth Coalition Meetings facilitated by the 30th of June 2018	Number of quarterly PMB Growth Coalition Meetings facilitated	1 000 000.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SA MW

INDEX	IDP REFERENCE	CDS REFERENCE	SDP REFERENCE	NATIONAL KEY ECONOMIC DEVELOPMENT	PROGRAMME	PROJECT	WARD	BASIS / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION			PERFORMANCE TARGET AND PROJECTED BUDGET FY18 QUARTER					
												OPER	CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				
																Q1	Q2	Q3	Q4	
C	S - GROWING THE REGIONAL ECONOMY	D10	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Business Promotion	Development of a Municipal Business Directory	MR	LED Street	A Municipal Business Directory developed and submitted to Council by the 31st of March 2018	A Municipal Business Directory developed and submitted to Council by the 31st of March 2018	One Municipal Business Directory developed and submitted to Council by the 31st of March 2018	N/A	N/A	N/A	N/A	Prepare data collection materials (questionnaires, interviews and letters of request) by the 31st of October 2017	Prepare and distribute advertisement for businesses to register their details with the municipality by the 31st of August 2017	A Municipal Business Directory developed and submitted to Council by the 31st of March 2018	N/A	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT
C	S - GROWING THE REGIONAL ECONOMY	D11	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Highway Development	Construction of M1 Partridge Road Upgrade	22	Urban Network Strategy and Planning	1.2 km of M1 Partridge Road Upgrade completed 100% by June 2018	1.2 km of M1 Partridge Road Upgrade completed by the 30th of June 2018	100% of M1 Partridge Road Upgrade completed	N/A	N/A	N/A	N/A	51st Handover to the service provider (contractor) by the 30th of September 2017	Continue with construction of M1 Partridge Road Upgrade (1.2 km) by the 31st of December 2017	Continue with construction of M1 Partridge Road Upgrade (1.2 km) by the 31st of March 2018	1.2 km of M1 Partridge Road Upgrade completed by the 30th of June 2018	N/A
C	S - GROWING THE REGIONAL ECONOMY	D12	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Urban Network Strategy and Planning	Upgrade & Renewal works at Thwala Road Public Realm	22	Urban Network Strategy and Planning	100% Landscaping and Remedial Works at Thwala Road Public Realm Completed by the 30th of June 2018	100% Landscaping and Remedial Works at Thwala Road Public Realm Completed by the 30th of June 2018	Landscaping and Remedial Works at Thwala Road Public Realm Completed	N/A	N/A	N/A	N/A	Inclusion of K&M processes on the appointment of the Service Provider by the 20th of September 2017	51st Handover to the Contractor by the 31st of December 2017.	51st Handover to the Contractor by the 31st of December 2017.	100% Landscaping and Remedial Works at Thwala Road Public Realm Completed by the 30th of June 2018	N/A
C	S - GROWING THE REGIONAL ECONOMY	D13	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Urban Network Strategy and Planning	Development of Town Centre - Design of Town Centre Promenade 1	22	Urban Network Strategy and Planning	1 report on the Technical Approval, Detailed Design work and Bill of Materials of Town Centre Promenade 1 prepared and submitted to the M1 NDPG by the 31st of March 2018	1 report on the Technical Approval, Detailed Design work and Bill of Materials of Town Centre Promenade 1 prepared and submitted to the M1 NDPG by the 31st of March 2018	Date report on the Technical Approval, Detailed Design work and Bill of Materials of Town Centre Promenade 1 prepared and submitted to the M1 NDPG by the 31st of March 2018	N/A	N/A	N/A	N/A	Finalisation of K&M processes on the appointment of the Service Provider by the 30th of September 2017	Design to be submitted to the Department of Environmental Affairs by the 31st of December 2017	Design to be submitted to the Department of Environmental Affairs by the 31st of March 2018	Finalisation of K&M processes on the appointment of the Service Provider by the 30th of September 2017	N/A
C	S - GROWING THE REGIONAL ECONOMY	D14	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Urban Network Strategy and Planning	Development of Town Centre - Basic Environmental Assessment Report of Promenade 1	22	Urban Network Strategy and Planning	The Town Centre Promenade 1 Basic Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	The Town Centre Promenade 1 Basic Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	Date The Town Centre Promenade 1 Basic Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	N/A	N/A	N/A	N/A	N/A	N/A	Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	N/A
C	S - GROWING THE REGIONAL ECONOMY	D15	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Urban Network Strategy and Planning	Submission of the WUA application for the Water User License Promenade 1	22	Urban Network Strategy and Planning	Water User License Application prepared & submitted to the Water Authority for Town Centre Promenade 1 by the 31st of June 2018	Water User License Application prepared & submitted to the Water Authority for Town Centre Promenade 1 by the 31st of June 2018	Date Water User License Application prepared & submitted to the Water Authority for Town Centre Promenade 1 by the 31st of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	Preparation of WUA Application by the 31st of March 2018	Water User License Application prepared & submitted to the Water Authority for Town Centre Promenade 1 by the 31st of June 2018	N/A
C	S - GROWING THE REGIONAL ECONOMY	D16	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Urban Network Strategy and Planning	Town Centre Promenade 2 (Draft)	22	Urban Network Strategy and Planning	1 report on the Technical Approval, Detailed Design work and Bill of Materials of Town Centre Promenade 2 prepared and submitted to the M1 NDPG by the 31st of March 2018	1 report on the Technical Approval, Detailed Design work and Bill of Materials of Town Centre Promenade 2 prepared and submitted to the M1 NDPG by the 31st of March 2018	Date report on the Technical Approval, Detailed Design work and Bill of Materials of Town Centre Promenade 2 prepared and submitted to the M1 NDPG by the 31st of March 2018	N/A	N/A	N/A	N/A	Finalisation of K&M processes on the appointment of the Service Provider by the 30th of September 2017	Design to be submitted to the Department of Environmental Affairs by the 31st of December 2017	Design to be submitted to the Department of Environmental Affairs by the 31st of March 2018	Finalisation of K&M processes on the appointment of the Service Provider by the 30th of September 2017	N/A
C	S - GROWING THE REGIONAL ECONOMY	D17	NPFA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Urban Network Strategy and Planning	Town Centre Promenade 2 (Basic Assessment Report)	22	Urban Network Strategy and Planning	The Town Centre Promenade 2 Basic Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	The Town Centre Promenade 2 Basic Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	Date The Town Centre Promenade 2 Basic Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	N/A	N/A	N/A	N/A	N/A	N/A	Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	Assessment Report prepared and submitted to the Department of Environmental Affairs by the 31st of March 2018	N/A

SH MN

INDEX	IDP REFERENCE	COS REFERENCE	SCOPE REFERENCE	NATIONAL KEY ECONOMIC DEVELOPMENT	PROGRAMME	PROJECT	WARD	BASIS/STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER				
												CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS					
															Q1	Q2	Q3	Q4		
C	C2	5 - GROWING THE REGIONAL ECONOMY	D5-18	NWPA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Town Centre Promenade 2 (WUJA)	22	Urban Network Strategy and Planning	Water User License Application prepared & submitted to the relevant Water Authority for Town Centre Promenade 2	Water User License Application prepared & submitted to the relevant Water Authority for Town Centre Promenade 2 by the 30th of June 2018	Due Water User License Application submitted to the relevant Water Authority for Town Centre Promenade 2 by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Preparation of WUJA Application by the 31st of March 2018	Water User License Application prepared & submitted to the relevant Water Authority for Town Centre Promenade 2 by the 30th of June 2018
C	C2	5 - GROWING THE REGIONAL ECONOMY	D5-19	NWPA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Edendale Town Centre Technical Assistance on Urban Network Strategy	22	Urban Network Strategy and Planning	1. Report prepared and submitted to SMC on the Evaluation and Approval of the Urban Network Strategy	1. Report prepared and submitted to SMC on the Evaluation and Approval of the Urban Network Strategy by the 30th of June 2018	Due Report prepared and submitted to SMC on the Evaluation and Approval of the Urban Network Strategy by the 30th of June 2018	R1,000,000.00	N/A	N/A	N/A	N/A	N/A	N/A	Submission of the Urban Network Strategy to SMC for consideration by the 31st of December 2017	1. Report prepared and submitted to SMC on the Evaluation and Approval of the Urban Network Strategy by the 30th of June 2018
C	C2	5 - GROWING THE REGIONAL ECONOMY	D5-20	NWPA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Edendale Town Centre Technical Assistance on SPUMA Survey	22	Urban Network Strategy and Planning	1. Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on SURVEY MATTERS	1. Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on SURVEY MATTERS by the 30th of June 2018	Due Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on SURVEY MATTERS by the 30th of June 2018	R200,000.00	N/A	N/A	N/A	N/A	N/A	N/A	Submission of the Urban Network Strategy to SMC for consideration by the 31st of December 2017	1. Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on SURVEY MATTERS by the 30th of June 2018
C	C2	5 - GROWING THE REGIONAL ECONOMY	D5-21	NWPA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Edendale Town Centre Technical Assistance on SPUMA Planning	22	Urban Network Strategy and Planning	1. Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on PLANNING MATTERS	1. Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on PLANNING MATTERS by the 30th of June 2018	Due Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on PLANNING MATTERS by the 30th of June 2018	R400,000.00	N/A	N/A	N/A	N/A	N/A	N/A	Submission of the Urban Network Strategy to SMC for consideration by the 31st of December 2017	1. Report prepared and submitted to SMC on the Progress made in support of the SPUMA and Land Development Application for the Edendale Town Centre on PLANNING MATTERS by the 30th of June 2018
C	C2	5 - GROWING THE REGIONAL ECONOMY	D5-22	NWPA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Edendale Town Centre Technical Assistance on Performance Compliance (BAR submission)	22	Urban Network Strategy and Planning	The Edendale Town Centre Report prepared and submitted to the Department of Environmental Affairs by the 31st of December 2017	The Edendale Town Centre Report prepared and submitted to the Department of Environmental Affairs by the 31st of December 2017	Due The Edendale Town Centre Report prepared and submitted to the Department of Environmental Affairs by the 31st of December 2017	R600,000.00	N/A	N/A	N/A	N/A	N/A	N/A	Submission of the Urban Network Strategy to SMC for consideration by the 31st of December 2017	The Edendale Town Centre Report prepared and submitted to the Department of Environmental Affairs by the 31st of December 2017
C	C2	5 - GROWING THE REGIONAL ECONOMY	D5-23	NWPA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Edendale Town Centre Technical Assistance on Performance Compliance (WUJA submission)	22	Urban Network Strategy and Planning	Water User License Application prepared & submitted to the relevant Water Authority for the Edendale Town Centre	Water User License Application prepared & submitted to the relevant Water Authority for the Edendale Town Centre by the 30th of June 2018	Due Water User License Application submitted to the relevant Water Authority for the Edendale Town Centre by the 30th of June 2018	R100,000.00	N/A	N/A	N/A	N/A	N/A	N/A	Continuation of Specialist Studies by the 31st of March 2018	Water User License Application prepared & submitted to the relevant Water Authority for the Edendale Town Centre by the 30th of June 2018
C	C2	5 - GROWING THE REGIONAL ECONOMY	D5-24	NWPA 3 - LOCAL ECONOMIC DEVELOPMENT	Neighbourhood Development Partnership Grant (NDPG)	Edendale Town Centre Technical Assistance on Performance Compliance (WUJA submission)	22	Urban Network Strategy and Planning	1. Report prepared and submitted to SMC on the Evaluation of the Edendale Town Centre Product Management Plan	1. Report prepared and submitted to SMC on the Evaluation of the Edendale Town Centre Product Management Plan by the 30th of June 2018	Due Report prepared and submitted to SMC on the Evaluation of the Edendale Town Centre Product Management Plan by the 30th of June 2018	R610,000.00	N/A	N/A	N/A	N/A	N/A	N/A	Submission of Product Business Plan to SMC for consideration by the 31st of December 2017	1. Report prepared and submitted to SMC on the Evaluation of the Edendale Town Centre Product Management Plan by the 30th of June 2018
C	C3	Spatial Efficiency	D5-25	NWPA 3 - Cross Cutting Issues	GVSD	Physical Improvements and Landscaping on the Manage Hall	19	Urban Network Strategy and Planning	1. Report prepared and submitted to SMC to provide progress on the outlook of the Manage Hall physical appearance before and after the March 2018 Marathon	1. Report prepared and submitted to SMC to provide progress on the outlook of the Manage Hall physical appearance before and after the March 2018 Marathon by the 30th of September 2017	Due Report prepared and submitted to SMC to provide progress on the outlook of the Manage Hall physical appearance before and after the March 2018 Marathon by the 30th of September 2017	1,000,000	N/A	N/A	N/A	N/A	N/A	N/A	Submission of the Urban Network Strategy to SMC for consideration by the 31st of December 2017	1. Report prepared and submitted to SMC to provide progress on the outlook of the Manage Hall physical appearance before and after the March 2018 Marathon by the 30th of September 2017

MM

SH

INDEX	DP REFERENCE	COS REFERENCE	SDG REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY QUARTERLY PROJECTIONS			
												EXP	CAPEX	REVENUE	INCOMING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
												VOTE	VOTE	VOTE					
C	C3	Financial sustainability	DS 26	NKPA 1 - Cross Cutting Issues	GEVOD	Youth Enterprise Park	22	Youth Enterprise Park study and concept prepared by GIDA dated 2016	1 x report prepared and submitted to the bid specification committee for the appointment of contractor and consulting engineer for the Youth Enterprise Park by the 30th of September 2017	1 x report prepared and submitted to the bid specification committee for the appointment of contractor and consulting engineer for the Youth Enterprise Park by the 30th of September 2017	Date report prepared and submitted to the bid specification committee for the appointment of contractor and consulting engineer for the Youth Enterprise Park by the 30th of September 2017	8,000,000	N/A	N/A	Council	N/A	N/A	N/A	Submission of report to the bid specification committee for the appointment of contractor and consulting engineer by the 30 September 2018
C	C3	Spatial Effectiveness	DS 27	NKPA 1 - Cross Cutting Issues	GEVOD	Incubator (Hub: SME Incubator)	19	Start using incubator regeneration strategy (2017)	1 x report prepared and submitted to the bid specification committee for the appointment of contractor and consulting engineer for the Youth Enterprise Park by the 30th of September 2017	1 x report prepared and submitted to the bid specification committee for the appointment of contractor and consulting engineer for the Youth Enterprise Park by the 30th of September 2017	Date report prepared and submitted to the bid specification committee for the appointment of contractor and consulting engineer for the Youth Enterprise Park by the 30th of September 2017	1,000,000	N/A	N/A	Council	N/A	N/A	N/A	Submission of report to the bid specification committee for the appointment of contractor and consulting engineer by the 30 September 2018
C	C2	5. GROWING THE REGIONAL ECONOMY	DS 28	NKPA 3 - LOCAL ECONOMIC DEVELOPMENT	Economic Development	Skills Development and Training for SMEs and Co-ops	All wards	Workshops conducted	1 x Skills Development and Training workshop for SMEs and Co-ops by the 31st of December 2017	1 x Skills Development and Training workshop for SMEs and Co-ops by the 31st of December 2017	Number of SMEs and Co-ops identified, developed and trained by the 31st of December 2017	400,000.00	N/A	N/A	Council	N/A	N/A	N/A	Skills Development and Training workshops identified for SMEs and Co-ops by the 31st of December 2018
C	C2	5. GROWING THE REGIONAL ECONOMY	DS 28	NKPA 3 - LOCAL ECONOMIC DEVELOPMENT	Business Development	Co-operatives Incubation Project (one ward one co-op)	All wards	N/A	10 x Co-ops identified, registered and assisted in the incubation programme by the 30th of June 2018	10 x Co-ops identified, registered and assisted in the incubation programme by the 30th of June 2018	Number of Co-ops identified, registered and assisted in the incubation programme by the 30th of June 2018	100,000.00	N/A	N/A	N/A	Initiation of the formation and registration of Co-ops by the 31st of December 2017	Initiation of the formation and registration of Co-ops by the 31st of December 2017	Initiation of the formation and registration of Co-ops by the 31st of December 2017	Initiation of the formation and registration of Co-ops by the 31st of December 2017
C	C2	5. GROWING THE REGIONAL ECONOMY	DS 28	NKPA 3 - LOCAL ECONOMIC DEVELOPMENT	Informal Economy Development	Development of a directory of informal businesses	All	Approved home based businesses identified and registered and submitted to SMC by the 30th of June 2018	Home based businesses identified and submitted to SMC by the 30th of June 2018	Home based businesses identified and submitted to SMC by the 30th of June 2018	Date home based businesses identified and submitted to SMC by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Home based businesses identified and submitted to SMC by the 30th of June 2018

SH

MW

IDP REFERENCE	CDS REFERENCE	SDP REFERENCE	NATIONAL KEY OUTCOME	PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	STATUS / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET/ OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER						
												OFFICE	CAREE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				Q1 2018	Q2 2018	Q3 2018	Q4 2018
															Q1 2018	Q2 2018	Q3 2018	Q4 2018				
7	8 - SPATIAL EFFECTIVENESS & JUSTICE	TP & EM 07	NPPA 6 - CROSS CUTTING	Environmental Management Framework (EMF)	Review of the adopted Municipal Environmental Management Framework (EMF) and migration to ARC ID	AN		Appointment of a service provider to undertake the development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	Revised adopted Municipal Environmental Management Framework (EMF) and migration to ARC ID prepared and submitted to SMC for approval by Council by 31st of December 2017	1 Million	N/A	Council	N/A	N/A	100% of all data sets and spatial information for the wetland management framework prepared and submitted to SMC for approval by Council by 31st of December 2017	N/A	N/A	N/A	N/A			
8	8 - SPATIAL EFFECTIVENESS & JUSTICE	TP & EM 08	NPPA 6 - CROSS CUTTING	Wetland Strategic Assessment (WSA)	Development of an SMC for the wetland area	SA 10, 11 and 12		Appointment of a service provider to undertake the development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	604135	N/A	Council	N/A	N/A	Report to BID Spec by the 30th of September 2017	Report submitted to Bid Application Committee by the 31st of October 2017	Appointment of Service Provider by the 31st of March 2018	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	N/A	N/A		
9	8 - SPATIAL EFFECTIVENESS & JUSTICE	TP & EM 09	NPPA 6 - CROSS CUTTING	Wetland Strategic Assessment (WSA)	Development of an SMC for the wetland area	SA 10, 11 and 12		Appointment of a service provider to undertake the development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	604135	N/A	Council	N/A	N/A	Report to BID Spec by the 30th of September 2017	Report submitted to Bid Application Committee by the 31st of October 2017	Appointment of Service Provider by the 31st of March 2018	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	N/A	N/A		
10	8 - SPATIAL EFFECTIVENESS & JUSTICE	TP & EM 10	NPPA 6 - CROSS CUTTING	Wetland Strategic Assessment (WSA)	Development of an SMC for the wetland area	SA 10, 11 and 12		Appointment of a service provider to undertake the development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	604135	N/A	Council	N/A	N/A	Report to BID Spec by the 30th of September 2017	Report submitted to Bid Application Committee by the 31st of October 2017	Appointment of Service Provider by the 31st of March 2018	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	N/A	N/A		
11	8 - SPATIAL EFFECTIVENESS & JUSTICE	TP & EM 11	NPPA 6 - CROSS CUTTING	Wetland Strategic Assessment (WSA)	Development of an SMC for the wetland area	SA 10, 11 and 12		Appointment of a service provider to undertake the development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	604135	N/A	Council	N/A	N/A	Report to BID Spec by the 30th of September 2017	Report submitted to Bid Application Committee by the 31st of October 2017	Appointment of Service Provider by the 31st of March 2018	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	N/A	N/A		
12	8 - SPATIAL EFFECTIVENESS & JUSTICE	TP & EM 12	NPPA 6 - CROSS CUTTING	Wetland Strategic Assessment (WSA)	Development of an SMC for the wetland area	SA 10, 11 and 12		Appointment of a service provider to undertake the development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	604135	N/A	Council	N/A	N/A	Report to BID Spec by the 30th of September 2017	Report submitted to Bid Application Committee by the 31st of October 2017	Appointment of Service Provider by the 31st of March 2018	100% development of a wetland management framework and 10 prepared and submitted to SMC for approval by Council by 31st of December 2017	N/A	N/A		

SH WA

INDEX	REF	COST EFFECTIVENESS	COST REFERENCE	NATIONAL KEY AREA	PROGRAMME	PRODUCT	WAO	BUDGET / FY2017	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												CAPEX		REVENUE		MONTHLY & QUARTERLY PROJECTIONS		COMPARISON	
												VOTE	VOTE	VOTE	VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
F	72	2 - BACK TO BASICS	BC & H1 C1	NRPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Water Quality Control	All	12 000 litres taken and/or analysed for Vector Control in 2018/2017 FY	12 000 litres taken and/or analysed for Vector Control in 2018/2017 FY	12 000 litres taken and/or analysed for Vector Control by the 31st of March 2018	Number of litres taken and/or analysed for Vector Control	R135 000.00	N/A	N/A	N/A	5 000 litres taken and/or analysed for Vector Control by the 31st of December 2017	5 000 litres taken and/or analysed for Vector Control by the 31st of March 2018	9 000 litres taken and/or analysed for Vector Control by the 31st of June 2018	12 000 litres taken and/or analysed for Vector Control by the 31st of September 2018
F	72	2 - BACK TO BASICS	BC & H1 C2	NRPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Food Sampling	All	420 Food samples and 420 food swabs taken & analysed in 2018/2017 FY	420 Food samples and 420 food swabs taken & analysed by the 31st of March 2018	420 Food samples and 420 food swabs taken & analysed by the 31st of March 2018	Number of food samples and food swabs taken & analysed	R135 000.00	N/A	N/A	N/A	120 Food samples and 120 food swabs taken & analysed by the 31st of December 2017	120 Food samples and 120 food swabs taken & analysed by the 31st of March 2018	240 Food samples and 240 food swabs taken & analysed by the 31st of June 2018	420 Food samples and 420 food swabs taken & analysed by the 31st of September 2018
F	72	2 - BACK TO BASICS	BC & H1 C3	NRPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Water Quality Control	All	1000 water samples taken & analysed in 2018/2017 FY	1000 water samples taken & analysed by the 31st of March 2018	1000 water samples taken & analysed by the 31st of March 2018	Number of water samples taken & analysed for Water Quality Control	R135 000.00	N/A	N/A	N/A	400 water samples taken & analysed by the 31st of December 2017	400 water samples taken & analysed by the 31st of March 2018	800 water samples taken & analysed by the 31st of June 2018	1000 water samples taken & analysed by the 31st of September 2018
F	72	2 - BACK TO BASICS	BC & H1 C4	NRPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	ACM Analysis	All	2 x ACM Analyzers purchased in 2018/2017 FY	2 x ACM Analyzers purchased by the 31st of March 2018	2 x ACM Analyzers purchased by the 31st of March 2018	Date ACM Analyzers purchased	R1 400 000.00	N/A	N/A	N/A	Commence procurement process by the 31st of October 2017	Commence procurement process by the 31st of March 2018	Commence procurement process by the 31st of June 2018	Commence procurement process by the 31st of September 2018
F	72	2 - BACK TO BASICS	BC & H1 C5	NRPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Sound Level Meter	All	2 x Sound Level Meters purchased in 2018/2017 FY	2 x Sound Level Meters purchased by the 31st of March 2018	2 x Sound Level Meters purchased by the 31st of March 2018	Number & Date Sound Level Meters purchased	R300 000.00	N/A	N/A	N/A	Commence procurement process by the 31st of October 2017	Commence procurement process by the 31st of March 2018	Commence procurement process by the 31st of June 2018	Commence procurement process by the 31st of September 2018
F	72	2 - BACK TO BASICS	BC & H1 C6	NRPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Office Furniture	All	1000 Office Furniture purchased in 2018/2017 FY	1000 Office Furniture purchased by the 31st of March 2018	1000 Office Furniture purchased by the 31st of March 2018	% Office Furniture purchased	R300 000.00	N/A	N/A	N/A	Commence procurement process by the 31st of October 2017	Commence procurement process by the 31st of March 2018	Commence procurement process by the 31st of June 2018	Commence procurement process by the 31st of September 2018
F	72	2 - BACK TO BASICS	BC & H1 C7	NRPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Laboratory Equipment	All	1000 Laboratory Equipment purchased in 2018/2017 FY	1000 Laboratory Equipment purchased by the 31st of March 2018	1000 Laboratory Equipment purchased by the 31st of March 2018	% Laboratory Equipment purchased	R1 200 000.00	N/A	N/A	N/A	Commence procurement process by the 31st of October 2017	Commence procurement process by the 31st of March 2018	Commence procurement process by the 31st of June 2018	Commence procurement process by the 31st of September 2018

SH NM

INDEX	IDP REFERENCE	COS REFERENCE	IDP REFERENCE	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MAJOR OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
											EXPENSE	REVENUE	EXPENSE	REVENUE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
F	3	2 - BACK TO BASICS	HS 01	Municipal Financial Viability	Verification of Rental Stock	25 and 33	2015 Audit	225 x council rental flats occupied by the correct tenants	225 x council rental flats by the 31st of June 2018	Number of council rental flats occupied by the correct tenants	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	225 x council rental flats verified to have occupancy by the correct tenants by the 30th June 2018	225 x council rental flats verified to have occupancy by the correct tenants by the 30th June 2018
F	3	5 - BACK TO BASICS	HS 02	Municipal Financial Viability	Prepare new Rental Stock	25 and 33	4	225 x new leases prepared and signed for Council rental flats	225 x new leases prepared and signed for Council rental flats by the 30th June 2018	Number of new leases prepared and signed for Council rental flats	N/A	N/A	N/A	N/A	N/A	N/A	N/A	225 x new leases prepared and signed for Council rental flats by the 30th June 2018
F	3	4 - BACK TO BASICS	HS 03	Municipal Financial Viability	Implement new Rental Stock	25 and 33	0	100% Implementation of Rental Stock for defaulting tenants	100% Implementation of Rental Stock by the 31st of May 2018	% Implementation of Rental Stock for defaulting tenants	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	100% Implementation of Rental Stock for defaulting tenants by the 31st of May 2018	100% Implementation of Rental Stock for defaulting tenants by the 31st of May 2018
A	4	5 - BACK TO BASICS	HS 04	Municipal Financial Viability	Valuation and Rental Stock Determination	25 and 33	NA	1 x report developed and submitted on the valuation and rental stock determination of rental stock to SMC for Council Approval	1 x report developed and submitted on the valuation and rental stock determination of rental stock to SMC for Council Approval by the 30 June 2018	1 x report developed and submitted on the valuation and rental stock determination of rental stock to SMC for Council Approval	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	1 x report developed and submitted on the valuation and rental stock determination of rental stock to SMC for Council Approval by the 30 June 2018	1 x report developed and submitted on the valuation and rental stock determination of rental stock to SMC for Council Approval by the 30 June 2018
A	4	6 - BACK TO BASICS	HS 05	Municipal Financial Viability	Municipal Rental Stock Partnership	25 and 33	NA	Management of Rental Stock	Management of Rental Stock by the 31st of December 2017	Management of Rental Stock by the 31st of December 2017	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	Management of Rental Stock by the 31st of December 2017	Management of Rental Stock by the 31st of December 2017
F	3	7 - BACK TO BASICS	HS 06	Municipal Financial Viability	Construction of Rental Stock	10	100% Management of Rental Stock	100% Management of Rental Stock by the 31st of September 2017	100% Management of Rental Stock by the 31st of September 2017	% Management of Rental Stock by the 31st of September 2017	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	100% Management of Rental Stock by the 31st of September 2017	100% Management of Rental Stock by the 31st of September 2017
F	3	8 - BACK TO BASICS	HS 07	Municipal Financial Viability	Construction of Rental Stock	25	100% Management of Rental Stock	100% Management of Rental Stock by the 31st of September 2017	100% Management of Rental Stock by the 31st of September 2017	% Management of Rental Stock by the 31st of September 2017	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	100% Management of Rental Stock by the 31st of September 2017	100% Management of Rental Stock by the 31st of September 2017
F	3	9 - BACK TO BASICS	HS 08	Municipal Financial Viability	Construction of Rental Stock	12, 14, 15, 21, 22, 23, 31, 34 and 35	78 Units	35 x new housing units constructed	35 x new housing units constructed by the 30th of November 2017	Number of new housing units constructed	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	35 x new housing units constructed by the 30th of November 2017	35 x new housing units constructed by the 30th of November 2017
A	4	10 - BACK TO BASICS	HS 09	Municipal Financial Viability	Construction of Rental Stock	22	2 Units	225 x new housing units constructed	225 x new housing units constructed by the 30th of June 2018	Number of new housing units constructed	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	225 x new housing units constructed by the 30th of June 2018	225 x new housing units constructed by the 30th of June 2018
A	4	11 - BACK TO BASICS	HS 10	Municipal Financial Viability	Construction of Rental Stock	37	NA	Steps 1 Application for SAGCA - Mkhondeni	Steps 1 Application for SAGCA - Mkhondeni completed and submitted to DHS by the 31st of March 2018	Steps 1 Application for SAGCA - Mkhondeni completed and submitted to DHS by the 31st of March 2018	N/A	N/A	N/A	N/A	Legal Process of Verification by the 31st of September 2017	Legal Process of Verification by the 31st of September 2017	Steps 1 Application for SAGCA - Mkhondeni completed and submitted to DHS by the 31st of March 2018	Steps 1 Application for SAGCA - Mkhondeni completed and submitted to DHS by the 31st of March 2018

SH MN

RGT#	ID# REFERENCE	CDS REFERENCE	SDRP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	MATURE/STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET/OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECT BUDGET PER QUARTER					
												CAPEX		REVENUE		FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				
												OPEX	CAPEX	NOTE	NOTE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
A	A1	13 - BACK TO BASICS	HS 11	INTEK 4 - MUNICIPAL FINANCIAL VIABILITY	IRDP	Edinburgh	17	Feasibility studies have been undertaken for a number of projects in the project area	Completed prefeasibility studies and submit stage 1 funding applications to the DfIS by the 25th of November 2017	Completed prefeasibility studies and submit stage 1 funding applications to the DfIS by the 25th of November 2017	One prefeasibility studies completed and submitted stage 1 funding application to the DfIS	2,000,000	N/A	N/A	N/A	DfIS	Preferential funding application sent to DfIS by the 25th September 2017	Completed prefeasibility studies and submit stage 1 funding applications to the DfIS by the 25th of November 2017	N/A	N/A	
A	A1	13 - BACK TO BASICS	HS 12	INTEK 4 - MUNICIPAL FINANCIAL VIABILITY	IRDP	Shenstone City		NE	Business Plan for approval of stage 1 funding prepared and submitted to DfIS by the 25th of June 2018	Business Plan for approval of stage 1 funding prepared and submitted to DfIS by the 25th of June 2018	One Business Plan for approval of stage 1 funding prepared and submitted to DfIS	2,000,000	N/A	N/A	N/A	TEAM	Preparation of a Survey Questionnaire for Socio-Economic Assessment by the 30th September 2017	Start Social Facilities Process/Community Engagement by the 30th of November 2017	Complete Social Facilities by the 31st of March 2018	Business Plan for approval of stage 1 funding prepared and submitted to DfIS by the 25th of June 2018	
																	N/A	N/A	N/A	2,000,000	

SH

MW

ID#	REFERENCE	CD# REFERENCE	SOP# REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WAD#	STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURING	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PREDICTED BUDGET PER QUARTER			
												OP#	DATA	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS			
												WTE	NOTE	NOTE		Q1 2018	Q2 2018	Q3 2018	Q4 2018
7	2	S - GROWING THE REGIONAL ECONOMY	CE10	NKPA 1 - CROSS CUTTING	Crime, Bylaw, Sub Station and Airport Monitoring through CCTV Camera	24 hour crime watch through CCTV Camera in areas with CCTV coverage	30,32,33,35,36,37	213 CCTV Camera Installed	213 CCTV Camera to be monitored 24 hours in all areas with CCTV coverage	213 CCTV Camera to be monitored 24 hours in all areas with CCTV coverage by the 30th of June 2018	Number of CCTV Cameras monitored 24 hours in all areas with CCTV coverage	8,7,807,944.00	N/A	N/A	N/A	213 CCTV Camera to be monitored 24 hours in all areas with CCTV coverage by the 31st of March 2018	213 CCTV Camera to be monitored 24 hours in all areas with CCTV coverage by the 31st of March 2018	213 CCTV Camera to be monitored 24 hours in all areas with CCTV coverage by the 31st of March 2018	213 CCTV Camera to be monitored 24 hours in all areas with CCTV coverage by the 31st of March 2018
7	2	S - GROWING THE REGIONAL ECONOMY	CE11	NKPA 1 - CROSS CUTTING	Crime, Bylaw, Sub Station and Airport Monitoring through CCTV Camera	Reporting of detected criminal incidents	30,32,33,35,36,37	Monthly Reports of criminal incidents detected by CCTV cameras submitted to the City of Toronto and City of York	213 Monthly Reports of criminal incidents detected by CCTV cameras prepared and submitted to the City of Toronto and City of York within 7 days after month end by the 31st of March 2018	213 Monthly Reports of criminal incidents detected by CCTV cameras prepared and submitted to the City of Toronto and City of York within 7 days after month end by the 31st of March 2018	Number of Monthly Reports of criminal incidents detected by CCTV cameras prepared and submitted to the City of Toronto and City of York within 7 days after month end by the 31st of March 2018	213,215,216	N/A	N/A	N/A	213 Monthly Reports of criminal incidents detected by CCTV cameras prepared and submitted to the City of Toronto and City of York within 7 days after month end by the 31st of March 2018	213 Monthly Reports of criminal incidents detected by CCTV cameras prepared and submitted to the City of Toronto and City of York within 7 days after month end by the 31st of March 2018	213 Monthly Reports of criminal incidents detected by CCTV cameras prepared and submitted to the City of Toronto and City of York within 7 days after month end by the 31st of March 2018	213 Monthly Reports of criminal incidents detected by CCTV cameras prepared and submitted to the City of Toronto and City of York within 7 days after month end by the 31st of March 2018
7	2	S - GROWING THE REGIONAL ECONOMY	CE12	NKPA 1 - CROSS CUTTING	Crime, Bylaw, Sub Station and Airport Monitoring through CCTV Camera	Reporting to SAPS, Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage	30,32,33,35,36,37	2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage	2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage by the 31st of March 2018	2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage by the 31st of March 2018	Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage	N/A	N/A	N/A	N/A	2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage by the 31st of March 2018	2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage by the 31st of March 2018	2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage by the 31st of March 2018	2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic or Security Dept. of every criminal incident or suspicious incidents or bylaws violations taking place in all areas with CCTV Camera coverage by the 31st of March 2018
7	2	S - GROWING THE REGIONAL ECONOMY	CE13	NKPA 1 - CROSS CUTTING	Crime, Bylaw, Sub Station and Airport Monitoring through CCTV Camera	Inspection of CCTV equipment's	30,32,33,35,36,37	260 daily CCTV inspections conducted in 2018/2017	260 x CCTV inspections conducted as per the maintenance schedule by the City of Toronto and City of York by the 31st of June 2018	260 x CCTV inspections conducted as per the maintenance schedule by the City of Toronto and City of York by the 31st of June 2018	Number of CCTV inspections conducted as per the maintenance schedule by the City of Toronto and City of York by the 31st of June 2018	N/A	N/A	N/A	N/A	260 x CCTV inspections conducted as per the maintenance schedule by the City of Toronto and City of York by the 31st of March 2018	260 x CCTV inspections conducted as per the maintenance schedule by the City of Toronto and City of York by the 31st of March 2018	260 x CCTV inspections conducted as per the maintenance schedule by the City of Toronto and City of York by the 31st of March 2018	260 x CCTV inspections conducted as per the maintenance schedule by the City of Toronto and City of York by the 31st of March 2018
7	2	S - GROWING THE REGIONAL ECONOMY	CE14	NKPA 1 - CROSS CUTTING	Crime, Bylaw, Sub Station and Airport Monitoring through CCTV Camera	Turn-around time to repair faulty CCTV equipment	30,32,33,35,36,37	Average 5 days turn-around time to repair faulty CCTV equipment	Average 5 days turn-around time to repair faulty CCTV equipment as per the maintenance schedule by the 31st of June 2018	Average 5 days turn-around time to repair faulty CCTV equipment as per the maintenance schedule by the 31st of June 2018	Turn-around time to repair faulty CCTV equipment as per the maintenance schedule by the 31st of June 2018	N/A	N/A	N/A	N/A	Average 5 days turn-around time to repair faulty CCTV equipment as per the maintenance schedule by the 31st of March 2018	Average 5 days turn-around time to repair faulty CCTV equipment as per the maintenance schedule by the 31st of March 2018	Average 5 days turn-around time to repair faulty CCTV equipment as per the maintenance schedule by the 31st of March 2018	Average 5 days turn-around time to repair faulty CCTV equipment as per the maintenance schedule by the 31st of March 2018
8	2	S - GROWING THE REGIONAL ECONOMY	CE15	NKPA 2 - BASIC SERVICE DELIVERY	Teknam Art Gallery	Flood Disaster Management	30,32,33,35,36,37	Damages to Art Gallery due to water leak	100% repairs to climate control system, pumps & lift completed by the 30th of June 2018	100% repairs to climate control system, pumps & lift completed by the 30th of June 2018	Repairs to climate control system, pumps & lift completed by the 30th of June 2018	N/A	N/A	N/A	N/A	Repairs to climate control system, pumps & lift completed by the 31st of March 2018	Repairs to climate control system, pumps & lift completed by the 31st of March 2018	Repairs to climate control system, pumps & lift completed by the 31st of March 2018	Repairs to climate control system, pumps & lift completed by the 31st of March 2018
8	2	S - GROWING THE REGIONAL ECONOMY	CE16	NKPA 2 - BASIC SERVICE DELIVERY	Teknam Art Gallery	Flood Disaster Management	30,32,33,35,36,37	Damages to Art Gallery due to water leak	100% installation of new climate control system, pumps & lift completed by the 30th of June 2018	100% installation of new climate control system, pumps & lift completed by the 30th of June 2018	Installation of new climate control system, pumps & lift completed by the 30th of June 2018	N/A	N/A	N/A	N/A	Installation of new climate control system, pumps & lift completed by the 31st of March 2018	Installation of new climate control system, pumps & lift completed by the 31st of March 2018	Installation of new climate control system, pumps & lift completed by the 31st of March 2018	Installation of new climate control system, pumps & lift completed by the 31st of March 2018
8	2	S - GROWING THE REGIONAL ECONOMY	CE17	NKPA 2 - BASIC SERVICE DELIVERY	Teknam Art Gallery	Flood Disaster Management	30,32,33,35,36,37	Damages to Art Gallery due to water leak	100% installation of pump pumps linked to gallery alarm system completed by the 30th of June 2018	100% installation of pump pumps linked to gallery alarm system completed by the 30th of June 2018	Installation of pump pumps linked to gallery alarm system completed by the 30th of June 2018	N/A	N/A	N/A	N/A	Installation of pump pumps linked to gallery alarm system completed by the 31st of March 2018	Installation of pump pumps linked to gallery alarm system completed by the 31st of March 2018	Installation of pump pumps linked to gallery alarm system completed by the 31st of March 2018	Installation of pump pumps linked to gallery alarm system completed by the 31st of March 2018

SH MW

INDEX	TOP REFERENCE	CDS REFERENCE	SDG REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WEARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												OPER	CAPA	REVENUE	FUNDING SOURCE	Q1 2017	Q2 2017	Q3 2017	Q4 2017
81		5. GROWING THE REGIONAL ECONOMY	CE 19	INFA 3. BASIC SERVICE DELIVERY	Tatham Art Gallery	Flood Disaster Management	27	Damage to Art Gallery due to water leak	100% of Damaged art works (over 400 art works) assessed for conservation treatment by the 31st of December 2017	100% of Damaged art works (over 400 art works) assessed for conservation treatment by the 31st of December 2017	% of Damaged art works (over 400 art works) assessed for conservation treatment by the 31st of December 2017	N/A	N/A	N/A	N/A	100% of Damaged art works (over 400 art works) assessed for conservation treatment by the 31st of September 2017	100% of Damaged art works (over 400 art works) assessed for conservation treatment by the 31st of December 2017	N/A	N/A
82		5. GROWING THE REGIONAL ECONOMY	CE 20	INFA 2. BASIC SERVICE DELIVERY	Tatham Art Gallery	Flood Disaster Management	27	Damage to Art Gallery due to water leak	50% Conservation treatment of art works undertaken and completed by the 31st of June 2018	50% Conservation treatment of art works undertaken and completed by the 31st of June 2018	% Conservation treatment of art works undertaken and completed by the 31st of June 2018	N/A	N/A	N/A	N/A	50% of Damaged art works (over 400 art works) assessed for conservation treatment by the 31st of March 2018	50% of Damaged art works (over 400 art works) assessed for conservation treatment by the 31st of March 2018	N/A	N/A
												N/A	N/A	N/A	N/A			N/A	N/A

SH

MN

MSUNDUZI MUNICIPALITY
OPERATIONAL PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE 2



OPERATIONAL PLAN 2017 / 2018

STRATEGIC OBJECTIVES					
INDEX	NATIONAL KEY PERFORMANCE AREAS	DESIRED OUTCOME	IDP REF	STRATEGIC OBJECTIVE	OUTCOME OUTPUT
A	MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	Financially viable and well governed City	A1	Optimise system, procedures and processes	Implement a differential approach to Municipal Financing, planning and support
			A2	Increase institutional capacity	
			A3	Increase performance	
			A4		
			A5		
B	BASIC SERVICE DELIVERY	Well serviced; accessible, safe and connected City.	B1	Increase Provision of Municipal Services	Improved access to basic services
			B2	Improve the state of Municipal Infrastructure	
			B3	Improve provision of Social Development Services	
C	LOCAL ECONOMIC DEVELOPMENT	Friendly, clean, green and economically prosperous City.	C1	Reduce unemployment	Implementation of Community works Programme and supported Cooperatives
			C2	Increase economic activity	
			C3	Optimise land usage	
D	FINANCIAL VIABILITY AND FINANCIAL MANAGEMENT	Financially viable and well governed City	D1	Increase revenue	Improve Municipal Financial and Administrative Capability
			D2	Improve expenditure and SCM	
			D3	Improve budgeting and reporting	
			D4		
E	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	Well governed City	E1	Strengthen Governance	Deepen Democracy through a refined Ward Committee System
			E2	Improve the Customer experience & Public participation	
			E3	Promote public knowledge and awareness	
F	CROSS CUTTING ISSUES	Friendly, clean, green and safe City	F1	Improve Municipal Planning and spatial development	One window of co-ordination
			F2	Improve community and environmental health and safety	
			F3	Increase access to housing units	

MSUNDUZI MUNICIPALITY OPERATIONAL PLAN 2017/2018 FY

TABLE OF ABBREVIATIONS

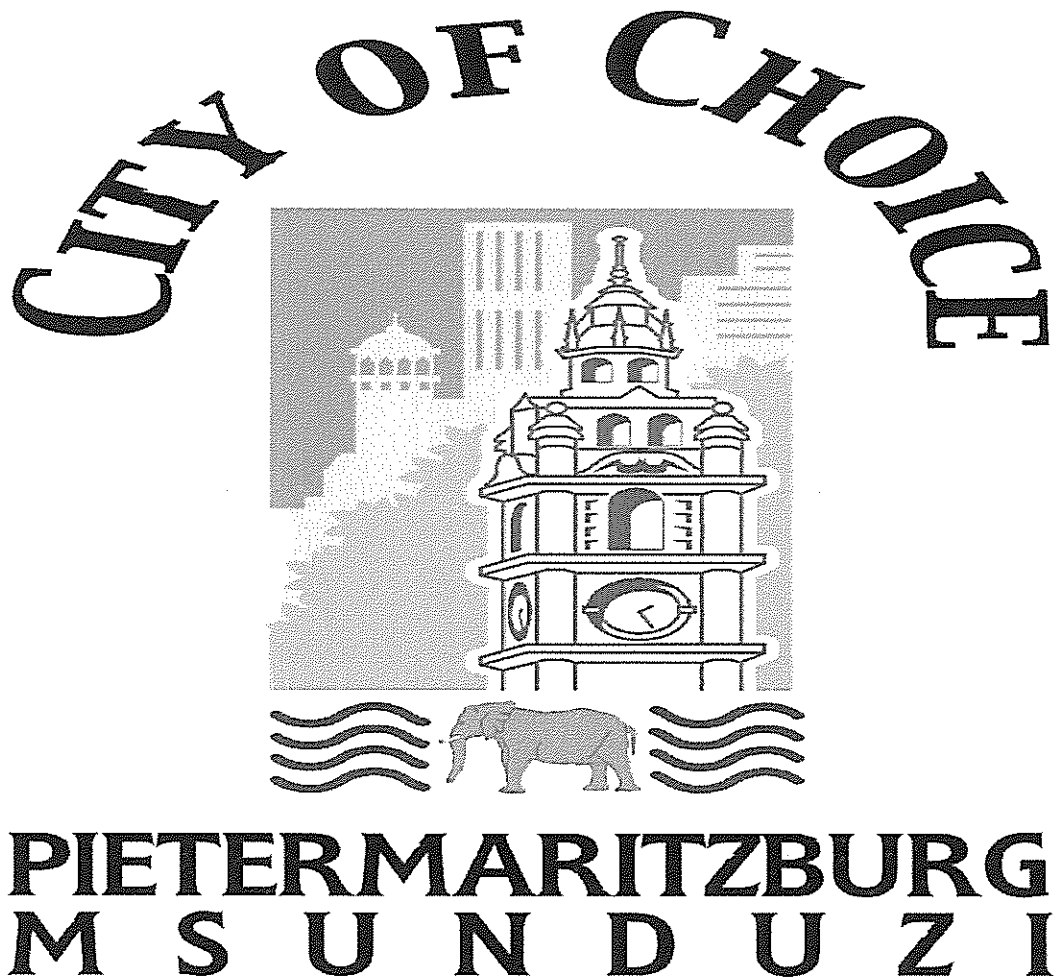
AC	AUDIT COMMITTEE
AFC	Automated Fair Collection
APTMS	Automated Public Transport Management System
AQM	Air Quality Monitoring
BAR	Basic Assessment Report
COGTA	COOPERATIVE GOVERNANCE & TRADITIONAL AFFAIRS
DoHS	Department of Human Settlements
EIA	Environmental Impact Assessment
EXCO	EXECUTIVE COMMITTEE
FY	FINANCIAL YEAR
HRD	HUMAN RESOURCES DEVELOPMENT
IPMS	INDIVIDUAL PERFORMANCE MANAGEMENT SYSTEM
IRPTN	Integrated Rapid Public Transport Network
IWA	Internation Water Association
LDV	Light Duty Vehicle
LED	Local Economic Development
MIG	Municipal Infrastructure Grant
MPT	Municipal Planning Tribunal
OMC	ORGANIZATIONAL MANAGEMENT COMMITTEE
OP	OPERATIONAL PLAN
OPMS	ORGANIZATIONAL PERFORMANCE MANAGEMENT SYSTEM
PDA	Planning & Development Act
RMC	RISK MANAGEMENT COMMITTEE
SDBIP	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
SEA	Strategic Environmental Assessment
SMC	STRATEGIC MANAGEMENT COMMITTEE
SPLUMA	Spatial Planning Land Use Management Act
WSDP	Water Services Development Plan
WULA	Water Usage Licence Authority

MM

SH

MSUNDUZI MUNICIPALITY
OPERATIONAL PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE A



OPERATIONAL PLAN - OFFICE OF THE CITY MANAGER INDICATORS - 2017 / 2018

OPERATIONAL PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: BUSINESS UNIT: OFFICE OF THE CITY MANAGER
SUB UNIT: INTERNAL AUDIT

PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER																				
INDEX		ID# REFERENCE	CD# REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASING / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS			
													CAPEX		REVENUE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
													VOTE	VOTE						
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA01	INPA 1 - MUNICIPAL GOVERNANCE & ORGANIZATIONAL DEVELOPMENT	Assurance Services	Development of an Annual Audit Plan	N/A	N/A	Audit coverage per quarter of Internal control management & system of Internal control	Development & submission of Internal Audit Charter for 2018/19 by the Audit Committee for approval by the 30th of June 2018	Development & submission of Internal Audit Charter for 2018/19 by the Audit Committee for approval by the 30th of June 2018	Due Annual Audit Charter Review & Decision & submission to the Audit Committee for approval by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	Development & submission of an Annual Audit Plan for 2018/19 by the Audit Committee for approval by the 30th of June 2018		
E	E1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA02	INPA 1 - MUNICIPAL GOVERNANCE & ORGANIZATIONAL DEVELOPMENT	Assurance Services	Implementation of the Annual Audit Plan each year	N/A	N/A	4.5 audits completed in 2018/17	To ensure effective reporting on systems of Internal control, Governance & Risk Management to the SMC, Audit Committee & Executive	Completion of Internal audit assignments as per approved Annual Audit Plan 2017/18 by the 30th of June 2018	All Internal audit assignments completed against the dates in the approved Annual Audit Plan	CHL	N/A	N/A	N/A	N/A	Completion of Internal audit assignments as per approved Annual Audit Plan 2017/18 by the 31st of March 2018		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA03	INPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Assurance Services	Review of the Internal Audit Charter	N/A	N/A	Internal Audit Charter reviewed in June 2017	To ensure that the Internal Audit Charter is reviewed in line with the requirements of the MFMA, IIA standards and best practice [Risk Report]	Internal Audit Charter reviewed & submitted to the Audit Committee for approval by the 30th of June 2018	Due Internal Audit Charter Review & Decision & submission to the Audit Committee for approval by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	Internal Audit Charter reviewed & submitted to the Audit Committee for approval by the 30th of June 2018		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA04	INPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Assurance Services	Review of the Internal Audit Charter	N/A	N/A	Audit Charter last reviewed in June 2017	To ensure that the Audit Charter is reviewed in line with the requirements of the MFMA, IIA standards and best practice [Risk Report]	Audit Committee meetings facilitated by the Internal Audit Unit as per the approved work plan/calendar of work by the Audit Committee by the 30th of June 2018	Due on which the Audit Charter Review & Decision & submission to the Audit Committee for approval by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	Audit Committee Charter reviewed & submitted to the Audit Committee for approval by the 30th of June 2018		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA05	INPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Assurance Services	Effective Independent Oversight by the Audit Committee	N/A	N/A	8 Audit Committee meetings held in 2018/17	To ensure effective & independent oversight on the Internal Audit Unit, systems of Internal control, Governance & Risk Management by the Audit Committee by the 30th of June 2018	Audit Committee meetings facilitated by the Internal Audit Unit as per the approved work plan/calendar of work by the Audit Committee by the 30th of June 2018	Number of Audit Committee meetings facilitated by the Internal Audit Unit as per the approved work plan/calendar of work by the Audit Committee by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	Audit Committee meeting facilitated by the Internal Audit Unit as per the approved work plan/calendar of the Audit Committee by the 30th of June 2018		

SH MN

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						MONTHLY & QUARTERLY PROJECTIONS				
												OPEX		CAPEX		REVENUE		FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
												VOTE	VOTE	VOTE	VOTE	VOTE	VOTE					
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	1A00	1.1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Risk Management	Comprehensive Risk Register of the municipality	N/A	Risk register (For All Business Units of the Municipality) submitted to RMC & SMC/ Audit Committee 15 working days after the end of Q3 of 2017/18	To ensure adequacy of the risk management function	Updated risk register submitted to the RMC & SMC by the 30th of June 2018	Date on which the updated risk register was submitted to the RMC/ Audit Committee	994,738.00	N/A	N/A	N/A	CIL	N/A	N/A	N/A	Updated risk register submitted to the RMC & SMC by the 30th of June 2018		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	1A07	1.1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Risk Management	Effective Risk Management Strategy	N/A	2 updates of the Consolidated Risk Management Strategy for the Municipality as a whole	To ensure adequacy of the risk management strategy	1 report on the Consolidated Risk Management Strategy developed & submitted to the RMC / SMC or to the Audit Committee by the 30th of June 2018	Date on which the report on the Consolidated Risk Management Strategy developed & submitted to the RMC / Audit Committee	*01/01/2018 4411.000 / 4150010000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 report on the Consolidated Risk Management Strategy developed & submitted to the RMC / SMC or to the Audit Committee by the 30th of June 2018		
												N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		

SH

MW

INDEX	IDP REFERENCE	CDs REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	PRIORITY / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS						
											OPEX		CAPEX		REVENUE		FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
											VOTE	N/A	VOTE	N/A	VOTE	N/A					
A	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA01	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Risk Management	Effective Risk Management	N/A	At least 1 Risk Management Strategy report produced and submitted to BMC per quarter.	To ensure that the Risk Management function is effective	4 - Risk Management reports produced and submitted to BMC & SMC / Audit Committee within 1 month after the end of each quarter by the 30th of April 2018	Date & number of risk management reports submitted to BMC	N/A	N/A	N/A	N/A	1 - Risk Management reports produced and submitted to BMC & SMC / Audit Committee within 1 month after the end of each quarter by the 31st of July 2017	2 - Risk Management reports produced and submitted to BMC & SMC / Audit Committee within 1 month after the end of each quarter by the 31st of October 2017	3 - Risk Management reports produced and submitted to BMC & SMC / Audit Committee within 1 month after the end of each quarter by the 31st of January 2018	4 - Risk Management reports produced and submitted to BMC & SMC / Audit Committee within 1 month after the end of each quarter by the 30th of April 2018			
A	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA02	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Risk Management	Risk Management Plan	N/A	There is currently a Risk Assurance Project being implemented done by the Unit	To ensure that the selected project achieve the desired benefit & results completed within the agreed timeframes & budgeted costs.	4 - quarterly reports on Project's Risk Assurance produced & submitted to the BMC & SMC by the 30th June 2018	Number of quarterly reports on Project's Risk Assurance produced & submitted to the BMC/SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4 - quarterly reports on Project's Risk Assurance produced & submitted to the BMC & SMC by the 30th June 2018			
A	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA10	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Professional Development within the IAU	Training and development of Internal Audit staff	N/A	Training plan in place for 2017/18	To develop a training plan that is aligned to the individual POP recorded on Skills Audit form and internal audit competency requirements.	Training plan for Internal Audit Staff developed and submitted to HRD by the 30 June 2018	Date: Training plan for Internal Audit Staff developed and submitted to HRD	70,995,000	N/A	N/A	N/A	N/A	N/A	N/A	Training plan for Internal Audit Staff developed and submitted to HRD by the 30 June 2018			
A	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA13	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Formal Whistle-blowing Investigation	Whistle-blowing Hotline	N/A	(236) contacts were made by the whistle-blowers to the hotline during the 2015/16 financial year. 53 reports were generated.	To ensure that members of the public, stakeholders, employees, service providers have a facility to report fraud, corruption, theft & other irregularities anonymously.	4 - quarterly reports on cases reported through the whistle-blowing hotline prepared and submitted to the Audit Committee within 30 working days after the end of the quarter by the 30th of June 2018	Number & Date of cases reported through the whistle-blowing hotline prepared and submitted to the Audit Committee	70,995,000 AM 000 / 405000000	N/A	N/A	N/A	N/A	N/A	N/A	4 - quarterly reports on cases reported through the whistle-blowing hotline prepared and submitted to the Audit Committee within 30 working days after the end of the quarter by the 30th of June 2018			
A	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IA12	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Formal Investigations	Formal Investigations	N/A	Twenty one (21) matters were referred to the Unit for investigation in the year under review including cases that were carried over from 2015/16. Twenty two (22) matters were investigated during the 2015/16 year	To ensure that allegations of irregularities identified by members of the public, stakeholders, employees, service providers are investigated & recommended	4 - quarterly reports on the results of investigations prepared and submitted to SMC within 30 working days after the end of the quarter by the 10th of September 2017	Number forensic investigations prepared and submitted to the SMC	N/A	N/A	N/A	N/A	1 - quarterly reports on the results of investigations prepared and submitted to SMC within 30 working days after the end of the quarter by the 31st of September 2017	2 - quarterly reports on the results of investigations prepared and submitted to SMC within 30 working days after the end of the quarter by the 31st of December 2017	3 - quarterly reports on the results of investigations prepared and submitted to SMC within 30 working days after the end of the quarter by the 31st of March 2018	4 - quarterly reports on the results of investigations prepared and submitted to SMC within 30 working days after the end of the quarter by the 10th of June 2018			

SH MM

OPERATIONAL PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: OFFICE OF THE CITY MANAGER
SUB UNIT: STRATEGIC PLANNING (IPTHEWARTZBURG URBAN RENEWAL PROGRAMME, INTEGRATED DEVELOPMENT PLAN & CITY DEVELOPMENT STRATEGY)

PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER																							
INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						MONTHLY & QUARTERLY PROJECTIONS					
												CAPEX	REVENUE	FUNDING SOURCE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4				
														VOTE	VOTE								
F	F1	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IDP01	CROSS CUTTING ISSUES	Integrated Development Planning	Develop and review the IDP.	N/A	1 x IDP Review conducted in 2016/2017	1 x IDP Review 2018/2019 FY completed	1 x IDP Review 2018/2019 FY completed by the 31st of May 2018	Number & Date IDP Review 2018/2019 FY completed	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 x IDP Review 2018/2019 FY completed by the 31st of May 2018	
F	F1	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IDP02	CROSS CUTTING ISSUES	Integrated Development Planning	Develop and review the IDP.	N/A	1 x IDP/Budget/PMS Process plan developed and submitted to SMC for approval and onwards submission to CoGTA in 2016/2017	Draft IDP/Budget/PMS Process plan developed and submitted to SMC for approval and onwards submission to CoGTA	Draft IDP/Budget/PMS Process plan developed and submitted to SMC for approval and onwards submission to CoGTA	Date Draft IDP/Budget/PMS Process plan developed and submitted to SMC for approval and onwards submission to CoGTA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
F	F1	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IDP03	CROSS CUTTING ISSUES	Integrated Development Planning	Internal alignment session	N/A	4 x Internal Alignment working group sessions facilitated in 2016/2017	4 x Internal Alignment working group sessions facilitated	4 x Internal Alignment working group sessions facilitated by the 31st of May 2018	Number of Internal Alignment working group sessions facilitated	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4 x Internal Alignment working group sessions facilitated by the 31st of May 2018
F	F1	6- SERVING AS A PROVINCIAL CAPITAL	IDP04	CROSS CUTTING ISSUES	Integrated Development Planning	IDP Representatively forum	N/A	7 x IDP Representatives forum meetings facilitated in 2016/2017	4 x IDP Representatives forum meetings facilitated	4 x IDP Representatives forum meetings facilitated by the 31st of May 2018	Number of IDP Representatives forum meetings facilitated	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4 x IDP Representatives forum meetings facilitated by the 31st of May 2018
F	F1	6- SERVING AS A PROVINCIAL CAPITAL	IDP05	CROSS CUTTING ISSUES	Integrated Development Planning	IDP/Mayoral Roadshows	All	2 x cross boarder alignment meetings facilitated in 2016/2017	2 x cross boarder alignment meetings facilitated	2 x cross boarder alignment meetings facilitated by the 31st of May 2018	Number of cross boarder alignment meetings facilitated	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2 x cross boarder alignment meetings facilitated by the 31st of May 2018
F	F1	6- SERVING AS A PROVINCIAL CAPITAL	IDP06	GOOD GOVERNANCE & PUBLIC PARTICIPATION	Integrated Development Planning	IDP/Mayoral Roadshows	All	4 x Community needs analysis circulated to sector departments in 2016/2017	4 x Community needs analysis circulated to sector departments	4 x Community needs analysis circulated to sector departments by the 31st of May 2018	Number of Community needs analysis circulated to sector departments	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4 x Community needs analysis circulated to sector departments by the 31st of May 2018

SH MW

INDEX	IDP REFERENCE	CDP REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUD	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						MONTHLY & QUARTERLY PROJECTIONS				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER									
												OPEX		CAPEX		REVENUE		FUNDING SOURCE	QUARTER 1				QUARTER 2			QUARTER 3			QUARTER 4		
												VOTE		VOTE		VOTE															
F	F1	L- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	IDP07	GOOD GOVERNANCE & PUBLIC PARTICIPATION	Integrated Development Planning	IDP/Mayoral Roadshows	RII	6 x IDP/Mayoral Roadshows facilitated in 2016/2017	6 x IDP/Mayoral Roadshows facilitated	6 x IDP/Mayoral Roadshows facilitated by the 28th of February 2018	Number of IDP/Mayoral Roadshows facilitated	N/A	N/A	N/A	N/A	N/A	5 x IDP/Mayoral Roadshows facilitated by the 30th of November 2017				6 x IDP/Mayoral Roadshows facilitated by the 30th April 2018										
												N/A	N/A	N/A	N/A	N/A															

SH

MW

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	STATUS / RATIONALE	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												CAPEX	REVENUE	FUNDING SOURCE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		MKT 01	INPPA 1 - NATIONAL KEY TRANSFORMATIONAL ORGANIZATIONAL DEVELOPMENT	Events Management Coordination		N/A	Approved Annual Municipal Calendar 2017/2018 (2017/2018)	Municipal Events Calendar 2017/2018 developed and submitted to SMC for approval by Council	A Municipal Events Calendar 2017/2018 developed and submitted to SMC by the 30th of June 2018 for approval by Council	Date Municipal Events Calendar 2017/2018 developed and submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	A Municipal Events Calendar 2017/2018 developed and submitted to SMC by the 30th of June 2018 for approval by Council
A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		MKT 02	INPPA 1 - NATIONAL KEY TRANSFORMATIONAL ORGANIZATIONAL DEVELOPMENT	Events Management Coordination		N/A	100% Implementation of the approved Municipal Events Calendar 2017/2018 FY	100% Implementation of the approved Municipal Events Calendar 2017/2018 FY	100% Implementation of the approved Municipal Events Calendar 2017/2018 FY by the 30th of June 2018	% Implementation of the approved Municipal Events Calendar 2017/2018 FY	N/A	N/A	Council	N/A	100% Implementation of the approved Municipal Events Calendar 2017/2018 FY by the 31st of September 2017	100% Implementation of the approved Municipal Events Calendar 2017/2018 FY by the 31st of December 2017	100% Implementation of the approved Municipal Events Calendar 2017/2018 FY by the 31st of March 2018	100% Implementation of the approved Municipal Events Calendar 2017/2018 FY by the 30th of June 2018
A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		MKT 03	INPPA 1 - NATIONAL KEY TRANSFORMATIONAL ORGANIZATIONAL DEVELOPMENT	Municipal Publications	Internal Newsletter	N/A	10 x Internal newsletters published in 2016/2017.	12 x Internal Newsletters developed & published on Corporate Communications and the Municipal Website	12 x Internal Newsletters developed & published on Corporate Communications and the Municipal Website by 30th of June 2018	Number of Internal Newsletters developed & published on Corporate Communications and the Municipal Website	N/A	N/A	Council	N/A	12 x Internal Newsletters developed & published on Corporate Communications and the Municipal Website by the 30th of September 2017	12 x Internal Newsletters developed & published on Corporate Communications and the Municipal Website by the 31st of December 2017	12 x Internal Newsletters developed & published on Corporate Communications and the Municipal Website by the 31st of March 2018	12 x Internal Newsletters developed & published on Corporate Communications and the Municipal Website by the 30th of June 2018
A4	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		MKT 04	INPPA 1 - NATIONAL KEY TRANSFORMATIONAL ORGANIZATIONAL DEVELOPMENT	Municipal Publications	External Newsletter	N/A	17 x monthly External Newsletters published in 2016/2017	12 x Monthly Municipal Newsletters developed, published and distributed	12 x Monthly Municipal Newsletters developed, published and distributed by the 30th of June 2018	Number of Monthly Municipal Newsletters developed, published and distributed	N/A	N/A	Council	N/A	12 x Monthly Municipal Newsletters developed, published and distributed by the 30th of September 2017	12 x Monthly Municipal Newsletters developed, published and distributed by the 31st of December 2017	12 x Monthly Municipal Newsletters developed, published and distributed by the 31st of March 2018	12 x Monthly Municipal Newsletters developed, published and distributed by the 30th of June 2018
A5	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		MKT 05	INPPA 1 - NATIONAL KEY TRANSFORMATIONAL ORGANIZATIONAL DEVELOPMENT	Stakeholder Coordination	Quarterly Engagements	N/A	14 Quarterly Media Engagements held in 2016/2017	4 Quarterly Media/ Stakeholder Engagements facilitated by the	4 Quarterly Media/ Stakeholder Engagements facilitated by the by the 30th of June 2018	Number of Quarterly Media/ Stakeholder Engagements facilitated by the by the 30th of June 2018	N/A	N/A	Council	N/A	4 Quarterly Media/ Stakeholder Engagements facilitated by the by the 30th of September 2017	4 Quarterly Media/ Stakeholder Engagements facilitated by the by the 31st of December 2017	4 Quarterly Media/ Stakeholder Engagements facilitated by the by the 31st of March 2018	4 Quarterly Media/ Stakeholder Engagements facilitated by the by the 30th of June 2018
A6	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		MKT 06	INPPA 1 - NATIONAL KEY TRANSFORMATIONAL ORGANIZATIONAL DEVELOPMENT	Stakeholder Coordination	Implementations	ALL	141 Service Excellence Awards program held in 2015 - Event held in December 2015, 2nd Service Excellence Awards held in 2016 - Event held in December 2016	5 x Monthly progress reports on the Municipal Service Excellence awards prepared and submitted to SMC	5 x Monthly progress reports on the Municipal Service Excellence awards prepared and submitted to SMC by the 31st of December 2017	Number of Monthly progress reports on the Municipal Service Excellence awards prepared and submitted to SMC	N/A	N/A	N/A	N/A	5 x Monthly progress report on the Municipal Service Excellence awards prepared and submitted to SMC by the 31st of September 2017	5 x Monthly progress report on the Municipal Service Excellence awards prepared and submitted to SMC by the 31st of December 2017	5 x Monthly progress report on the Municipal Service Excellence awards prepared and submitted to SMC by the 31st of March 2018	5 x Monthly progress report on the Municipal Service Excellence awards prepared and submitted to SMC by the 30th of June 2018

SH MW

PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER																						
INDEX	IDP REFERENCE	COS REFERENCE	MKT REF	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS						
												CAPEX	REVENUE	FUNDING	VOTE	VOTE	VOTE	SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
A	A2	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MKT 07	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Increase Performance and Efficiency levels of Corporate Services	Business Unit Service Charter	ALL	NIL	8 x Workshops on Customer Service Charters and Bahco P4e Principles (CBL, Corporate Services, Infrastructure Services, Economic Development, Community Services, Financial Services) conducted by the Munduli Bahco P4e forum 10th of June 2018	8 x Workshops on Customer Service Charters and Bahco P4e Principles (CBL, Corporate Services, Infrastructure Services, Economic Development, Community Services, Financial Services) conducted by the Munduli Bahco P4e forum 10th of June 2018	Number of Workshops on Customer Service Charters and Bahco P4e Principles (CBL, Corporate Services, Infrastructure Services, Economic Development, Community Services, Financial Services) conducted by the Munduli Bahco P4e forum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	8 x Workshops on Customer Service Charters and Bahco P4e Principles (CBL, Corporate Services, Infrastructure Services, Economic Development, Community Services, Financial Services) conducted by the Munduli Bahco P4e forum 10th of June 2018
A	A3	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MKT 08	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Increase Performance and Efficiency levels of Corporate Services	Implementation of Bahco P4e Principles	ALL	NIL	6 x 1 monthly meetings of the Munduli Bahco P4e forum CONVENED to monitor the implementation of Bahco P4e Principles and Customer Service Charter	6 x 1 monthly meetings of the Munduli Bahco P4e forum CONVENED to monitor the implementation of Bahco P4e Principles and Customer Service Charter by the 30th of June 2018	Number of bi-monthly meetings of the Munduli Bahco P4e forum CONVENED to monitor the implementation of Bahco P4e Principles and Customer Service Charter	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	6 x 1 monthly meetings of the Munduli Bahco P4e forum CONVENED to monitor the implementation of Bahco P4e Principles and Customer Service Charter by the 30th of June 2018
A	A3	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MKT 09	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Increase Performance and Efficiency levels of Corporate Services	Developing Implementation plan for Municipal Service Excellence Awards	ALL	Service Excellence Awards 2016 (Close Out Reports for both)	1 x Report on the Draft Implementation plan for Municipal Service Excellence Awards developed and submitted to SMC	1 x Report on the Draft Implementation plan for Municipal Service Excellence Awards developed and submitted to SMC by the 31st of March 2018	Number & Date Report on the Draft Implementation plan for Municipal Service Excellence Awards developed and submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 x Report on the Draft Implementation plan for Municipal Service Excellence Awards developed and submitted to SMC by the 31st of March 2018
A	A3	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MKT 10	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Increase Performance and Efficiency levels of Corporate Services	Implementation of Bahco P4e Principles	ALL	Monitoring tool has been developed	1 x Report on the reviewed Monitoring tool developed and submitted to SMC for approval	1 x Report on the reviewed Monitoring tool developed and submitted to SMC for approval by the 31st of August 2017	Number & Date Report on the reviewed Monitoring tool developed and submitted to SMC for approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 x Report on the reviewed Monitoring tool developed and submitted to SMC for approval by the 31st of August 2017
A	A3	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MKT 11	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Increase Performance and Efficiency levels of Corporate Services	Implementation of Bahco P4e Principles	ALL	The implementation plan of Bahco P4e Principles, belief sets we bring, we care, we serve.	1 x Report on the reviewed Implementation plan of Bahco P4e Principles, belief sets we bring, we care, we serve. developed and submitted to SMC for approval by the 31st of August 2017	1 x Report on the reviewed Implementation plan of Bahco P4e Principles, belief sets we bring, we care, we serve. developed and submitted to SMC for approval by the 31st of August 2017	Number & Date Report on the reviewed Implementation plan of Bahco P4e Principles, belief sets we bring, we care, we serve. developed and submitted to SMC for approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 x Report on the reviewed Implementation plan of Bahco P4e Principles, belief sets we bring, we care, we serve. developed and submitted to SMC for approval by the 31st of August 2017
A	A3	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MKT 12	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Increase Performance and Efficiency levels of Corporate Services	Developing Implementation plan for Municipal Service Excellence Award	ALL	Service Excellence Awards 2015 AND 2016 (Close Out Reports for both)	1 x Close out report on the Service Excellence Awards held by 31 December 2017 submitted to SMC	1 x Close out report on the Service Excellence Awards held by 31 December 2017 submitted to SMC by 28th of February 2018	Number & Date of Close out report on the Service Excellence Awards held by 31 December 2017 submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 x Close out report on the Service Excellence Awards held by 31 December 2017 submitted to SMC by the 28th of February 2018

SH NW

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER	
												EXPENSE		REVENUE		FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3		QUARTER 4
												VOTE	CAPEX	VOTE	CAPEX						
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 01	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Organizational Performance Management	SDRP	N/A	Draft SDRP 2017/2018 submitted to the Mayor for approval	Draft SDRP 2018/2019 submitted to the Mayor for approval within 28 days after the approval of the budget	Date of submission of Draft SDRP 2018/2019 to the Mayor for Approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Draft SDRP 2018/2019 submitted to the Mayor for approval within 28 days after the approval of the budget		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 02	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Organizational Performance Management	Organizational performance management framework review	N/A	Organizational Performance Management framework for the 17/18 financial year was approved	Annual organizational performance management framework 2018/2019 reviewed and submitted to SMC	Annual organizational performance management framework 2018/2019 submitted to SMC	Date Annual organizational performance management framework 2018/2019 submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Annual organizational performance management framework 2018/2019 reviewed and submitted to SMC by the 31st of May 2018	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 03	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Individual Performance Management	Individual performance management framework review	N/A	Individual Performance Management framework for the 16/17 financial year was approved	Annual individual performance management framework 2018/2019 reviewed and submitted to SMC	Annual individual performance management framework 2018/2019 submitted to SMC	Date Individual performance management framework 2018/2019 submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Annual individual performance management framework 2018/2019 reviewed and submitted to SMC by the 31st of May 2018	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 04	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Organizational Performance Management	SDRP	N/A	Approved SDRP 2016/2017 made public on municipal website within 14 days after the approval by the mayor on the 22nd of June 2016	Approved SDRP 2017/2018 made public on municipal website after the approval by the mayor	Turnaround time Approved SDRP 2017/2018 made public on municipal website within 14 days after the approval by the mayor	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 05	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Organizational Performance Management	SDRP Monthly Reports	N/A	6 X SDRP & OP 2016/2017 monthly reports submitted to the OMC	8 X SDRP & OP 2017/2018 monthly reports submitted to the OMC (End July, August, October, November, January, February, April, May) by the 30th of June 2017	Number of SDRP & OP 2017/2018 monthly reports submitted to the OMC (End July, August, October, November, January, February, April, May) by the 30th of June 2017	Number of SDRP & OP 2017/2018 monthly reports submitted to the OMC (End July, August, October, November, January, February, April, May) by the 30th of June 2017	N/A	N/A	N/A	Council	2 X SDRP & OP 2017/2018 monthly reports submitted to the OMC (End July, August, October, November) by the 31st of September 2017	N/A	6 X SDRP & OP 2017/2018 monthly reports submitted to the OMC (End July, August, October, November, January, February) by the 31st of March 2018	N/A	8 X SDRP & OP 2017/2018 monthly reports submitted to the OMC (End July, August, October, November, January, February, April, May) by the 30th of June 2018	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 06	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Organizational Performance Management	SDRP Quarterly Reports	N/A	4 X SDRP & OP 2016/2017 quarterly reports submitted to the OMC	4 X SDRP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17 FY & Q1, Q2, Q3 of 17/18 FY) by the 30th of April 2017	Number of SDRP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17 FY & Q1, Q2, Q3 of 17/18 FY)	Number of SDRP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17 FY & Q1, Q2, Q3 of 17/18 FY)	20000	N/A	N/A	Council	15000	30000	45000	60000	4 X SDRP & OP 2017/2018 quarterly reports submitted to the OMC (Q4 of 16/17 FY & Q1, Q2, Q3 of 17/18 FY) by the 30th of April 2018	

SH MN

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER						
												OPEX		CAPEX		REVENUE		FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS			
												VOTE	VOTE	VOTE	VOTE	QUARTER 1	QUARTER 2		QUARTER 3	QUARTER 4		
A	A1	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 07	IND 5- GOOD GOVERNANCE & PUBLIC PARTICIPATION	Performance Management Reporting	Annual Performance Report	N/A	Completed Annual Performance Report 15/16 submitted to the Auditor General on the 31st August 2016	Annual Performance Report 15/17 submitted to the Auditor General	Annual Performance Report 15/17 submitted to the Auditor General by the 31st August 2017	Once Annual Performance Report 16/17 submitted to the Auditor General by the 31st August 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A			

SH MW

PERFORMANCE TARGETS AND PROJECTED BUDGET PER QUARTER																				
INDEX		IDP REFERENCE	CDP REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS			
													CAPEX	REVENUE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
																				VOTE
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 08	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Performance Management Reporting	Mid-Year Performance Review	N/A	N/A	Mid-Year Performance Review 16/17 tabled in Council on the 25th of January 2017	Mid-Year Performance review 17/18 submitted to Council by the 25th of January 2018	Date Mid-Year Performance review 17/18 Submitted to Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 09	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Performance Management Reporting	Annual Report	N/A	N/A	Annual Report 15/16 tabled in Council on the 25th of January 2017	Annual Report 16/17 tabled in Council by the 31st of January 2018	Date Annual Report 16/17 tabled in Council	425,000	N/A	Council	N/A	N/A	N/A	N/A	N/A	
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 10	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Individual Performance Management	Level 3 Performance Agreements	N/A	N/A	28 x signed performance agreements for Managers up to level 3 by the 31st of July 2016	30 x signed performance agreements for Managers up to level 3 by the 31st of July 2017	Number of signed performance agreements for Managers up to level 3	N/A	N/A	N/A	N/A	N/A	N/A	N/A	425,000	
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 11	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Individual Performance Management	SS7 performance agreements	N/A	N/A	6 x signed performance agreements for SS6/SS7 Managers on the 12th of July 2016	6 x signed performance agreements for SS6/SS7 Managers by the 6th of July 2017	Number of signed performance agreements for SS6/SS7 Managers by the 6th of July 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 12	NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Individual Performance Management	Performance assessments	N/A	N/A	Performance assessments have been instituted due to the change of political leadership, the panel for assessments has been approved by Council	36 x individual performance assessments of all managers up to level 3 conducted on a quarterly basis	Number of individual performance assessments of all managers up to level 3 conducted on a quarterly basis	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 13	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Individual Performance Management	Development of an Individual Performance assessment Schedule	N/A	N/A	Individual performance assessment schedule developed and submitted to SMC	Assessment schedule developed and submitted to SMC for approval by the 31st of May 2018	Date Individual Performance Assessment schedule developed and submitted to SMC for approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	PMS 14	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Compliance Checklist	Development of a compliance checklist	N/A	N/A	777 x monthly MfMA legislative compliance checklist reports produced and submitted to OMC in 10/17 FY	12 x monthly MfMA legislative compliance checklist reports produced and submitted to OMC	Number of monthly MfMA legislative compliance checklist reports submitted to OMC by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	

SH MW

MSUNDUZI MUNICIPALITY
OPERATIONAL PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE B



OPERATIONAL PLAN - BUDGET & TREASURY INDICATORS - 2017 / 2018

mm

HS

INDEX	RIP REFERENCE	COR REFERENCE	PROGRAMME	PROJECT	WARD	DATELINE / STATUS	RUD	MESSAGE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURING	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
											VOTE	VOTE	CAPEX	REVENUE	FUNDING SOURCE	MONTHLY		QUARTERLY																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
																VOTE	VOTE	Q1/2018		Q2/2018	Q3/2018	Q4/2018																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																					
D	03	4 - FINANCIAL SUSTAINABILITY	ROP/Budget process plan	Implementation of process plan	N/A	Final Draft Budget submitted to SMC by the 30th of May 2017	Final Draft Budget submitted to SMC by the 30th of May 2017	Final Draft Budget for 2016/17 FY & two other years prepared & submitted to SMC	Final Draft Budget for 2016/17 FY & two other years prepared & submitted to SMC by the 28th of February 2018	Date of first Draft Budget for 2016/17 FY & two other years prepared & submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A</

SH WY

OPERATIONAL PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: BUDGET & FINANCE
FINANCIAL PERFORMANCE MANAGEMENT

KPI	KPI REFERENCE	KPI CATEGORY	KPI DESCRIPTION	KPI REFERENCE	KPI DESCRIPTION	KPI REFERENCE	KPI DESCRIPTION	KPI REFERENCE	KPI DESCRIPTION	KPI REFERENCE	KPI DESCRIPTION	KPI REFERENCE	KPI DESCRIPTION	KPI REFERENCE	KPI DESCRIPTION	KPI REFERENCE	KPI DESCRIPTION	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER	MONITOR & QUALIFYING PROJECTIONS																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
																		CITY	STATE	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N

SH Wm

OPERATIONAL PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: BUDGET & TREASURY
SUB UNIT: REVENUE MANAGEMENT

ID#	REF REFERENCE	COS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BUDGET / STATUS	MEASURABLE OBJECTIVE	ANNUAL OUTPUT / PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						MONTHLY & QUARTERLY PROJECTIONS			
											CAPEX		REVENUE		FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
											VOTE	NOTE	VOTE	NOTE						
D	4 - FINANCIAL SUSTAINABILITY	REV 01	NEPA 4 - MUNICIPAL FINANCIAL VARIABILITY	Adoption of Revenue related policies	Compliance	N/A	All Revenue related policies were reviewed in 2015/16 budget (Credit Control, Tariffs, Indigent, Rates and Debt) and approved by Council by the 31st March 2017	Credit Control, Tariffs, Indigent, Rates and Debt. Write off policies reviewed and approved by Council	Credit Control, Tariffs, Indigent, Rates and Debt. Write off policies reviewed and approved by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	4 - FINANCIAL SUSTAINABILITY	REV 02	NEPA 4 - MUNICIPAL FINANCIAL VARIABILITY	Revenue Management	Reports	N/A	Monthly debtors age analysis submitted to SMC in the 16/17 FY	12 x monthly debtors age analysis reports submitted to SMC by the 30th of June 2018	12 x monthly debtors age analysis reports submitted to SMC by the 30th of September 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	4 - FINANCIAL SUSTAINABILITY	REV 03	NEPA 4 - MUNICIPAL FINANCIAL VARIABILITY	Revenue Management	Debt collection	N/A	95% current debt collected in the 16/17 FY	90% Monthly collection rate of current debt by the 30th of June 2018	90% Monthly collection rate of current debt by the 30th of September 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	4 - FINANCIAL SUSTAINABILITY	REV 04	NEPA 4 - MUNICIPAL FINANCIAL VARIABILITY	Revenue Management	Debt collection	N/A	95% current debt collected in the 16/17 FY	100% Monthly collection rate of current debt by the 30th of June 2018	100% Monthly collection rate of current debt by the 30th of September 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	4 - FINANCIAL SUSTAINABILITY	REV 05	NEPA 4 - MUNICIPAL FINANCIAL VARIABILITY	Billing management	Accurate Billing	N/A	95% electricity and water meters read 16/17 FY	95% of all electricity and water meters read on a monthly basis by the 30th of June 2018	95% of all electricity and water meters read on a monthly basis by the 31st of March 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	4 - FINANCIAL SUSTAINABILITY	REV 06	NEPA 4 - MUNICIPAL FINANCIAL VARIABILITY	Billing management	Reports	N/A	Disconnection or Reconnection report submitted monthly is sent on 16/17 FY	12 x monthly reports on disconnection or reconnection rates submitted to SMC by the 30th of June 2018	12 x monthly disconnection and reconnection reports submitted to SMC by the 30th of September 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

HS

mm

ID	WIC1	OP REFERENCE	COS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS				REMARKS	
													CAPEX		REVENUE		FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3		QUARTER 4
													VOTE	NOTE	VOTE	NOTE						
D	D3	4. FINANCIAL SUSTAINABILITY		REV 07	INPA 4.1 - MUNICIPAL FINANCIAL VIABILITY	Billing management	Data cleaning	N/A	Data cleaning quarterly reports submitted to SMC for 16/17 FY	4 x Quarterly reports on Consumer account data (data cleaning) (Consumer data is accurately updated (data cleaning) (Consumer data is prepared and submitted to SMC by the 30th of Sept 2017)	4 x Quarterly reports on Consumer account data (data cleaning) (Consumer data is accurately updated (data cleaning) (Consumer data is prepared and submitted to SMC by the 30th of June 2018)	Number of Quarterly reports on Consumer account data (data cleaning) (Consumer data is accurately updated (data cleaning) (Consumer data is prepared and submitted to SMC by the 30th of June 2018)	N/A	N/A	N/A	N/A	1 x Quarterly reports on Consumer account data (data cleaning) (Consumer data is accurately updated (data cleaning) (Consumer data is prepared and submitted to SMC by the 30th of Sept 2017)	2 x Quarterly reports on Consumer account data (data cleaning) (Consumer data is accurately updated (data cleaning) (Consumer data is prepared and submitted to SMC by the 31st of Dec 2017)	3 x Quarterly reports on Consumer account data (data cleaning) (Consumer data is accurately updated (data cleaning) (Consumer data is prepared and submitted to SMC by the 31st of March 2018)	4 x Quarterly reports on Consumer account data (data cleaning) (Consumer data is accurately updated (data cleaning) (Consumer data is prepared and submitted to SMC by the 30th of June 2018)		
D	D3	4. FINANCIAL SUSTAINABILITY		REV 08	INPA 4.1 - MUNICIPAL FINANCIAL VIABILITY	Financial Reporting	Intelis stock	N/A	Intelis stock reports submitted to SMC 16/17 FY	12 x monthly reports on Intelis stock reports submitted to SMC by the 30th of June 2018	12 x monthly reports on Intelis stock reports submitted to SMC by the 30th of June 2018	Number of monthly reports on Intelis stock reports submitted to SMC	N/A	N/A	N/A	N/A	3 x monthly Intelis stock reports submitted to SMC by the 30th of September 2017	6 x monthly Intelis stock reports submitted to SMC by the 31st of December 2017	9 x monthly Intelis stock reports submitted to SMC by the 31st of March 2018	12 x monthly Intelis stock reports submitted to SMC by the 30th of June 2018		
D	D1	4. FINANCIAL SUSTAINABILITY		REV 09	INPA 4.1 - MUNICIPAL FINANCIAL VIABILITY	Revenue Enhancement Strategy	Implement the Revenue Enhancement Strategy	N/A	Revenue enhancement strategy already in place is being reviewed 16/17 FY	4 x Quarterly reports on the implementation of the revenue enhancement strategy produced and submitted to SMC within 10 days after the end of the Quarter	4 x Quarterly reports on the implementation of the revenue enhancement strategy produced and submitted to SMC by the 30th of June 2018	Number of Quarterly reports on the implementation of the revenue enhancement strategy produced and submitted to SMC	N/A	N/A	N/A	N/A	1 x Quarterly reports on the implementation of the revenue enhancement strategy produced and submitted to SMC within 10 days after the end of the Quarter by the 30th of September 2017	2 x Quarterly reports on the implementation of the revenue enhancement strategy produced and submitted to SMC within 10 days after the end of the Quarter by the 30th of December 2017	3 x Quarterly reports on the implementation of the revenue enhancement strategy produced and submitted to SMC within 10 days after the end of the Quarter by the 31st of March 2018	4 x Quarterly reports on the implementation of the revenue enhancement strategy produced and submitted to SMC within 10 days after the end of the Quarter by the 30th of June 2018		

SH MW

INDEX	ID	CDS REFERENCE	OP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	MATURE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS			
												OPEX	CAPEX	REVENUE	FUNDING SOURCE	QUARTERS 1	QUARTERS 2	QUARTERS 3	QUARTERS 4
D	02	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	SCM 01	NPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Supply Chain Management	SCM Policy Review	N/A	SCM Policy approved by SMC on 30/05/2017	Supply chain management Policy reviewed and submitted to SMC for approval by Council	Supply chain management Policy reviewed and submitted to SMC by the 28th of February 2018 for approval by Council	Once supply chain management policy is approved and submitted to SMC for approval by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	02	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	SCM 02	NPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Supply Chain Management	Procurement plan submission	N/A	Procurement plan approved by SMC on 30/05/2017	2018/2019 financial year Procurement Plan prepared and submitted to SMC	2018/2019 financial year Procurement Plan prepared and submitted to SMC by the 30th of June 2018	Date 2018/2019 financial year Procurement Plan prepared	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	02	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	SCM 03	NPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Supply Chain Management	Procurement Plan Implementation	N/A	17/18 Procurement plan	4 x quarterly reports produced and submitted to SMC on the implementation of the 17/18 approved procurement plan by the 30th of June 2018	4 x quarterly reports produced and submitted to SMC on the implementation of the 17/18 approved procurement plan by the 30th of June 2018	Number of quarterly reports produced and submitted to SMC on the implementation of the 17/18 approved procurement plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	02	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	SCM 04	NPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Supply Chain Management	Monthly Reports	N/A	Report submitted by 25 of each month	12 x Tenders awarded/ deviations and inventory management reports prepared and submitted towards a consolidated financial report to Operational Management Committee by the 31st of March 2018	12 x Tenders awarded/ deviations and inventory management reports prepared and submitted towards a consolidated financial report to Operational Management Committee by the 31st of March 2018	Number of Tenders awarded/ deviations and inventory management reports prepared and submitted to SMC by the 31st of March 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	02	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	SCM 05	NPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Supply Chain Management	Monthly Reports	N/A	Monthly reports submitted to SMC	12 x contract management monthly reports prepared and submitted to SMC	12 x contract management monthly reports prepared and submitted to SMC by the 31st of March 2018	12 x contract management monthly reports prepared and submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	02	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	SCM 06	NPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Supply Chain Management	Monitoring of irregular expenditure	N/A	Prepare and submit irregular expenditure report as and when identified	4 x irregular expenditure quarterly reports produced and submitted to SMC if there is any irregular expenditure identified	4 x irregular expenditure quarterly reports produced and submitted to SMC if there is any irregular expenditure identified by the 30th of June 2018	Number of irregular expenditure quarterly reports produced and submitted to SMC if there is any irregular expenditure identified	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SH MW

INDEX	IOP REFERENCE	COS REFERENCE	OP REFERENCE	NATIONAL KEY PROGRAMME AREA	PROGRAMME	PROJECT	WARD	BUSINESS / STATUS QUO	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION					PERFORMANCE TARGET AND PROJECTED BUDGET BY QUARTER							
												CAPEX		REVENUE		FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS							
												VOTE	NOTE	VOTE	NOTE		QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4				
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY		NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Increase institutional capacity and promote transformation	Policy review	N/A	Asset Policy review during 2016/17	Asset Management Policy reviewed and submitted to OMC for approval by Council	Asset Management Policy reviewed and submitted to OMC by the 28 February 2017 for approval by Council by the 31st of March 2018	Date Asset Management Policy reviewed and submitted to OMC for approval by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY		NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Increase institutional capacity and promote transformation	Review Useful Lives of Assets at year end	N/A	Report prepared and submitted to OMC on the 100% review of all Council assets' useful lives	1 x report prepared and submitted to OMC on the 100% review of all Council assets' useful lives	1 x report prepared and submitted to OMC on the 100% review of all Council assets' useful lives by the 30th of June 2018	Number & date of reports prepared and submitted to OMC on the 100% review of all Council assets' useful lives	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY		NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Increase institutional capacity and promote transformation	Valuation of Investment Property Assets	N/A	Report prepared and submitted to OMC on the 100% valuation of all Council Investment Property Assets at year end	1 x report prepared and submitted to OMC on the 100% valuation of all Council Investment Property Assets at year end	1 x report prepared and submitted to OMC on the 100% valuation of all Council Investment Property Assets at year end by the 30th of June 2018	Number & date of reports prepared and submitted to OMC on the 100% valuation of all Council Investment Property Assets at year end	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY		NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Increase institutional capacity and promote transformation	Asset Rehabilitation	N/A	Report prepared and submitted to OMC on the 100% rehabilitation of all Council Investment Property Assets at year end	1 x report prepared and submitted to OMC on the 100% rehabilitation of all Council Investment Property Assets at year end	1 x report prepared and submitted to OMC on the 100% rehabilitation of all Council Investment Property Assets at year end by the 30th of June 2018	Number & Date of reports prepared and submitted to OMC on the 100% rehabilitation of all Council Investment Property Assets at year end	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY		NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Increase institutional capacity and promote transformation	Understate asset cost	N/A	Report prepared and submitted to OMC on the 100% verification of all Council assets physically verified at year end	1 x report prepared and submitted to OMC on the 100% verification of all Council assets physically verified at year end	1 x report prepared and submitted to OMC on the 100% verification of all Council assets physically verified by the 30th of June 2018	Number & Date of reports prepared and submitted to OMC on the 100% verification of all Council assets physically verified at year end	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY		NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Increase institutional capacity and promote transformation	Asset Impairment	N/A	Report prepared and submitted to OMC on the 100% assessment of all Council assets for impairment at year end	1 x report prepared and submitted to OMC on the 100% assessment of all Council assets for impairment at year end	1 x report prepared and submitted to OMC on the 100% assessment of all Council assets for impairment by the 30th of June 2018	Number & Date of reports prepared and submitted to OMC on the 100% assessment of all Council assets for impairment at year end	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY		NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Improve Assets and Liabilities	Apply month end controls and procedures	N/A	Monthly reports prepared and submitted to OMC on depreciation journals processed monthly	12 x monthly reports prepared and submitted to OMC on depreciation journals processed monthly	12 x monthly reports prepared and submitted to OMC on depreciation journals processed monthly by the 30th of June 2018	Number of monthly reports prepared and submitted to OMC on depreciation journals processed monthly	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SH MM

PERFORMANCE TARGETS AND PROJECTED BUDGET FOR QUARTER																		
INDEX	CDS REFERENCE	OP REFERENCE	NATIONALITY	PROGRAMME	PROJECT	WARD	ISSUING STATUS	MEASURABLE OBJECTIVE	ANNUAL OUTPUT /	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS			
											OPEX	CAPEX	REVENUE	FUNDING SOURCE	Q1/2018	Q2/2018	Q3/2018	Q4/2018
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	A & IM68	NPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Improve Assets and Liabilities	Apply month end control and procedures	N/A	Monthly reports prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end and by the 30th of June 2017	12 x monthly reports prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end and by the 30th of June 2017	Number of monthly reconciliations between Asset Register & General Ledger performed reports submitted to OMC	N/A	N/A	N/A	N/A	3 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 30th of September 2017	6 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 31st of December 2017	9 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 31st of March 2018	12 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 30th of June 2018
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	A & IM69	NPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Improve Assets and Liabilities	Apply month end control and procedures	N/A	Monthly reports prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end and by the 30th of June 2018	12 x monthly reports prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end and by the 30th of June 2018	Number of monthly reports on reconciliations between Asset Register & General Ledger performed reports submitted to OMC	N/A	N/A	N/A	N/A	3 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 30th of September 2017	6 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 31st of December 2017	9 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 31st of March 2018	12 x monthly report prepared and submitted to OMC on reconciliations between Asset Register & General Ledger performed at month end by the 30th of June 2018
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	A & IM10	NPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Improve Assets and Liabilities	Submit monthly management of insurance claims to OMC	N/A	Monthly reports on reconciliations between Asset Register & General Ledger submitted to OMC for 2016/17	12 x Monthly reports on the management of insurance claims submitted to the Operational Management Committee by the 30th of June 2018	Number of Monthly reports on the management of insurance claims submitted	N/A	N/A	N/A	N/A	3 x Monthly report on the management of insurance claims submitted to the Operational Management Committee by the 30th of September 2017	6 x Monthly report on the management of insurance claims submitted to the Operational Management Committee by the 31st of December 2017	9 x Monthly report on the management of insurance claims submitted to the Operational Management Committee by the 31st of March 2018	12 x Monthly report on the management of insurance claims submitted to the Operational Management Committee by the 31st of June 2018
A	A1	3 - IMPROVED INFRASTRUCTURE EFFICIENCY	A & IM11	NPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Capacities Management	Annual Review of Policies and Procedures	N/A	Insurance Policy 2016/2017	Council Insurance Policy reviewed and submitted to SMC for approval by Council	One Council Insurance Policy reviewed and submitted to SMC for approval by Council	N/A	N/A	N/A	N/A	1 x Council Insurance Policy reviewed and submitted to SMC for approval by Council	1 x Council Insurance Policy reviewed and submitted to SMC for approval by Council	1 x Council Insurance Policy reviewed and submitted to SMC for approval by Council	1 x Council Insurance Policy reviewed and submitted to SMC for approval by Council
A	A1	3 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	A & IM12	NPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	Vehicle composite branding	Branding of Council vehicles and plant	631	N/A	150 x Council vehicles and plant to be branded by the 30th of June 2018	Number of Council vehicles & plant branded	N/A	N/A	N/A	N/A	150 x Council vehicles to be branded by the 30th of September 2016	150 x Council vehicles to be branded by the 31st of December 2017	150 x Council vehicles to be branded by the 31st of March 2018	150 x Council vehicles to be branded by the 30th of June 2018
A	A1	3 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	A & IM13	NPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	New Plant and Vehicles	New Plant and Vehicles purchased	N/A	N/A	150 x Council vehicles and plant to be purchased (150 sedans, 24 1000 LCV's and 6 x 7 seater, 24 1000 LCV's and 6 x 7 seater, 24 1000 LCV's and 6 x 7 seater, 24 1000 LCV's and 6 x 7 seater)	Number of Council vehicles and plant to be purchased (150 sedans, 24 1000 LCV's and 6 x 7 seater, 24 1000 LCV's and 6 x 7 seater, 24 1000 LCV's and 6 x 7 seater, 24 1000 LCV's and 6 x 7 seater)	157,256,532	N/A	N/A	156,735	156,735	156,735	156,735	156,735

SH MW

BLOCK	IDP REFERENCE	COS REFERENCE	DP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	RACLINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
												CAPEX		REVENUE		MONTHLY & QUARTERLY PROJECTIONS			
												OPEX	VOYE	VOYE	NOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
A	ALL	FINANCIAL SUSTAINABILITY	SAP-U1	FINANCIAL RESPONSIBILITY & MANAGEMENT	Executive Management	Financial Management System: DARSAP 220	N/A	4 x Quarterly Reports on the acquisition and implementation of the financial management system prepared and submitted to SMC by the 25th of June 2018	4 x Quarterly Reports on the acquisition and implementation of the financial management system prepared and submitted to SMC by the 25th of June 2018	4 x Quarterly Reports on the acquisition and implementation of the financial management system prepared and submitted to SMC by the 25th of June 2018	Number of Quarterly reports prepared and submitted to SMC on the implementation of Financial Management System	N/A	N/A	N/A	N/A	1 x Quarterly Reports on the acquisition and implementation of the financial management system prepared and submitted to SMC by the 25th of September 2017	2 x Quarterly Reports on the acquisition and implementation of the financial management system prepared and submitted to SMC by the 31st of December 2017	3 x Quarterly Reports on the acquisition and implementation of the financial management system prepared and submitted to SMC by the 31st of March 2018	4 x Quarterly Reports on the acquisition and implementation of the financial management system prepared and submitted to SMC by the 30th of June 2018
												N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SH NW

INDEX	IDP REFERENCE	COS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						PERFORMANCE TARGET AND PROJECTED BUDGET FIVE QUARTER			
												DATE	VOTE	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				QUARTER 3	QUARTER 4
D	D3	4. FINANCIAL SUSTAINABILITY	GE & PM 01	NSRF 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Financial reporting and audit	Preparation of annual financial statements	N/A	Annual financial statements submitted to AG on the 31st of August 2017	Annual financial statements for the 15/17 FY prepared and submitted to AG by the 31st of August 2017	Annual financial statements for the 16/17 FY prepared and submitted to AG by the 31st of August 2017	Annual financial statements for the 16/17 FY prepared and submitted to AG by the 31st of August 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
D	D3	4. FINANCIAL SUSTAINABILITY	GE & PM 02	NSRF 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Financial reporting and audit	Compliance	N/A	12 x Monthly Cash Flow reports prepared and submitted to SMC by the 15th of each month by 15/08/17	12 x Monthly Cash Flow reports prepared and submitted to SMC by the 15th of each month by 15/08/17	12 x Monthly Cash Flow reports prepared and submitted to SMC by the 15th of each month by 15/08/17	12 x Monthly Cash Flow reports prepared and submitted to SMC by the 15th of each month by 15/08/17	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SH MW

MSUNDUZI MUNICIPALITY
OPERATIONAL PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE C



OPERATIONAL PLAN - INFRASTRUCTURE SERVICES INDICATORS - 2017 / 2018

NW

SH

OPERATIONAL PLAN FOR THE 2017/2018 FINANCIAL YEAR
BUSINESS UNIT: INFRASTRUCTURE SERVICES
SUB UNIT: PROJECT MANAGEMENT OFFICE

PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER																			
INDEX	IDP REFERENCE	COS REFERENCE	CP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS			
												OPEX	CAPEX	REVENUE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
D	D2	3- IMPROVED INFRASTRUCTURE EFFICIENCY	PMU 01	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Project Management support	Monthly programme / project monitoring reports for MIG/OGG/CIL Budget	All	Reports compiled & submitted by 10th of every month in 2016/2017 FY	12 x Monthly reports on expenditure (MIG/OGG/CIL Budget) submitted by the 10th of every month to Deputy Municipal Manager: Infrastructure Services by the 30th of June 2018	12 x Monthly reports on expenditure (MIG/OGG/CIL Budget) submitted by the 10th of every month to General Manager: Infrastructure Services by the 31st of March 2018	Number of Monthly reports on expenditure (MIG/OGG/CIL Budget) submitted by the 10th of every month to General Manager: Infrastructure Services by the 30th of June 2018	N/A	N/A	N/A	N/A	3 x Monthly reports on expenditure (MIG/OGG/CIL Budget) submitted by the 10th of every month to General Manager: Infrastructure Services by the 30th of September 2017	6 x Monthly reports on expenditure (MIG/OGG/CIL Budget) submitted by the 10th of every month to General Manager: Infrastructure Services by the 31st of December 2017	9 x Monthly reports on expenditure (MIG/OGG/CIL Budget) submitted by the 10th of every month to General Manager: Infrastructure Services by the 31st of March 2018	12 x Monthly reports on expenditure (MIG/OGG/CIL Budget) submitted by the 10th of every month to General Manager: Infrastructure Services by the 30th of June 2018
D	D2	3- IMPROVED INFRASTRUCTURE EFFICIENCY	PMU 02	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Basic Service Delivery	Project Management support	All	Weekly programme/project monitoring reports for MIG/OGG/CIL Budget in 2016/2017 FY	24 x Bi-weekly reports sent out every second Friday to project managers within business units on expenditure (MIG/OGG/CIL Budget) by the 30th of June 2018	24 x Bi-weekly reports sent out every second Friday to project managers within business units on expenditure (MIG/OGG/CIL Budget) by the 30th of June 2018	Number of Bi-weekly reports sent out every second Friday to project managers within business units on expenditure (MIG/OGG/CIL Budget) by the 30th of June 2018	N/A	N/A	N/A	N/A	5 x Bi-weekly reports sent out every second Wednesday to project managers within business units on expenditure (MIG/OGG/CIL Budget) by the 30th of September 2017	12 x Bi-weekly reports sent out every second Wednesday to project managers within business units on expenditure (MIG/OGG/CIL Budget) by the 31st of December 2017	18 x Bi-weekly reports sent out every second Wednesday to project managers within business units on expenditure (MIG/OGG/CIL Budget) by the 31st of March 2018	24 x Bi-weekly reports sent out every second Wednesday to project managers within business units on expenditure (MIG/OGG/CIL Budget) by the 30th of June 2018
D	D2	3- IMPROVED INFRASTRUCTURE EFFICIENCY	PMU 03	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Project Management Support	Administration of payment process and ongoing monitoring	All	100% of all invoices packaged and submitted to client departments within 48 hours in 2016/2017 FY	100% of All Invoices packaged and submitted to client departments within 48 hours of receipt of invoices by PMU by the 30th of June 2018	100% of All Invoices packaged and submitted to client departments within 48 hours of receipt of invoices by the 30th of June 2018	Turnaround time for all invoices packaged and submitted to client departments	N/A	N/A	N/A	N/A	100% of All Invoices packaged and submitted to client departments within 48 hours of receipt of invoices by PMU by the 30th of September 2017	100% of All Invoices packaged and submitted to client departments within 48 hours of receipt of invoices by PMU by the 31st of December 2017	100% of All Invoices packaged and submitted to client departments within 48 hours of receipt of invoices by PMU by the 31st of March 2018	100% of All Invoices packaged and submitted to client departments within 48 hours of receipt of invoices by PMU by the 30th of June 2018
D	D3	3- IMPROVED INFRASTRUCTURE EFFICIENCY	PMU 04	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Project Management Support	Administration of payment process and ongoing monitoring	All	Ensure project documentation completion to report expenditure to MIG/OGG/CIL Budget in 2016/2017 FY	12 x Monthly DORA reports for MIG & EPWP accurately prepared and submitted to the Funding Source by the 15th of every month	12 x Monthly DORA reports for MIG & EPWP accurately prepared and submitted to the Funding Source by the 15th of every month by the 30th of June 2018	Number of Monthly DORA reports for MIG & EPWP prepared and submitted	N/A	N/A	N/A	N/A	3 x Monthly DORA reports for MIG & EPWP accurately prepared and submitted to the Funding Source by the 15th of every month by the 30th of September 2017	6 x Monthly DORA reports for MIG & EPWP accurately prepared and submitted to the Funding Source by the 15th of every month by the 31st of December 2017	9 x Monthly DORA reports for MIG & EPWP accurately prepared and submitted to the Funding Source by the 15th of every month by the 31st of March 2018	12 x Monthly DORA reports for MIG & EPWP accurately prepared and submitted to the Funding Source by the 15th of every month by the 30th of June 2018
A	A1	3- IMPROVED INFRASTRUCTURE EFFICIENCY	PMU 05	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Year end procedures	Notes to the annual financial statements for MIG	All	Annual financial statements compiled and submitted to the Funding Source in 2016/2017 FY	Notes to the Annual financial statements compiled and submitted to Finance	Notes to the Annual financial statements compiled and submitted to Finance by the 15th of August 2017	Date Notes to the Annual financial statements compiled and submitted	N/A	N/A	N/A	N/A	Notes to the Annual financial statements compiled and submitted to Finance by the 15th of August 2017	Notes to the Annual financial statements compiled and submitted to Finance by the 15th of August 2017	Notes to the Annual financial statements compiled and submitted to Finance by the 15th of August 2017	Notes to the Annual financial statements compiled and submitted to Finance by the 15th of August 2017
D	D3	3- IMPROVED INFRASTRUCTURE EFFICIENCY	PMU 06	NKPA 4 - FINANCIAL VIABILITY & FINANCIAL MANAGEMENT	Project Management Support	Monthly programme / project monitoring reports for COGTA	All	Expenditure and Revenue (EAR) Reports verified & submitted by 15th of every month to COGTA in 2016/2017 FY	12 x Monthly Expenditure and Revenue (EAR) reports verified & submitted by 15th of every month to COGTA	12 x Monthly Expenditure and Revenue (EAR) reports verified & submitted by the 30th of June 2018	Number of Monthly Expenditure and Revenue (EAR) Reports verified & submitted	N/A	N/A	N/A	N/A	3 x Monthly Expenditure and Revenue (EAR) reports verified & submitted by 15th of every month to COGTA by the 30th of September 2017	6 x Monthly Expenditure and Revenue (EAR) reports verified & submitted by 15th of every month to COGTA by the 31st of December 2017	9 x Monthly Expenditure and Revenue (EAR) reports verified & submitted by 15th of every month to COGTA by the 31st of March 2018	12 x Monthly Expenditure and Revenue (EAR) reports verified & submitted by 15th of every month to COGTA by the 30th of June 2018

SH MN

MSUNDUZI MUNICIPALITY
OPERATIONAL PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE D

CITY OF CHOICE



**PIETERMARITZBURG
M S U N D U Z I**

OPERATIONAL PLAN - CORPORATE SERVICES INDICATORS - 2017 / 2018

22

57

INDEX	SP REFERENCE	COS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	STATUS / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
												OFFER	CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS			
																VOTE	VOTE	VOTE	VOTE
A	AL	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	LG01	TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	STRENGTHENING GOVERNANCE	BYLAWS REVIEW	ALL	27 BYLAWS REVIEWED	4X SPECIFIED BYLAWS SUBMITTED TO SMC FOR APPROVAL BY COUNCIL (WINTER SERVICES BYLAWS, FIREWORKS BYLAWS, DEBT COLLECTION AND CREDIT CONTROL BYLAWS AND Rules of Order Bylaws)	4X SPECIFIED BYLAWS SUBMITTED TO SMC FOR APPROVAL BY COUNCIL BY THE 31st OF DECEMBER 2017	Number of SPECIFIED BYLAWS SUBMITTED TO SMC for approval by Council	CONVUL & PROF: LEGAL	N/A	N/A	N/A	1X SPECIFIED BYLAWS SUBMITTED TO SMC for approval by Council by the 31st of September 2017 (Winter Services Bylaws)	2X SPECIFIED BYLAWS SUBMITTED TO SMC for approval by Council by the 31st of December 2017 (Credit Control Bylaws and Credit Control Bylaws)	3X SPECIFIED BYLAWS SUBMITTED TO SMC for approval by Council by the 31st of March 2018 (Winter Services Bylaws, Fireworks Bylaws, Debt Collection and Credit Control Bylaws and Rules of Order Bylaws)	4X SPECIFIED BYLAWS SUBMITTED TO SMC for approval by Council by the 31st of June 2018 (Winter Services Bylaws, Fireworks Bylaws, Debt Collection and Credit Control Bylaws and Rules of Order Bylaws)
B	EL	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	LG02	ORGANISATIONAL DEVELOPMENT	LEGAL REPRESENTATION	CRIMINAL AND CIVIL LITIGATION	ALL	100 % representation provided in criminal and civil cases	100% Provision of legal representation in all criminal and civil matters	100% Provision of legal representation in all criminal and civil matters by the 31st of June 2018	% Provision of legal representation in all criminal and civil matters	CONVUL & PROF: LEGAL	N/A	N/A	N/A	100% Provision of legal representation in all criminal and civil matters by the 31st of September 2017	100% Provision of legal representation in all criminal and civil matters by the 31st of December 2017	100% Provision of legal representation in all criminal and civil matters by the 31st of March 2018	100% Provision of legal representation in all criminal and civil matters by the 31st of June 2018
C	EL	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	LG03	ORGANISATIONAL DEVELOPMENT	LEGAL REPRESENTATION	LEGAL ADVICE	ALL	100% legal advice provided by legal services within prescribed timeframe	100% legal advice provided by legal services within 10 working days of receipt of request and on receipt of all applicable information, save for complex matters where extensive legal research is required and/or Senior Counsel is involved	100% legal advice provided by legal services within 10 working days of receipt of request and on receipt of all applicable information, save for complex matters where extensive legal research is required and/or Senior Counsel is involved by the 31st of June 2018	% legal advice provided by legal services within 10 working days of receipt of request and on receipt of all applicable information, save for complex matters where extensive legal research is required and/or Senior Counsel is involved	CONVUL & PROF: LEGAL	N/A	N/A	N/A	100% legal advice provided by legal services within 10 working days of receipt of request and on receipt of all applicable information, save for complex matters where extensive legal research is required and/or Senior Counsel is involved by the 31st of September 2017	100% legal advice provided by legal services within 10 working days of receipt of request and on receipt of all applicable information, save for complex matters where extensive legal research is required and/or Senior Counsel is involved by the 31st of December 2017	100% legal advice provided by legal services within 10 working days of receipt of request and on receipt of all applicable information, save for complex matters where extensive legal research is required and/or Senior Counsel is involved by the 31st of March 2018	100% legal advice provided by legal services within 10 working days of receipt of request and on receipt of all applicable information, save for complex matters where extensive legal research is required and/or Senior Counsel is involved by the 31st of June 2018
D	EL	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	LG04	ORGANISATIONAL DEVELOPMENT	LEGAL REPRESENTATION	CONTRACTS	ALL	100% contracts drafted by legal services within prescribed timeframe	100% of all contracts requiring legal drafting and/or inputs drafted within 15 working days after the receipt of brief and on receipt of all applicable information required by legal services	100% of all contracts requiring legal drafting and/or inputs drafted within 15 working days after the receipt of brief and on receipt of all applicable information required by legal services by the 31st of June 2018	% of all contracts requiring legal drafting and/or inputs drafted within 15 working days after the receipt of brief and on receipt of all applicable information required by legal services	CONVUL & PROF: LEGAL	N/A	N/A	N/A	100% of all contracts requiring legal drafting and/or inputs drafted within 15 working days after the receipt of brief and on receipt of all applicable information required by legal services by the 31st of September 2017	100% of all contracts requiring legal drafting and/or inputs drafted within 15 working days after the receipt of brief and on receipt of all applicable information required by legal services by the 31st of December 2017	100% of all contracts requiring legal drafting and/or inputs drafted within 15 working days after the receipt of brief and on receipt of all applicable information required by legal services by the 31st of March 2018	100% of all contracts requiring legal drafting and/or inputs drafted within 15 working days after the receipt of brief and on receipt of all applicable information required by legal services by the 31st of June 2018

SH MW

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	MATURE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				MONTHLY & QUARTERLY PROJECTIONS					
												OPEX	CAPEX	REVENUE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
																				VOYE	VOYE
C	E1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	UG05	MPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	LEGAL REPRESENTATION	POLICY INPUT	ALL	All policy input requests dealt within required time periods	100% provision of legal inputs into policies finalised within 15 working days of receipt and all additional information requested by legal services by the 30th of June 2018	100% provision of legal inputs into policies finalised within 15 working days of receipt and all additional information requested by legal services by the 30th of June 2018	% provision of legal inputs into policies finalised within 15 working days of receipt and all additional information requested by legal services by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	100% provision of legal inputs into policies finalised within 15 working days of receipt and all additional information requested by legal services by the 30th of June 2018	100% provision of legal inputs into policies finalised within 15 working days of receipt and all additional information requested by legal services by the 30th of June 2018	100% provision of legal inputs into policies finalised within 15 working days of receipt and all additional information requested by legal services by the 30th of June 2018	100% provision of legal inputs into policies finalised within 15 working days of receipt and all additional information requested by legal services by the 30th of June 2018	
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	UG06	MPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	LAW ENFORCEMENT	INTRODUCTION OF MULTIDISCIPLINARY LAW ENFORCEMENT	ALL	No existing law multi - sectoral enforcement unit. New Unit to be established. Proposals for establishment of such a unit to be made to the full Council	1 x Full Council Workshop facilitated by legal services on Law Enforcement Rules & Responsibilities	1 x Full Council Workshop facilitated by legal services on Law Enforcement Rules & Responsibilities by the 30th of June 2018	Number & Date Full Council Workshop facilitated by legal services on Law Enforcement Rules & Responsibilities	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 x Full Council Workshop facilitated by legal services on Law Enforcement Rules & Responsibilities by the 30th of June 2018	N/A	N/A
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	UG07	MPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	LAW ENFORCEMENT	INTRODUCTION OF LAW ENFORCEMENT	ALL	No existing law multi - sectoral enforcement unit. New Unit to be established. Proposals for establishment of such a unit to be made to the full Council	4x Quarterly Reports on law enforcement activities prepared & submitted to SMC by the 30th of June 2018	4x Quarterly Reports on law enforcement activities prepared & submitted to SMC by the 30th of June 2018	4x Quarterly Reports on law enforcement activities prepared & submitted to SMC by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	Quarterly Reports on law enforcement activities prepared & submitted to SMC by the 30th of September 2017	Quarterly Reports on law enforcement activities prepared & submitted to SMC by the 31st of December 2017	Quarterly Reports on law enforcement activities prepared & submitted to SMC by the 31st of March 2018	Quarterly Reports on law enforcement activities prepared & submitted to SMC by the 30th of June 2018
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	UG08	MPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	LAW ENFORCEMENT	INTRODUCTION OF LAW ENFORCEMENT	ALL	No existing law multi - sectoral enforcement unit. New Unit to be established. Proposals for establishment of such a unit to be made to the full Council	1 x report prepared and submitted to full Council on the introduction of proposed Law Enforcement Unit and structure review	1 x report prepared and submitted to full Council on the introduction of proposed Law Enforcement Unit and structure review by the 30th of June 2018	Number & Date report prepared and submitted to full Council on the introduction of proposed Law Enforcement Unit and structure review	N/A	N/A	N/A	N/A	N/A	N/A	Continue research on the proposed Law Enforcement Unit by the 30th of September 2017	Share draft report with and invite comments from the affected business units by the 31st of December 2017	Conduct workshop on the proposed Law Enforcement Unit by the 31st of March 2018	Submit report and submit to full Council on the introduction of proposed Law Enforcement Unit by the 30th of June 2018

SH NW

INDEX	IDP REFERENCE	COP REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BENEFIT / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER				
												OPEX	CAPEX	VOTE	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS			
																	VOTE	Q1	Q2	Q3
A1	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 01	NPFA 1 - MUNICIPAL INFORMATION & ORGANISATIONAL DEVELOPMENT	ICT INFRASTRUCTURE	TELECOM DIGITIS DATA LINES REPLACED WITH FIBRE	N/A	N/A	13 Sites/Offices with Fibre	3 x Sites (Whitland to SITA, Cemetery & Airport) replaced with fibre Data line by the 31st of May 2018	9 x Sites (Whitland to SITA, Cemetery & Airport) replaced with fibre Data line by the 31st of May 2018	Number of Sites (Whitland to SITA, Cemetery & Airport) replaced with fibre	N/A	N/A	N/A	Council	Implement the fibre from Airport fibre. Test connectivity and Colour to the new fibre line. Sign off the project and produce the test certificate by the 30th of September 2017	Implement the AS Chetty to the Airport fibre. Test connectivity and Colour to the new fibre line. Sign off the project and produce the test certificate by the 31st of March 2018	3 x Sites (Whitland to SITA, Cemetery & Airport) replaced with fibre Data line by the 31st of May 2018		
A2	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 02	NPFA 1 - MUNICIPAL INFORMATION & ORGANISATIONAL DEVELOPMENT	ICT INFRASTRUCTURE	REPLACEMENT OF COMPUTERS	N/A	N/A	650 New Computers have been replaced	10 x New Computers purchased & Deployed as per the ICT deployment schedule by the 31st of May 2018	30 x New Computers purchased & Deployed as per the ICT deployment schedule by the 31st of May 2018	Number of New Computers purchased & Deployed as per the ICT deployment schedule by the 31st of May 2018	N/A	N/A	N/A	Council	N/A	Waiting delivery of the computers (6 - 8 weeks) by the 31st of December 2017	Deploy computers to all users, disable AD configuration. Re-deploy user data and copy to the new computers. Test usability and sign-off by the 31st of March 2018	30 x New Computers purchased & Deployed as per the ICT deployment schedule by the 31st of May 2018	
A3	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 03	NPFA 1 - MUNICIPAL INFORMATION & ORGANISATIONAL DEVELOPMENT	ICT INFRASTRUCTURE	LAN/WAN	N/A	N/A	4 x CHETTY BUILDING REPLACED WITH CAT 6 CABLE	3 x Floors at CITY HALL (Ground floor & 1st floor) with CAT 6 Cabling	10 x Floors at CITY HALL (Ground floor & 1st floor) building installed with CAT 6 Cabling by the 30 June 2018	Number of Floors at CITY HALL (Ground floor & 1st floor) building installed with CAT 6 Cabling	N/A	N/A	N/A	Council	Prepare, update and draw up the new design for the CAT 6 Cabling at the 31st of December 2017	N/A	3 x Floors at CITY HALL (Ground floor & 1st floor) building installed with CAT 6 Cabling by the 30 June 2018		

SH MN

INDEX	IDP REFERENCE	CDP REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	SCHEDULE / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						MONTHLY & QUARTERLY PROJECTIONS			
												CAPEX		REVENUE		FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
												VOTE	N/A	VOTE	N/A						VOTE
A	A1	2. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 04	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	ICT INFRASTRUCTURE	WIFI DEPLOYMENT		45 WIFI devices installed	11 x WIFI Hotspots sites activated	11 x WIFI Hotspots sites activated by the 31st of May 2018 (1. City Hall – Park Road, 2. Bontu City, 3. Bontu City, 4. Electricity, 5. Traffic, 6. Road, 7. Bontu City, 8. Bontu City, 9. Bontu City, 10. Bontu City, 11. Bontu City, 12. Bontu City, 13. Bontu City, 14. Bontu City, 15. Bontu City, 16. Bontu City, 17. Bontu City, 18. Bontu City, 19. Bontu City, 20. Bontu City)	Number of WIFI Hotspots sites activated	N/A					Council	N/A	Waiting Delivery of the WIFI APs devices (4 - 6 weeks) by the 31st of December 2017	Configure, cable and deploy (to identified the office by the 31st of March 2018)	11 x WIFI Hotspots sites activated by the 31st of May 2018 (1. City Hall – Park Road, 2. Bontu City, 3. Bontu City, 4. Electricity, 5. Traffic, 6. Road, 7. Bontu City, 8. Bontu City, 9. Bontu City, 10. Bontu City, 11. Bontu City, 12. Bontu City, 13. Bontu City, 14. Bontu City, 15. Bontu City, 16. Bontu City, 17. Bontu City, 18. Bontu City, 19. Bontu City, 20. Bontu City)
A	A2	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 05	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	ICT INFRASTRUCTURE	SERVER ROOM RAMP		SERVER ROOM RAMP installed	ICT SERVER ROOM RAMP project completed as per approved ramp plan	ICT SERVER ROOM RAMP project completed as per approved ramp plan by the 30th of June 2018	Date ICT SERVER ROOM RAMP project completed as per approved ramp plan	N/A				Council	N/A	Receiving of the SERVER ROOM RAMP (Cabling, Flooring, Lighting, Automation etc) by the 31st of December 2017	N/A	ICT SERVER ROOM RAMP project completed as per approved ramp plan by the 30th of June 2018	
A	A1	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 06	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	ICT GOVERNANCE	ICT RISK REGISTER		2016/17 ICT Risk Register	100 % Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018	100 % Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018	% Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018	N/A				Council	100 % Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of September 2017	100 % Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of March 2018	100 % Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018		
A	A1	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 07	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	ICT GOVERNANCE	ICT AUDIT FINDINGS		2016/17 ICT Audit Findings	100% Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018	100% Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018	% Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018	N/A				Council	100% Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of September 2017	100% Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of March 2018	100% Implementation of Identified and prioritized risks as contained in the Approved Risk Management Action Plan by the 30th of June 2018		
A	A1	3. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 08	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	ICT GOVERNANCE	Development of ICT Strategy (2017-2021)		ICT Strategy 2017	Development & submission of ICT Strategy to SAC for approval by Council	Development & submission of ICT Strategy to SAC for approval by Council by the 30 June 2018	Date Development & submission of ICT Strategy to SAC for approval by Council	07/04/18 R.A. N/A				Council	Preparation and submission of ICT STRATEGY, POLICIES & PROCEDURES, GOVERNANCE FRAMEWORK in terms of the Reference and Specification to the Council by the 30th of September 2017	Finalize and submit the ICT Strategy to SAC for approval by the 31st of March 2018	Development & submission of ICT Strategy to SAC for approval by the 30 June 2018		
A	A1	3. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT 09	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	ICT GOVERNANCE	Monitoring of the Development of the ICT Strategy		Monitoring of the Development of the ICT Strategy	Development and Monitoring of the ICT Strategy as per approved Project Plan	Development and Monitoring of the ICT Strategy as per approved Project Plan by the 30th of June 2018	Date Development and Monitoring of the ICT Strategy as per approved Project Plan	07/04/18 R.A. N/A				Council	N/A	Receive quote, prepare the purchase requisition and send to the procurement officer by the 31st of December 2017	Finalize and submit the ICT Strategy to SAC for approval by the 31st of March 2018	Development and Monitoring of the ICT Strategy as per approved Project Plan by the 30 June 2018	

SH MW

INDEX	I/P REFERENCE	COS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASIS / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER					
												CAPEX		REVENUE		FUNDING SOURCE		NOTIFY A QUARTER PROJECTIONS			
												VOTE	VOTE	VOTE	VOTE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
4	4- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	ICT10		INPA 1 - MUNICIPAL TRANSFORMATION & ORGANISATIONAL DEVELOPMENT	ICT GOVERNANCE	Improving ICT Security is the Mandate of the Municipality		Up to date Anti-Virus and Malware Protection Software	Implementation of ICT Infrastructure Security Measures as per Project Plan	Implementation of ICT Infrastructure Security Measures as per Project Plan by the 30th June 2018	Date Implementation of ICT Infrastructure Security Measures as per Project Plan	N/A	N/A	Council	Prepare and submit the ICT Security Strategy to the Council by the 30th of September 2017	Implement the ICT Security Strategy by the 30th of December 2017	Implement the ICT Security Strategy by the 30th of March 2018	Implement the ICT Security Strategy by the 30th of June 2018			
												074457634 R500	N/A								

SH NW

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	PROGRAMME	PROJECT	WARD	MATERIAL / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER					
											CAPEx		REVENUE		FUNDING SOURCE		MONTHLY & QUARTERLY PROJECTIONS			
											VOTE	VOTE	VOTE	VOTE	MONTHLY	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 01	IMPROVING CORPORATE SERVICES COMPLIANCE AND RISK REDUCTION	Minutes Taking in Meetings	ALL	Council and Council committee meetings are not compiled in seven times.	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 30th of June 2018	Number of days all minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 30th of June 2018	N/A	N/A	N/A	N/A	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 31st of March 2018	N/A	All minutes of Council and Council committee meetings compiled within seven (7) working days after the meetings by the 30th of June 2018	N/A		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 02	IMPROVING CORPORATE SERVICES COMPLIANCE AND RISK REDUCTION	Making public Council and Council Committee	ALL	Weekly schedules of all Meetings of Council Committee are published in Corporate Communication every Friday.	44 x weekly schedules of Portfolio Committee and other committee meetings prepared and published in Corporate Communication every Friday by the 30th of June 2018	44 x weekly schedules of Portfolio Committee and other committee meetings prepared and published in Corporate Communication every Friday by the 30th of June 2018	Number of weekly schedules of Portfolio Committee and other committee meetings prepared and published in Corporate Communication every Friday by the 30th of June 2018	N/A	N/A	N/A	N/A	31 x weekly schedules of Portfolio Committee meetings prepared and published on Corporate Communication every Friday by the 31st of March 2018	N/A	44 x weekly schedules of Portfolio Committee meetings prepared and published on Corporate Communication every Friday by the 30th of June 2018	N/A		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 03	IMPROVING CORPORATE SERVICES COMPLIANCE AND RISK REDUCTION	Making public Council and Council Committee	ALL	Weekly & Monthly calendars published on corporate communications	12 x monthly schedules of Portfolio Committee meetings prepared and published on Corporate Communication every last week of the month	12 x monthly schedules of Portfolio Committee meetings prepared and published on Corporate Communication every last week of the month by the 30th of June 2018	Number of monthly schedules of Portfolio Committee meetings prepared and published on Corporate Communication every last week of the month	N/A	N/A	N/A	N/A	9 x monthly schedules of Portfolio Committee meetings prepared and published on Corporate Communication every last week of the month by the 31st of March 2018	N/A	12 x monthly schedules of Portfolio Committee meetings prepared and published on Corporate Communication every last week of the month by the 30th of June 2018	N/A		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 04	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Tracking of the Implementation of ECHO and Council Resolutions	ALL	The tracking of the Implementation of ECHO and Council Resolutions is done on an ad hoc basis	2 x Half-yearly updates on the Implementation of ECHO and Council Resolutions submitted to SMC	2 x Half-yearly updates on the Implementation of ECHO and Council Resolutions submitted to SMC by the 30th of June 2018	Number & Dates Half-yearly updates on the Implementation of ECHO and Council Resolutions submitted to SMC by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	2 x Half-yearly updates on the Implementation of ECHO and Council Resolutions submitted to SMC by the 30th of June 2018	N/A			
A	A1	2 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 05	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Development of standardized Report, Letter and Memo writing template	ALL	Currently there is no standardized Report, Letter and Memo writing template	1 x Template for standardized Report, Letter and Memo writing developed & submitted to SMC	1 x Template for standardized Report, Letter and Memo writing developed & submitted to SMC by the 31st of March 2018	Date Template for standardized Report, Letter and Memo writing developed & submitted to SMC	N/A	N/A	N/A	N/A	1 x Template for standardized Report, Letter and Memo writing developed & submitted to SMC by the 31st of March 2018	N/A	N/A	N/A		
A	A1	2 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 06	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Printing of documents	ALL	Documents submitted for printing are printed within 2 days of receipt of the request	All document requests printed within 2 days of receipt of the request	All document requests printed within 2 days of receipt of the request by the 30th of June 2018	Turnaround time document requests printed within 2 days of receipt of the request	N/A	N/A	N/A	N/A	N/A	All document requests printed within 2 days of receipt of the request by the 31st of March 2018	N/A	All document requests printed within 2 days of receipt of the request by the 30th of June 2018	N/A	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 07	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Audit of all current Registry(s)	ALL	Registry Audit was done before the migration to new 2018 Structure	1 x Post Migration Registry Audit Report prepared & submitted to SMC	1 x Post Migration Registry Audit Report prepared & submitted to SMC by the 31st of December 2017	Date Post Migration Registry Audit Report prepared & submitted to SMC by the 31st of December 2017	N/A	N/A	N/A	N/A	1 x Post Migration Registry Audit Report prepared & submitted to SMC by the 31st of December 2017	N/A	N/A	N/A		
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENT AL MUNICIPALITY	SAS 08	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Standardized Management Protocol for all Registry(s)	ALL	Nil	1 x Standardized Registry Management Protocol developed & submitted to SMC	1 x Standardized Registry Management Protocol developed & submitted to SMC by the 31st of March 2018	Date Standardized Registry Management Protocol developed & submitted to SMC	N/A	N/A	N/A	N/A	1 x Standardized Registry Management Protocol developed & submitted to SMC by the 31st of March 2018	N/A	N/A	N/A		

SH MW

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	STATUS / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER			
												CAPEX		REVENUE		FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
												VOTE	VOTE	VOTE	VOTE						
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	SAS 03	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Audit of all current Registry(s)	ALL	No standardized Templates for the provision of requested Registry documents	1 x Standardized Template for the provision of requested Registry documents prepared & submitted to SMC for approval	1 x Standardized Templates for the provision of requested Registry documents prepared & submitted to SMC for approval by the 31st of March 2018	Date Standardized Templates for the provision of requested Registry documents prepared & submitted to SMC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 x Standardized Templates for the provision of requested Registry documents prepared & submitted to SMC for approval by the 31st of March 2018	N/A	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	SAS 10	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Purchasing of vehicle	ALL	N/A	1 x 1 ton bakkie with a canopy purchased	1 x 1 ton bakkie with a canopy purchased by the 31st of December 2017	Date 1 ton bakkie with a canopy purchased	N/A	N/A	N/A	N/A	Council	N/A	N/A	1 x 1 ton bakkie with a canopy purchased by the 31st of December 2017	N/A	
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	SAS 11	NKPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	IMPROVING CORPORATE SERVICE COMPLIANCE AND RISK REDUCTION	Purchasing of furniture	ALL	N/A	100% of furniture (3 x tables and 3 chairs) purchased	100% of furniture (3 x tables and 3 chairs) purchased by the 31st of December 2017	% of furniture (3 x tables and 3 chairs) purchased	N/A	N/A	N/A	N/A	Council	N/A	N/A	100% of furniture (3 x tables and 3 chairs) purchased by the 31st of December 2017	N/A	
												N/A	N/A	N/A	N/A		N/A	N/A	N/A	N/A	

MS CM

INDEX	BP REFERENCE	COS REFERENCE	OP REFERENCE	PROGRAMME	PROJECT	RISK	STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET QUARTER			
											CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS	Q1 2018	Q2 2018	Q3 2018	Q4 2018
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 01	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Coordination of Drafting & Approval of Workplace Skills Plan 17/18	N/A	Approved 17/18 Workplace Skills Plan 17/18 by 10 April 2018	1. Report on the Workplace Skills Plan 17/18 prepared and submitted to SMC for approval	1. Report on the Workplace Skills Plan 17/18 prepared and submitted to SMC for approval by the 31st of April 2018	Date Report on the Workplace Skills Plan 17/18 prepared and submitted to SMC for approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report on the Workplace Skills Plan 17/18 prepared and submitted to SMC for approval by the 31st of April 2018
A	A2	2 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 02	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Establishment of Skills Development Committees in Business Units	N/A	N/A	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 03	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Implementation of Workplace Skills Plan 17/18 - Employees per BU	N/A	Total number of employees trained in 16/17	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 04	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Implementation of Workplace Skills Plan 17/18 - Employees per BU	N/A	Total number of employees trained in 16/17	1. Report on the Number of Employees trained per Business Unit as per the approved 17/18 FY Workplace Skills Plan submitted to SMC by the 31st of July 2017	1. Report on the Number of Employees trained per Business Unit as per the approved 17/18 FY Workplace Skills Plan submitted to SMC by the 31st of July 2017	1. Report on the Number of Employees trained per Business Unit as per the approved 17/18 FY Workplace Skills Plan submitted to SMC by the 31st of July 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report on the Number of Employees trained per Business Unit as per the approved 17/18 FY Workplace Skills Plan submitted to SMC by the 31st of July 2017
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 05	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Implementation of Workplace Skills Plan 17/18 - Employees per BU	N/A	Total number of employees trained in 16/17	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100% of employees trained according to the approved 17/18 FY Workplace Skills Plan by the 31st of October 2017
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 06	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Workplace Skills Plan Impact Assessment	N/A	N/A	1. Impact Assessment Report (Cost Benefit Analysis Report) on the attendance of Councilors and Employees at training sessions in the 17/18 financial year to be submitted to SMC by the 31st of August 2017	1. Impact Assessment Report (Cost Benefit Analysis Report) on the attendance of Councilors and Employees at training sessions in the 17/18 financial year to be submitted to SMC by the 31st of August 2017	1. Impact Assessment Report (Cost Benefit Analysis Report) on the attendance of Councilors and Employees at training sessions in the 17/18 financial year to be submitted to SMC by the 31st of August 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Impact Assessment Report (Cost Benefit Analysis Report) on the attendance of Councilors and Employees at training sessions in the 17/18 financial year to be submitted to SMC by the 31st of August 2017
A	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 07	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Awarding of Study Assistance Bursaries to employees	N/A	57 bursaries awarded in 2017/2018	10 x all level employees awarded bursaries by 30th of June 2018	10 x all level employees awarded bursaries by 30th of June 2018	10 x all level employees awarded bursaries by 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	10 x all level employees awarded bursaries by 30th of June 2018
A	A3	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 08	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Study Assistance Programme	N/A	N/A	1. Employee Study Assistance Programme for the 17/18 financial year to be submitted to SMC by the 30th of June 2018	1. Employee Study Assistance Programme for the 17/18 financial year to be submitted to SMC by the 30th of June 2018	1. Employee Study Assistance Programme for the 17/18 financial year to be submitted to SMC by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Employee Study Assistance Programme for the 17/18 financial year to be submitted to SMC by the 30th of June 2018
A	A1	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 09	INPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Awarding of External Bursaries	N/A	11 x external bursaries awarded 2017/2018	12 x External bursaries awarded by the 30th of June 2018	12 x External bursaries awarded by the 30th of June 2018	12 x External bursaries awarded by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	12 x External bursaries awarded by the 30th of June 2018

SH MW

INDEX	IDP REFERENCE	CDP REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	RATING / STATUS	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET FOR QUARTER				
												OPEX	CAPEX	REVENUE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
A	1. BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPAL AUTHORITY		NR 10	MDA 1. MULTISECTORAL TRANSFORMATIONAL DEVELOPMENT	External Bursaries Programme	External Bursary Programme Impact Assessment	N/A	INC	1.1 External Bursary Programme Impact Assessment Report (Cont. from Annual Report) of the 17/18 financial year to be submitted to SMC by the 30 June 2018	1.1 External Bursary Programme Impact Assessment Report (Cont. from Annual Report) of the 17/18 financial year to be submitted to SMC by the 30 June 2018	Number of External Bursary Programme Impact Assessment Report (Cont. from Annual Report) of the 17/18 financial year to be submitted to SMC by the 30 June 2018	N/A	N/A	N/A	Council Funding	N/A	N/A	N/A	N/A	1.1 External Bursary Programme Impact Assessment Report (Cont. from Annual Report) of the 17/18 financial year to be submitted to SMC by the 30 June 2018

HS NM

INDEX	IDP REFERENCE	CDP REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	NAME	STATUS / RATING	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION						MONTHLY & QUARTERLY PROJECTIONS			
												CAPX	OPEX	VOTE	VOTE	REVENUE	FUNDING SOURCE	Q1 2018	Q2 2018	Q3 2018	Q4 2018
4	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 23	INPA 1 - MUNICIPAL TRANSFORMATION & ECONOMIC DEVELOPMENT	Health and Safety	Capacity Building Legal Compliance for Environmental Management	N/A	N/A	1 x Occupational Health and Safety Risk Assessment Plan designed & submitted to SMC for approval by the 31st of August 2017	1 x Occupational Health and Safety Risk Assessment Plan designed & submitted to SMC for approval by the 31st of August 2017	One Occupational Health and Safety Risk Assessment Plan designed & submitted to SMC for approval	N/A	N/A	N/A	N/A	N/A	Council Funding	1 x Occupational Health and Safety Risk Assessment Plan prepared for approval by the 31st of August 2017	N/A	N/A	N/A
5	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 24	INPA 1 - MUNICIPAL TRANSFORMATION & ECONOMIC DEVELOPMENT	Occupational Health & Safety	Employee Assistance & Outreach	N/A	N/A	2 x Employee Wellness Events (Health Investigation / Assessments) by the 30th of June 2018	2 x Employee Wellness Events (Health Investigation / Assessments) by the 30th of June 2018	2 x Employee wellness events	362 225	N/A	N/A	N/A	N/A	Council Funding	1 x Employee Wellness Events (Health Investigation / Assessments) by the 30th of June 2018	N/A	N/A	N/A
6	A2	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 25	INPA 1 - MUNICIPAL TRANSFORMATION & ECONOMIC DEVELOPMENT	Occupational Health & Safety	Employee Wellness Programme	N/A	N/A	Employee Wellness Programme designed & submitted to SMC for approval by Council	Employee Wellness Programme designed & submitted to SMC for approval by the 30th of June 2018	One Employee Wellness Programme designed & submitted to SMC for approval by Council	5 285 141 000	N/A	N/A	N/A	N/A	Council Funding	N/A	1 x 362	N/A	362 225
7	A2	2 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	HR 26	INPA 1 - MUNICIPAL TRANSFORMATION & ECONOMIC DEVELOPMENT	Health and Safety	Capacity Building on safe working environment	N/A	N/A	4 x Occupational Health and Safety Risk Assessment Plans designed & submitted to SMC for approval by the 30th of June 2018	4 x Occupational Health and Safety Risk Assessment Plans designed & submitted to SMC for approval by the 30th of June 2018	Number of Occupational Health and Safety Risk Assessment Plans designed & submitted to SMC for approval by the 30th of June 2018	113 740	N/A	N/A	N/A	N/A	Council Funding	2 x Occupational Health and Safety Risk Assessment Plans designed & submitted to SMC for approval by the 30th of June 2018	N/A	N/A	N/A

MSUNDUZI MUNICIPALITY
OPERATIONAL PLAN 2017 / 2018 FINANCIAL YEAR

ANNEXURE E



OPERATIONAL PLAN - BUSINESS UNIT: SUSTAINABLE DEVELOPMENT & CITY
ENTERPRISES INDICATORS - 2017 / 2018

Nm

HS

INDEX	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS quo	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER			
											OPER	CAPEX	REVENUE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
											VOTE	VOTE	VOTE					
A	B - SPATIAL EFFECTIVENESS S & JUSTICE	TP & EM 19	NKPA 6 - CROSS CUTTING	LAND USE MANAGEMENT SYSTEM	Implementation of SPLUMA through Municipal Planning Tribunal	ALL	In terms of approved Municipal Planning Scheme and SPLUMA By-laws	100% of PDA & SPLUMA applications considered by the MPT within legislated timeframes	100% of PDA & SPLUMA applications considered by the MPT within legislated timeframes by the 30th of June 2018	% of PDA & SPLUMA applications considered by the MPT within legislated timeframes	N/A	N/A	N/A	N/A	100% of PDA & SPLUMA applications considered by the MPT within legislated timeframes by the 30th of September 2017	100% of PDA & SPLUMA applications considered by the MPT within legislated timeframes by the 30th of December 2017	100% of PDA & SPLUMA applications considered by the MPT within legislated timeframes by the 31st of March 2018	100% of PDA & SPLUMA applications considered by the MPT within legislated timeframes by the 30th of June 2018
F	SPATIAL Effectiveness	TP & EM 20	NKPA 6 - Cross Cutting Issues	LAND USE MANAGEMENT SYSTEM	Town Planning Enquiries	ALL	Approved EOP, Local Area Plans, Town Planning Scheme and SPLUMA By-laws	100% of all public queries responded to within 3 working days	100% of all public queries responded to within 3 working days by the 30th of June 2018	Percentage of public queries responded to within 3 working days	N/A	N/A	N/A	N/A	100% of all public queries responded to within 3 working days by 31 March 2018	N/A	N/A	100% of all public queries responded to within 3 working days by 30 June 2018
F	SPATIAL Effectiveness	TP & EM 21	NKPA 6 - Cross Cutting Issues	LAND USE MANAGEMENT SYSTEM	Enforcement of the Town Planning Regulations	ALL	SMC Resolution	1400 x inspections conducted on the Enforcement of the Town Planning Regulations	1400 x inspections conducted on the Enforcement of the Town Planning Regulations by the 30th of June 2018	Number of inspections conducted on the Enforcement of the Town Planning Regulations	N/A	N/A	N/A	N/A	1000 x inspections conducted on the Enforcement of the Town Planning Regulations by the 31st of March 2018	N/A	N/A	1400 x inspections conducted on the Enforcement of the Town Planning Regulations by the 30th of June 2018
F	SPATIAL Effectiveness	TP & EM 22	NKPA 6 - Cross Cutting Issues	LAND USE MANAGEMENT SYSTEM	Enforcement of the Town Planning Regulations	ALL	SMC Resolution	12 x reports on inspections conducted on the Enforcement of the Town Planning Regulations prepared and submitted to OMC	12 x reports on inspections conducted on the Enforcement of the Town Planning Regulations prepared and submitted to OMC by the 30th of June 2018	Number of reports on inspections conducted on the Enforcement of the Town Planning Regulations prepared and submitted to OMC	N/A	N/A	N/A	N/A	8 x reports on inspections conducted on the Enforcement of the Town Planning Regulations prepared and submitted to OMC by the 31st of March 2018	N/A	N/A	12 x reports on inspections conducted on the Enforcement of the Town Planning Regulations prepared and submitted to OMC by the 30th of June 2018
F	SPATIAL Effectiveness	TP & EM 23	NKPA 6 - Cross Cutting Issues	LAND USE MANAGEMENT SYSTEM	Operationalisation of the Municipal Planning Tribunal	ALL	In terms of the Spatial Planning and Land Use Management Act	21 x meetings of the Municipal Planning Tribunal facilitated to assess, approve or refuse Development Applications	21 x meetings of the Municipal Planning Tribunal facilitated to assess, approve or refuse Development Applications by the 30th of June 2018	Number of meetings of the Municipal Planning Tribunal facilitated to assess, approve or refuse Development Applications	N/A	N/A	N/A	N/A	16 x meetings of the Municipal Planning Tribunal facilitated to assess, approve or refuse Development Applications by the 31st of March 2018	N/A	N/A	21 x meetings of the Municipal Planning Tribunal facilitated to assess, approve or refuse Development Applications by the 30th of June 2018
A	B - SPATIAL EFFECTIVENESS S & JUSTICE	TP & EM 24	NKPA 1 - MUNICIPAL TRANSFORMATION IN R. & E. ORGANIZATIONAL DEVELOPMENT	Optimize system, procedures and processes for applications for subdivision of land, Consolidation of land	Improve processes for PDA Applications (subdivisions of land)	ALL	Average of 80 days	80 days) Average number of days taken to process PDA applications for approval in terms of SPLUMA	80 days) Average number of days taken to process PDA applications for approval in terms of SPLUMA by the 30th of June 2018	Average number of days taken to process PDA applications for approval in terms of SPLUMA	N/A	N/A	N/A	N/A	80 days) Average number of days taken to process PDA applications for approval in terms of SPLUMA by the 31st of March 2018	N/A	N/A	80 days) Average number of days taken to process PDA applications for approval in terms of SPLUMA by the 30th of June 2018

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUD	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER				
												EXP	CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
												VOTE	VOTE	VOTE	VOTE					
A	AI	B - SPATIAL EFFECTIVENESS S & JUSTICE	TP & EM 25	NKPA 1 - MUNICIPAL TRANSFORMATION N & ORGANIZATIONAL DEVELOPMENT	Optimize systems, procedures and processes for Infrastructure Planning & Survey	Improve processes for Building Plan Applications, Applications, Information	All	Average of 97% within 1 working day	95% of Building Plan Applications to be cleared/declined by Land Survey within 1 working day of receipt of the application	95% of Building Plan Applications to be cleared/declined by Land Survey within 1 working day of receipt of the application by the 30th of June 2018	% of Building Plan Applications to be cleared/declined by Land Survey within 1 working day of receipt of the application	N/A	N/A	N/A	N/A	95% of Building Plan Applications to be cleared/declined by Land Survey within 1 working day of receipt of the application by the 31st of March 2018	95% of Building Plan Applications to be cleared/declined by Land Survey within 1 working day of receipt of the application by the 31st of March 2018	95% of Building Plan Applications to be cleared/declined by Land Survey within 1 working day of receipt of the application by the 30th of June 2018	95% of Building Plan Applications to be cleared/declined by Land Survey within 1 working day of receipt of the application by the 30th of June 2018	
A	AI	B - SPATIAL EFFECTIVENESS S & JUSTICE	TP & EM 26	NKPA 1 - MUNICIPAL TRANSFORMATION N & ORGANIZATIONAL DEVELOPMENT	Improve Infrastructure Planning & Survey	Provision of cadastral information to project within timeline	All	Average of 100% within 1 working day	95% of all public queries for cadastral information responded to within 1 working day of receipt of the query	95% of all public queries for cadastral information responded to within 1 working day of receipt of the query by the 30th of June 2018	% of all public queries for cadastral information responded to within 1 working day of receipt of the query by the 30th of June 2018	N/A	N/A	N/A	N/A	95% of all public queries for cadastral information responded to within 1 working day of receipt of the query by the 31st of March 2018	95% of all public queries for cadastral information responded to within 1 working day of receipt of the query by the 31st of March 2018	95% of all public queries for cadastral information responded to within 1 working day of receipt of the query by the 30th of June 2018	95% of all public queries for cadastral information responded to within 1 working day of receipt of the query by the 30th of June 2018	
A	AI	B - SPATIAL EFFECTIVENESS S & JUSTICE	TP & EM 27	NKPA 1 - MUNICIPAL TRANSFORMATION N & ORGANIZATIONAL DEVELOPMENT	Optimize systems, procedures and processes for Infrastructure Planning & Survey	Improve processes for Wayleaves, Applications, Information	All	Average of 14 days	Average of 30 days taken to process new way leave applications for the Wayleaves Panel from the date of receipt of the application	Average of 30 days taken to process new way leave applications for the Wayleaves Panel from the date of receipt of the application by the 30th of June 2018	Average Number of days taken to process new way leave applications for the Wayleaves Panel from the date of receipt of the application	N/A	N/A	N/A	N/A	Average of 30 days taken to process new way leave applications for the Wayleaves Panel from the date of receipt of the application by the 31st of March 2018	Average of 30 days taken to process new way leave applications for the Wayleaves Panel from the date of receipt of the application by the 31st of March 2018	Average of 30 days taken to process new way leave applications for the Wayleaves Panel from the date of receipt of the application by the 30th of June 2018	Average of 30 days taken to process new way leave applications for the Wayleaves Panel from the date of receipt of the application by the 30th of June 2018	
C	C1, C2 and C3	Spatial effectiveness and justice	TP & EM 28	NKPA C - Local Economic Development	Land Management Office	Strategic (Commercial/Industrial) Land Release	All	Land Audit	4 x Strategic Sites to be disposed of for Investment/Economic Value	4 x Strategic Sites to be disposed of for Investment/Economic Value by the 30th of June 2018	Number of Strategic Sites to be disposed of for Investment/Economic Value	N/A	N/A	N/A	N/A	Prepare a Report to Bid Specification Committee by the 31st of March 2018	Prepare a Report to Bid Specification Committee by the 31st of March 2018	Prepare a Report to Bid Specification Committee by the 31st of March 2018	Prepare a Report to Bid Specification Committee by the 31st of March 2018	
F	F3	Spatial effectiveness and justice	TP & EM 29	NKPA F - Cross Cutting Issues	Land Management Office	Residential Land Release	All	Land Audit	1 x report prepared & submitted to the BEC on the preparation of 25 of Residential Sites to be Disposed for or Human Settlements	1 x report prepared & submitted to the BEC on the preparation of 25 of Residential Sites to be Disposed for or Human Settlements by the 30th of June 2018	Date report prepared & submitted to the BEC on the preparation of 25 of Residential Sites to be Disposed for or Human Settlements	N/A	N/A	N/A	N/A	Prepare 25 Residential Sites as per the Land Release Programme/ Land Audit by the 31st of December 2017	Prepare 25 Residential Sites as per the Land Release Programme/ Land Audit by the 31st of December 2017	Prepare 25 Residential Sites as per the Land Release Programme/ Land Audit by the 31st of December 2017	Prepare 25 Residential Sites as per the Land Release Programme/ Land Audit by the 31st of December 2017	
E	E2	Improve the customer experience & Public Participation	TP & EM 30	NKPA E - Good Governance and Public Participation	Land Management Office	Land Application Process Amendment Report	All	Immovable Policy Framework	1 x report on the Amendment of the Land Application Process prepared and submitted to SMC for approval	1 x report on the Amendment of the Land Application Process prepared and submitted to SMC for approval by the 31st of January 2018	Date report on the Amendment of the Land Application Process prepared and submitted to SMC for approval by the 30th of June 2018	N/A	N/A	N/A	N/A	Identified relevant stakeholders to form Land Applications Committee by the 31st of December 2017	Identified relevant stakeholders to form Land Applications Committee by the 31st of December 2017	Identified relevant stakeholders to form Land Applications Committee by the 31st of December 2017	Identified relevant stakeholders to form Land Applications Committee by the 31st of December 2017	
F	F3	Spatial effectiveness and justice	TP & EM 31	NKPA F - Cross Cutting Issues	Land Management Office	Land Invasion Hot Spot Maps	All	Existing Land Invasion Hotspot Map	100% of Land Invasion Hotspot maps updated by identifying land that is vulnerable to land invasion	100% of Land Invasion Hotspot maps updated by identifying land that is vulnerable to land invasion by the 30th of June 2018	% of Land Invasion Hotspot maps updated by identifying land that is vulnerable to land invasion by the 30th of June 2018	N/A	N/A	N/A	N/A	100% of Land Invasion Hotspot maps updated by identifying land that is vulnerable to land invasion by the 31st of March 2018	100% of Land Invasion Hotspot maps updated by identifying land that is vulnerable to land invasion by the 31st of March 2018	100% of Land Invasion Hotspot maps updated by identifying land that is vulnerable to land invasion by the 30th of June 2018	100% of Land Invasion Hotspot maps updated by identifying land that is vulnerable to land invasion by the 30th of June 2018	

SH MW

INDEX	IDP REFERENCE	COS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER						
												CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS				QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
															VOTE	VOTE	VOTE	VOTE				
D	D1	Spatial effectiveness and justice	TP & EM 12	NPA E - Financial Stability and Financial Management	Land Management Office	Land Applications	All	Poor Land Application response mechanism	100% of land applications considered by the LMO within legislated timeframes	100% of land applications considered by the LMO within legislated timeframes by the 30th of June 2018	% of land applications considered by the LMO within legislated timeframes	N/A	N/A	N/A	N/A	100% of land applications considered by the LMO within legislated timeframes by the 30th of September 2017	100% of land applications considered by the LMO within legislated timeframes by the 31st of December 2017	100% of land applications considered by the LMO within legislated timeframes by the 31st of March 2018	100% of land applications considered by the LMO within legislated timeframes by the 30th of June 2018			
A	A1	8 - SPATIAL EFFECTIVENESS S.A. JUSTICE	TP & EM 13	NPA S - CROSS CUTTING	Land use management system	Final draft Ecosystem Services Plan (ESP) - Finalization of 7 key areas.	13, 31, 24, 25, 26, 32, 33, 36, 36 and 35	Key area seven groundtruthed and completed in the 2016/17 FY: Grids 14E - 16E, 14F, 15E - 15G, 13H - 16H and 121 161	Key area seven: Thornville and Umkhas Road (4 100ha) complete by 30 August 2017. Key area four: Heketh and Sobantu (approx 1480ha) complete as of 30 April 2018. Grids 9D - 13D of Key area Nine: CBD (approx 6000ha) completed and progress report submitted to SMC by the 30th of June 2018	Key area seven: Thornville and Umkhas Road (4 100ha) complete by 30 August 2017. Key area four: Heketh and Sobantu (approx 1480ha) complete Grids 9D - 13D of Key area Nine: CBD (approx 6000ha) completed and progress report submitted to SMC by the 30th of June 2018	Date of Key area seven: Thornville and Umkhas Road (4 100ha) complete by 30 August 2017. Key area four: Heketh and Sobantu (approx 1480ha) complete Grids 121 - 151 of Key area seven. Key area four: Heketh and Sobantu Grid 13 D complete by the 30th of September 2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Key area seven: Thornville and Umkhas Road (4 100ha) and Key area four: Heketh and Sobantu (approx 1480ha) complete Grids 9D - 13D of Key area Nine: CBD (approx 6000 ha) completed and progress report submitted to SMC by the 30th of June 2018		

SH MW

WORK	IDP REFERENCE	ECS REFERENCE	GP REFERENCE	NATIONAL KEY CUTTING	PROGRAMME	PRODUCT	WARD	BASIS/STATUS	MEASURABLE OBJECTIVE	ANNUAL OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGETS AND PROSPECT TO BUDGET FIVE QUARTERS			
												VOTE	CAPEX	REVENUE	FUNDING SOURCE	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
F	2 - BACK TO BASICS	DC & EH 08	NKPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Environmental Health Inspections	All	All	15 000 (commercial & residential) premises inspected annually for compliance with the Environmental Health Act by the 30th of June 2018	15 000 (commercial & residential) premises inspected annually for compliance with the Environmental Health Act by the 30th of June 2018	Number of (commercial & residential) premises inspected annually for compliance with the Environmental Health Act by the 30th of June 2018	N/A	N/A	N/A	N/A	3 750 (Business & residential) premises inspected annually for compliance by the 31st of September 2017	7 500 (Business & residential) premises inspected annually for compliance by the 31st of December 2017	11 250 (Business & residential) premises inspected annually for compliance by the 31st of March 2018	15 000 (Business & residential) premises inspected annually for compliance by the 30th of June 2018	
S	2 - BACK TO BASICS	DC & EH 09	NKPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Air Quality Monitoring	All	All	24 real time (continuous) quantitative air quality reports of criteria and other pollutants produced and submitted to the public by the 10th day of the beginning of the next month/quarter for onward submission to SMC by the 30th of June 2018	24 real time (continuous) quantitative air quality reports of criteria and other pollutants produced and submitted to the public by the 10th day of the beginning of the next month/quarter for onward submission to SMC by the 30th of June 2018	Number of real time quantitative air quality reports of criteria and other pollutants produced and submitted to the public by the 10th day of the beginning of the next month/quarter for onward submission to SMC by the 30th of June 2018	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
F	2 - BACK TO BASICS	DC & EH 10	NKPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Public Complaints Investigations	All	All	100% public complaints investigations completed within 5 working days of receipt of the complaint	100% public complaints investigations completed within 5 working days of receipt of the complaint	N. & Forwarded time for public complaints investigations completed within 5 working days of receipt of the complaint	N/A	N/A	N/A	N/A	100% public complaints investigations completed within 5 working days of receipt of the complaint by the 30th of September 2017	100% public complaints investigations completed within 5 working days of receipt of the complaint by the 31st of December 2017	100% public complaints investigations completed within 5 working days of receipt of the complaint by the 31st of March 2018	100% public complaints investigations completed within 5 working days of receipt of the complaint by the 30th of June 2018	
F	2 - BACK TO BASICS	DC & EH 11	NKPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Improve adherence of GEM to National Health Act	All	All	100% compliance with National Health Act by the 30th of June 2018	100% compliance with National Health Act by the 30th of June 2018	N. & Forwarded time for public complaints investigations completed within 5 working days of receipt of the complaint	N/A	N/A	N/A	N/A	100% compliance with National Health Act by the 30th of September 2017	100% compliance with National Health Act by the 31st of December 2017	100% compliance with National Health Act by the 31st of March 2018	100% compliance with National Health Act by the 30th of June 2018	
S	2 - BACK TO BASICS	DC & EH 12	NKPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Inspection of Air Pollution	All	All	100% compliance with National Health Act by the 30th of June 2018	100% compliance with National Health Act by the 30th of June 2018	Number of (commercial & residential) premises inspected annually for compliance with the National Health Act by the 30th of June 2018	N/A	N/A	N/A	N/A	100% compliance with National Health Act by the 30th of September 2017	100% compliance with National Health Act by the 31st of December 2017	100% compliance with National Health Act by the 31st of March 2018	100% compliance with National Health Act by the 30th of June 2018	
F	2 - BACK TO BASICS	DC & EH 13	NKPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Compliance and Enforcement	All	All	100% compliance with National Health Act by the 30th of June 2018	100% compliance with National Health Act by the 30th of June 2018	Number of (commercial & residential) premises inspected annually for compliance with the National Health Act by the 30th of June 2018	N/A	N/A	N/A	N/A	100% compliance with National Health Act by the 30th of September 2017	100% compliance with National Health Act by the 31st of December 2017	100% compliance with National Health Act by the 31st of March 2018	100% compliance with National Health Act by the 30th of June 2018	
F	2 - BACK TO BASICS	DC & EH 14	NKPA 6 - CROSS CUTTING	Safeguarding the environment for the optimal health of the Community	Health Education and Promotion	All	All	100% compliance with National Health Act by the 30th of June 2018	100% compliance with National Health Act by the 30th of June 2018	Number of (commercial & residential) premises inspected annually for compliance with the National Health Act by the 30th of June 2018	N/A	N/A	N/A	N/A	100% compliance with National Health Act by the 30th of September 2017	100% compliance with National Health Act by the 31st of December 2017	100% compliance with National Health Act by the 31st of March 2018	100% compliance with National Health Act by the 30th of June 2018	

SH MW

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WANO	BASLINE / STATUS QND	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE TARGET AND PROJECTED BUDGET PER QUARTER					
												CAPEX	REVENUE	FUNDING SOURCE	MONTHLY & QUARTERLY PROJECTIONS	MONTHLY & QUARTERLY PROJECTIONS	MONTHLY & QUARTERLY PROJECTIONS	MONTHLY & QUARTERLY PROJECTIONS			
																			VOTE	NOTE	VOTE
F	E1	2 - BACK TO BASICS	BC & TH 22	INPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Optimise system, procedures and processes for Outdoor Advertising Signage	All Outdoor Advertising Signage displayed on Council owned property	All	Monthly reporting to SMC on the removal of all illegal advertising signs on Council property, by the Clean-up Co-operatives	12 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of June 2018	12 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of September 2017	Number of monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of June 2018	N/A	N/A	Council	1 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of September 2017	1 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of December 2017	1 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 31st of March 2018	1 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of June 2018	11 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of June 2018	11 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of June 2018	11 monthly reports prepared and submitted to SMC on the removal of all illegal advertising signs on Council property, detailing results of the clean-up, Co-operatives by the 30th of June 2018
F	E1	2 - BACK TO BASICS	BC & TH 23	INPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	BUSINESS REGISTRATION	BUSINESS REGISTRATION DATABASE	All	400 Businesses to be included in the database of all businesses by the 30th of June 2017	400 Businesses to be included in the database of all businesses by the 30th of June 2018	400 Businesses to be included in the database of all businesses by the 30th of June 2018	Number of Businesses to be included in the database of all businesses by the 30th of June 2018	N/A	N/A	N/A	122 Businesses to be included in the database of all businesses by the 30th of September 2017	122 Businesses to be included in the database of all businesses by the 30th of December 2017	122 Businesses to be included in the database of all businesses by the 31st of March 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018
A	A1	1 - BUILDING A CAPABLE & DEVELOPING TAL MANGA	BC & TH 24	INPA 1 - MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	BUSINESS LICENSING	Business License Applications received and processed	All	Average of 15 days taken to process Business License applications after date of receipt by the 30th of June 2017	Average number of days taken to process Business License applications after date of receipt by the 30th of June 2018	Average of 11 days taken to process Business License applications after date of receipt by the 30th of June 2018	Number of days taken to process Business License applications after date of receipt by the 30th of June 2018	N/A	N/A	N/A	Average of 11 days taken to process Business License applications after date of receipt by the 30th of June 2017	Average of 11 days taken to process Business License applications after date of receipt by the 30th of December 2017	Average of 11 days taken to process Business License applications after date of receipt by the 31st of March 2018	Average of 11 days taken to process Business License applications after date of receipt by the 30th of June 2018	Average of 11 days taken to process Business License applications after date of receipt by the 30th of June 2018	Average of 11 days taken to process Business License applications after date of receipt by the 30th of June 2018	Average of 11 days taken to process Business License applications after date of receipt by the 30th of June 2018
E	E1	1 - BUILDING A CAPABLE & DEVELOPING TAL MANGA	BC & TH 25	INPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	REGULATIONS/INFORMATION OF BUSINESS LICENSING	Enforcement of Business Regulations	All	500 Businesses to be included in the database of all businesses by the 30th of June 2017	511 Businesses to be included in the database of all businesses by the 30th of June 2018	511 Businesses to be included in the database of all businesses by the 30th of June 2018	Number of Businesses to be included in the database of all businesses by the 30th of June 2018	N/A	N/A	N/A	122 Businesses to be included in the database of all businesses by the 30th of September 2017	122 Businesses to be included in the database of all businesses by the 30th of December 2017	122 Businesses to be included in the database of all businesses by the 31st of March 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018	122 Businesses to be included in the database of all businesses by the 30th of June 2018

SH MM

ID	SP NUMBER	CONTRACTING	SP REFERENCE	MATERIALS	PROGRESS	WASH	BUILDING / INFRA	MEASUREMENT	ANNUAL TARGET / OUTPUT	PERFORMANCE MEASURE	ANNUAL BUDGET ESTIMATION				PERFORMANCE TARGET AND PROGRESS REPORT PER QUARTER			
											ANNUAL BUDGET ESTIMATION				PERFORMANCE TARGET AND PROGRESS REPORT PER QUARTER			
											Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018
81	71	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
82	72	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
83	73	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
84	74	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
85	75	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
86	76	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
87	77	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
88	78	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
89	79	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018
90	80	BACK TO BASICS		SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	SP REFERENCE	N/A	N/A	N/A	N/A	Completion of 10 units by the 31st of December 2017	Completion of 10 units by the 31st of March 2018	Completion of 10 units by the 31st of June 2018	Completion of 10 units by the 31st of September 2018

SH NM

ANNUAL BUDGET IMPLEMENTATION										
WORK	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS
WORK	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS	CDP REFERENCE	CDP ACHIEVEMENTS
1	11	11	11	11	11	11	11	11	11	11
2	12	12	12	12	12	12	12	12	12	12
3	13	13	13	13	13	13	13	13	13	13
4	14	14	14	14	14	14	14	14	14	14
5	15	15	15	15	15	15	15	15	15	15
6	16	16	16	16	16	16	16	16	16	16
7	17	17	17	17	17	17	17	17	17	17
8	18	18	18	18	18	18	18	18	18	18
9	19	19	19	19	19	19	19	19	19	19
10	20	20	20	20	20	20	20	20	20	20
11	21	21	21	21	21	21	21	21	21	21
12	22	22	22	22	22	22	22	22	22	22
13	23	23	23	23	23	23	23	23	23	23
14	24	24	24	24	24	24	24	24	24	24
15	25	25	25	25	25	25	25	25	25	25
16	26	26	26	26	26	26	26	26	26	26
17	27	27	27	27	27	27	27	27	27	27
18	28	28	28	28	28	28	28	28	28	28
19	29	29	29	29	29	29	29	29	29	29
20	30	30	30	30	30	30	30	30	30	30
21	31	31	31	31	31	31	31	31	31	31
22	32	32	32	32	32	32	32	32	32	32
23	33	33	33	33	33	33	33	33	33	33
24	34	34	34	34	34	34	34	34	34	34
25	35	35	35	35	35	35	35	35	35	35
26	36	36	36	36	36	36	36	36	36	36
27	37	37	37	37	37	37	37	37	37	37
28	38	38	38	38	38	38	38	38	38	38
29	39	39	39	39	39	39	39	39	39	39
30	40	40	40	40	40	40	40	40	40	40
31	41	41	41	41	41	41	41	41	41	41
32	42	42	42	42	42	42	42	42	42	42
33	43	43	43	43	43	43	43	43	43	43
34	44	44	44	44	44	44	44	44	44	44
35	45	45	45	45	45	45	45	45	45	45
36	46	46	46	46	46	46	46	46	46	46
37	47	47	47	47	47	47	47	47	47	47
38	48	48	48	48	48	48	48	48	48	48
39	49	49	49	49	49	49	49	49	49	49
40	50	50	50	50	50	50	50	50	50	50
41	51	51	51	51	51	51	51	51	51	51
42	52	52	52	52	52	52	52	52	52	52
43	53	53	53	53	53	53	53	53	53	53
44	54	54	54	54	54	54	54	54	54	54
45	55	55	55	55	55	55	55	55	55	55
46	56	56	56	56	56	56	56	56	56	56
47	57	57	57	57	57	57	57	57	57	57
48	58	58	58	58	58	58	58	58	58	58
49	59	59	59	59	59	59	59	59	59	59
50	60	60	60	60	60	60	60	60	60	60
51	61	61	61	61	61	61	61	61	61	61
52	62	62	62	62	62	62	62	62	62	62
53	63	63	63	63	63	63	63	63	63	63
54	64	64	64	64	64	64	64	64	64	64
55	65	65	65	65	65	65	65	65	65	65
56	66	66	66	66	66	66	66	66	66	66
57	67	67	67	67	67	67	67	67	67	67
58	68	68	68	68	68	68	68	68	68	68
59	69	69	69	69	69	69	69	69	69	69
60	70	70	70	70	70	70	70	70	70	70
61	71	71	71	71	71	71	71	71	71	71
62	72	72	72	72	72	72	72	72	72	72
63	73	73	73	73	73	73	73	73	73	73
64	74	74	74	74	74	74	74	74	74	74
65	75	75	75	75	75	75	75	75	75	75
66	76	76	76	76	76	76	76	76	76	76
67	77	77	77	77	77	77	77	77	77	77
68	78	78	78	78	78	78	78	78	78	78
69	79	79	79	79	79	79	79	79	79	79
70	80	80	80	80	80	80	80	80	80	80
71	81	81	81	81	81	81	81	81	81	81
72	82	82	82	82	82	82	82	82	82	82
73	83	83	83	83	83	83	83	83	83	83
74	84	84	84	84	84	84	84	84	84	84
75	85	85	85	85	85	85	85	85	85	85
76	86	86	86	86	86	86	86	86	86	86
77	87	87	87	87	87	87	87	87	87	87
78	88	88	88	88	88	88	88	88	88	88
79	89	89	89	89	89	89	89	89	89	89
80	90	90	90	90	90	90	90	90	90	90
81	91	91	91	91	91	91	91	91	91	91
82	92	92	92	92	92	92	92	92	92	92
83	93	93	93	93	93	93	93	93	93	93
84	94	94	94	94	94	94	94	94	94	94
85	95	95	95	95	95	95	95	95	95	95
86	96	96	96	96	96	96	96	96	96	96
87	97	97	97	97	97	97	97	97	97	97
88	98	98	98	98	98	98	98	98	98	98
89	99	99	99	99	99	99	99	99	99	99
90	100	100	100	100	100	100	100	100	100	100
91	101	101	101	101	101	101	101	101	101	101
92	102	102	102	102	102	102	102	102	102	102
93	103	103	103	103	103	103	103	103	103	103
94	104	104	104	104	104	104	104	104	104	104
95	105	105	105	105	105	105	105	105	105	105
96	106	106	106	106	106	106	106	106	106	106
97	107	107	107	107	107	107	107	107	107	107
98	108	108	108	108	108	108	108	108	108	108
99	109	109	109	109	109	109	109	109	109	109
100	110	110	110	110	110	110	110	110	110	110

SH W

ID	ICP REFERENCE	OS-OUTCOME	OS-OUTCOME ID	OS-OUTCOME ID	PROGRAMME	PROJECT	WAO	ACTION / STATUS	MISCELLANEOUS	PERFORMANCE	ANNUAL TARGET / OUTPUT	PERFORMANCE	ANNUAL BUDGET INFORMATION						PERFORMANCE TARGET AND BUDGET FOR QUARTER					
													Q1	Q2	Q3	Q4	TOTAL	TOTAL	Q1	Q2	Q3	Q4	TOTAL	TOTAL
1		OS-OUTCOME	OS-OUTCOME ID	OS-OUTCOME ID	OS-OUTCOME	PROJECT	WAO	ACTION / STATUS	MISCELLANEOUS	PERFORMANCE	ANNUAL TARGET / OUTPUT	PERFORMANCE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2		OS-OUTCOME	OS-OUTCOME ID	OS-OUTCOME ID	OS-OUTCOME	PROJECT	WAO	ACTION / STATUS	MISCELLANEOUS	PERFORMANCE	ANNUAL TARGET / OUTPUT	PERFORMANCE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
3		OS-OUTCOME	OS-OUTCOME ID	OS-OUTCOME ID	OS-OUTCOME	PROJECT	WAO	ACTION / STATUS	MISCELLANEOUS	PERFORMANCE	ANNUAL TARGET / OUTPUT	PERFORMANCE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SH MW